JANUARY 17, 2018
Kansas Board of Regents
Curtis State Office Building
1000 SW Jackson, Suite 520
Topeka, KS 66612

2017-2018
Dave Murfin, Chair
Dennis Mullin, Vice Chair

KANSAS BOARD OF REGENT MEMBERS:
 Joe Bain                        Shane Bangerter                        Ann Brandau-Murguia
 Bill Feuerborn                  Dennis Mullin                          Dave Murfin
 Zoe Newton                      Daniel Thomas                        Helen Van Etten

FORESIGHT 2020
A Strategic Agenda for the State’s Public Higher Education System

1. Increase higher education attainment among Kansas citizens
2. Improve alignment of the state’s higher education system with the needs of the economy
3. Ensure state university excellence
FORESIGHT 2020
A 10-Year Strategic Agenda for the State’s Public Higher Education System

Foresight 2020 is a 10-year strategic agenda for the state’s public higher education system. Originally adopted by the Kansas Board of Regents in 2010, updated in 2012, and modified in 2015, the plan sets long-range achievement goals that are measurable, reportable, and ensure the state’s higher education system meets Kansans’ expectations.

Find each year’s progress report at: kansasregents.org/foresight2020.

INCREASE HIGHER EDUCATION ATTAINMENT

Aspirations
★ Increase to 60 percent the number of Kansas adults who have earned a certificate, associate or bachelor’s degree by 2020.
★ Achieve a ten percentage point increase in retention and graduation rates by 2020.

Measures
★ Number of certificates and degrees awarded by universities, community and technical colleges
★ Attainment Model progress
★ Graduation rates: 4/5/6-year rates for universities and 2/3/4-year rates for community and technical colleges
★ First to second year retention rates at universities, community and technical colleges
★ Student Success Index rates
★ Comparison of state demographics with higher education participation levels, including race/ethnicity, Pell Grant eligibility, and age
★ Comparison of postsecondary attainment in Kansas to the nation, by age groups
★ Adult Education: participation, percent served among working-age adults in Kansas without a high school diploma or its equivalent, and percent transitioning to postsecondary within 3 years of enrollment
★ Number of adults with college credit but no certificate or degree who are returning to complete a certificate, associate/bachelor degree
★ Seamless Transition: total number of courses approved for guaranteed transfer and number of Reverse Transfer degrees awarded systemwide

IMPROVE ECONOMIC ALIGNMENT

Aspirations
★ Respond to business and industry expectations for graduates and ensure all technical programs meet expectations of quality.
★ Reduce workforce shortages in select high-demand fields by increasing the number of certificates and degrees awarded, including in science, technology, engineering, and mathematics (STEM) fields.

Measures
★ Percent of graduates employed and average wages in Kansas, by award level
★ Number of certificates and degrees awarded in selected high-demand fields, and progress made on special state initiatives
★ Summary findings from latest K-TIP Report, providing systemwide analysis of all approved postsecondary CTE programs, by program
★ Percent of certificates/degrees awarded in STEM fields

ENSURE STATE UNIVERSITY EXCELLENCE

Aspiration
★ Improve regional and national reputations of state universities.

Measures
★ Comparison to peers for each of the six state universities on established metrics
★ Private giving to universities
★ Total research dollars awarded, highlighting federal research dollars (as percent of total) and specific industry support secured
★ University Excellence Profile: select rankings, Composite Financial Index, and assessment of economic impact
BOARD GOALS 2017-2018
Approved by the Kansas Board of Regents

BOARD GOALS

1. To increase opportunities for high school students, the Board will form a Concurrent Enrollment Program Taskforce to identify opportunities to expand concurrent enrollment in the state. The final report will be delivered to the Legislature at the beginning of the 2018 session.

2. The Board will study ways to simplify the undergraduate admission application process with a specific focus on Qualified Admissions precollege curriculum course requirements.

3. The Board will support the expansion of the Apply Kansas: College Application Month campaign to additional high schools to provide more students, including low-income and first-generation students, with the opportunity to apply to college.

4. The Board will designate the Council of Business Officers to collaborate on new approaches to gain greater efficiency.

5. The Board will hire a new president at Fort Hays State University.
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MEETING INFORMATION AND SCHEDULE

Unless noted, all meetings take place at the Curtis State Office Building (CSOB) at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612 in the meeting room indicated. Addresses for offsite meetings can be obtained by contacting the Kansas Board of Regents office at 785-430-4240.

Wednesday, January 17, 2018

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<tr>
<th>Time</th>
<th>Committee/Activity</th>
<th>Location</th>
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<tr>
<td>8:30 am</td>
<td>System Council of Chief Academic Officers</td>
<td>Suite 530</td>
</tr>
<tr>
<td>9:15 am</td>
<td>Council of Chief Academic Officers</td>
<td>Suite 530</td>
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<tr>
<td>8:45 am</td>
<td>Governance Committee</td>
<td>Kathy Rupp Room</td>
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<tr>
<td>10:15 am</td>
<td>Fiscal Affairs &amp; Audit Standing Committee</td>
<td>Kathy Rupp Room</td>
</tr>
<tr>
<td>10:15 am</td>
<td>System Council of Presidents</td>
<td>Suite 530</td>
</tr>
<tr>
<td>10:30 am</td>
<td>Council of Presidents</td>
<td>Suite 530</td>
</tr>
<tr>
<td>Noon</td>
<td>Students’ Advisory Committee</td>
<td>Conference Room C</td>
</tr>
<tr>
<td>Noon</td>
<td>Lunch</td>
<td>Kathy Rupp Room</td>
</tr>
<tr>
<td>12:30 pm</td>
<td>Lunch</td>
<td>Suite 530</td>
</tr>
<tr>
<td>1:45 pm</td>
<td>Board of Regents Meeting</td>
<td>Board Room</td>
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<tr>
<td>6:00 pm</td>
<td>Board of Regents, President Flanders and Board of Faculty Senate Presidents</td>
<td>Washburn University Kansas Room, Memorial Union</td>
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Thursday, January 18, 2018

<table>
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<tr>
<th>Time</th>
<th>Committee/Activity</th>
<th>Location</th>
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</thead>
<tbody>
<tr>
<td>8:00 am</td>
<td>Breakfast and Meet with State Officials</td>
<td>Statehouse</td>
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MEETING AGENDA

The Kansas Board of Regents will meet in the Board Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

Wednesday, January 17, 2018

I. Call To Order
   Regent Murfin, Chair
   A. Approve Minutes
      December 20, 2017 Meeting

II. Introductions and Reports
   A. Introductions
   Regent Murfin, Chair
   B. Report from the Chair
      Blake Flanders, President & CEO
   C. Report from the President & CEO
      President Barwick
   D. Report from System Council of Presidents
      President Myers
   E. Report from Council of Presidents
      Brian Lindshield
   F. Report from Council of Faculty Senate Presidents
      Jack Ayres
   G. Report from Students’ Advisory Committee
      Carrie Fink
   H. Report from University Support Staff Council
      Ashley Thomas
   I. Report from Unclassified Staff Council
      President Barwick
   J. Report from Community Colleges
   K. Report from Technical Colleges
      President Schears
   L. Report from the University CEOs

III. Standing Committee Reports
   A. Fiscal Affairs & Audit
      Regent Mullin
   B. Governance
      Regent Murfin

IV. Approval of Consent Agenda
   A. Fiscal Affairs & Audit
      1. Approve Transfer of Ownership – KSU
         Nelda Henning, Director of Facilities
      2. Amend Capital Improvement Plan for Renovation Project – KSU
   B. Academic Affairs
      1. Act on Performance Reports for Academic Year 2016
         Jean Redeker, VP, Academic Affairs
      2. Act on Additional Courses for Systemwide Transfer
January 17, 2018

C. Other Matters
   1. Act on Request for Degree and Certificate Program Submitted by Salina Area Technical College
      Scott Smathers, VP, Workforce Development p. 28
   2. Act on Appointments to EPSCoR Program Review Committee
      Jean Redeker, VP, Academic Affairs p. 30

V. Consideration of Discussion Agenda
   A. Other Matters
         Blake Flanders, President and CEO p. 33
      2. Receive Information on Concurrent Enrollment Taskforce Recommendations
         Regent Newton p. 34
      Regent Van Etten
   B. Fiscal Affairs & Audit
      1. Approve Distribution of State Funds for Technical Education (Excel in Career Technical Education and AO-K Proviso) and Postsecondary Education Performance Based Incentives Fund (GED Accelerator)
         Elaine Frisbie, VP, Finance & Administration p. 38
      2. Act on Request to Modify Tuition and Fees – PSU
         President Scott p. 41
   C. Board Theme
      1. Receive Presentation from the State Universities on the Student Experience
         University CEOs p. 41
   D. Other Matters
      1. Receive Information on Partial Tuition Waiver – Rock Chalk Scholarship
         Chancellor Girod p. 42
      2. Receive Report from Kansas Postsecondary Technical Education Authority
         Ray Frederick, Chair, TEA p. 44
      3. Receive Legislative and Budget Update
         Matt Casey, Director, Government Relations p. 44

VI. Adjournment
MINUTES OF PREVIOUS MEETING(S)

I. Call To Order

   A. Approve Minutes

   Regent Murfin, Chair

KANSAS BOARD OF REGENTS
MINUTES
December 20, 2017

The December 20, 2017, meeting of the Kansas Board of Regents was called to order by Chair Dave Murfin at 1:30 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT: Dave Murfin, Chair
Dennis Mullin, Vice Chair
Joe Bain
Shane Bangerter
Ann Brandau-Murguia
Bill Feuerborn
Zoe Newton
Helen Van Etten

MEMBER ABSENT: Daniel Thomas

APPROVAL OF MINUTES
Regent Feuerborn moved that the minutes of the November 1-3, 2017 special meeting and November 15, 2017 regular meeting be approved. Following the second of Regent Van Etten, the motion carried.

GENERAL REPORTS

REPORT FROM CHAIR
Chair Murfin welcomed Dr. Mason to her first official Board meeting as the new President of Fort Hays State University. He thanked President Bardo for hosting the Board meeting and campus visit last month. He noted during the campus visit the Board toured the student veterans’ center, the Shocker Support Locker and several new buildings on the Innovation Campus. The Regents also had the opportunity to meet with students who are participating in WSU’s applied learning model. Chair Murfin thanked all the participants involved with the campus visit. Chair Murfin also reported that he participated in the fall commencement ceremonies at Wichita State and Pittsburg State. He congratulated all the graduates and their families.

AMEND AGENDA
Chair Murfin asked to amend the agenda to move items one through six on the Fiscal Affairs and Audit discussion agenda to the end of the discussion agenda, following the Other Matters section. He noted he will recuse himself from the discussion of and action on these items because he has a direct interest in an entity that has entered into contracts or transactions with Wichita State University or its affiliates in relation to these agenda items. Chair Murfin stated that Regent Mullin agreed to chair that portion of the meeting. Regent Bangerter moved to amend the agenda as described by Regent Murfin. Regent Van Etten seconded, and the motion carried.

REPORT FROM PRESIDENT AND CEO
President Flanders reported that this week he delivered testimony to the Legislative Budget Committee on the efficiencies that have been captured across the higher education system and to the Special Committee on a
Comprehensive Response to the School Finance Decision on how an 18 percent budget reduction would affect higher education. He announced that the Board has a new billboard, located near Junction City, advertising college credit for military experience and training. He stated that the Concurrent Enrollment Taskforce has met over the last several months to gather information on how concurrent enrollment is implemented across the state. The Taskforce plans to meet on January 8 to determine what recommendations will be included in the report that will be delivered to the Legislature. President Flanders also reported that he is working with the three research university CEOs (as directed by the Board last month) to gather information on faculty evaluation and on the level of external funding awarded for research at the universities. He noted that the standard is not going to be the same systemwide because each university has its own unique mission. The three research universities will present recommendations on these issues to the Board at an upcoming meeting.

REPORT FROM SYSTEM COUNCIL OF PRESIDENTS
President Krull presented the System Council of Presidents’ report. The Council received an update from the System Council of Chief Academic Officers on the Get AHEAD initiative and moving associate degrees to 60 credit hours, which would align with the 120 credit hour baccalaureate degree initiative. Pat George, President and CEO of Valley Hope, presented information to the Council on the services, training, and employment opportunities that Valley Hope provides. He also highlighted Valley Hope’s loan forgiveness program for nurses. The Council also discussed mergers and affiliations because nationally there are several states that are pursuing paths to consolidate institutions.

REPORT FROM COUNCIL OF PRESIDENTS
President Myers presented the Council of Presidents’ report. The Council received reports from the Council of Chief Academic Officers, Council of Business Officers, Council of Government Relations Officers, Council of Chief Student Affairs Officers, and the University Support Staff Council. The Academic Officers reviewed programs and approved changes to several degree titles. The Business Officers reviewed a draft Board policy on Crowdfunding. The policy will apply to any individual associated with a state university but not endowments or foundations because they have their own policies. The Council of Presidents did not have any amendments to the policy, which will be forwarded to the Fiscal Affairs and Audit Standing Committee for review. The Business Officers also discussed the new European Union General Data Protection Regulation, which has new rules for protecting personal data collected for or about citizens of the EU. The new regulations will take effect in 2018 and will impact both private and public entities. The Government Relations Officers reviewed the new federal tax bill and the upcoming legislative session. The Student Affairs Officers are looking at ways to simplify the state university student application process, and the Support Staff Council is creating a staff morale survey. Regent Newton asked Board staff to provide her with more information on how the new EU regulations impact the universities.

The Council of Presidents received an overview of Emporia State University’s request to lower its tuition for certain online graduate programs. President Scott gave an update on the Health Insurance Taskforce, and Chancellor Girod reported that KU is looking at adjusting its scholarships and tuition waivers for out-of-state students. The University hopes the adjustment will attract more students to offset the drop in tuition revenue from lowering the rates.

AMEND AGENDA
Chair Murfin amended the agenda to make the Update on the Kansas Department of Education the next agenda item.

UPDATE ON THE KANSAS DEPARTMENT OF EDUCATION
Randy Watson, Kansas Commissioner of Education, presented an update on the Kansas State Board of Education’s new vision, Kansans CAN. After gathering information from Kansas communities, the Board of Education adopted Kansas CAN which defines a successful Kansas high school graduate as having the academic preparation, cognitive preparation, technical skills, employability skills and civic engagement to be successful in
Commissioner Watson reviewed the data on high school graduation rates and postsecondary progress over the last five years. The current high school graduation rate is 87 percent, but the goal for the Board of Education is 95 percent. Commissioner Watson reported that over the last three years, graduation rates in all categories (all students, free and reduced lunch, English language learners, and student with disabilities) saw slight growth. He also noted that outcome metrics can be tracked by individual school districts in the Kansas Report Card, which is online.

Commissioner Watson also gave an update on the Kansas Department of Education’s (KSDE) Kansans CAN School Redesign Project. Kansas school districts were invited to apply to become one of seven districts to redesign one elementary school and one secondary school around the five outcomes listed in the Kansans CAN vision. Each district that applied had to have the support of their local school board, their faculty and their local Kansas National Education Association. The seven school districts that were chosen for the Kansans CAN School Redesign (known as the Mercury 7 districts) are Wellington USD 535, Olathe USD 233, Coffeyville USD 445, Twin Valley USD 240, Liberal USD 480, McPherson USD 418, and Stockton USD 271. These school districts will work with KSDE on the elements of the redesign and serve as demonstration sites for others in Kansas to study and visit. The new school designs are slated to launch in the 2018-2019 school year. Commissioner Watson noted the KSDE created the Gemini Project for those school districts who wanted to take part in the redesign process but were not selected as one of the seven. These school districts will collaborate with the Mercury 7 districts.

(PowerPoint filed with Official Minutes)

REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS
The Faculty Senate Presidents’ report was presented by Brian Lindshield. The Council continues to discuss the process for implementing the 120 credit hour degree initiative and the guidelines for implementing the Credit for Prior Learning policy. The Council also discussed alternative math pathways.

REPORT FROM STUDENTS’ ADVISORY COMMITTEE
Jack Ayres presented the Students’ Advisory Committee report. The Committee discussed its higher education day at the Statehouse and its legislative priorities. Since the students only have a limited amount of time to meet with legislators on their higher education day, the Committee decided to prioritize the importance of higher education funding. The Committee also discussed the testimony that was presented to the interim legislative committee assigned to develop a response to the school finance court ruling on the impact of an 18 percent budget reduction to several state agencies. The Committee believes that a reduction in higher education funding will be harmful to college students and are looking at ways to communicate this message to the Kansas Supreme Court. Regent Bangerter suggested the Committee explore the possibility of filing an amicus brief.

REPORT FROM THE COMMUNITY COLLEGES
President Krull thanked the Board for including the community colleges in the concurrent enrollment and strategic planning discussions.

REPORT FROM THE TECHNICAL COLLEGES
President Schears presented the report for the technical colleges. The technical colleges continue to discuss the need to align core funding with established system goals. He noted success should be measured by the number of individuals graduating with a credential and not by the number of students enrolled in a class. President Schears also thanked the Board for including technical colleges in the strategic planning discussion and noted that the college presidents look forward to the January Board dinner.
BREAK
The Chair called for a break at 2:50 p.m. and resumed the meeting at 3:05 p.m.

REPORT FROM THE UNIVERSITY CEOs
Chancellor Girod acknowledged three faculty members who were named as fellows of the American Association to the Advancement of Science: Susan Lunte, Distinguished Professor of Chemistry & Pharmaceutical Chemistry; A. Townsend Peterson, Distinguished Professor of Ecology & Evolutionary Biology; and Franklin Tao, Associate Professor of Chemical & Petroleum Engineering and Chemistry. The National Academy of Inventors named Cory Berkland, Distinguished Professor in the Departments of Pharmaceutical Chemistry and Chemical & Petroleum Engineering, as a fellow. The Chancellor noted Dr. Berkland is the fourth KU professor to earn this honor. Chancellor Girod reported that KU is ranked number five in the Military Times 2018 “Best for Vets” list and the University has a top ranked female tennis player.

President Garrett reported that earlier this month Emporia State University hosted Code Like a Girl, which allowed middle school girls to learn about coding. It also served as an opportunity for teacher education students to teach rudimentary coding skills. ESU also hosted a robotics competition that had over 340 grade school and high school participants, and an Educators Rising Conference that had 275 Kansas high school students attend. This Conference allows young Kansans to learn about a career in education. President Garrett also reported that Erik Gratton, an ESU graduate, is playing the lead character, Buddy, in the touring production of “Elf the Musical.”

President Myers reported that Kansas State University has been working on improving diversity and inclusion on campus. He announced that KSU hired a new Associate Vice President for Student Life of Diversity and Multicultural Student Affairs, Adrian Rodriguez, and a new Chief Diversity and Inclusion Officer, Bryan Samuel. The Chief Diversity and Inclusion Officer will report directly to the President and is responsible for all diversity and inclusion efforts on campus. President Myers also reported that KSU hired Huron Consulting to review the University’s current enrollment practices and assist the University in developing a plan for enhancing enrollment. The work will take place over 16 weeks and the consulting firm will present recommendations at the end of the spring semester. Additionally, President Myers noted that the University continues to work on its new budgeting model, which will be phased into practice beginning in July 2018.

President Scott announced that Pittsburg State University wrapped up its semester with over 500 students graduating. He thanked Chair Murfin for attending the graduation ceremony. President Scott reported that Moody’s evaluated PSU’s existing revenue bonds ($31 million) and noted that despite a national downward rating outlook, Moody’s rating for PSU remained unchanged. He also noted that PSU had a good review from the Higher Learning Commission with no deficiencies reported, and stated that PSU is preparing for the Legislative Division of Post Audit’s IT security audit.

President Bardo reported that Wichita State University is partnering with the city to work on diversity and inclusion outreach within the neighborhoods surrounding the campus. He noted that WSU has increased its external grant and contract funding over the last several years from $55 million to $90 million. The University’s goal is to reach $100 million in FY 2018. President Bardo announced that the affiliation between Wichita Area Technical College (WATC) and Wichita State University was approved by the Higher Learning Commission. WATC will officially become the WSU Campus of Applied Sciences and Technology. President Bardo also reported that WSU’s freshman class is larger than in previous years, and he anticipates continued growth in freshman enrollment next year. Additionally, he noted that the University’s Division of Student Affairs formed a support group to help first generation students acclimate to the campus.

President Mason announced that Fort Hays State University is partnering with Seward County Community College on 15 degree programs. One of the outreach programs is a Bachelor of Social Work, which will be launched this spring for students in Liberal. FHSU is also partnering with the Manhattan Area Vet Center to promote access to care for veterans in Hays and the surrounding area. She also announced that the University
received $1 million to be used for student scholarships from the Bob and Patricia Schmidt estate. Additionally, President Mason reported that the Robbins College of Business and Entrepreneurship hosted Kansas Startup 2017, which brings people together to share ideas and learn about startups, and the University opened three new facilities this year: the Center for Applied Technology and Sculpture, Victor E. Village, and Tiger Village.

STANDING COMMITTEE AND OTHER REPORTS

ACADEMIC AFFAIRS
Regent Bangerter reported that the Board Academic Affairs Standing Committee reviewed the academic items on today’s Board agenda and approved the performance reports for AY 2016, which will be on the Board’s January agenda for consideration. The Committee received the qualified admissions annual report that details the number and percent of exceptions the state universities made to the minimum admission standards. He noted the Board is required by statute to submit the qualified admissions report to the Legislature. The Committee also received an update from the Transfer and Articulation Council. The Council approved three additional courses for systemwide transfer. These three courses will be placed on the Board’s January agenda for consideration.

FISCAL AFFAIRS AND AUDIT
Regent Mullin presented the Board Fiscal Affairs and Audit Standing Committee report. The Committee reviewed the fiscal items on today’s Board agenda, including the state university housing and dining rate adjustments and the proposed method of distributing the Educational Building Fund. The Committee received accountability reports on the state’s major investments for Kansas State University’s Global Food Solutions and Veterinary Medical Center and Wichita State University’s Kansas Aviation Research and Technology Growth Initiative. The Committee also discussed what information should be included when the universities present their annual financial reports to the Committee.

GOVERNANCE
Regent Murfin reported that the Governance Committee received a staff update on the strategic planning process and heard, in executive session, security updates from Emporia State University and Wichita State University.

APPROVAL OF CONSENT AGENDA
Regent Bangerter moved, with the second of Regent Mullin, that the Consent Agenda be approved. The motion carried.

_Academic Affairs_

**BACHELOR OF SCIENCE IN HOMELAND SECURITY – WSU**
Wichita State University received approval to offer a Bachelor of Science in Homeland Security. The program will be delivered online and totals 120 credit hours. Two new faculty will be hired and existing funds will be used to cover the costs.

_Fiscal Affairs & Audit_

**TRANSFER OF PROPERTY FROM UNIVERSITY OF KANSAS TO KANSAS UNIVERSITY ENDOWMENT ASSOCIATION – KU**
The University of Kansas received authorization to approve the settlement agreement of the Harry C. Witter Revocable Trust and Carol J. Witter Trust and transfer the ownership of the University’s interest of the property to the University of Kansas Endowment Association. The following land will be transferred:

**LEGAL DESCRIPTIONS**
Tract A-1
The West Half of the Northeast Quarter of Section 34, Township 21 South, Range 1 West of the 6th P.M., McPherson County, Kansas.

**Tract A-2**
The North Half of the Northeast Quarter of Section 12, Township 21 South, Range 2 West of the 6th P.M., McPherson County, Kansas.

**Tract B**
The Southwest Quarter of Section 26, Township 19 South, Range 1 West of the 6th P.M., McPherson County, Kansas.

**Tract C**
One-Fifth royalty interest under the Northwest Quarter of Section 31, Township 19 South, Range 1 West of the 6th P.M., McPherson County, Kansas.

**AMENDMENTS TO FY 2018 CAPITAL IMPROVEMENT PLAN AND PROGRAM STATEMENT FOR HALE LIBRARY FIRST FLOOR RENOVATION – KSU**
Kansas State University received approval to amend its FY 2018 Capital Improvement Plan to include the first floor renovation project in Hale Library. The project cost is estimated at $5.7 million, which will be funded with private gifts. The program statement for this project was also accepted.

**TRANSFER OF PROPERTIES FROM KSU FOUNDATION TO KANSAS STATE UNIVERSITY – KSU**
Kansas State University received approval to accept ownership of the Library Annex located at 5980 Corporate Drive, Manhattan, Kansas from the KSU Foundation. The lease has expired and is paid in full. The following property will be transferred:

**Legal Description:**
All of Lot Five (5), in Manhattan Corporate Technology Park, Unit 2, City of Manhattan, Riley County, Kansas; Subject to restrictions and covenants of record

 Kansas State University received approval to accept ownership of property referred to as Rogers Land from the KSU Foundation. The lease has been paid in full. The following property will be transferred:

**Legal Description:**
A tract of land in the West Half (W1/2) of Section Thirty-six (36), Township Nine (9) South, Range Seven (7) East of the Sixth Principal Meridian, Riley County, Kansas, described as follows:

Beginning at the Northwest corner of the Southwest Quarter of said Section 36, being Corner 1, marked by a limestone; thence North 00°12’40” East 231.00 feet along the West line of the Northwest Quarter of said Section 36 to Corner 2, marked by a 1/2” rebar; thence South 50°28’14” East 362.31 feet to the North line of the Southwest Quarter of said Section 36 and Corner 3, marked by a 1/2” rebar; thence North 89°55’07” East 685.28 feet along the North line of the Southwest Quarter of said Section 36 to the Northwest corner of the Charles R. Murphy and Barbara Murphy tract recorded in Book 552, Page 474 in the Riley County Register of Deeds Office and Corner 4, marked by a 1/2” rebar; thence South 00°04’53” East 287.10 feet to the Southwest corner of the said Murphy tract and Corner 5, marked by a 1/2” rebar; thence North 89°55’07” East 132.00 feet to the Southeast corner of the said Murphy tract and Corner 6, marked by a 1/2” rebar; thence North 00°04’53” West 287.10 feet to the Northeast corner of the said
Murphy tract, the North line of the Southwest Quarter of said Section 36, and Corner 7, marked by a 1/2” rebar; thence North 89°55’07” East 468.84 feet along the North line of the Southwest Quarter of said Section 36 to Corner 8, marked by a 1/2” rebar; thence South 02°55’07” West 660.00 feet to Corner 9, marked by a 1/2” rebar; thence South 05°28’39” West 662.71 feet to the Northwest corner of Lot 87, Sam N. Rogers Fourth Subdivision (Replatted 07/05/1983 as the Northwest corner of Lot 87A, Replat of Lot No. 87, Sam N. Rogers Fourth Subdivision), Riley County, Kansas, and Corner 10, marked by a 1/2” rebar; thence North 00°05’03” West 524.38 feet to the Northeast corner of the Sam N. Rogers Fourth Subdivision and Corner 11, marked by a 1/2” rebar; thence South 89°39’57” West 460.00 feet to the Northwest corner of the Sam N. Rogers Fourth Subdivision and Corner 12, marked by a 1/2” rebar; thence North 00°30’29” East 60.09 feet to the Northeast corner of the Sam N. Rogers Second Subdivision and Corner 13, marked by a 1/2” rebar; thence South 89°55’10” West 60.24 feet to the Southeast corner of Lot 80, Sam N. Rogers Third Subdivision and Corner 14, marked by a 1/2” rebar; thence North 58°24’59” West 283.61 feet to the Northwest corner of Lot 80, Sam N. Rogers Third Subdivision and Corner 15, marked by a 1/2” rebar; thence South 89°40’47” West 701.70 feet to the Northwest corner of the Sam N. Rogers Third Subdivision and Corner 16, marked by a 1/2” rebar; thence North 00°33’44” West 590.85 feet to the point of beginning.

AND

Lot Eighty (80), Sam N. Rogers Third Subdivision, Riley County, Kansas.

Other Matters

APPOINTMENTS TO THE MIDWEST STEM CELL ADVISORY BOARD

Dr. Joseph McGuirk, representing the University of Kansas, and Dr. Frank Blecha, representing Kansas State University, were appointed to the Midwest Stem Cell Therapy Center Advisory Board. Dr. McGuirk and Dr. Blecha will each serve a three-year term, which will expire on June 30, 2020.

CONSIDERATION OF DISCUSSION AGENDA

Presentation

FACULTY CAREER DEVELOPMENT BOARD THEME

President Scott, Provost Cordle and Interim Provost Briggs presented information on faculty workload, the number of tenured and tenure-track faculty, and the promotion and career path of faculty at the regional universities. At Pittsburg State University, there are 170 tenured faculty and 78 pre-tenured faculty. The University operates within the terms of the PSU/Kansas National Education Association contract, which states that faculty teaching exclusively credit hour courses cannot exceed 24 credit hours per year. President Scott noted that the average faculty workload at PSU is 13 credit hours a semester. He also stated that pre-tenure track faculty go through an orientation and are assigned a mentor as they move through the process.

At Emporia State University, there are 247 full-time instructional faculty that include instructors (not eligible for tenure), assistant professors (tenure-track), associate professors (tenured), and professors (tenured). The University over the last ten years has increased the number of assistant professors but has reduced the number of associate professors. These numbers indicated that ESU is not retaining as many assistant professors through the tenure and promotion path. Provost Cordle noted that ESU will need to be more competitive with salaries in order to reverse this trend. Provost Cordle also reviewed the timeline and criteria for tenure and promotion and noted that the average faculty workload at ESU is 12 credit hours per semester.
At Fort Hays State University, there are 85 tenure-track faculty and 145 tenured faculty. Faculty workload includes 12 credit hours per semester (60 percent of time teaching), 20 percent scholarship, and 20 percent service. Like the other two universities, FHSU has resources available to help faculty through the tenure and promotional process including individual consultations and training sessions. Interim Provost Briggs noted that over the past ten years, 93 percent of faculty have been awarded tenure.

(PowerPoints filed with Official Minutes)

**Academic Affairs**

**DISTINGUISHED PROFESSOR COMPREHENSIVE PERFORMANCE EVALUATION REPORTS – KU AND WSU**

Jean Redeker, Vice President for Academic Affairs, stated that the Kansas Legislature appropriates funds to the Board to be used for the Regents’ Distinguished Professorship. The University of Kansas, Kansas State University, and Wichita State University each have one distinguished professorship position that receives $21,000 annually. Board policy established the criteria for nominating a Distinguished Professor as well as the reporting requirements. She noted that a comprehensive performance evaluation of the Distinguished Professor takes place every five years.

The University of Kansas requested that Dr. Blake Peterson continue to serve as a Regents’ Distinguished Professor and Wichita State University requested that Dr. Kenneth Kriz continue to serve as a Regents’ Distinguished Professor. Regent Van Etten moved to approve, and Regent Mullin seconded. The motion carried.

**AMENDMENTS TO POLICY ON APPROVAL OF PROGRAMS FOR COMMUNITY COLLEGES, TECHNICAL COLLEGES AND WASHBURN INSTITUTE OF TECHNOLOGY**

Regent Bangerter stated that the Board received information at the retreat about the proposed amendments to the Approval of Programs for Community Colleges, Technical Colleges and Washburn Institute of Technology policy. Regent Bangerter moved to approve the amendments. Regent Newton seconded, and the motion carried. The following policy amendments were adopted:

5 **APPROVAL OF PROGRAMS FOR COMMUNITY COLLEGES, TECHNICAL COLLEGES AND WASHBURN INSTITUTE OF TECHNOLOGY**

   a. In accordance with the Higher Education Act requirement that the Board coordinate educational programs, courses of instruction, and program and course locations, Board approval is required for the establishment of new degree and technical certificate programs. When the Board considers the establishment of new degree and certificate programs, information regarding its need, quality, cost and means of assessment become paramount. The minimization of unnecessary program duplication is a high priority of the Kansas Board of Regents. This document outlines the policies, procedures and criteria the Board utilizes when reviewing requests for new degree and certificate programs.

   b. Institutions must submit a complete program proposal to board staff, and enter the proposed program into the Kansas Higher Education Data System (KHEDS). Once Board staff has received a complete program proposal from an institution, the proposal will be made available in electronic form on the Kansas Board of Regents website for other institutions to view. All institutions shall be notified of the proposed program by email. Institutions with concerns, comments or objections to the new program must state those concerns, comments or objections in writing to Board staff within a 10-day time period. At that time, institutions shall submit, in writing, a list of concerns, comments or objections to Board staff. The list of concerns, comments and objections will be compiled by board staff and forwarded to the proposing institution for follow-up. The proposing institution is expected to communicate with other institutions filing concerns, comments or objections to minimize or eliminate the identified issues. Final proposals must contain all required information including evidence that concerns, comments or objections have been addressed and be submitted in the approved format. This process shall not prevent an institution from
submitting a new program proposal, but it is designed to make the approval process more transparent, improve proposals and reduce potential conflict related to unnecessary duplication.

c The Board President and Chief Executive Officer, or designee, shall determine if each proposed program is similar to others in the state and may serve the same potential student population. A similar program is one that has a like CIP code, title, content or competencies. If the President and Chief Executive Officer, or designee, determines that one or more similar programs exist, the following information shall be provided by the institution.

i Whether the institution has a valid inability to offer the program collaboratively. This will be determined by geographic proximity of similar programs eligible for collaboration, the transportability of existing programs to the proposed population, and if the proposed program varies to an extent that would not allow collaboration.

ii The level of interest of new students in the program. This will be determined by the number of students interested through survey analysis, or similar process that demonstrates student interest will support or sustain the program for an excess of three years.

iii The existing and future labor market demand for graduates of the program. This will be based on the Kansas Job Vacancy Survey and Kansas Department of Labor statistics for a specific job title. This will also be based on the number of projected students that would be required to sustain the proposed program for a minimum of three years Kansas Department of Labor’s “Long Term Occupational Outlook” report for a specific Standard Occupational Classification code.

iv Student enrollment levels in existing similar programs. This will be based on the number of vacancies in currently approved programs.

v Whether student waiting lists for similar programs exist. This will be based on the number of students that cannot be accommodated in the existing programs within one year or that cannot be accommodated by expanding existing programs.

vi Whether sufficient clinical sites are available (if applicable to the program)

d Board staff shall compile, analyze and make recommendations to the Board on the information provided. The recommendations and information provided shall be reviewed by the Kansas Postsecondary Technical Education Authority and the Board Academic Affairs Standing Committee to determine whether the program represents unnecessary program duplication before approval will be granted.

i Procedures for Program Approval

(1) Time Limitations

(a) Notification of new program submissions will include: Program name, proposed CIP code, number of credits, and a link to where the full program proposal may be viewed electronically.

At the time of program submission to board staff, the institutional representative shall enter the new programs into KHEDS.

Board staff will notify all institutions of the proposed program. Within 14 days from the date of notification, institutions shall submit, in writing, a list of concerns, comments or objections to Board staff. The list of concerns, comments and objections will be compiled by Board staff and forwarded to the proposing institution for follow-up. Final proposals shall contain all required information including evidence that concerns and questions have been addressed and be submitted in the approved format.
(b) Completed proposals for technical degree and certificate programs are reviewed by the Kansas Postsecondary Technical Education Authority (Authority). Proposals recommended for approval by the Authority are forwarded to the Kansas Board of Regents for final approval.

(c) Programs recommended for approval normally will be presented to the Kansas Board of Regents for action within two months of receipt of a complete final proposal. The institution will be informed of program status throughout the approval process and of program approval status prior to Board action. Note: Program approval does not indicate eligibility for Perkins funds.

(2) Criteria for Program Approval

(a) The institution shall provide documentation of need at the local, regional, and State levels for the proposed new program. Documentation shall include labor data regarding employment trends, projected job openings, specific support from local business/industry and student enrollment projections. If the program is duplicative, the institution shall provide justification why the program should be approved.

(b) The institution shall submit a plan for financing and providing adequate facilities for the proposed new program. An estimate of costs needed to implement and operate the program for the first two years must be included.

(c) The institution shall include an outline of the proposed program of study that includes the following:

- Description of proposed program of study
- Method or type of instruction
- Proposed Classification of Instructional Program (CIP) code
- Syllabus for courses in the proposed program of study
- Listing of all the courses in the proposed program of study
- Outcome(s) of proposed program of study
- Specific faculty requirements, if any
- Evidence that concerns, comments and objections raised by other institutions have been addressed.
- A review of similar programs in the state and the need for an additional program
- Written approval from the institution’s curriculum committee and Board of Trustees.

(d) New courses or programs shall be designed to provide instruction in a manner such that the course content is directly related to program content and objectives, and is consistent with the legal limitation and responsibilities applicable to the institution.

(e) The institution shall provide documentation of the involvement of a steering committee and/or advisory council, comprised of local representatives from business and industry and the program area, and curriculum committee in the planning and development of a new technical program (names of committee members and occupational category represented shall be included).

(f) If external accreditation is required for the proposed program (i.e. Board of Nursing), a statement of intent to seek accreditation is to be included.

(g) If a satellite or partnership with another educational institution offering the same program has been established, a statement of intent or Memorandum of Agreement is to be included.

(h) A review of other similar programs being offered in the State and the reason why an additional program is needed as well as other information regarding the needs of the area for this program and its feasibility shall be included.
Any concern, comment or objection from other institutions will be considered by Board staff and the Board as a whole when determining approval.

Application Procedure

Institutions must complete and submit the following forms:

CA-1 Application for New Program
CA-1a Fiscal summary for New Programs

Procedures for Approval of Special Programs - Business and Industry Service Program

The purpose of this program is to allow community colleges, technical colleges, and the Washburn Institute of Technology to design and implement training activities to meet expressed needs of Kansas business and industry. Instructional activities will be approved for a one-year period with an option for reapplication. Forms to be submitted are available on the Kansas Board of Regents website.

Fiscal Affairs and Audit

ALLOCATION OF FY 2019 EDUCATIONAL BUILDING FUND APPROPRIATION – SYSTEM

Elaine Frisbie, Vice President for Finance and Administration, presented a proposed procedural change in how the state universities receive funding for rehabilitation and repair projects and the proposed Educational Building Fund (EBF) allocation for FY 2019. In previous years, the Board approved EBF dollars that were assigned to specific rehabilitation and repair projects at the state university campuses. Because the funds were tied to specific projects, any changes to the project list requires Board approval. Under the proposed process change, the Board will approve the amount of EBF dollars that each university will receive but not the specific projects that the dollars will support. The Board will instead receive an annual report from the universities on how the funds were used. This change will give the universities more flexibility to re-allocate funds to the highest priority project. Vice President Frisbie noted that the Board will still allocate the EBF dollars in the same manner as in the past based on the adjusted gross square feet of eligible buildings. Vice President Frisbie stated for FY 2019 there is $42,000,000 in the EBF that is available for the Board to allocate to the state universities. Regent Murguia moved to approve the change in process and the EBF allocation to each state university as listed below. Regent Feuerborn seconded, and the motion carried.

Allocation of Funds for Rehabilitation and Repair Projects for Institutions of Higher Education as Appropriated to the Kansas Board of Regents

FY 2019 - $42,000,000 (EBF)

Adjusted gross square feet (EBF-Eligible Buildings Only):

<table>
<thead>
<tr>
<th>Institution</th>
<th>Gross Sq. Feet</th>
<th>% of Total</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>The University of Kansas</td>
<td>5,488,301</td>
<td>26.87</td>
<td>$11,285,400</td>
</tr>
<tr>
<td>The University of Kansas Medical Center</td>
<td>2,297,176</td>
<td>11.25</td>
<td>4,725,000</td>
</tr>
<tr>
<td>Kansas State University</td>
<td>6,105,374</td>
<td>29.90</td>
<td>12,558,000</td>
</tr>
<tr>
<td>Wichita State University</td>
<td>2,243,148</td>
<td>10.98</td>
<td>4,611,600</td>
</tr>
<tr>
<td>Emporia State University</td>
<td>1,232,601</td>
<td>6.04</td>
<td>2,536,800</td>
</tr>
<tr>
<td>Pittsburg State University</td>
<td>1,507,841</td>
<td>7.38</td>
<td>3,099,600</td>
</tr>
<tr>
<td>Fort Hays State University</td>
<td>1,548,171</td>
<td>7.58</td>
<td>3,183,600</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>20,422,612</strong></td>
<td><strong>100.00</strong></td>
<td><strong>$42,000,000</strong></td>
</tr>
</tbody>
</table>
MODIFY TUITION AND FEES – ESU
President Garrett presented Emporia State University’s request to lower the tuition and fee charged to the following online masters programs: 1) Masters of Business Administration (MBA), 2) Masters of Accountancy (MACC), 3) Masters of Educational Administration, and 4) Masters of Curriculum and Instruction. President Garrett stated that the proposed rate changes are based on market research over the last several months, and she believes these changes will make these programs more accessible and affordable, which should increase enrollment in these programs. Regent Bangerter moved to approve, and Regent Bain seconded. The motion carried. The following rate changes will take effect January 1, 2018:

<table>
<thead>
<tr>
<th>On-line Program</th>
<th>Current Resident Graduate Rate*</th>
<th>Current Non-Resident Graduate Rate*</th>
<th>Proposed Graduate Rate*</th>
</tr>
</thead>
<tbody>
<tr>
<td>MBA</td>
<td>$360.25</td>
<td>$487.00</td>
<td>$350.00</td>
</tr>
<tr>
<td>MACC</td>
<td>$360.25</td>
<td>$487.00</td>
<td>$350.00</td>
</tr>
<tr>
<td>MS in Educational Administration</td>
<td>$357.25</td>
<td>$484.00</td>
<td>$312.00</td>
</tr>
<tr>
<td>MS in Curriculum &amp; Instruction</td>
<td>$357.25</td>
<td>$484.00</td>
<td>$312.00</td>
</tr>
</tbody>
</table>

* Rates include tuition, distance education fee, technology fee, and ITV fee, and, in the case of the MBA and MACC, the School of Business course fee.

^ Resident and non-resident students would pay the same rate.

AMENDMENTS TO THE ADULT EDUCATION FUNDING FORMULA AND AMENDMENTS TO THE WORKFORCE INVESTMENT OPPORTUNITY ACT (WIOA) COMBINED STATE PLAN FOR KANSAS
Regent Mullin moved to approve the amendments to the adult education funding formula and the Workforce Investment Opportunity Act Combined State Plan for Kansas. Regent Van Etten seconded, and the motion carried.

Governance

AMENDMENTS TO UPDATE AND CLARIFY OFFICE OPERATIONS AND HONORARY DEGREE POLICIES
General Counsel Julene Miller presented amendments to the following Board policies: Board Office Organization Chart, Kan-Ed Act, Councils and Committees – University Support Staff Council, State Appropriations – Unified State Appropriation Request, and Degrees – Honorary Degree. The amendments to the Organization Chart, University Support Staff Council, Unified State Appropriation Request, and the removal of the Kan-Ed Act update the policies to reflect current practices. The amendments to the Honorary Degree policy are being proposed based on the Board’s desire to have more time to review nominations, which was discussed at the August retreat. The amendments also include language that clarifies what the universities should include in the nomination letter. Regent Bangerter moved to approve, and Regent Van Etten seconded. The motion carried. The following policy changes were adopted:
B  BOARD OFFICE STAFF AND OFFICE OPERATIONS

2. BOARD OFFICE STAFF

   a. See the following organization chart:
5. KAN-ED ACT

The KAN-ED Act was originally enacted in 2001 to provide for a broadband technology-based network to which schools, libraries and hospitals may connect for broadband Internet access and intranet access for distance learning. The Legislature assigned to the Kansas Board of Regents responsibility for contracting for the creation, operation, and maintenance of the KAN-ED network as well as for creation of a plan to ensure that schools, libraries and hospitals have quality, affordable access to the Internet and distance learning. In 2012, the Legislature enacted House Bill 2390 requiring the transition of schools, libraries and hospitals having a direct KAN-ED connection to a commercially provided broadband internet connection. Pursuant to that bill, the Board is now responsible only to provide a program to facilitate the use of broadband technology-based video communication for distance learning and telemedicine by schools, libraries and hospitals.

A. BOARD MEMBERS AND BOARD OPERATIONS

4. COUNCILS AND COMMITTEES

f. Classified and University Support Staff Council

The Classified and University Support Staff Council consists of the duly elected representatives from the Classified Staff (or University Support Staff) Council at each of the state universities and the University of Kansas Medical Center. The role of the Classified and University Support Staff Council is to advise the Board of Regents regarding matters relating to classified staff/university support staff issues and concerns. The general expectation is that Classified and Support Staff Council reports to the Board shall be made during the Board’s September and January meetings. The Classified and University Support Staff Council chair shall be from the same institution as the chair of the Council of Presidents.

D. FISCAL MANAGEMENT AND BUSINESS ADMINISTRATION

2. STATE APPROPRIATIONS

a. Unified State Appropriation Request

i. The official request for any new state appropriations for the state universities shall be made by the Board of Regents, pursuant to K.S.A. 74-3202c(a)(6), and amendments thereto, as a part of its unified appropriation request for state funding of postsecondary educational institutions.

ii. The Board shall hold a budget workshop in July of each year with the purpose of conducting an in-depth review of the appropriation requests from the state universities to aid the Board in determining the submissions to be included in the Board of Regents’ unified state appropriation request to the Governor and Legislature. Board staff, in consultation with the Fiscal Affairs and Audit Committee, shall annually provide the state universities with guidance and a uniform format for the materials prepared for the Regents.

b. State University Annual Operating Budgets

i. The fiscal year of all institutions is July 1 through June 30, and shall be designated by reference to the calendar year in which the fiscal year ends.

ii. The Board shall receive an annual operating budget that includes budgeted expenditures by program, source of funds and budgeted staffing and salaries by position for each program. The Board delegates to each chief executive officer the authority to appoint unclassified employees and to establish salaries for individual unclassified employees within the authorization provided by the Legislature and within general guidelines issued by the Board.
CHAPTER III: COORDINATION

A. ACADEMIC AFFAIRS

9. DEGREES

. . .

b. Standards

. . .

ii. Curriculum

. . .

(6) “Honorary degree” is a degree that is awarded as an exceptional honor bestowed upon a person without the fulfillment of the usual requirements. State universities may award honorary degrees upon approval by the Kansas Board of Regents and only in accordance with the following:

(a) Criteria

(i) Honorary degrees may be conferred only upon persons of notable intellectual, scholarly, professional, or creative achievement, or service to humanity. A candidate’s qualifications must be deeply grounded in a career of scholarship, research, creative activity, service to humanity or other profession consistent with the academic endeavors of the University awarding the degree.

(ii) Honorary degrees will be awarded only to exceptional candidates. Awarding this degree need not be considered an annual occurrence.

(iii) An honorary degree shall not be awarded for philanthropic activity or service to the University or the State of Kansas.

(iv) An honorary degree shall not be conferred upon any faculty member, administrator, or other official associated with the University until at least five years after such individual has been separated from the institution.

(v) An honorary degree shall not be conferred upon any holder of a Kansas elected or appointed public office until at least five years after such individual has vacated office.

(b) Process

The chief executive officer of the state university shall nominate to the Board for consideration, in accordance with K.S.A. 76-716, the name of any candidate for an honorary degree at least two months before the commencement or other event at which the degree is to be conferred. The nomination shall include such statements or materials demonstrating that:

(i) the nominee’s achievements and/or service are of such exceptional character as to merit the award of an honorary degree.

(ii) the honorary degree is not sought to recognize the nominee’s philanthropic activity or service to the University or the State of Kansas.

(iii) the nominee has not been a faculty member, administrator, or other official associated with the University, or has been separated at least five years from the institution.

(iv) the nominee has not held a Kansas elected or appointed public office for at least five years.

(c) At the time the agenda item is submitted, the name shall not be included; however, the state university shall send the proposed nomination, statement and materials individually to Regents and the President and Chief Executive Officer at the same time at least four weeks before the state university sends its agenda material requests to the Board office for the Board meeting at which the nomination is to be considered. No public communication of a proposed nomination shall be made until the name is presented for consideration to the open meeting of the Board. No candidate for nomination shall be promised an honorary degree before the Board has acted on the nomination.

Other Matters
NAMING OF BUILDING – KU
Chancellor Girod recommended that the Memorial Stadium at the University of Kansas be named in honor of David Booth. He noted the stadium was built to commemorate the 130 students and alumni who died during World War I and that renaming the stadium will give KU the opportunity to rededicate the memorial aspect of it. Regent Murguia moved to approve. Regent Feuerborn seconded, and the motion carried. The facility will be named the David Booth Kansas Memorial Stadium.

NON-BUDGETARY LEGISLATIVE ITEMS
Matt Casey, Director of Government Relations, reported last month the Board reviewed the proposed non-budgetary legislative items on the Private Postsecondary fee renewal and the unification of statutes related to performance based budgeting and performance agreements. Regent Murguia moved to approve. Following a second by Regent Mullin, the motion carried.

Fiscal Affairs and Audit
Chair Murfin announced that as stated previously he is recusing himself and leaving the room for the last six items. Regent Mullin will serve as Chair for this portion of the agenda.

AGREEMENT BETWEEN KANSAS BOARD OF REGENTS AND MWCB, LLC FOR PARTNERSHIP BUILDING #2 – WSU
General Counsel Julene Miller presented the agreement between the Kansas Board of Regents (KBOR) and MWCB, LLC for Wichita State University’s Partnership Building #2. WSU’s Partnership Building #2 (located at 1860 N. Weatshocker Dr., Wichita, Kansas) was constructed on two parcels of land owned by the Kansas Board of Regents and WSU. The Board of Regents and WSU are parties to a ground lease dated May 23, 2017 for the parcel owned by KBOR; in turn, WSU and Wichita State Innovation Alliance, Inc. (“WSIA”) are parties to a ground lease dated May 23, 2017 for the parcel owned by KBOR and the parcel owned by WSU. General Counsel Miller stated that WSIA as a sub-landlord, and MWCB as a subtenant, are parties to a ground sublease for the property dated May 23, 2017. She noted that MWCB constructed the Partnership Building #2 on the property and now wants to secure a leasehold mortgage and security agreement encumbering MWCB’s leasehold interest in the property under the sublease through CrossFirst Bank. Since the Board is the landowner of a portion of the property, the Bank requests that the Board of Regents confirm that WSU is in compliance with the terms and conditions of the KBOR ground lease, and to consent to MWCB, LLC’s grant of MWCB’s leasehold rights and interest in the sublease, but not on the Board of Regents’ fee interest in its portion of the property. The consent will be drafted as a Landlord Estoppel, Non-Disturbance and Recognition Agreement, and may contain the following additional acknowledgments and agreements for and on behalf of CrossFirst Bank, the lender:

1. That the KBOR ground lease has not been assigned, pledged, transferred, sold or encumbered, nor has KBOR mortgaged its interest in the KBOR ground lease or its interest in the Property;

2. No third party has any option or preferential right arising out of an agreement with KBOR to purchase all or any part of KBOR’s portion of the Property;

3. KBOR’s rights to amend, modify, terminate, cancel, accept the surrender of or permit the subordination of the KBOR ground lease or the KBOR property would be restricted;

4. Subject to the rights of KBOR pursuant to the terms of the KBOR ground lease, the loan may contain provisions for an assignment of MWCB’s share of net proceeds from available insurance coverage or from any award or other compensation resulting from a total or partial taking of the premises by condemnation except that in no event shall such rights affect or impair KBOR’s entitlement to attorney’s fees and any other amounts owed by MWCB; and
5. Nothing in the Agreement would preclude KBOR from conveying KBOR’s portion of the Property to WSU or seeking legislation that would allow KBOR to do so.

Regent Bangerter moved to approve, and Regent Murguia seconded. The motion carried.

PURCHASE OF THE WSU WEST CAMPUS REAL PROPERTY AND ALL IMPROVEMENTS FROM CABER WEST CAMPUS LLC – WSU

Nelda Henning, Director of Facilities, presented Wichita State University’s request to purchase from Caber West Campus LLC the property located at 3801 N. Walker, Maize, Kansas (known as the WSU West Campus Branch). WSU will purchase the property for $100 and will continue to pay for the ongoing operation and maintenance costs. Regent Bangerter moved to approve, and Regent Murguia seconded. The motion carried. The following property was acquired:

(a) The real estate located in Sedgwick County, Kansas, to wit: Block 4, Lot 13, Wyn-Wood Addition to the City of Maize, Sedgwick County, Kansas, said real property constituting the “Land” as referred to in said Lease; and

(b) All buildings, improvements, machinery and equipment now or hereafter constructed, located or installed on the Land pursuant to the Lease, together with any substitutions or replacements therefor and any “Project Additions” as referred to in the Lease.

BUILDING LEASE RELATED TO PRIVATE HOUSING AGREEMENT – WSU

Director Henning presented Wichita State University’s request to enter into a second building lease with The Flats of Kansas, LLC for the use, occupancy and subleasing of the housing property located at 4105 E. Mike Oatman Dr., Wichita, KS 67208. The new lease will commence on June 1, 2018, which is when the existing building lease expires. Regent Murguia moved to approve. Regent Bangerter seconded, and the motion carried.

AMENDMENT TO GROUND LEASE – WSU

Director Henning introduced Wichita State University’s request to amend The Flats ground lease between WSU and Wichita State Alliance, Inc. and the ground sublease between Wichita State Alliance, Inc. and The Flats of Kansas, LLC, to expand the building site. The amended lease will include the following: 1) redefine the definition of “Building Site” to include the phase 2 property, 2) have construction completion dates for all tenant improvements constructed on the site, and 3) clarify the property may, at The Flats of Kansas, LLC’s (the tenant) discretion, be utilized for on-campus student housing and related programs. Director Henning noted that WSU also requests approval to execute and file all necessary memoranda and addenda to the original building lease as required by local taxing authorities that do not result in any material change to the terms. Regent Bain moved to approve, and Regent Murguia seconded. The motion carried.

NON-BUDGETARY LEGISLATIVE PROPOSAL TO TRANSFER PROPERTY FROM THE STATE OF KANSAS AND THE KANSAS BOARD OF REGENTS TO WICHITA STATE UNIVERSITY

Director Casey presented WSU’s request to seek legislative authorization to transfer certain state-owned property from the State of Kansas and the Kansas Board of Regents to Wichita State University. He noted this request was presented to the Board for first read last month. Regent Bain moved to approve. Regent Feuerborn seconded, and the motion carried.

FY 2019 HOUSING AND FOOD SERVICE RATE ADJUSTMENT PROPOSALS SUBMITTED BY STATE UNIVERSITIES

Vice President Frisbie presented the proposed FY 2019 housing and food service rate adjustments for the state universities. These were presented to the Board last month for first read. Regent Bain moved to approve. Following a second by Regent Murguia, the motion carried.
January 17, 2018

Minutes of Previous Meeting

(Housing and Food Service Rates filed with Official Minutes)

**ADJOURNMENT**
Regent Mullin adjourned the meeting at 5:00 p.m.

_________________________  ____________________________
Blake Flanders, President and CEO   David Murfin, Chair
REPORTS AND CONSENT AGENDA

II. Introductions and Reports
   A. Introductions
   B. Report from the Chair  Regent Murfin, Chair
   C. Report from the President & CEO  Blake Flanders, President & CEO
   D. Report from System Council of Presidents  President Barwick
   E. Report from Council of Presidents  President Myers
   F. Report from Council of Faculty Senate Presidents  Brian Lindshield
   G. Report from Students’ Advisory Committee  Jack Ayres
   H. Report from University Support Staff Council  Carrie Fink
   I. Report from Unclassified Staff Council  Ashley Thomas
   J. Report from Community Colleges  President Barwick
   K. Report from Technical Colleges  President Schears
   L. Report from the University CEOs

III. Standing Committee Reports
   A. Fiscal Affairs & Audit  Regent Mullin
   B. Governance  Regent Murfin

IV. Approval of Consent Agenda
   A. Fiscal Affairs & Audit  Nelda Henning,
      Director of Facilities
   1. Approve Transfer of Ownership – KSU
   2. Amend Capital Improvement Plan for Renovation Project – KSU

   In December 2016, the Board approved a request from Kansas State University to approve the Settlement Agreement of the James F. Lindley Trust estate in order to transfer ownership of the university’s remainder interest in real property to the KSU Charitable Real Estate Foundation as authorized under K.S.A. 74-3254. The KSU Charitable Real Estate Foundation is a subsidiary of the Kansas State University Foundation and not the “investing agent” designated by K.S.A. 76-156a. Therefore, Kansas State University requests approval to transfer the university’s ownership of the property to the KSU Foundation, which is the statutory designated investing agent.

   Kansas State University requests approval of a capital improvement project to renovate the Behavioral Neuroscience Laboratory Research Core facility located in Bluemont Hall. The 2,000 square foot renovation will support a Centers of Biomedical Research Excellence (COBRE) grant awarded to a Kansas State University-led team of psychological science researchers. The renovation would include updates to the existing surgery suite and laboratories and create a new cage wash facility. The surgery suite would be modernized with new casework, equipment, lights, durable/sanitary wall and floor finishes, sinks and an eye wash station. A wet laboratory and microscopy laboratory would be extended with the addition of a new perfusion station and include new equipment, finishes, sinks and an eye wash station. An existing laboratory and office would be renovated to provide infrastructure and space for new cage washing equipment and activities, chemicals and clean storage. The estimated total project cost is $874,000 to be funded from federal National Institutes of Health grant funding, departmental sponsored research overhead dollars, and rehabilitation and repair funding allocated to Arts and Sciences.
B. Academic Affairs
   1. Act on Performance Reports for Academic Year 2016
      Jean Redeker, VP, Academic Affairs

      Summary and Recommendation
      In accordance with K.S.A. 74-3202d and the Board-approved Performance Agreement Guidelines, thirty-four institutions submitted reports on AY 2016 compliance with their performance agreement. These reports are presented to the Board for action. Staff concur with the Board Academic Affairs Standing Committee (BAASC) in recommending approval of the institutional reports and accompanying funding recommendations.

      Background
      In accordance with K.S.A. 74-3202d, institutions negotiate a new performance agreement with the Board on a three-year cycle. Foresight 2020 provides the foundation for the performance agreements. The current performance agreements cover AY 2014 – AY 2016. For the agreement, each institution developed indicators that support Foresight 2020 and established a baseline for each indicator. At its December 2013 meeting, the Board approved the current performance agreements.

      To be eligible for any new funding\(^1\) appropriated, each institution annually submits a report updating the Board on its progress toward meeting each of the indicators in its performance agreement. The Board annually evaluates this report and annually determines funding levels. Funding levels awarded in one reporting year do not affect funding levels in subsequent years.

      In Summer 2017, institutions submitted performance reports covering AY 2016. Any new funding awarded is dependent upon an institution’s AY 2016 performance.

      The Board-approved Funding Guidelines award new funding based on the following three outcomes for the indicators in the performance agreement: (1) maintaining the baseline; (2) improving on the baseline; or (3) declining from the baseline, with credit given for maintaining or improving the baseline. Awarding of new funds is based on the following levels of compliance:

      - **100%**: The institution maintained the baseline or improved from the baseline in at least 51% of the indicators (i.e. four or more indicators). The institution qualifies for 100% of any new funding for which it is eligible.

      - **90% or 100%**: In cases where the institution maintained the baseline or improved from the baseline in exactly 50% of the indicators (i.e. three indicators), the institution qualifies for 90% of new funding, though the Board has the discretion to award 100% of new funding available.

      - **90%**: The institution maintained the baseline or improved from the baseline in less than 50% of the indicators. The institution qualifies for 90% of any new funding for which it is eligible.

\(^1\) Performance funding applies to all new state funds received by (1) state universities for operating grant increases; (2) community colleges and technical colleges for tiered technical state aid and non-tiered course state aid increases; (3) technical schools and colleges for postsecondary aid increases; (4) Washburn university for operating grant increase; and (5) any postsecondary institution for other state funding increases, such as capital outlay aid, or technology grant funding. This provision will also apply to any new state funds received by any postsecondary institution under the original 1999 Senate Bill 345 provisions for 2% performance grant funding, codified in K.S.A. 71-260, 72-4480, 72-6503 and 76-771 which continue in force.
- 0%: The institution maintained the baseline or improved from the baseline in only one indicator or failed to submit a report. No new funding is awarded to the institution.

**Recommendation**

Thirty schools qualify for 100% of any new funding for which they are eligible because they maintained the baseline or improved from the baseline in at least 51% of the indicators in their performance agreements. BAASC recommends these institutions be awarded 100% of any new funding.

As per the Funding Guidelines, BAASC is given the discretion of recommending either 90% or 100% funding for three institutions (Dodge City Community College, Garden City Community College, and Pratt Community College) because they maintained or improved from the baseline on exactly half of their indicators. The Committee recommends awarding these institutions 100% of any new funding. Finally, Colby Community College qualified for 90% of any new funding for which it is eligible because the school achieved or maintained the baseline in less than 50% of its indicators.


<table>
<thead>
<tr>
<th>University/College</th>
<th>Funding Recommendation</th>
</tr>
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<tbody>
<tr>
<td>Emporia State University</td>
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<td>College</td>
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<td>Wichita Area Technical College</td>
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2. Act on Additional Courses for Systemwide Transfer

Summary and Staff Recommendation

The Transfer and Articulation Council (TAAC) reviewed reports from the October 13, 2017 Kansas Core Outcomes Groups (KCOG) Conference and approved outcomes for five additional courses to be recognized for transfer across the Kansas Board of Regent System. Board Staff concurs with TAAC and the Board Academic Affairs Standing Committee in recommending approval. If approved, the number of courses that transfer seamlessly among any university or college in the Kansas Board of Regents System offering an equivalent course would increase from 79 to 84.

Background

To facilitate the ongoing process of seamless transfer among public post-secondary institutions, the Kansas Board of Regents established the Transfer and Articulation Council (TAAC). TAAC has representation from each university, as well as representation from the community and technical colleges to provide the oversight of implementing the Board’s transfer and articulation policy.

TAAC hosts an annual conference for faculty representatives to meet within discipline-based Kansas Core Outcomes Groups (KCOG) and articulate core outcomes for courses recommended for systemwide transfer. Since 2012, faculty have recommended, and the Board approved, 79 courses that transfer seamlessly among any public university or college in Kansas offering an equivalent course.

KBOR policy states the Transfer and Articulation Council’s mission is to create structures and processes that facilitate student transfer and degree completion within Kansas higher education. TAAC is responsible for assuring quality and adherence to the agreed-upon learning outcomes of all systemwide transfer courses. Some criteria used to determine appropriateness of courses for systemwide transfer are:

- Courses that facilitate timely degree completion
- Courses that meet General Education requirements
- Lower division instruction * (as defined in KBOR policy)
- Frequency of transfer across institutions
- Number of institutions offering course (minimum target of 12)
- Recommendations of discipline-specific KCOG

* “Lower-division instruction” means course content and teaching at a level appropriate for first and second-year postsecondary students generally, but available to more advanced students who have no prior experience in the subject. (Ch. III, 9, v.).

At the October 13, 2017 KCOG Conference, faculty established learning outcomes for five new courses and revised outcomes for 20 previously approved systemwide transfer courses. TAAC reviewed reports submitted by the KCOG Chairs and approved outcomes for five new transfer courses, which are recommend for systemwide articulation.

2018 Courses Presented for Approval

TAAC presents the following courses to the Board as recommended for systemwide transfer effective summer 2018:

- Environmental Science (offered as three separate courses)
  - Lecture
  - Lab
  - Lecture & Lab
- Financial Accounting
- Managerial Accounting
Staff Recommendation
Staff recommends approval of Environmental Science, Financial Accounting, and Managerial Accounting courses for systemwide transfer. If approved, the number of courses that transfer seamlessly among any university or college in the Kansas Board of Regents System offering an equivalent course would increase from 79 to 84.
C. Other Matters

1. Act on Request for Degree and Certificate Program Submitted by Salina Area Technical College

Scott Smathers, VP, Workforce Development

Summary

Each month community and technical colleges submit requests for the approval of new certificate and degree programs. The Board office received a request from Salina Area Technical College to offer an Associate of Applied Science degree in Police Science. The program submitted addressed all criteria requested and was subject to the 14-day comment period required by policy. The program was reviewed by the Technical Education Authority and is recommended for approval.

Background

Community and technical colleges submit requests for new certificate and degree programs each month utilizing forms approved by staff. Criteria addressed during the application process include, but are not limited to, the following: program description, demand for the program, duplication of existing programs, faculty, costs and funding, and program approval at the institution level.

Description of Proposed Programs:

Salina Area Technical College requests approval for the following program:

- Police Science (43.0107) – Associate of Applied Science degree/60 credit hours; and Technical Certificate C/45 credit hours

The proposed Police Science program prepares individuals to perform the duties of police and public security officers, including patrol and investigative activities, traffic control, crowd control and public relations, witness interviewing, evidence collection and management, basic crime prevention methods, weapon and equipment operation and maintenance, report preparation and other routine law enforcement responsibilities.

Development of the proposed program is a result of a partnership between Salina Area Technical College (SATC) and USD 305. SATC and USD305 developed a Career Technical Education (CTE) task force to examine local labor needs, and student interests. The task force then developed pathways for high school students that were consistent with postsecondary programs and industry demands. Using Career Cruising, 269 students self-selected law and public safety as an area of interest.

The Kansas Department of Labor, Long-term Occupation Projections 2014-2024 indicate a state-wide growth rate of 4.2%, with a median annual wage of $43,950 or $21.12 per hour. According to the state-wide projections, of the 6,514 jobs required in 2024, 265 will be new positions while 1,960 will be replacement jobs.

Currently, twelve institutions offer Police Science technical programs. According to the 2016 K-TIP report, as a system, the number of students who graduated and exited the higher education system, and wages are suppressed to protect student privacy in accordance the Federal Educational Rights and Privacy Act (FERPA) and the Higher Education Opportunity Act (HEOA) guidelines.

SATC plans to begin the proposed Police Science program in January of 2018. The college estimated the initial cost to deliver the proposed program at approximately $7,700 ($7,200 salaries; and $500 instructional supplies/materials). The existing Vice President of Instruction will assume responsibility for the program. Two adjunct instructors will be hired. Existing classroom space will be utilized. Adjunct faculty salaries will be paid by student tuition. Instructional supplies and materials will be paid for using SATC’s general budget.
The proposed program was subject to the 14-day comment period from October 26, 2017 to November 13, 2017 during which, one comment of support was received by Cowley County Community College.

**Recommendation**
The new program request submitted by Salina Area Technical College for an Associate of Applied Science degree at 60 credit hours and Technical Certificate C at 45 credit hours in Police Science was approved by the Technical Education Authority and is recommended for approval.
2. Act on Appointments to EPSCoR Program Review Committee

Jean Redeker,
VP, Academic Affairs

Summary
The Guidelines for Coordination, Oversight and Fiscal Management of the Experimental Program to Stimulate Competitive Research (EPSCoR), approved in June 2011, include the requirement to appoint a committee to review proposals for state funding. This item asks the Board to appoint new members and assign terms to current members of the EPSCoR Program Review Committee. Staff recommends approval of the following individuals and term appointments.

Background
The Experimental Program to Stimulate Competitive Research (EPSCoR) is a federal program that encourages university partnerships with industry. The program is designed to stimulate sustainable science and technology infrastructure improvements in states that historically have received a disproportionately low per-capita average of federal research dollars.

In addition to EPSCoR and EPSCoR-like projects, funds are also made available through a companion program for projects that do not require state matching funds. Eligible projects promote national competitiveness in strategic technology niches that hold the most promise for the Kansas economy. Funding through this companion program pairs the state’s science and technology research strengths with the ability of Kansas businesses to diversify and sustain a national and global competitive advantage.

In October 2011, the Board appointed seven individuals to the EPSCoR Program Review Committee. Four appointees were from industry and one was from academia; however, these individuals were not appointed for a specific term of service. The remaining two appointees were ex-officio with one appointed by the Department of Commerce and one appointed by the Kansas Board of Regents.

Since 2011, several individuals resigned from the Committee necessitating the need for new appointees. In addition, staff recommends establishing two, three and four-year terms for the five committee members serving from industry and academia.

Request to Appoint New Members
The following individuals have agreed to serve as members of the EPSCoR Program Review Committee, subject to Board approval, with the following term appointments which begin this academic year (AY 2018).

Donna Johnson (Four-year Term)
Donna Johnson, President & CEO of Pinnacle Technology, Inc., has over 30 years of experience in applied research and engineering projects. Pinnacle designs, manufactures and sells laboratory research equipment to the preclinical neuroscience market world-wide. Before opening Pinnacle in 1995, she held positions as Director of Engineering & Research with several small businesses and worked for various federal and state organizations including the U.S. House of Representatives, National Renewable Energy Laboratory, Environmental Protection Agency and the University of Connecticut. She is an oceanographer by training. Donna has served on the Board of Directors for Kansas Inc., Lawrence Technology Association, and the Board of Trustees for the Kansas University Center for Research.

Scott Bishop (Three-year Term)
Scott Bishop is currently serving as the Advanced Research and Development Manager at Spirit AeroSystems in Wichita, KS. In this role, Scott oversees Spirit’s advanced internal research, university collaborations, Department of Defense contracted research and serves as a member of the technical oversight committee of NASA’s Advanced Composites Consortium. Scott attended the United States Naval Academy where he earned an undergraduate degree in systems engineering and the Naval Postgraduate School where he earned a master’s degree in electrical
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engineering. He served 8 years active duty in the Navy with various roles, including a deployment on the USS Kidd (DDG 100) to the Western Pacific, a Fellow within the Chief of Naval Operations Strategic Studies Group, a satellite payload program manager at the National Reconnaissance Office (NRO), and a deployment as the NRO’s Liaison to Afghanistan.

Tim Dawsey (Two-year Term)
Prior to taking the position as dean of Pittsburg State University’s College of Technology, and Executive Director of the Kansas Technology Center, Dr. Tim Dawsey served as the director of innovation and commercialization at the Kansas Polymer Research Center, also at Pitt State. He holds a doctorate in polymer science from the University of Southern Mississippi, where he also earned a bachelor’s degree in polymer science. His work experience spans over 40 years in the polymers and plastics industry including research, and business development, at Eastman Chemical Company, in Kingsport, TN, and heading Spartech Corporation’s development organization in St. Louis, MO.

Jean Redeker (Ex Officio Member)
As the Vice President for Academic Affairs (VPAA), Jean Redeker serves as the chief academic officer for the Kansas Board of Regents. In that capacity, she leads the Board’s academic affairs unit across a broad range of system-wide academic program activities and administers all aspects of the Board’s academic affairs governance, coordination, and regulatory activities. She joined the Board office in 2009, and was promoted in 2016 to the VPAA position. Prior to joining the Board, she worked for 11 years at the University of Kansas. She earned a doctorate in educational leadership and policy studies and a bachelor’s degree in journalism, both from KU.

Request to Assign Terms to Current Members
The following individuals were appointed to the EPSCoR Program Review Committee by the Board in October 2011 and were not appointed a specific term of service. Staff requests the appointment of the following terms for current Committee members.

Sam Campbell (Four-year Term)
Mr. Campbell has been involved in the funding and development of early stage life science and technology companies for over three decades. He established several investment funds in support of that effort. He has been very involved on a regional basis in supporting life science and technology commercialization as demonstrated by his long standing relationship in a variety of roles with the former Kansas Technology Enterprise Corporation (KTEC).

He is the Chairman of CritiTech, Inc., a pharmaceutical drug delivery and development company that spun out in 2001 based on research done at the University of Kansas. He has been with CritiTech in a leadership role since 2003. CritiTech and its affiliates principal focus is on the use of its patented technology for the production of existing pharmaceutical compounds for pharmaceutical companies and the development of drugs for its own development program. He is also President of TerraMetrics Agriculture, Inc., a satellite remote sensing company with several applications in the agriculture industry.

John Parfet (Three-year Term)
John Parfet is a veteran of creating and managing product lifecycles for global biotechnology and pharmaceutical organizations. John is active in the biotechnology corridor by volunteering his time and energy to support the economic growth in the region. He is the Senior Project Manager of Catalent Pharma Solutions, a Sporting KC devotee, and a kayaker.

Stan Ahlerich (Ex Officio Member)
Stan Ahlerich is currently serving as Executive Director of Workforce and Innovation at the Kansas Department of Commerce. Prior to this role, Stan served as President of Kansas, Inc. for six years and served on its board of directors for nine years prior to serving as president. He also served seven years as the Executive Director for the
Governor’s Council of Economic Advisors. In 2011, the Secretary of Commerce, designated Mr. Ahlerich as his designee. As such, Mr. Ahlerich serve as an ex officio, voting member of the Committee and is not appointed a term.

**Recommendation**

Staff recommends approval of the individuals proposed for membership and the term appointments to the EPSCoR Program Review Committee.
DISCUSSION AGENDA

V. Consideration of Discussion Agenda
   A. Other Matters

| Blake Flanders, |
| President and CEO |

Summary

After a year and a half of study, the Board approved a strategic agenda for Kansas higher education in September of 2010. The Board subsequently made several modifications, adding a number of measures to evaluate higher education in the state. In this seventh annual progress report, the Board will find multiple years of data for selected metrics that analyze progress towards the Board’s strategic goals of attainment, economic alignment and university excellence. The published report should be consumed in conjunction with our website, where one can review additional data on individual institutions for many of the metrics outlined.
Summary

In June 2017, the Board received a letter from Senator Molly Baumgardner, Chair of the Senate Education Committee, encouraging the Board to create a taskforce to identify opportunities to expand concurrent enrollment in the state. Also in June 2017, the Board received a report from the First Generation Taskforce recommending expansion of concurrent enrollment programs (CEP) in the state to open access and reduce costs for first generation students to give them an early start and realize academic success at the postsecondary level. At the 2017 retreat, the Board prioritized the review of concurrent enrollment as one of its goals for this year, and asked the Kansas Board of Education and the Kansas Board of Regents Coordinating Council to serve as the taskforce to take up this issue. The Taskforce met multiple times and received testimony from Senator Baumgardner, USD superintendents, and college and university representatives on how concurrent enrollment is delivered throughout the state and the issues surrounding access. The Taskforce developed recommendations on ways to expand concurrent enrollment at its final meeting on January 8. The recommendations will be presented to the Board. A final report is due to the Legislature at the beginning of the 2018 session.

Board Goal: To increase opportunities for high school students, the Board will form a Concurrent Enrollment Program Taskforce to identify opportunities to expand concurrent enrollment in the state. The final report will be delivered to the Legislature at the beginning of the 2018 session.

Background
Acting upon a recommendation from the First Generation Taskforce, and at the request of the Chair of the Kansas Senate Education Committee, the KSBE/KBOR Coordinating Council reviewed obstacles to the concurrent enrollment of high school students across the state including funding, test score requirements, delivery models, needs assessment of qualified faculty, statewide marketing opportunities, and general education courses most appropriate for state-wide delivery. The Coordinating Council serves as the CEP Taskforce and met on September 19, October 25, and November 30. The Taskforce held its final meeting on January 8, 2018.

At its first meeting, the Taskforce reviewed the letter from Senator Molly Baumgardner, and a background paper that outlined existing avenues for high school students to earn college credit, institutional service areas, HLC faculty qualifications, professional development opportunities for high school faculty, financial models, and student qualifications. The group also heard from representatives from three community colleges, one technical college, and one state university about their respective CEP programs. The community and technical college representatives noted that their CEP programs were a service and not a significant source of revenue. The state university representative noted his institution no longer offers a CEP program due to the costs.

During the October meeting the Taskforce reviewed several research reports that documented the success of CEP and dual enrollment programs in terms of student matriculation, retention, and completion of postsecondary credentials. They also heard from representatives of four school districts about the benefits and challenges associated with the CEP programs at their respective high schools. The primary obstacles they face are the lack of access to such programs in some areas, particularly rural parts of the state, the variance in testing or admissions requirements among colleges, differing tuition rate among colleges, and the lack of HLC qualified instructors. The lack of qualified instructors is the greatest challenge for all of the schools.

The Taskforce last met on November 30. At that meeting, the group reviewed the goals of dual and concurrent coursework/programs:

- Expand early college access for all qualified high school students, particularly traditionally underrepresented students.
• Increase the number of students graduating from high school and attending college.
• Maximize the recognition of rigorous postsecondary coursework for purposes of meeting high school graduation requirements.
• Facilitate the transition between high school and college.
• Reduce the amount of time and expense required to obtain a postsecondary credential.
• Increase the number of students obtaining a postsecondary credential.

The Taskforce also reviewed the avenues Kansas high school students have to earn college credit before they graduate from high school. These avenues include Concurrent Enrollment Partnership (CEP) courses, dual enrollment courses, Advanced Placement (AP) courses and examinations, the College Level Examination Program (CLEP), the International Baccalaureate (IB) diploma programme, and the Freshman Year for Free program.

1. A Concurrent Enrollment Partnership (CEP) is an agreement between an eligible postsecondary institution and a school district to provide eligible high school students with college courses taught by approved high school faculty during the normal high school day. Chapter III, Section A of the Policy Manual provides detailed information about the purposes, procedures, standards, and reporting of the CEPs. Kansas is one of 17 states that modeled their CEP standards after the National Alliance of Concurrent Enrollment Partnerships standards.

2. Dual enrollment programs allow high school students to take courses on a college campus or online and to receive both high school and college credit. Transportation constraints and schedule conflicts preclude many high school students from taking dual enrollment courses on the college campuses, but some dual enrollment courses are taught at the high schools by college faculty members or via interactive video.

3. Advanced Placement (AP) exams are offered to high school students by the College Board, a non-profit organization that expands access to higher education. Normally, high school students prepare for the 38 AP exams by taking AP courses offered at their high school. Students who score a 3 or higher on an AP exam can earn college credit at any of the six state universities in Kansas, and at most of the community colleges and Washburn University.

4. The College Level Examination Program (CLEP) is a credit-by-examination program that allows individuals to demonstrate mastery of college-level material. CLEP exams are administered at more than 24 test centers in Kansas. Students who score a 50 or higher on the 33 CLEP exams can earn college credit at any of the six state universities in Kansas, and at most of the community colleges and Washburn University.

5. The International Baccalaureate (IB) Diploma Programme (DP) is taught to students aged 16-19 around the world. There are eight Kansas high schools that offer the IB program. Each postsecondary institution determines the credit that may be awarded for the DP courses.

6. The Modern States Education Alliance is a new non-profit organization that created the Freshman Year for Free program, which offers more than 30 online freshman level college courses developed by institutions such as Arizona State, Berkeley, Columbia, NYU, Purdue and others. Each noncredit course includes online video lectures, quizzes, and textbooks free of charge. The courses are designed to prepare students for the CLEP subject exams offered by the College Board.
Staff also reviewed CEP courses with the greatest number of students enrolled.

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<tr>
<th>CEP COURSE</th>
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Source: KHEDS

The Taskforce asked Commissioner Watson and President Flanders to consult with school districts and postsecondary institutions, respectively, about dual/concurrent enrollment programs. President Flanders was also asked to consult with postsecondary institutions on identifying five college courses available statewide for high school students to take via one of the six ways mentioned above, standardizing admission requirements for high school students for those five courses, and pricing for the five courses. Potential courses, admissions requirements and pricing structure are detailed below.

**Five Courses**

Five courses from Table 1 could be made available to qualified students in a district.

**Consistent admission requirements for five courses**

K.S.A. 72-11a03 defines a concurrent enrollment pupil as “a person who is enrolled in grades 10, 11 or 12 maintained by a school district or a gifted child who is enrolled in any of the grades 9 through 12 maintained by a school district, has demonstrated the ability to benefit from participation in the regular curricula of eligible postsecondary education institutions, has been authorized by the principal of the school attended to apply for enrollment at an eligible postsecondary education institution, and is acceptable or has been accepted for enrollment at an eligible postsecondary education institution.”

Additional uniform criteria for enrollment in the five identified courses could include a minimum high school GPA, ACT or other test score, or some other demonstrated criteria.

**Consistent costs for five courses**

The Taskforce discussed reduced tuition/fees for coursework up to 15 semester hours.

**Recommendation of the CEP Taskforce**

At its January 8, 2018 meeting, the Taskforce voted to form working groups to make recommendations to the Board President and CEO and the Commissioner of Education on the following issues:
- Identification of five courses offered for statewide delivery,
- Establishment of standardized eligibility requirements for students,
- Agreement on a common rate for tuition/fees, and
- Identification of alternative delivery methods.

Representatives from two technical colleges, four community colleges, and two universities have agreed to serve on the working groups, as well as two superintendents representing secondary education.
B. Fiscal Affairs & Audit

1. Approve Distribution of State Funds for Technical Education (Excel in Career Technical Education and AO-K Proviso) and Postsecondary Education Performance Based Incentives Fund (GED Accelerator)

Regent Mullin
Elaine Frisbie
VP, Finance & Administration

Summary and Staff Recommendation

The Career Technical Education Incentive Program offers state-financed college tuition for high school students in postsecondary technical education courses resulting in an industry-recognized credential in high demand occupations. For FY 2018, the Board of Regents has available $20.25 million for high school students’ postsecondary tiered technical course tuition - Excel in Career Technical Education (CTE), and $500,000 for the Accelerating Opportunity: Kansas (AOK) program which serves adults without a high school diploma or GED who are enrolled in tiered technical courses in approved pathways.

The Board of Regents also has $125,000 available for the Postsecondary Education Performance-Based Incentives Fund (known as the GED Accelerator initiative). This fund provides incentives to eligible institutions—community colleges, technical colleges and Washburn University Institute of Technology—for adults seeking and earning a GED/high school equivalency diploma and/or an identified industry credential while enrolled in an eligible postsecondary technical education program.

Since the programs’ inceptions, funding for the tuition has been distributed twice a year based on live student enrollment data submitted by the institutions. The proposed distribution amounts presented below were calculated based on current FY 2018 enrollments and appropriations available to finance the program. Staff recommends approval of these distributions.

Background

K.S.A. 72-4489 was enacted by the 2012 Legislature to establish the Career Technical Education Incentive Program. The program offers state-financed college tuition for high school students in postsecondary technical education courses resulting in an industry-recognized credential in high demand occupations. As the program has been promoted, its success has not been matched with greater appropriations from the State General Fund. FY 2016 was the first year when the appropriation for the program was insufficient to finance eligible tuition payments to the participating colleges. The colleges’ distributions were reduced by $1,379,353 or 5.7 percent. In FY 2017, the distributions were reduced again, this time by $3.7 million, or 17.9 percent.

The Postsecondary Education Performance-Based Incentives Fund (known as the GED Accelerator initiative) provides incentives to eligible institutions—community colleges, technical colleges and Washburn University Institute of Technology—for adults seeking and earning a GED/high school equivalency diploma and/or an identified industry credential while enrolled in an eligible postsecondary technical education program. Eligible institutions can receive $170 for each adult enrolled in a postsecondary technical program while pursuing a GED/high school equivalency diploma ($150 of which must be used for the GED/high school equivalency tests), $500 for each adult earning a GED/high school equivalency diploma, and $1,000 for each adult earning an identified industry credential while enrolled in an eligible postsecondary technical education program. In FY 2017, distributions had to be prorated by 6% to match the available appropriation.

Based on reported Fall 2017 enrollment and prior years’ spring activity, it again appears that the legislative appropriation is inadequate to finance student enrollments in these programs. In order to avoid colleges returning program dollars to the Board office so that the last distribution can be made in late June after final enrollments are reported for Fiscal Year 2018, the calculated amounts shown below are all reduced by 15 percent. If the 2018
Legislature appropriates additional money for the programs, colleges will receive the amounts due for actual enrollments.

<table>
<thead>
<tr>
<th>Institution</th>
<th>Reconcile FY 2017</th>
<th>Tuition for FY 2018 Enrollment</th>
<th>85% Net Distribution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allen Community College</td>
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<td>Barton Community College</td>
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<td>Garden City Community College</td>
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<td>Highland Community College</td>
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<td>Kansas City Ks Community College</td>
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<td>Labette Community College</td>
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<td>Seward County Community College</td>
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<tr>
<td>Total</td>
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### AOK Adult Tuition Amounts for Distribution

<table>
<thead>
<tr>
<th>Institution</th>
<th>Reconcile FY 2017</th>
<th>Tuition for FY 2018 Enrollment</th>
<th>85% Net Distribution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Barton Community College</td>
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<td>($7,605)</td>
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<td>Neosho County Community College</td>
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<td>Salina Area Technical College</td>
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<td>Seward County Community College</td>
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<tr>
<td>Washburn Institute of Technology</td>
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<td>Wichita Area Technical College</td>
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<td><strong>Total</strong></td>
<td><strong>$33,494</strong></td>
<td><strong>$410,690</strong></td>
<td><strong>$382,580</strong></td>
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### GED Accelerator Tuition Amounts for Distribution

<table>
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<tr>
<th>Institution</th>
<th>Reconcile FY 2017</th>
<th>Tuition for FY 2018 Enrollment</th>
<th>85% Net Distribution</th>
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</thead>
<tbody>
<tr>
<td>Barton Community College</td>
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<td>Fort Scott Community College</td>
<td>($1,133)</td>
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<tr>
<td>Garden City Community College</td>
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<td>Hutchinson Community College</td>
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<td>Johnson County Community College</td>
<td>($1,198)</td>
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<tr>
<td>Kansas City Ks Community College</td>
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<tr>
<td>Neosho County Community College</td>
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<tr>
<td>Salina Area Technical College</td>
<td>($1,556)</td>
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<tr>
<td>Seward County Community College</td>
<td>($4,053)</td>
<td>$170</td>
<td>($3,909)</td>
</tr>
<tr>
<td>Washburn Institute of Technology</td>
<td>($12,319)</td>
<td>$29,390</td>
<td>$12,662</td>
</tr>
<tr>
<td>Wichita Area Technical College</td>
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<td>$1,178</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$ --</strong></td>
<td><strong>$49,760</strong></td>
<td><strong>$42,293</strong></td>
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</tbody>
</table>

**Staff Recommendation**

Staff recommends approval of the distributions as identified above.
2. Act on Request to Modify Tuition and Fees – PSU President Scott

Pittsburg State University requests authority to modify the tuition and fee charges for its online Masters of Business Administration (MBA) program. If approved by the Board, the requested change would take effect March 1, 2018. Pittsburg State University plans to expand its online MBA program in order to generate additional revenue for the University. The online MBA program will be offered in an accelerated, year-round format. The requested pricing is based on a review and evaluation of comparable programs:

Current rate for online MBA courses: $369 per credit hour
includes tuition, required fees, and distance fee

Requested rate for online MBA courses: $365 per credit hour
all students would pay the same rate

C. Board Theme

1. Receive Presentation from the State Universities on University CEOs the Student Experience

Summary

At its September meeting, the Board adopted a theme related to the student experience. The student experience encompasses all aspects of the student lifecycle – from the first contact by the institution to the student graduating and becoming alumni. State universities will define the student experience for their individual campuses, discuss how they gauge students’ satisfaction with the campus experience, and discuss what metrics they use to gauge progress or make changes. Finally, state universities will discuss what they are considering to improve or further enhance the student experience.
E. Other Matters

1. Receive Information on Partial Tuition Waiver – Rock Chalk Scholarship  
Chancellor Girod

Summary

The Chancellor will brief the Board on KU’s modification of an out-of-state tuition waiver program intended to attract high ability students from outside Kansas to the University of Kansas. The Board adopted the framework for such an effort when it approved the “Rock Chalk Scholarship” initiative as an aspect of KU’s FY 2012 tuition and fee proposal. KU has been acting pursuant to that approval since that time, although the label associated with the use of this waiver tool has, over time, shifted to “KU Excellence.” The program is designed to be revenue neutral to the Lawrence campus.

Background

This modification to KU’s tuition waiver initiative is designed to increase the enrollment of high ability non-resident students at KU. Although it will be a waiver, the key here is the very strong merit component that establishes eligibility to receive this waiver benefit. Additionally, as a result of this modified approach, the University will be able to increase the need-based financial aid that it awards to in-state students.

The Board’s adoption of KU’s “Rock Chalk Scholarship” proposal in 2012 was anchored in the recognition that public institutions in KU’s competitive space (Missouri, Indiana, and Arkansas, for example) have adjusted pricing and/or discounting strategies in order to respond to market realities associated with statewide demographic shifts that continue to project decreases in the number of high school graduates. In addition, such strategies aim to respond to the increasing price sensitivity of non-resident students and their families that serves to decrease student mobility. While KU has brand recognition and mind-share (as measured by inquiry, application and admit volume) in out-of-state markets as a result of its position and profile, price often becomes the primary dominant buying motive for many out-of-state students and their families. This modification will enable KU to more effectively respond to dynamic market forces, and also operate to elevate and enhance the market position and profile of the University of Kansas.

A significant additional benefit flowing from this effort is the enhancement our capacity to award need-based financial aid to Kansans. Because this initiative enables us to increase (through the strategic use of tuition waiver tools described below) the value of what we can offer exceptionally talented out-of-state students, it will have the effect of reducing the amount of institutional gift aid currently being allocated to support out-of-state scholarship programs. As a result, we will be able to re-deploy institutional resources to provide additional need-based aid to deserving Kansas students.

The intent of this program is to encourage more high ability non-resident students to attend KU. Data indicate that 27% of non-resident KU students remain in Kansas or the Greater Kansas City Area after graduation. Thus, a significant proportion of the Jayhawks who come to Kansas under this program are likely to contribute to the local economy for years, if not decades, to come.

Summary

For the reasons outlined above, KU is modifying its current waiver program to implement a tiered tuition waiver approach that recognizes and rewards the academic accomplishments of high school seniors throughout the United States:

- Tier I: 30 ACT/3.75 HS GPA would receive waiver equivalent to 100% of in-state tuition (Estimated Award Value: $15,768)
- Tier II: 28/3.5 HS GPA would receive waiver equivalent to 125% of in-state tuition (Estimated Award Value: $13,313)
Tier III: 24/3.25 HS GPA would receive waiver equivalent to 150% of in-state tuition (Estimated Award Value: $10,859)

Eligibility Requirements
Students who meet the following requirements, in addition to the merit-based criteria outlined above, are eligible to receive the tuition waiver offered through this program:

- New non-resident freshmen
- Meet all regular KU admission requirements and meet all necessary deadlines
- Waivers are four-year renewable contingent on completion of 30 KU credit hours annually, plus a KU GPA of 3.25 or above.

Financial Impact
The program is designed to be revenue neutral to the University. The expectation is that the use of this waiver tool will generate an increased yield sufficient to exceed the “costs/lost revenue” associated with the waiver. For KU, this program creates an opportunity to generate additional revenue even if it produces only modest increases in non-resident enrollment. With more significant increases in the enrollment of non-resident students, this effort will generate additional tuition revenue well beyond the cost of the tuition waivers. Further, we anticipate that increasing need-based aid to in-state students will also positively affect our yield in that category as well as help reduce student loan debt.

Assessment
The University will assess the effect of the program on student recruitment annually. A determination will be made after each assessment regarding program continuation and adjustments will be made to ensure financial sustainability. KU will identify the tuition amounts waived under this program in its annual data submissions to the Board.

Summary
This tool will serve KU’s recruitment efforts for Fall 2018. At a time of financial challenge for many families, this benefit may make the difference in increasing the number of high ability non-resident students who enroll at KU. Further, this strategic shift in our use of tuition waivers as a tool, will enhance our capacity to provide need-based assistance to Kansans. As the State of Kansas seeks creative ways to align our educational goals with the advancement of state workforce needs, this program is an important tool that allows KU to work for Kansas and contribute to the economic future of our state.
2. **Receive Report from Kansas Postsecondary Technical Education Authority**

   **Ray Frederick,**
   Chair, TEA

**Summary**

The Kansas Postsecondary Technical Education Authority (TEA) has addressed various issues and items since the last Board update. Some of the topics addressed include approving new grant awards, receiving a report on Skills USA, providing information on the projected Excel in CTE funding shortage, reviewing military articulation efforts, and receiving Adult Education and Carl Perkins updates.

There have also been some personnel changes within the TEA during the last few weeks. Senate President Wagle announced the appointment of Bret Spangler from Mars Wrigley Confectionery to fill one vacancy. Joe Glassman (Governor appointee) announced his resignation and we are working with the Governor’s office to find a replacement.

The TEA has been working with the Governor’s office to proclaim February as CTE month. This proclamation is scheduled to be signed on the 26th of January.

3. **Receive Legislative and Budget Update**

   **Matt Casey,**
   Director, Government Relations

**Summary**

The Board will receive a preview of the 2018 legislative session. The Governor’s State of the State on Tuesday, January 9th officially unveiled the administration’s budget supplement for the second year of the two year budget cycle. The Board will receive an update on the budget and any other issues impacting higher education for this session.

VI. **Adjournment**
AGENDA

Fiscal Affairs and Audit Standing Committee
Wednesday, January 17, 2018
10:15-11:45 am, Kathy Rupp Conference Room

I. OLD BUSINESS

A. Follow up on issues raised during the January 2 teleconference regarding FAA items on the Board’s agenda and any other questions/clarifications about Board agenda items

II. NEW BUSINESS

A. Approve minutes of committee meeting on December 20, 2017

B. FAA 18-04, Receive accountability report on outcomes from major state funding investments (KU Medical Center)

C. FAA 18-05, Receive Internal Audit Plans and Meet with State University Internal Auditors

D. Consider Draft Crowdfunding Policy

E. Regular Board agenda items under Fiscal Affairs and Audit

F. Audits for committee review and discussion (standing item)

G. Other Committee Business

III. OTHER COMMITTEE ITEMS

Next meeting dates
1. January 30, 11am (Agenda planning conference call)
2. February 14, 10:15 a.m., Board of Regents Office
AGENDA

Board Governance Committee
Wednesday, January 17, 2018
8:45-10:00
Kathy Rupp Conference Room

I. APPROVE MINUTES FROM DECEMBER 20, 2017

II. CONSIDER BOARD APPROVED TOPICS FOR THE GOVERNANCE COMMITTEE

A. GOV 18-03, Discuss and Develop Recommendations on Updating Foresight 2020 – Process for Development

B. GOV 18-06, Consider CEO assessment process

C. GOV 18-05, Receive State University Annual Campus Security Reports – Executive Session
   1. KU
   2. FHSU

III. NEXT MEETING DATES

A. February 14, 2018 (?)
B. March 14, 2018 (in Pittsburg)
MINUTES

GOVERNANCE COMMITTEE
December 20, 2017 Minutes

The Kansas Board of Regents Governance Committee met on Wednesday, December 20, 2017. Chair Dave Murfin called the meeting to order at 8:46 a.m. Proper notice was given according to law.

Members Present: Dave Murfin, Chair
Shane Bangerter (arrived 8:50)
Dennis Mullin

MINUTES
Regent Mullin moved to approve the minutes of November 15, 2017. Regent Murfin seconded, and the motion carried.

STRATEGIC PLANNING
President Flanders reported he has met with two small groups that had representatives from the different sectors of the public higher education system. The groups reviewed the current strategic plan and identified the positive attributes and areas where improvement is needed. They also discussed the process for developing a new plan and believe it is important to get feedback from Kansans on how they view higher education. The Committee liked the idea of going to different Kansas communities to engage Kansas families and business leaders.

EXECUTIVE SESSION
At 9:03 a.m., Regent Mullin moved, followed by the second of Regent Bangerter, to recess into executive session for 60 minutes to discuss matters relating to security measures pursuant to K.S.A. 75-4319(b)(13) and matters deemed confidential in the attorney-client relationship. Participating in the executive session were members of the Governance Committee, President and CEO Blake Flanders, General Counsel Julene Miller, and designated university staff. The motion carried. At 10:04 a.m., the meeting returned to open session. At 10:04 a.m., Regent Bangerter moved to extend 10 minutes. Regent Mullin seconded, and the motion carried. At 10:14 a.m., the meeting returned to open session.

ADJOURNMENT
The Chair adjourned the meeting at 10:14 a.m.
AGENDA

System Council of Presidents
Kansas Board of Regents Office
January 17, 2018
10:15 a.m.- 10:30 a.m.
Suite 530

1. Approve minutes of December 20, 2017, meeting

2. Receive budget update – Matt Casey

3. Other matters
MINUTES

System Council of Presidents
Kansas Board of Regents Office
1000 SW Jackson
Topeka, KS
December 20, 2017
10:15 a.m.-11 a.m.
Suite 530

Members present:  President John Bardo, Wichita State University
President Mike Calvert, Pratt Community College
President Jerry Farley, Washburn University
President Allison Garrett, Emporia State University
Chancellor Douglas Girod, University of Kansas
President Kim Krull, Butler Community College
President Richard Myers, Kansas State University – Co-Chair
President Ben Scheers, Northwest Kansas Technical College
President Steve Scott, Pittsburg State University
President Tisa Mason, Fort Hays State University
President Ken Trzaska, Seward County Community College

Members absent:  President Daniel Barwick, Independence Community College – Co-Chair

President Krull, serving as acting co-chair, called the meeting to order at 10:16 a.m.

1. Minutes from November 15, 2017, meeting—moved by President Garrett, seconded by Chancellor Girod, approved.

2. Report from System Council of Chief Academic Officers.

   Todd Carter presented the SCOCAO report, which included brief updates on the Developmental Education Working Group, KCIA and the 60-credit-hour Associates degree, the Get AHEAD Initiative, and the USDE Green Ribbon Schools 2017-18.

3. Receive information on mental health services provided by Valley Hope:  Pat George

   Pat George reported that Valley Hope just celebrated 50 years in operation in Kansas. They have 16 centers in 7 states providing in- and out-patient substance abuse treatment. The most startling statistic is the average age of the patient, which is now 26 years old. They are currently dealing with the opioid epidemic; however, 53% of the patients still are being treated for alcoholism. They want people to know that Valley Hope is out there, and help is available.

   They are working to develop versatile health care professionals. There are four key areas of collaboration: professional development for health care professionals, professional placement of health care professionals, getting institutions to look at the latest work in data driven approaches and analytic approaches to work with student populations, and staff education and development.

   Chancellor Girod asked about Valley Hope’s loan forgiveness program. Pat George presented a brief overview, which was provided in a packet handed out by Valley Hope.
4. Receive information on the Concurrent Enrollment Task Force: President Flanders

President Flanders indicated that they have heard from the universities, community colleges, and technical colleges. They have heard about the costs and local arrangements that are happening and heard feedback from high school superintendents about uneven pricing throughout the system. They have looked at delivery, and many high school teachers do not want to go back and earn the credentials to teach the courses. Dual enrollment options are being studied to address the uneven pricing throughout the state. Several high profile universities outlined courses that align with CLEP, which could be a viable option. They also have discussed AP, except not very many students pass the AP test at the end of the course. They are looking at offering 15 hours (5 courses) to high school juniors and seniors that will have commonality in pricing and determining what that would look like. Dr. Flanders would like to see a demonstration in several counties and see what can be learned. The Task Force’s last meeting will be January 8, and then they will make some recommendations.

5. Discuss mergers/affiliations: President Myers

President Myers requested information from other SCOPs members about the mergers/affiliations taking place in Georgia, Wisconsin, and Oklahoma between community colleges and universities. Are we thinking about this in Kansas, as well? What are the objectives? What are they trying to solve? How does Kansas keep from making hasty decisions for political reasons? President Farley discussed the different models that are being used: 1) including community colleges on university boards and 2) actually merging community colleges with universities. President Bardo indicated that mergers/affiliations are occurring in some states due to budget issues in order to keep community colleges open. President Garrett indicated that some of the mergers/affiliations are occurring in order to decrease program/class duplication. President Scott would like this to be studied for synergies and efficiencies before moving forward. Chancellor Girod indicated that mergers/affiliations may become necessary due to declining enrollments, which higher education institutions across the nation are facing for the sixth year in a row. President Ben Shears commented that athletics needs to be kept in mind as a piece of the conversation with regard to mergers/affiliations.

6. Other matters.

There being no further business, the meeting adjourned at 11:05 a.m.
AGENDA

January 17, 2018
Council of Presidents
Kansas Board of Regents Office
1000 S.W. Jackson
Topeka, KS
January 17, 2018
10:30 a.m.- 11:45 a.m.
Suite 530

1. Approve minutes of December 20, 2017, meeting
2. Report from Council of Chief Academic Officers: April Mason
3. Report from Council of Chief Business Officers: Cindy Bontrager
4. Report from Council of Government Relations Officers: Sue Peterson
5. Report from Council of Chief Student Affairs Officers: Pat Bosco
6. Report from University Support Staff Council: Carrie Fink
7. Health Insurance Task Force: Steve Scott
8. Other matters
MINUTES

Council of Presidents
Kansas Board of Regents Office
1000 SW Jackson
Topeka, KS
December 20, 2017
11 a.m.-12 noon
Suite 530

Members present: President John Bardo, Wichita State University
President Allison Garrett, Emporia State University
Chancellor Douglas Girod, University of Kansas
President Richard Myers, Kansas State University - Chair
President Steve Scott, Pittsburg State University
President Tisa Mason, Fort Hays State University

The meeting was convened at 11:17 a.m. by President Myers.

1. Minutes from November 15, 2017 meeting—moved by President Scott, seconded by President Garrett, approved.

2. Report from Council of Chief Academic Officers—April Mason, Provost and Senior Vice President, Kansas State University.

COCAO heard first reading on several degree requests and approved several program requests.

They also received a report from the Council of Faculty Senate Presidents.

When COCAO continues after lunch, they will discuss several new forms that everyone will be seeing, which they will address again in January. They also will discuss the Credit for Prior Learning allowances and justification for bachelor’s degrees that exceed the 120 hour limitation.

3. Report from Council of Business Officers—Cindy Bontrager, Vice President for Administration and Finance, Kansas State University

Crowdfunding Policy - COBO reviewed and recommend moving forward the crowdfunding policy originally drafted by Board Counsel. Board Counsel plans to forward the draft policy to Fiscal Affairs and Audit Committee, Governance Committee and then the full Board.

The General Data Protection Regulation adopted by the European Union with a May 25, 2018 deadline – Elevates the protection of personal data to a level akin to a constitutional right – a higher level than US law. COBO briefly discussed to ensure all were aware of the requirements.

COBO members and campus representatives from General Counsel and Finance offices participated in the annual bond disclosure training on December 6th hosted by Kutak Rock and KDFA.

4. Report from Council of Government Relations Officers—Sue Peterson, Assistant to the President/Chief Government Affairs Officer, Kansas State University
The request to introduce three bills are on final action at the Board today. Specifically, they are looking for clarification of the Performance Based Budgeting statute. President Garrett will meet with Speaker Ryckman and discuss ESU’s experience.

Dr. Flanders testified to the School Finance Committee about budgets. COGRO has been discussing school finance ruling, budgets, and budgeting.

Special initiatives – four chambers of commerce, Manhattan, Emporia, Topeka, and Lawrence (METL), met with their local legislators to help get support for higher education funding.

H.R.1, the tax bill, has passed the House once, passed the Senate, and is passing in the House again today. Sections 117 and 127 related to tuition are not included.

President Scott received a communication from Legislative Post Audit about IT security practices. He asked how the Universities can assist with this. President Myers indicated that previous audits are a good road map on how universities can address points raised in the audits.

5. Report from Council of Student Affairs Officers—Pat Bosco, Vice President for Student Life/Dean of Students, Kansas State University.

They are working to simplify the application process and make it less cumbersome both for the applicant and for those who work in the processing of applications.

They have discussed concerns with student loan repayment and rising costs associated with higher education.

6. Report from University Support Staff Council—Carrie Fink, President of University Support Staff Senate, Kansas State University.

USSC worked on the survey on general topics of job satisfaction, pay incentives and job satisfaction and morale. The goal is to have it completed for review in mid-January by university leadership on their campuses. They would then send out the survey in the spring and compile results over the summer.

7. Tuition Adjustment for Certain Graduate Programs: Allison Garrett

ESU is seeking adjustment to the tuition rate for four graduate programs, and they have signed a contract on those four programs. New tuition rates are for both in- and out-of-state students.

8. Other matters

President Scott is continuing to work on the State Health Care Program.

Chancellor Girod indicated that KU will be taking a look at the their scholarships and metro rate programs.

There being no other business, the meeting was adjourned at 11:44 a.m.
AGENDA

SYSTEM COUNCIL OF CHIEF ACADEMIC OFFICERS
January 17, 2018
8:30 am – 9:15 am

The System Council of Chief Academic Officers will meet in Suite 530 located in the Curtis State Office Building at 1000 SW Jackson, Topeka, Kansas, 66612.

I. Call To Order

   A. Approve Minutes
      December 20, 2017, Meeting

II. Update

   A. Transfer and Articulation Council
      Steve Loewen, FHTC
   B. Developmental Education Working Group
      Sam Christy-Dangermond, KBOR
   C. Concurrent Enrollment Partnership Taskforce
      Tim Peterson, KBOR

III. Other Matters

   A. Interstate Passport
      Karla Wiscombe, KBOR
   B. Open Alternative Educational Resources
      Brian Lindshield, KSU
   C. Kansas Higher Education Reporting System (KHERS)
      Judd McCormack, KBOR

IV. Adjournment

System Council of Chief Academic Officers
Meeting Schedule

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<th>MEETING DATES</th>
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<th>TIME</th>
<th>AGENDA MATERIALS DUE</th>
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<tr>
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<td>Topeka</td>
<td>8:30 am</td>
<td>January 2, 2018</td>
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<td>February 14, 2018</td>
<td>Topeka</td>
<td>8:30 am</td>
<td>January 29, 2018</td>
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<td>March 14, 2018</td>
<td>Pittsburg State University</td>
<td>8:30 am</td>
<td>February 26, 2018</td>
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<td>May 16, 2018</td>
<td>University of Kansas Medical</td>
<td>8:30 am</td>
<td>April 30, 2018</td>
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<td>Center</td>
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<tr>
<td>June 20, 2018</td>
<td>Topeka</td>
<td>8:30 am</td>
<td>June 4, 2018</td>
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</table>
The December 20, 2017, meeting of the System Council of Chief Academic Officers was called to order by Co-Chair Todd Carter at 8:30 a.m. The meeting was held in Suite 530 located in the Curtis State Office Building, 1000 S.W. Jackson, Topeka, KS.

In Attendance:
Members: Todd Carter, Seward County CC
         Michael Fitzpatrick, Pratt CC
         David Cordle, ESU
         Brenda Chatfield, NWKTC
         Robert Klein, KUMC
         Lynette Olson, PSU
         April Mason, KSU
         Jeff Briggs, FHSU
         Rick Muma, WSU
         Harold Arnett, Cowley CC

Staff:   Jean Redeker
         Karla Wiscombe
         Sam Christy-Dangermond
         Connie Beene
         Scott Smathers
         Max Fridell
         Crystal Puderbaugh
         Tim Peterson
         Cindy Farrier
         Jennifer Armour

Others:  Ruth Dyer, KSU
         Adam Borth, Fort Scott CC
         Amy Hite, PSU
         Ryan Ruda, Garden City CC
         Kim Krull, Butler CC
         Rick Moehring, Johnson CC
         Nancy Zenger, Cloud County CC
         Erin Shaw, Highland CC
         Brian Lindshield, KSU
         Spencer Wood, KSU
         Ed Kremer, KCKCC
         J.J. Widener, Seward CC
         Rob Catlett, ESU
         Alysia Johnston, Fort Scott CC
         Steve Porter, Hutchinson CC
         Lori Winningham, Butler CC
         Michael McCloud, Johnson CC
         Stephan Bisaha, KMUW
         Stuart Day, KU

ANNOUNCEMENT
Co-Chair Todd Carter welcomed everyone and started introductions around the table.

APPROVAL OF MINUTES
Lynette Olson moved that the minutes of the November 15, 2017, meeting be approved. Following the second of Michael Fitzpatrick, the motion carried.

Introduction of New Staff
Jean Redeker provided position updates for KBOR staff. Crystal Puderbaugh, Senior Associate Director for Academic Affairs, Jennifer Armour, Associate Director for Academic Affairs and Sam Christy-Dangermond, Associate Director for Academic Affairs, gave a brief description of their job duties.

UPDATES
A. Karla Wiscombe updated SCOC Alto on the Transfer and Articulation Council (TAAC). A handout was distributed listing the 79 current systemwide transfer courses and the issue paper to be presented at the Board Academic Affairs Standing Committee (BAASC) meeting. Five new courses will be presented for approval for systemwide transfer:
- Environmental Science
  - Lecture
  - Lab
  - Lecture & Lab
- Financial Accounting
- Managerial Accounting

B. Credit for Prior Learning (CPL) update was given by Karla Wiscombe and Connie Beene.
- Received some feedback for the Credit for Prior Learning Guidelines
- Please submit comments or suggestions before January 18
- Next CPL taskforce meeting is February 16th
- Update institutions CPL website to include:
  - Current contact person
  - Name of exam match the course offered
- Distributed Military Articulation Initiative Update handout and small flyer
- Rented billboard by Fort Riley and renting a second billboard by Fort Leavenworth
- Discussed the posting of full degree maps and links to institutions
- Army University symposium is in the planning stages

C. Developmental Education Working Group update was given by Jean Redeker.
The taskforce met on December 19th and discussed three items:
1. A concordance study is being conducted by College Board. The study will help the transition of Accuplacer to Next-Generation Accuplacer and all institutions were encouraged to participate in this initiative.
2. Discussing setting cut scores for the Next-Generation Accuplacer exams. The working group gathered and reviewed data, then summarized the information. Tentative cut scores have been set. An email will be distributed early January to faculty to review the documentation, take the tests and complete the survey by January 19th, 2018.
3. A representative is needed from a university to fulfill the role of departing member. Please send your recommendation to Jean Redeker.

D. Jean Redeker informed SCOC Alto of the Great Plains Conference on Acceleration 2018. Butler Community College is hosting the faculty based conference and Kathy McCoskey is the main contact. The conference theme is “Models of Success: Considering the Variables.” College Board will conduct an Accuplacer Next-Generation Pre-Conference Workshop at no cost to attendees.

E. Todd Carter provided an update from the Kansas Council of Instructional Administrators meeting. They discussed the 60-credit hour degree proposal and community colleges are conducting meetings on campus. Institutions are also evaluating the budget impact of the reduction in credit hours and reviewing potential changes in degree programs to coordinate with the four-year institutions.

F. Concurrent Enrollment Partnership (CEP) Taskforce update was provided by Tim Peterson. The coordinating council members consist of two members from the Board of Regents, two members from the Board of Education, KSDE commissioner and KBOR President/CEO. At the November meeting the group:
- Reviewed the Goals of Dual/Concurrent Enrollment Programs
- Recapped Concurrent Enrollment Partnership Issues and Concerns
  - Access and Admissions
January 17, 2018

System Council of Chief Academic Officers

- Costs
- HLC Faculty Qualifications
- Marketing
- Curriculum

- Reviewed Dual/Concurrent Enrollment Delivery options
- Discussed the issues raised in Senator Baumgardner’s July 7th letter
  - Funding
  - Consistency of Entrance Requirements
  - Variety of Delivery Options
  - HLC Faculty Qualifications
  - Statewide Marketing

The next CEP Taskforce meeting will be held January 8, 2018 in the Board room.

G. Tim Peterson informed SCOCAO of the progress being made with the Get AHEAD Initiative. KBOR will launch a new initiative funded by the Lumina Foundation to encourage and enable adult students to finish college. The communications plan will include a direct mail postcard, NPR and PBS spots, social media ads, and a website with link to seven featured online bachelor degree completion programs, reverse transfer process, credit for prior learning and sources of financial aid. The target launch date is late March 2018. A handout was distributed with Get AHEAD Initiative information and the Get AHEAD Advisory Council. Discussion was held and several suggestions for the website were presented. The Get AHEAD Advisory Council will meet January 19, 2018.

OTHER MATTERS

A. U.S.D.E. Green Ribbon Schools 2017-2018 information was presented by Jean Redeker. U.S.D.E. invites state education authorities (K-12 and higher education) to nominate schools, districts, and postsecondary institutions that are progressing in reducing the impact on the environment, improving health and wellness and teaching environmental/sustainability education. Submission information is available on their website and the submission deadline to Jean Redeker is March 16, 2018. Submission details will be available in January 2018.

B. KBOR Workforce Development received a letter from the Kansas Society of Land Surveyors requesting a partnership with two- and four-year institutions to develop effective recruiting strategies, create pathways to higher education and professional employment, and foster continued development of degree programs. Jean Redeker encouraged institutions to contact the Kansas Society of Land Surveyors if interested in partnering.

C. A three course Latino and Latin American Certificate Program information was presented by Stuart Day. KU is looking to partner with institutions and offer a statewide certificate in Latino and Latin American studies with various emphases. KU will contact institutions in the near future.

ADJOURNMENT

Michael Fitzpatrick moved to adjourn the meeting. Harold Arnett seconded, and the motion carried. Meeting adjourned at 9:27 a.m.
AGENDA

COUNCIL OF CHIEF ACADEMIC OFFICERS
January 17, 2018
9:15 am – 10:00 am
or upon adjournment of SCOCAO
reconvene at noon

The Council of Chief Academic Officers will meet in the Suite 530 located in the Curtis State Office Building at 1000 SW Jackson, Topeka, Kansas, 66612.

I. Call To Order
   A. Approve meeting minutes
      December 20, 2017, regular meeting
      April Mason, Chair

II. Program Request
   A. Bachelor of Science in Education in Elementary Education Unified (K-6) (Second Reading) PSU
   B. Master of Professional Accountancy (Second Reading) PSU
   C. Bachelor of Science in Political Science (First Reading) FHSU
   D. Request approval to change degree titles:
      • Associate of Applied Science in Applied Technology FHSU
      • Bachelor of Science in Recreation PSU
      • Associate of Applied Science in Wood Technology PSU
      • Bachelor of Science in Technology PSU

III. Updates
   A. Council of Faculty Senate Presidents
      • Proposed Amendments to the Credit by Exam Process
      Brian Lindshield, KSU

IV. Other Matters
   A. New Program Proposal Form
      Max Fridell, KBOR
   B. Proposed Amendments to Accreditation Policy
      Jean Redeker, KBOR
   C. Proposed Amendments to Audit Policy
      Jean Redeker, KBOR
   D. Process for Universities to Submit Justification for Baccalaureate Degrees Exceeding 120 Credit Hours COCAO Members
   E. Concurrent Enrollment Partnership Taskforce COCAO Members
   F. Set date for April Conference Call COCAO Members
   G. Informational Items COCAO Members

V. Adjournment
### Council of Chief Academic Officers

**Meeting Schedule**

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<th>Agenda Materials</th>
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<td>KSU</td>
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<td>March 14, 2018</td>
<td>PSU</td>
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<td>May 16, 2018</td>
<td>KUMC</td>
<td>KUMC</td>
<td>April 4, 2018</td>
<td>April 30, 2018</td>
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<tr>
<td>June 20, 2018</td>
<td>Topeka</td>
<td>Washburn</td>
<td>May 9, 2018</td>
<td>June 4, 2018</td>
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The December 20, 2017, meeting of the Council of Chief Academic Officers was called to order by Chair April Mason at 9:32 a.m. The meeting was held in Suite 530 located in the Curtis State Office Building, 1000 S.W. Jackson, Topeka, KS.

In Attendance:
- Members: April Mason, KSU; Lynette Olson, PSU; Rick Muma, WSU; Jeff Briggs, FHSU; Neeli Bendapudi, KU; Robert Klein, KUMC
- Staff: Jean Redeke, Scott Smathers, Tim Peterson; Karla Wiscombe, Max Fridell, Sam Christy-Dangermond; Cynthia Farrier
- Others: Ed Kremer, KCKC; Stuart Day, KU; Amy Hite, PSU; Kim Krull, Butler CC; J.J. Widener, Seward CC; Rob Catlett, ESU; Harold Arnett, Cowley CC; Stephan Bisaha, KMUW; Tosca Harris, Allen CC; Erin Shaw, Highland CC; Brian Lindshield, KSU; Spencer Wood, KSU; Ryan Ruda, Garden City CC; Brenda Chatfield, NWKTC; Adam Borth, Fort Scott CC; Nancy Zenger-Beneda Cloud CC; Michael Fitzpatrick, Pratt CC; Alysa Johnston, Fort Scott CC; Steve Porter, Hutchinson CC; Lori Winningham, Butler CC; Michael McCloud, Johnson CC; Rick Moehring, Johnson CC.

Chair April Mason welcomed everyone and started the introductions around the room.

**APPROVAL OF MINUTES**

Jeff Briggs moved that the minutes of the November 15, 2017, meeting be approved. Following the second of Neeli Bendapudi, the motion carried.

**PROGRAM REQUESTS**

- PSU – Bachelor of Science in Education in Elementary Education Unified (K-6) (first reading)
  Lynette Olson discussed Pittsburg State University’s Bachelor of Science in Education degree program. Discussion was held and if there are further comments or questions, please contact Lynette Olson prior to the January 17, 2018, meeting. This is a first reading and no action is required.

- PSU – Master of Professional Accountancy (first reading)
  Lynette Olson discussed Pittsburg State University’s Master of Professional Accountancy degree program. Discussion was held and if there are further comments or questions, please contact Lynette Olson prior to the January 17, 2018, meeting. This is a first reading and no action is required.
• **WSU – New Minors**

  Rick Muma presented information on the new Japanese minor and the Business Analytics minor at WSU for COCAO approval.

  Neeli Bendapudi moved, with the second of Lynette Olson, that the minors in Japanese and Business Analytics at Wichita State University be approved.

• **WSU – Rick Muma requested approval to change school name from School of Community Affairs to School of Criminal Justice. Discussion was held about the various degrees and certificates associated with the School of Criminal Justice.**

  Lynette Olson moved, with the second of Jeff Briggs, that the changing of school name from School of Community Affairs to School of Criminal Justice at Wichita State University be approved. The motion carried.

• **KU – Neeli Bendapudi requested approval to merge the Department of Dance and the Department of Theatre into a single Department of Theatre and Dance.**

  Lynette Olson moved, with the second of Rick Muma, that the merge of the Department of Dance and the Department of Theatre into a single Department of Theatre and Dance at University of Kansas be approved. The motion carried.

• **WSU – Rick Muma requested COCAO’s approval to change the degree title for the following:**

  Master of Science in Electrical Engineering to Master of Science in Electrical and Computer Engineering.

  Bachelor of Science in Manufacturing Engineering to Bachelor of Science in Product Design and Manufacturing Engineering.

  Bachelor of Science in Health Services Management and Community Development to Bachelor of Science in Health Management.

  David Cordle moved, with the second of Lynette Olson, that changing the degree titles listed above at Wichita State University be approved. The motion carried.

• **KU - Neeli Bendapudi requested COCAO’s approval to change the degree titles for the Bachelor of Arts, Master of Arts, and Doctorate in French to Bachelor of Arts, Master of Arts, and Doctorate in French and Francophone Studies.**

  Lynette Olson moved, with the second of Rick Muma, that the changing of degree titles listed above at University of Kansas be approved. The motion carried.

### UPDATES

Brian Lindshield, KSU, presented the agenda topics for the Council of Faculty Senate Presidents meeting:

• Alternative Math Pathways

• 120 credit hour degree process

• Alternatives to textbooks

At the November COCAO meeting, Credit for Prior Learning Process revisions as referenced in the policy, regarding the determination of cut scores was discussed and no action was taken. Discussion was held with COCAO and it was decided to add Credit by Exam Process revisions to the January COCAO agenda for action.
OTHER MATTERS

• New Program Proposal Form was presented by Max Fridell.
  o Streamlined the documents by combining four documents into one document
  o Made the process applicable to all programs and four year institutions
  o Allowed individualization on the form to provide additional explanation as needed
  o Requesting feedback from the institutions
  o The approved Program Proposal Form will be effective next academic year
Discussion was held and it was decided to add the revised New Program Proposal Form to the January COCAO agenda for action.

• Proposed Amendments to Accreditation Policy presented by Jean Redeker.
  o Proposing an oral report to the Board by the president or chancellor of the institution when there is a change or update to their accreditation
  o If there is a negative action on accreditation, alert Vice President of Academic Affairs upon occurrence
  o Please review with appropriate individuals at your institution
Discussion was held and it was decided to add the revised Proposed Amendments to Accreditation Policy to the January COCAO agenda for action.

• Proposed Amendments to Audit Policy presented by Jean Redeker.
  o Revisions were made based upon feedback from November meeting
  o Added graduate course information back to policy
  o Allows flexibility at institutional level
Discussion was held and it was decided to add the revised Proposed Amendments to Audit Policy to the January COCAO agenda.

The Chair recessed the meeting at 10:07 am.

COCAO reconvened at 12:02 pm.

• Blake Flanders discussed Concurrent Enrollment Partnership (CEP) Taskforce meetings and goals with COCAO. Discussion was held and April Mason will update COCAO via e-mail with available notes. The next CEP meeting will be held January 8th.

• Discuss Process for Universities to Submit Justification for Baccalaureate Degrees Exceeding 120 Credit Hours
  o Reviewed draft degree submission form
  o Requested to add CIP code to the form
  o Institutional Research staff have capability to gather degree information from program inventory
  o Final spreadsheet will list all institutions for global view
  o Focus on Bachelor degrees
  o Review preliminary institutional forms at January COCAO meeting
    • Submit forms to Ronda Franco at rfranco@ksbor.org by January 10th

• Discuss Credit for Prior Learning Allowance
  o Distributed HLC Shared Services Arrangements handout
    - Guidelines for Institutions and Peer Reviewers
  o Distributed HLC Substantive Change handout
- Overview of HLC Policies and Procedures for Institutional Changes requiring Notification or Approval
  - HLC’s guideline for outsourcing is a contractual agreement in writing
  - Next HLC conference is scheduled for April 6-10, 2018

**ADJOURNMENT**

The chair adjourned the meeting at 12:53 pm.
## CURRENT FISCAL YEAR MEETING DATES

### Fiscal Year 2018

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<td>November 15, 2017 (WSU)</td>
<td>October 25, 2017 at noon</td>
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<td>December 20-21, 2017</td>
<td>November 29, 2017 at noon</td>
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<td>January 17-18, 2018</td>
<td>December 27, 2017 at noon</td>
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<td>February 14-15, 2018</td>
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<td>March 13, 2018 (PSU Campus Visit)</td>
<td>February 21, 2018 at noon</td>
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<td>March 14, 2018 (PSU Board Meeting)</td>
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<td>May 16, 2018 (KUMC Board Meeting)</td>
<td>April 25, 2018 at noon</td>
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<td>May 17, 2018 (KUMC Campus Visit)</td>
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<tr>
<td>June 20-21, 2018</td>
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## TENTATIVE MEETING DATES

### Fiscal Year 2019

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<td>June 19-20, 2019</td>
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COMMITTEES (2017-2018)

Dave Murfin, Chair  
Dennis Mullin, Vice Chair

Standing Committees

Academic Affairs  
Shane Bangerter – Chair  
Daniel Thomas  
Ann Brandau-Murguia  
Helen Van Etten

Fiscal Affairs and Audit  
Dennis Mullin – Chair  
Bill Feuerborn  
Joe Bain  
Zoe Newton

Governance  
Dave Murfin– Chair  
Dennis Mullin  
Shane Bangerter

Regents Retirement Plan  
Shane Bangerter – Chair  
Joe Bain

Board Representatives and Liaisons

<table>
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<th>Education Commission of the States</th>
<th>Zoe Newton</th>
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| Postsecondary Technical Education Authority | Ray Frederick  
| | Dong Quach |
| Midwest Higher Education Compact (MHEC) | Helen Van Etten  
| | Blake Flanders |
| Washburn University Board of Regents | Helen Van Etten |
| Transfer and Articulation Advisory Council | Shane Bangerter |
| KSDE/KBOR Coordinating Council | Zoe Newton  
| | Helen Van Etten |
| Ad Hoc Committee – School of Dentistry | Daniel Thomas  
| | Robert Simari  
| | Michael Reed |