

KANSAS BOARD OF REGENTS

MINUTES

February 14, 2018

The February 14, 2018, meeting of the Kansas Board of Regents was called to order by Chair Dave Murfin at 1:31 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT: Dave Murfin, Chair
 Dennis Mullin, Vice Chair
 Shane Bangerter
 Ann Brandau-Murguia
 Bill Feuerborn
 Zoe Newton
 Daniel Thomas
 Helen Van Etten

MEMBER ABSENT: Joe Bain

APPROVAL OF MINUTES

Regent Mullin moved that the minutes of the January 17, 2018 meeting be approved. Following the second of Regent Van Etten, the motion carried.

INTRODUCTIONS

President Barwick introduced Cloud County Community College's new president, Mark Smith. Provost Mason introduced Kansas State University's new Dean of the Global Campus, Dr. Karen Pedersen.

GENERAL REPORTS

REPORT FROM CHAIR

Chair Murfin reported that last month the Board had dinner with the CEOs from the community and technical colleges along with their board of trustee chairs. The group discussed issues affecting higher education and ways to strengthen collaboration efforts between the Board and the two-year sector. Chair Murfin thanked all the individuals who attended this dinner. He also noted that the Regents attended last month's Higher Education Day at the Statehouse. The Regents had the opportunity to meet with legislators and view the booths set up by the colleges and universities. Chair Murfin thanked the Government Relations Officers for organizing this event.

Chair Murfin reported that he and Regent Thomas attended Governor Coyler's inauguration ceremony at the end of last month. He noted that the Board is looking forward to working with the Governor and his administration to advance the state's higher education system. Additionally, Chair Murfin announced that the March Board meeting will be hosted by Pittsburg State University.

REPORT FROM PRESIDENT AND CEO

President Flanders gave an update on the progress of the Concurrent Enrollment Taskforce. He noted that the Board created the Taskforce to identify opportunities to expand concurrent enrollment in the state. At its last meeting, the Taskforce voted to form two working groups to make recommendations to President Flanders and Commissioner Watson, Kansas Department of Education, on the following items: 1) identify five courses that could be offered for statewide delivery, 2) recommend standardized eligibility requirements for students, 3) identify a common rate for tuition and fees, and 4) identify alternative delivery methods. President Flanders reported that the working groups made their recommendations and that the recommendations were sent to all the institutions for a one-week open comment period. President Flanders noted he and Commissioner Watson are in the process of reviewing the recommendations from the working groups and the feedback received from the institutions. He believes that a final recommendation on ways to expand concurrent enrollment will be formulated in the near future and it will include a recommendation to conduct a cost study on concurrent enrollment.

REPORT FROM SYSTEM COUNCIL OF PRESIDENTS

President Barwick presented the System Council of Presidents' report. Board staff presented data from the Higher Education Price Index (HEPI) and the Consumer Price Index (CPI), which the institutions use for financial planning. The Council received an update from the System Council of Chief Academic Officers on the progress being made on transfer courses and the work being done with developmental education. The Council received information on re-establishing the system emergency management group. Kelly Dunn, Associate Director of Public Safety and Emergency Management for the University of Kansas, agreed to take the lead for re-establishing this group and once membership is established, the group will need input from the presidents to create goals. The Council received a briefing from Board staff on the sections in the Women's Foundations' sexual harassment recommendations that pertain to higher education, which were presented to the Kansas Legislature. The Council discussed the recommendations and noted it would be difficult for institutions to manage all student internships because many student internships are independent of university programming.

REPORT FROM COUNCIL OF PRESIDENTS

President Myers presented the Council of Presidents' report. The Council received reports from the Council of Chief Academic Officers, Council of Business Officers, Council of Government Relations Officers, and the University Support Staff Council. The Academic Officers and the Council of Presidents approved Fort Hays State University's Bachelor of Science in Political Science and the amendments to the Board's Accreditation policy. The Business Officers are in the process of reviewing the cost of electricity at each university and plan to meet with Westar representatives to discuss savings options. The Government Relations Officers provided a legislative update and the University Support Staff presented an update on their morale survey. The Student Affairs Officers reported that legal services are available to students who may be impacted by the phasing out of the Deferred Action for Childhood Arrivals program (DACA). It was noted that these legal services were provided voluntarily and at no cost to the state.

Board staff presented proposed amendments to the Board's Audit Course policy. The amendments clarify the scope and authority of the state universities to set admission standards for non-degree seeking students, place additional admissions criteria on undergraduate programs for any student,

and clarify that graduate courses are exempt from auditing. The Council approved the amendments, which will be forwarded to the Board Academic Affairs Standing Committee and Governance Committee for review. Chancellor Girod reported to the Council that the University of Kansas plans to submit a proposal to the Board to reduce international tuition, which will be similar to KU's out-of-state tuition request. The Council had no concerns.

REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS

The Council Faculty Senate Presidents report was presented by Brian Lindshield. The Council continues to discuss the process for implementing the 120 credit hour degree initiative and alternative math pathways. The members also discussed current events that are occurring on the campuses.

REPORT FROM STUDENTS' ADVISORY COMMITTEE

Jack Ayres presented the Students' Advisory Committee report. The students' Higher Education Day at the Statehouse was held on February 7. Students from all sectors of higher education met with Legislators and the Governor to discuss their legislative priorities, which include restoring funding to higher education and advocating for a change in the Personal and Family Protection Act that would allow for local control to implement concealed carry on the campuses. The students plan to pursue advocating for an affirmative consent law next year. At their Committee meeting, members discussed their amicus brief for the school finance case, which will be filed with the Court by March 30. The Committee continues to focus on student inclusion and diversity and its initiative "*Why Higher Ed*," which focuses on recruiting students to enroll in higher education.

REPORT FROM THE COMMUNITY COLLEGES

President Barwick presented the report for the community colleges. The community colleges are monitoring proposed changes to the PROSPER Act, some of which may have a negative impact on higher education. The community colleges will send a summary page of the proposed changes along with their concerns to the Board. President Barwick announced that the annual Phi Theta Kappa Scholars luncheon will be held on Thursday. This luncheon recognizes the outstanding students in the two-year colleges. President Barwick also thanked the Board for hosting the community and technical college dinner last month.

REPORT FROM THE TECHNICAL COLLEGES

President Schears presented the report for the technical colleges. President Schears announced that February is designated as Career and Technical Education month. He noted that the technical colleges are working with Blue Cross and Blue Shield on scholarship programs and are talking with the Department of Commerce about apprenticeship programs. The technical colleges echoed the community colleges' concerns with the potential changes to the PROSPER Act and also thanked the Board for hosting last month's dinner.

REPORTS FROM THE UNIVERSITY CEOS

Chancellor Girod announced that after receiving feedback from a variety of constituent groups, the University decided to locate the new football practice field on the west side of the football stadium. He reported that KU researchers, who were part of an international team, recently discovered an ancient spiderlike creature with a tail. The discovery was published in *Natural Ecology & Evolution* and has been covered by multiple media outlets. Chancellor Girod also

recognized the success of the University's debate team. KU seniors Quaram Robinson and Will Katz ended the regular season as the top-ranked individual team in the country, and the KU debate squad as a whole is currently ranked second in the country. He noted that KU's debate teams have been ranked over the last several years. The Chancellor also reported that the University was named to Phi Theta Kappa's Transfer Honor Roll, which ranks institutions for creating pathways to support community college transfer.

President Garrett announced that Emporia State University's student athletes are ranked in the top 20 among all NCAA divisions for service project hours. She noted that the Association to Advance Collegiate Schools of Business (AACSB) reaffirmed accreditation for the University's School of Business and that the University is celebrating 155 years of educational excellence.

President Scott reported that Pittsburg State University is preparing to host next month's Board meeting. He announced that current students can register for rooms in Block22 and that 61 rooms have been reserved for next year. President Scott also noted that every year he meets with the deans, department chairs, and faculty in an open forum to discuss concerns and answer questions.

President Mason reported that their new Art and Design Building project is moving forward. It is scheduled to open in 2019 and the estimated cost of the project is \$13 million.

President Myers reported that Kansas State University is approaching the final stages of its provost search. He stated that the University is partnering with the City of Salina to work on establishing K-State Polytechnic as a global leader in the aviation arena, and he presented a video on the advances in K-State research.

Provost Muma reported that President Bardo was invited to give testimony at the U.S. House of Representatives regarding what the University is doing to improve STEM education. Provost Muma noted the University is busy working on transitioning Wichita Area Technical College to Wichita State University Campus of Applied Sciences and Technology, which will be known as WSU-Tech.

STANDING COMMITTEE AND OTHER REPORTS

ACADEMIC AFFAIRS

Regent Bangerter presented the Board Academic Affairs Standing Committee report. The Committee approved Pittsburg State University's Master of Professional Accountancy, which is on today's consent agenda, and approved placing PSU's degree in elementary education on the March Board agenda. Board staff presented the annual Private Postsecondary update. In 2016, there were 180 schools approved to operate in Kansas. Board staff also presented the annual update on Adult Education. There are twenty adult education programs in the state with forty locations that serve more than 7,000 adults.

FISCAL AFFAIRS AND AUDIT

Regent Mullin presented the Fiscal Affairs and Audit Standing Committee report. The Committee received BKD's external management review on the University of Kansas. This review was conducted because of the change in administration, per Board policy. There were no findings of

inappropriate disbursement of unrestricted funds over the period of the review and potential conflicts of interest appear to be properly managed. The University presented its response to the recommendations contained in the report. The Committee also received the annual financial reports from Kansas State University, Wichita State University, and Fort Hays State University. The Committee discussed the financial challenges facing higher education and the cost associated with programs. Regent Mullin noted that because of the fiscal environment, all the universities will need to determine if there are programs that should be closed. He reported that the Committee is willing to be part of any program review process.

GOVERNANCE

Regent Murfin presented the Governance Committee report. The Committee received an update from President Flanders on the strategic planning process. President Flanders has been gathering information on the most effective process for developing a new Board strategic plan. One part of the process is going to include gathering feedback from Kansans on how they view higher education. Board staff will be organizing focus group meetings in different towns across Kansas to get feedback from high school students, business leaders and parents. These meetings will begin in April and the information gathered will be used to determine the strategic goals and metrics needed to move higher education forward. After this information is gathered from external constituents, the Board will determine the internal process for developing the strategic goals and metrics during the retreat. Regent Murfin also noted that the Committee received the annual safety and security reports from Pittsburg State University and Kansas State University.

APPROVAL OF CONSENT AGENDA

Regent Van Etten moved, with the second of Regent Murguia, that the Consent Agenda be approved. The motion carried.

Academic Affairs

MASTER OF PROFESSIONAL ACCOUNTANCY – PSU

Pittsburg State University received approval to offer a Master of Professional Accountancy. The estimated cost for the implementation year is \$15,000, which will be funded by the College of Business. No additional funding is being requested for future years.

Technical Education Authority

DEGREE SUBMITTED FROM WICHITA STATE UNIVERSITY CAMPUS OF APPLIED SCIENCES AND TECHNOLOGY

Wichita State University Campus of Applied Sciences and Technology received authorization to offer an Associate of Applied Science degree (66 credit hours) in Healthcare Simulation Technology (51.1199). The estimated cost to initially deliver the program is \$296,252, which will be funded by a Title III grant that was acquired to expand healthcare programs. The program will be offered starting in January 2019.

Other Matters

**EXTEND LEAVE OF ABSENCE WITHOUT PAY BEYOND THREE YEARS
FOR A UNIVERSITY OF KANSAS PROFESSOR – KU**

An extension of leave of absence without pay beyond three years was approved for Dr. Joseph Evens, a Deane E. Ackers Distinguished Professor of Electrical Engineering and Computer Science at the University of Kansas. Per Board policy, the Chancellor submitted the documentation justifying the circumstances for the extension of such leave beyond three years.

(Documentation filed with Official Minutes)

BREAK

The Chair called for a break at 2:37 p.m. and resumed the meeting at 2:55 p.m.

CONSIDERATION OF DISCUSSION AGENDA

AMEND AGENDA

The Chair amended to the agenda to move up the Legislative Update.

Other Matters

LEGISLATIVE UPDATE

Matt Casey, Director of Government Relations, reported that next week marks the halfway point of the regular session. He reviewed the budget process and provided an update on the Board initiatives. He noted that the money for the dental school that was included in the Governor's budget was removed by the House Higher Education Committee because of funding concerns.

Presentations

ANNUAL FORESIGHT 2020 PROGRESS REPORT

Blake Flanders, President and CEO, presented the seventh annual *Foresight 2020* progress report. The Board's strategic plan consists of the following three goals: 1) Increase Higher Education Attainment Among Kansans, 2) Improve Alignment of the State's Higher Education System with the Needs of the Economy, and 3) Ensure State University Excellence. The Board's Attainment Goal is to increase to 60 percent the number of Kansas adults who have a certificate, associate degree or a bachelor's degree. Over the last several years, the number of credentials produced by the public and independent universities and colleges in Kansas has remained relatively flat. As a result, the system production of credentials is below the goals set for undergraduate award production from 2015 through 2017, and the gap between current production and the goal for 2020 is now approximately 13,000 awards. President Flanders noted one important strategy to meet the attainment goal is to attract adults with some college but no degree back to higher education. There are approximately 185,000 adults in Kansas who have obtained some college credit but are not currently enrolled. Nearly 28 percent of these students had already earned between 60-119 credit hours upon enrollment, and another 12 percent had already earned at least 120 credit hours.

President Flanders stated that increasing attainment continues to be a priority for the Board and noted it is critical for the economic success of Kansas families. He stated according to the Georgetown University Center on Education and the Workforce, 99 percent of all jobs created (nationally) during the recovery from the recession (2008) have gone to workers with education beyond high school. He also noted projections from the Midwestern Higher Education Compact that if the current rate of degree production remains constant, state revenue for Kansas in 2020 is estimated to be nearly \$22 million less than it is today. However, if the attainment goal is fulfilled by 2025, over \$500 million in additional revenue would be generated through income tax, sales tax, property tax, Medicaid savings, and corrections savings.

President Flanders reviewed the system's graduation and retention rates. When comparing 2011 to 2016, the state universities have seen gains in on-time completion (100 percent time) by 5.4 percent and have seen slight gains in the graduation rates of those completing in 150 percent time. During that same time period, community colleges and Washburn University increased on-time completion by approximately 2 percent, while technical colleges decreased slightly. The overall retention rate for the system grew slightly in every sector in 2017. President Flanders also reviewed the state's demographic enrollment and the percentage of adult education participants in postsecondary education.

For Goal Two, President Flanders reviewed the data on employment and average wages of Kansas graduates. Approximately 62 percent of 2015 Kansas graduates who earned a bachelor's degree were employed in Kansas or Missouri in 2016. The average earnings for these same graduates was \$38,767. President Flanders stated the data also shows that the average earnings generally increase with the level of education obtained. President Flanders also reviewed the progress of the state initiatives – Excel in Career Technical Education, Engineering, and Nursing. These initiatives demonstrate successful partnerships between the state and higher education.

With regard to Goal Three, President Flanders spoke about the performance of the state universities compared to their peers and the total research dollars awarded. He also reviewed the progress on private giving.

In closing, President Flanders reiterated the importance of increasing attainment in the state. He noted that in order to keep the state's economy competitive, the higher education system will need to recruit first-generation students and attract talent from other states. The institutions will also need to continue to explore methods of connecting students to businesses and employers earlier in their education.

PRESENTATIONS FROM THE RESEARCH UNIVERSITIES ON THE FACULTY CAREER DEVELOPMENT BOARD THEME

The faculty career development presentations were presented by Provost Mason, Kansas State University; Provost Bendapudi, University of Kansas; and Interim Provost Muma, Wichita State University. The universities reviewed the breakdown of faculty rank and the process for tenure. It was noted that each of the universities has a promotion and review process for tenured faculty. The universities also review their faculty research awards. WSU noted the administration will be working with their faculty to improve WSU's applied research abilities. The universities also

noted that retaining talented faculty has been challenging. The Board will continue the discussion of faculty career development at the March Board meeting.

(PowerPoint filed with Official Minutes)

Other Matters

UPDATE ON THE KANSAS INDEPENDENT COLLEGES

Matt Lindsey, President of the Kansas Independent College Association, presented an update on the Kansas independent colleges. The independent colleges are exempted from the Kansas Private and Out-of-State Postsecondary Educational Institution Act, which the Board administers. All the independent colleges offer undergraduate degrees, have open admissions, and are domiciled in Kansas. The institutions receive no state support, but students are eligible for some state-based student aid funds. Mr. Lindsey reviewed enrollments, the number of degrees and certificates awarded, tuition and fee rates, student debt and completion rates for these institutions.

(PowerPoint filed with Official Minutes)

NAMING OF BUILDING – ESU

President Garrett requested permission to name the new residence hall on the Emporia State University campus after Dr. Kay Schallenkamp. Regent Newton moved to approve, and Regent Thomas seconded. The motion carried. The building will be named Schallenkamp Hall.

ADJOURNMENT

Chair Murfin adjourned the meeting at 4:35 p.m.

Blake Flanders, President and CEO

David Murfin, Chair