

# **DECEMBER 17-18, 2014**

**Kansas Board of Regents**

2014-2015  
Kenny Wilk, Chair  
Shane Bangerter, Vice Chair

## **KANSAS BOARD OF REGENT MEMBERS:**

Joe Bain	Shane Bangerter	Ann Brandau-Murguia
Bill Feuerborn	Fred Logan	Robba Moran
Zoe Newton	Helen Van Etten	Kenny Wilk

## **FORESIGHT 2020**

A Strategic Agenda for the State's Public Higher Education System

1. Increase higher education attainment among Kansas citizens
2. Improve alignment of the state's higher education system with the needs of the economy
3. Ensure state university excellence

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# FORESIGHT 2020

*A 10-Year Strategic Agenda for the State's Public Higher Education System*

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*Foresight 2020* is a 10-year strategic agenda for the state's public higher education system. Originally adopted by the Kansas Board of Regents in 2010 and updated in 2012, the plan sets long-range achievement goals that are measurable, reportable, and ensure the state's higher education system meets Kansans' expectations. Find the full 2014 report and more at: [kansasregents.org/foresight\\_2020](http://kansasregents.org/foresight_2020).

## INCREASE HIGHER EDUCATION ATTAINMENT

### Aspirations

- ★ Increase to 60 percent the number of Kansas adults who have a certificate, associate degree, or bachelor's degree by 2020.
- ★ Achieve a ten percentage point increase in retention and graduation rates by 2020.

### Measures

- ★ Comparison of state demographics with higher education participation levels, including underrepresented groups
- ★ Review of higher education participation levels by age groups, including traditional students (18-24), adults between the ages of 25-34, 35-44, and 45-64
- ★ Comparison of Kansan's postsecondary attainment to the nation by age groups
- ★ Overall number of Adult Basic Education (ABE) participants
- ★ Percentage of ABE participants in postsecondary education
- ★ First to second year retention rates at universities, community colleges and technical colleges
- ★ Three-year graduation rates for community and technical colleges
- ★ Six-year graduation rates for universities
- ★ Student Success Index
- ★ Number of certificates and degrees awarded by universities, community colleges and technical colleges
- ★ Number of adults with college credit but no certificate or degree who are returning to complete a certificate/credential, associate or bachelor degree

## IMPROVE ECONOMIC ALIGNMENT

### Aspirations

- ★ Respond to business and industry expectations for graduates and ensure all technical programs meet expectations of quality.
- ★ Reduce workforce shortages in selected high demand fields by increasing the number of credentials and degrees awarded, including in STEM fields.
- ★ Enhance understanding of the role of university research in supporting the economy.

### Measures

- ★ Performance of students on institutional assessments in three areas:
  1. Mathematics/Analytical Reasoning
  2. Written and Oral Communication
  3. Critical Thinking/Problem Solving
- ★ Performance of students on selected third-party technical program certificate/credential assessments
- ★ Percent of graduates employed in Kansas
- ★ Average wages earned by graduates
- ★ Improvement in quality measures on technical program outcome metrics
- ★ Number of certificates and degrees awarded in selected high-demand occupations
- ★ Percent of certificates/degrees awarded in STEM fields

## ENSURE STATE UNIVERSITY EXCELLENCE

### Aspiration

- ★ Improve regional and national reputations of state universities.

### Measures

- ★ Improved institutional performance on quality measures compared to peers, including on select regional and national rankings
- ★ Increase in proportion of federal research dollars awarded
- ★ Increase in private giving to universities

# BOARD GOALS 2014-2015

*Approved by the Kansas Board of Regents*



1. The Board will study the value of liberal arts degrees for undergraduate students. The Board will receive a report in December that demonstrates the value such degrees provide in the areas of critical thinking and communication, including information on wage and employment data for undergraduates who receive liberal arts degrees and other findings identified as important.
2. The Board, with the assistance of the Transfer and Articulation Council, will identify and approve two or more degree programs that articulate across the system. The Board expects the Transfer and Articulation Council to recommend at least two degree programs for its approval by the end of October that can then become the focus of the articulation effort that would be approved by the Board in June of 2015.
3. The Board will explore performance-based funding models for higher education and propose an initiative by January of 2015 for consideration during the FY 2015 Legislative Session. The Board's performance-based funding initiative will be focused in a particular area and will incorporate the six guidelines on which the Board and legislative leaders reached consensus at the Board's retreat in August: (1) be transparent, (2) be broad-based in order to be sustainable, (3) have standards that apply to the Board's strategic plan, (4) be forward looking with no retroactive application, (5) be phased in on a reasonable basis, and (6) include a stop-loss provision.
4. The Board will study the impact of out-of-state students on the higher education system and the state, including a view of the financial impact and the number that stay in Kansas.
5. The Board will begin implementation of the recommendations made by the Developmental Education Task Force. These will include development of a course to be offered in the senior year of high school that could enable more students to enter college taking credit-bearing mathematics and composition classes. Also, Board staff will assist institutions in identifying training on best practices and establishing common placement requirements. Finally, the staff will convene a group to recommend processes for referring developmental students to adult basic education.
6. The Board will receive and discuss a report on practices and trends in higher education that are designed to enhance the ability of students to compete and succeed in an increasingly global economy and business environment.
7. The Board will study how to attract and retain outstanding students.

KANSAS BOARD OF REGENTS ACADEMIC AFFAIRS STANDING COMMITTEE  
2014-2015 AGENDA TOPICS

- BAASC 13-01: SARA – Submit Application and Implement Process – **Completed**
- BAASC 13-02: Developmental education – Implement development of senior year math course
- BAASC 13-03: Academic Program Review Report
- BAASC 13-04: Accreditation Report
- BAASC 13-05: Performance Reports
- BAASC 13-06: Qualified Admissions Report
- BAASC 13-07: Distance Education Report
- BAASC 13-08: Student Learning Outcomes Report – **Completed**
- BAASC 13-09: Adult Education Report
- BAASC 13-10: Prior Learning Assessment – Inventory and Campus Procedures – **Completed**

KANSAS BOARD OF REGENTS FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE  
2014-2015 AGENDA TOPICS

- FAA 14-01     Review and adopt Committee Organization and Agenda Plan for the Year – **Completed**
- FAA 14-02     Receive and Review State Universities’ Debt Policies – **Completed**
- FAA 14-03     Staff Overview of the Board’s Tuition Setting Process and Discussion of Expectations – **Completed**
- FAA 14-04     Review of FY 2016 KBOR Office Operating Budget – **Completed**
- FAA 14-05     Staff Overview of Board’s Capital Budgeting Process – **Completed**
- FAA 14-06     Receive Internal Audit Plans and Meet with State University Internal Auditors
- FAA 14-07     Review State Universities Annual Financial Reports, including Key Financial Statistics and Ratios and Current Year Spending to Budget
- FAA 14-08     Receive 10-year Debt Capacity Plans for Each of the State Universities and Assessment from KDFFA of Debt Affordability
- FAA 14-09     Review and Approve Capital Improvement Requests and Five-year Capital Improvement Plans to be Forwarded to the Board (Board Approves in May)
- FAA 14-10     Review and approve Johnson County Educational Research Triangle (JCERT) Budgets (KU, KUMC, KSU)
- FAA 14-11     Develop Unified State Appropriation Request for 2016 Session (Amendments to the FY 2016 and FY 2017 Appropriations)

KANSAS BOARD OF REGENTS GOVERNANCE COMMITTEE  
2014-2015 AGENDA TOPICS

- GOV 14-01 Review Committee Charter and Adopt Agenda/Schedule for the year – **Completed**
- GOV 14-02 Finalize CEO multi-rater feedback survey and assessment process – **Completed**
- GOV 14-03 Consider next steps for studying weapons policy – **Completed**
- GOV 14-04 Discuss Board’s coordination function – **Completed**
- GOV 14-05 Review proposed revisions to By-Laws and Policy to formalize July budget workshop – **Completed**
- GOV 14-06 Review proposed revision to By-Laws to switch officer elections from June to May – **Completed**
- GOV 14-07 Review University CEO compensation policy; study implementation of performance incentive payments and other forms of monetary compensation – **Completed**
- GOV 14-08 Review university campus security reports; review conceal carry spreadsheets with campus experts –
- GOV 14-09 Review progress on FHSU/DCCC merger proposal; determine next steps – **Completed**
- GOV 14-10 Discuss connecting Distinguished Scholars with Legislative Research – **Completed**
- GOV 14-11 Discuss government relations/communications issues – **Completed**
- GOV 14-12 Review proposed revisions to policies as they arise –
- GOV 14-13 Review proposed regulation amendments as they arise –
- GOV 14-14 Review new board member orientation process –
- GOV 14-15 Recommend CEO monetary compensation for FY16 –

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## MEETING INFORMATION AND SCHEDULE

Unless noted, all meetings take place at the Curtis State Office Building (CSOB) at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612 in the meeting room indicated. Addresses for offsite meetings can be obtained by contacting the Kansas Board of Regents office at 785-296-3421.

### Wednesday, December 17, 2014

<b>Time</b>	<b>Committee/Activity</b>	<b>Location</b>
8:30 am - 9:15 am	System Council of Chief Academic Officers	Kathy Rupp Room
9:15 am or Adjournment	Council of Chief Academic Officers	Kathy Rupp Room
8:45 am - 10:00 am	Governance Committee	Conference Room B
10:00 am - Noon	Council of Faculty Senate Presidents	Kan-Ed Conference Room
10:00 am - Noon	Students' Advisory Committee	Conference Room C
10:15 am - 11:50 am	Fiscal Affairs & Audit Standing Committee	Board Room
10:30 am - Noon	Academic Affairs Standing Committee	Kathy Rupp Room
10:00 am - 11:00 am	System Council of Presidents	Suite 530
11:00 am or Adjournment	Council of Presidents	Suite 530
Noon - 1:15 pm	Lunch <i>Board of Regents &amp; President Tompkins</i>	Conference Room B
Noon - 1:15 pm	Lunch <i>Council of Chief Academic Officers</i>	Kathy Rupp Room
1:30 pm	Board of Regents Meeting	Board Room
6:00 pm	Dinner <i>Board of Regents, President Tompkins, and State University CEOs</i>	Topeka Country Club



**Thursday, December 18, 2014**

<b>Time</b>	<b>Committee/Activity</b>	<b>Location</b>
8:00 am	Breakfast <i>Board of Regents, President Tompkins, and the Council of Chief Academic Officers</i>	Suite 530
9:15 am	Board of Regents Meeting	Board Room
11:30 am	Lunch <i>Board of Regents &amp; President Tompkins</i>	Conference Room B

# MEETING AGENDA

The Kansas Board of Regents will meet in the Board Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

## Wednesday, December 17, 2014

- I. Call To Order** Regent Wilk, Chair
  - A. *Approve Minutes*  
November 19, 2014 Meeting *p. 6*
  
- II. Introductions and Reports**
  - A. *Introductions*
  - B. *Report from the Chair* Regent Wilk, Chair
  - C. *Report from the President & CEO* Andy Tompkins, President & CEO
  - D. *Report from Council of Presidents* President Bardo
  - E. *Report from Council of Faculty Senate Presidents* Mehmet Barut
  - F. *Report from Students' Advisory Committee* Reagan Kays
  
- III. Standing Committee Reports**
  - A. *Academic Affairs* Regent Moran
  - B. *Fiscal Affairs & Audit* Regent Bangerter
  - C. *Governance* Regent Wilk
  
- IV. Approval of Consent Agenda**
  - A. *Fiscal Affairs & Audit*
    - 1. Authorize Entering into a Lease Agreement with the University of Kansas Medical Center Research Properties, Inc. – KU Greg Hoffman, Director of Facilities *p. 14*
    - 2. Amend the FY 2015 Capital Improvement Plan and Approve Program Statement for Redesign of the Athletic Practice Fields – KSU *p. 14*
    - 3. Amend the FY 2015 Capital Improvement Plan and Approve Program Statement for Construction of Institute of Applied Technology – FHSU *p. 15*
    - 4. Amend the FY 2015 Capital Improvement Plan and Approve Program Statement for Construction of a New Facility of Art – FHSU *p. 15*
    - 5. Authorize the Razing of the Dairy Facility – FHSU *p. 16*

**V. Consideration of Discussion Agenda**

*A. Presentation*

- |  |   |              |
|--|---|--------------|
| 1. Receive Update on Clinical Integration – KUMC and KUMC Hospital | Doug Girod,<br>KUMC Executive Vice<br>Chancellor;<br>Bob Page,<br>President and CEO,<br>KUMC Hospital | <i>p. 17</i> |
| 2. Receive Update on K-State 2025                                  | President Schulz  | <i>p. 18</i> |

*B. Fiscal Affairs & Audit*

- |   |  |              |
|---|--|--------------|
| 1. Act on FY 2016 Housing and Food Service Rate Adjustment Proposals Submitted by State Universities  | Regent Bangerter<br>Elaine Frisbie<br>VP, Finance & Administration | <i>p. 19</i> |
| 2. Act on Allocation of FY 2016 Rehabilitation and Repair Appropriation – Systemwide  | Greg Hoffman,<br>Director of Facilities                            | <i>p. 48</i> |
| 3. Approve Proposed Amendment to Memorandum of Agreement between Kansas State University and the Fraternal Order of Police, Riley County Lodge No. 17 | Theresa Schwartz,<br>Associate General Counsel                     | <i>p. 58</i> |

**Thursday, December 18, 2014**

**VI. Introductions and Reports**

*A. Introductions*

- |  |                   |
|--|-------------------|
| <i>B. Report from System Council of Presidents</i> | President Heilman |
|--|-------------------|

**VII. Consideration of Discussion Agenda**

*A. Presentation*

- |  |   |              |
|--|---|--------------|
| 1. Receive Report and Panel Presentation on Liberal Arts Degrees   | Regent Moran<br>Gary Alexander,<br>VP, Academic Affairs | <i>p. 61</i> |
| <ul style="list-style-type: none"> <li>• Chancellor Gray-Little, KU</li> <li>• Provost David Cordle, ESU</li> <li>• Dean Danny Anderson, KU</li> <li>• Provost Chris Crawford, FHSU</li> </ul> |   |              |

- B. *Academic Affairs*
  - 1. Act on Proposed Process for Issuing Certificates of Approval Pursuant to the Kansas Private and Out-of-State Postsecondary Educational Institution Act  
Regent Moran  
Gary Alexander, VP, Academic Affairs *p. 67*
  
- C. *Other Matters*
  - 1. Receive Recommendations from the Performance Funding Workgroup  
President Burks, President Shonrock, President Sopcich, Members of the Workgroup *p. 69*
  
  - 2. Receive Report from Kansas Postsecondary Technical Education Authority  
Blake Flanders, VP, Workforce Development *p. 71*
  
  - 3. Act on Non-Budgetary Legislative Items  
Matt Casey, Director, Government Relations *p. 72*

**VIII. Adjournment**

# MINUTES OF PREVIOUS MEETING(S)

## I. Call To Order

Regent Wilk, Chair

### A. Approve Minutes

### KANSAS BOARD OF REGENTS MINUTES November 19, 2014

The November 19, 2014, meeting of the Kansas Board of Regents was called to order by Chairman Kenny Wilk at 1:30 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

#### MEMBERS PRESENT:

Kenny Wilk, Chairman  
Shane Bangerter, Vice Chairman  
Joe Bain  
Ann Brandau-Murguia  
Bill Feuerborn  
Fred Logan  
Robba Moran  
Zoe Newton  
Helen Van Etten

#### APPROVAL OF MINUTES

Regent Logan moved that the minutes of the October 15-16, 2014 meeting be approved. Following the second of Regent Moran, the motion carried.

#### INTRODUCTIONS

President Bardo stated this year Wichita State University’s School of Art, Design and Creative Industries is displaying artwork in the Kansas Board of Regents Office. He introduced the following participating artists and organizers of the exhibit: Rodney Miller, Dean of the College of Fine Arts; Ted Adler, Associate Professor of Ceramics; Robert Bulp, Associate Professor of Painting and Drawing; Jennifer Ray, Assistant Professor of Photo; Larry Schwarm, Distinguished Professor of Photo Media; Levente Sulyok, Associate Professor of Painting and Drawing; Lindsey Devries, Coordinator of External Affairs; and Royce Smith, Associate Professor and Director of the School of Art and Design. Dr. Smith spoke about the College of Fine Arts and its vision for the future.

(PowerPoint filed with Official Minutes)

#### GENERAL REPORTS

##### REPORT FROM CHAIR

Chairman Wilk thanked the artists and organizers from Wichita State University. He also reported the Regents had an excellent visit at the University of Kansas’ Lawrence campus last week.

Regent Logan congratulated President Schulz’ son, Andrew Schulz, for being selected as a Top Ten Freshmen at Oklahoma State University.

##### REPORT FROM PRESIDENT AND CEO

President Tompkins introduced the Board’s new Director of Government Relations, Matt Casey. He reported that Matt’s official start date is Monday, December 8.

**REPORT FROM SYSTEM COUNCIL OF PRESIDENTS**

President Heilman presented the System Council of Presidents' report. Elaine Frisbie, the Board's Vice President for Finance and Administration, gave an overview of the FY 2015 and FY 2016 state budget outlook. The Council received a report from the System Council of Chief Academic Officers and an update on the reverse transfer process. President Tompkins updated the Council on the work being done on the performance funding model framework. President Heilman reported there was full consensus of the Council on putting forward the framework as presented by President Tompkins. Additionally, the Council received an overview of the state election outcomes.

**REPORT FROM COUNCIL OF PRESIDENTS**

President Bardo presented the Council of Presidents' report. The Council received reports from the Council of Chief Academic Officers, the Council of Business Officers, the Council of Government Relations Officers, and the Council of Student Affairs Officers. The CEOs approved a request by the Academic Officers to designate Fred Woodward as Director Emeritus of the University Press of Kansas.

**REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS**

The Council of Faculty Senate Presidents' report was presented by Dr. Mehmet Barut. The Council discussed the proposed amendment to eliminate the requirement to conduct a student referendum when using tuition dollars for debt service on health and academic buildings in K.S.A. 76-742. The Faculty have concerns about reducing the money available for academic programs in order to build buildings. The Faculty also have concerns about the comments Speaker of the House, Ray Merrick, made with regard to state employees.

**REPORT FROM STUDENTS' ADVISORY COMMITTEE**

Reagan Kays presented the Students' Advisory Committee's report. He stated the Committee opposes the amendment to K.S.A. 76-742 regarding eliminating the need for a student referendum when using tuition dollars for debt service on health and academic buildings. The students want to keep tuition and fees in the referendum process. The proposed change states that there will be consultation with the student body leadership. The Committee believes the word "consultation" is too vague, and the student body leaders are not comfortable with being the only voice in this matter. The Committee believes all students should have a voice about how their tuition and fees are used. Additionally, the Committee believes the cost to conduct a referendum is low because they are usually done at the same time as the student body elections, and the ability of students to voice their opinion through the referendum process far outweighs the cost to conduct a referendum. Mr. Kays also reported all six state university student governments passed resolutions opposing this amendment, and presented them to the Board.

(Resolutions filed with Official Minutes)

**STANDING COMMITTEE AND OTHER REPORTS**

**ACADEMIC AFFAIRS**

Regent Moran presented the Board Academic Affairs Standing Committee report. Regent Moran reported the Midwestern Higher Education Compact approved Kansas to join the Midwestern State Authorization Reciprocity Agreement (SARA). The Kansas Board of Regents will serve as the state "portal" agency for SARA. Kansas is now 1 of 17 states that has reciprocity, which should reduce costs to institutions that wish to participate. The Committee discussed the changes to concurrent enrollment, which are being driven by the Higher Learning Commission. Additionally, the Committee discussed university 2 + 2 programs proposed for articulation with all 19 community colleges. One of the Board goals this year is to move forward with degree programs that articulate across the system. After discussions with the academic officers, the Committee believes the universities can build on their existing 2 + 2 programs. These programs are upfront with the students who want to obtain a bachelor degree by listing the courses that are required at the community college level and the university level.

Regent Moran moved to approve the two programs identified by each university for articulation with each of the 19 community colleges. Specific proposals for these 2 + 2 program articulations will be provided no later than the June meeting. Regent Van Etten seconded, and the motion carried. The following 2 + 2 programs were approved to move forward with the articulation process:

Emporia State University

1. Business
2. Elementary Education

Fort Hays State University

1. BGS General Studies
2. BSN Nursing

Kansas State University

1. Bachelor of Science in Interdisciplinary Social Science
2. Bachelor of Science in Technology Management

Pittsburg State University

1. Bachelor of Business Administration (BBA)
2. Teacher Licensure programs (BSE)

University of Kansas

1. BA in Psychology
2. Bachelor of Business Administration (BBA)

Wichita State University

1. Bachelor of Business Administration – General Business
2. Bachelor of Science in Criminal Justice

**FISCAL AFFAIRS AND AUDIT**

Regent Bangert reported the Board Fiscal Affairs and Audit Standing Committee discussed the proposed FY 2016 Housing and Food Service Rates, the EPSCoR proposals, and Kansas State University's request to amend its FY 2016 Capital Improvements Plan to include the geosciences facility. All of these items are on the Board's agenda for consideration. Board staff also gave an overview of the capital budgeting process.

**GOVERNANCE**

Regent Wilk presented the Governance Committee's report. The Committee reviewed the Board's policy on State University CEO Compensation. At this time, the Committee is not recommending any changes to it. The Committee also discussed the process for connecting distinguished professors with Legislative Research. Staff will forward the proposed process to the Council of Chief Academic Officers and the Council of Presidents for review. The Committee also discussed the process for reporting on major state enhancements that the universities receive and reviewed the campus security reports in executive session.

**APPROVAL OF CONSENT AGENDA**

Regent Logan moved, with the second of Regent Bain, that the Consent Agenda be approved. The motion carried.

Academic Affairs

MASTER OF SCIENCE IN PERSONAL FINANCIAL PLANNING – KSU

Kansas State University received approval to offer a Master of Science in Personal Financial Planning. The program will be supported with state allocations and student tuition dollars.

ADDITIONAL DEGREE GRANTING AUTHORITY

Columbia College received authorization to offer a Bachelor of Science in Nursing (RN-BSN).

Sanford-Brown College – Online received authorization to offer a Bachelor of Science in Fashion Merchandising.

Grand Canyon University received authorization to offer the following degrees: 1) Bachelor of Arts in Government, 2) Master of Arts in Autism Spectrum Disorders, 3) Master of Arts in Reading, and 4) Master of Science in Organizational Growth and Sales.

Maryland University College received authorization to offer a Bachelor of Science in Software Development and Security.

Excelsior College received authorization to offer a Bachelor of Science in Cyber Operations and a Master of Science in Management.

American Public University received authorization to offer the following degrees: 1) Associate of Applied Science in Health Science, 2) Bachelor of Science in Cybersecurity, 3) Bachelor of Science in Electrical Engineering, 4) Master of Arts in Public Policy, 5) Master of Science in Cybersecurity, and 6) Master of Education in Teaching.

Maryville University received authorization to offer a Master of Occupational Therapy and a Doctor of Physical Therapy.

Western Governors University received authorization to offer a Bachelor of Science in Software Development, a Master of Accounting, and a Master of Science in Management and Leadership.

Full Sail University received authorization to offer an Associate of Science in Audio Production and a Bachelor of Science in Audio Production.

Ashford University received authorization to offer a Master of Accountancy and a Master of Arts in Psychology.

DELEGATION OF THE KANSAS ADMINISTRATIVE PROCEDURES ACT AUTHORITY

The Board authorized the Board’s President and CEO to sign Summary Orders and the Board Chair to appoint individuals or committees or take such other action on behalf of the Board as deemed necessary or required by the Kansas Administrative Procedures Act, K.S.A. 77-501 *et seq.*

Fiscal Affairs & Audit

AMENDMENT TO THE FY 2016 CAPITAL IMPROVEMENTS PLAN AND ARCHITECTURAL PROGRAM STATEMENT FOR THE GEOSCIENCES FACILITY – KSU

Kansas State University received approval to amend its FY 2016 Capital Improvements Plan to include a new Geosciences Facility. The new facility will be 78,000 square feet. The estimated cost of the project is \$45.1 million. The University plans to raise approximately \$22 million in



private funds and bond \$23.1 million. The Architectural Program Statement for the facility was also approved.

## **CONSIDERATION OF DISCUSSION AGENDA**

### *Academic Affairs*

#### **KANSAS CENTER FOR CAREER AND TECHNICAL EDUCATION – PSU**

Gary Alexander, Vice President for Academic Affairs, presented Pittsburg State University's request to establish the Kansas Center for Career and Technical Education. This Center will produce the number of high quality CTE teachers needed to meet the educational needs throughout Kansas. The Legislature appropriated \$1,011,858 to fund the Center for FY 2015. Regent Moran moved to approve, and Regent Newton seconded. The motion carried.

#### **STATEMENT OF INTENT FOR A NEW DOCTORAL PROGRAM – DOCTOR OF NURSING PRACTICE – FHSU**

Vice President Alexander introduced Fort Hays State University's Statement of Intent for a Doctor of Nursing Practice. He stated Board policy requires the regional universities (Pittsburg State, Emporia State, and Fort Hays State) to go through a two-step process to receive approval to offer a doctoral degree. The first step is to submit a statement of intent requesting the Board's permission to develop a new program proposal for a doctoral program, and if approved, the second step is to develop a new program proposal for the doctoral program, which will go through the normal program approval process. Dr. Alexander stated this program will focus on rural healthcare needs. Regent Moran moved to approve. Regent Bain seconded, and the motion carried.

#### **NEW DEGREE GRANTING AUTHORITY FOR CONCORDIA UNIVERSITY**

Vice President Alexander presented Concordia University's request for new degree granting authority. The following programs will be offered online:

- 1) Master of Business Administration
- 2) Master of Education in Administration
- 3) Master of Education in Career and Technical Education
- 4) Master of Education in Curriculum and Instruction
- 5) Master of Education in Educational Leadership
- 6) Master of Education in Special Education
- 7) Doctor of Education in Teacher Leadership
- 8) Doctor of Education in Educational Administration
- 9) Doctor of Education in Higher Education
- 10) Doctor of Education in Transformational Leadership

Regent Moran moved to approve, and Regent Van Etten seconded. The motion carried.

### *Fiscal Affairs and Audit*

#### **FY 2016 HOUSING AND FOOD SERVICE RATE ADJUSTMENT PROPOSALS SUBMITTED BY STATE UNIVERSITIES (FIRST READING)**

Proposed rates for housing and food service for FY 2016 were presented by Vice President Frisbie. The Board will act on the proposed rate adjustments at its December meeting.

#### **EPSCoR PROPOSALS**

Blake Flanders, Vice President for Workforce Development, presented the proposed EPSCoR proposals. The EPSCoR Program Review Committee recommends funding the following projects:

- 1) For the Kansas IDeA Network of Biomedical Research Excellence located at the University of Kansas Medical Center, the Committee recommends \$75,000 for FY 2015. This award provides an 11:1 leverage for state funds (federal:state).
- 2) For the Kansas NASA EPSCoR program at Wichita State University for a project that is part of a NASA Cooperative Agreement Notice, the Committee recommends \$50,000 for FY 2015. This award provides a 5:1 leverage for state funds (federal:state).
- 3) For the Kansas NASA EPSCoR program at Wichita State University for a Research Infrastructure Development grant, the Committee recommends \$50,000 for FY 2015. This award provides a 2.5:1 leverage of state funds (federal:state).
- 4) For the Center of Environmentally Beneficial Catalysis located at the University of Kansas, the Committee recommends \$135,000 for FY 2015. This award provides a 26.5:1 leverage for state funds (federal:state).

Regent Bangerter moved to approve the recommendations. Following the second of Regent Logan, the motion carried.

#### BREAK

The Chairman called for a break at 2:25 p.m. and resumed the meeting at 2:40 p.m.

#### Other Matters

##### GRANTING AN HONORARY DEGREE – KSU

April Mason, Provost at Kansas State University, nominated Dr. Wayne Freeman to receive an Honorary Doctorate from Kansas State University at its Fall 2014 commencement. Regent Moran moved to approve, and Regent Bangerter seconded. The motion carried.

##### UPDATE ON PERFORMANCE FUNDING MODEL

President Tompkins presented an update on a performance funding model. He stated a workgroup of institutional presidents was created to develop a proposed framework. Currently, the workgroup is discussing the following principles that could be used in a framework:

- Any new formula should be funded with new money so that the incentive for increased performance is clear and supported.
- Performance funding goals should be established for each sector and each institution based on its proportionate performance for the sector.
- Performance metrics should be specific to the mission of each sector.
- Performance goals should be established through consideration of institutional performance in a baseline year or a three-year average.
- Performance metrics may include additional certificates and degrees awarded, number of students who successfully complete gateway courses in the freshman year, number of students who complete certain credit hour benchmarks, transfer students, research productivity, and concurrent enrollment students.
- Institutions would receive weighting on performance metrics for students who are Pell eligible, from underrepresented groups, and who are over 25 years of age.
- The workgroup will recommend one year for planning before implementation of any new performance formula and then the new formula would be piloted for two years to determine if the formula was producing the desired results.

- Once a new formula was piloted, the current performance agreements would be suspended, and if the new formula became permanent, then the current performance agreement system would be eliminated.

He noted the workgroup will meet one more time before it presents its final recommendation to the Board in December.

#### UPDATE ON THE FORT HAYS STATE UNIVERSITY AND DODGE CITY COMMUNITY COLLEGE PROPOSED MERGER

Vice President Flanders presented an update on the Fort Hays State University (FHSU) and Dodge City Community College (DCCC) proposed merger. Earlier in the year the Dodge City Community College Board of Trustees (Trustees) voted unanimously to explore the possibility of merging with Fort Hays State University. The merger would establish a Fort Hays State University campus in Dodge City that contains the lower division courses of the community college and adds baccalaureate degrees and a technical institute. The proposals included a request of a one-time investment of \$10 million to construct the technical institute building and a minimum investment of an additional \$5 million in ongoing State General funds to support the educational function of the new operation.

Vice President Flanders stated a steering committee was formed to facilitate the merger process and assist in developing an operating agreement. During its work, the committee discovered that the continuation of the athletic programs at the Community College might be problematic. This issue was referred back to the Trustees, and the motion for DCCC to work with FHSU to resolve the athletic issue failed. As a result, the Kansas Board of Regents Governance Committee requested the Trustees inform the Kansas Board of Regents its plan for moving forward. At its November 11 meeting, the Trustees did not take action to move forward with the merger. Vice President Flanders stated that since the Trustees did not come to an agreement to pursue a merger at this time, staff recommends that the Board withdraw its funding request for the upcoming year. Regent Wilk moved that the Kansas Board of Regents withdraw the funding request of \$10 million for a technical institute building and \$5 million for operating expenses that were associated with the merger request from the Board's budget request. Regent Logan seconded and noted this motion does not kill the idea of a merger or an alternative plan. Following discussion, the motion carried.

#### NON-BUDGETARY LEGISLATIVE ITEMS

Dan Murray, Interim Director of Government Relations, presented the proposed non-budgetary legislative items. Last month the Board reviewed the following proposals: 1) Addition of University Support Staff to Statute Governing Leave Time Authorization; 2) Student Referendum for Debt Service on Academic and Health Facilities; 3) Additional Revenue for the Kansas Law Enforcement Training Center; and 4) Proposed Position on Reallocation of Funds. New this month are the following requests: 5) Pittsburg State University Land Exchange with the City of Pittsburg; 6) Removal of the Johnson County Community College Exception from the Postsecondary Education Performance-based Incentives Fund; and 7) Tuition Rates for Retired Military Personnel (Veterans), their Spouses and Dependents. Mr. Murray noted there are also two items that are carry over for the 2014 session: 1) 60% Attainment; and 2) Increase the Threshold to \$1.0 Million for Projects Requiring Formal Procurement of Architectural or Engineering Services and Streamline the Notice and Public Hearing Requirements for Alternative Construction Methods.

Regent Logan stated the proposed position on reallocation of funds is to make it clear that the Board is opposed to the reallocation of resources within the existing state university block grant among state universities or to other institutions in higher education.

Regent Murguia moved to approve 1-4, and Regent Moran seconded. Regent Bangerter stated that since the students came out against the referendum, he moved for a substitute motion to approve items 1, 3, and 4. Regent Logan seconded, and the motion carried.

The Regents discussed the referendum proposal. It was noted that each of the student government bodies on all six campuses discussed this issue and all of them passed resolutions opposing it. Regent Logan moved to not include item 2 as part of the Board's legislative initiatives. Regent Bangerter seconded, and the motion carried.

Regent Bangerter moved to approve the two items that were carry over from last session. Following the second of Regent Feuerborn, the motion carried.

Items 5, 6, and 7 will be acted on at the Board's December meeting.

**ADJOURNMENT**

The Chairman adjourned the meeting at 3:34 p.m.

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Andy Tompkins, President and CEO

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Kenny Wilk, Chair

# CONSENT AGENDA

## II. Introductions and Reports

- A. *Introductions*
- B. *Report from the Chair* Regent Wilk, Chair
- C. *Report from the President & CEO* Andy Tompkins, President & CEO
- D. *Report from Council of Presidents* President Bardo
- E. *Report from Council of Faculty Senate Presidents* Mehmet Barut
- F. *Report from Students' Advisory Committee* Reagan Kays

## III. Standing Committee Reports

- A. *Academic Affairs* Regent Moran
- B. *Fiscal Affairs & Audit* Regent Bangerter
- C. *Governance* Regent Wilk

## IV. Approval of Consent Agenda

- A. *Fiscal Affairs & Audit*
  - 1. **Authorize Entering into a Lease Agreement with the University of Kansas Medical Center Research Properties, Inc. – KU** **Greg Hoffman,  
Director of Facilities**

The University of Kansas requests authorization to enter into a lease agreement with the University of Kansas Medical Center Research Properties, Inc. for certain vacant property in Kansas City, Kansas. The property is located adjacent to the Medical Center campus and will be used for employee parking. Parking at the Medical Center campus will become critical as the KU Hospital begins construction of its new building on State Line Road and as the University begins construction of the new Health Education Building in the fall of 2015. The Medical Center plans to pave the land in order to provide 418 parking spaces at an estimated cost of \$600,000. The annual lease payment to KUMC Research Properties, Inc. will be \$700 and the term of the lease is ten years. Both the cost of the improvements and the lease will be funded with parking revenue funds.

### 2. **Amend the FY 2015 Capital Improvement Plan and Approve Program Statement for Redesign of the Athletic Practice Fields – KSU**

K-State Athletics recently announced that an intercollegiate women’s soccer program will be added in keeping with K-State's commitment to improve opportunities for female student-athletes, enabling the athletics program to maintain its sponsorship of 16 varsity sports as required by the NCAA. K-State Athletics proposes the redesign of the two existing grass football practice fields into three fields to accommodate usage for both the football and soccer programs. The basic field footprint covers approximately 240,000 square feet. The new design will include a field with artificial turf and two fields with a natural grass surface. The total project cost is estimated at \$3.4 million funded from private gifts and athletic funds.

**3. Amend the FY 2015 Capital Improvement Plan and Approve Program Statement for Construction of Institute of Applied Technology – FHSU**

Fort Hays State University is seeking approval of an architectural program statement for the construction of a new building to house the Institute of Applied Technology and construction of a new 280-car parking lot. This proposed 54,000 gross square foot facility will house the Institute of Applied Technology, as well as the Department of Art Sculpture program. The facility will provide space for areas of study including Graphic Communications, CAD, STEM & Plastics, Wood Technology, Manufacturing Technology, Welding, Construction Management, Integrated Technology, Instructional Technology and Sculpture. A new “Technology Center” will allow for planning entrepreneurial work areas, updating individual lab spaces, better utilization of entire facility and create a competitive recruiting situation. The facility will be located west of Davis Hall, at the corner of College Drive and North Campus Drive. An existing parking lot on the proposed building site will be displaced and reconstructed at a new location between Gustad Drive and the Service Building compound. Upon completion of the new building, the Institute of Applied Technology will vacate Davis Hall, which will be demolished, providing the site for a new Art Facility.

Total estimated cost of the project, including all new construction, parking lot and other necessary site improvements, contingencies and fees is \$16,500,000. Funding will be from university revenues. No financing is anticipated for completion of the project. All future maintenance and operating costs will be funded from existing university revenues.

**4. Amend the FY 2015 Capital Improvement Plan and Approve Program Statement for Construction of a New Facility of Art – FHSU**

Fort Hays State University is seeking approval of a revised architectural program statement for the construction of a new building to house the Department of Art. An earlier program statement approved in April 2014 provided for a new facility to house the Department of Art, as well as the College of Education Departments of Teacher Education and Advanced Education. Also included was a renovation and expansion of the Old Power Plant to provide gallery spaces for university art collections along with a new 75-car parking lot. Total project cost was \$21,300,000. The proposed building site was located between Gustad Drive and the Service Building compound.

The proposed, revised program statement no longer includes College of Education space, or Department of Art Sculpture labs. College of Education spaces will remain in Rarick Hall and be part of a future renovation of that facility. Sculpture labs are now planned to be included in a new facility for the Institute of Applied Technology. Siting of the new Art Facility will be located at an area currently occupied by Davis Hall, as well as vacant space between Davis Hall and Rarick Hall. This site is immediately adjacent to the Old Power Plant. Revised total estimated cost is \$13,850,000, including all new construction, parking and other necessary site improvements, contingencies and fees. The architectural firm of Gould Evans was previously selected to undertake the Art & Education project. It is the University’s intent to retain this firm to complete work on the revised project, as approved by the Office of Facilities and Procurement Management. Funding will be from university revenues. No financing is anticipated for completion of the project. All future maintenance and operating costs will be funded from existing university revenues.

**5. Authorize the Razing of the Dairy Facility – FHSU**

Fort Hays State University requests approval to demolish its 9,680 square foot dairy constructed in 1954, located at the University Farm. The Fort Hays State University Farm Dairy building #24600-00406 has been vacated as a result of dispersal of the dairy cow herd and a discontinuation of the dairy production program. The building housed a general office, garage bay, milk tank room, and milking parlor. Because this facility was designed to accommodate a dairy production operation, it lacks future functionality to serve a replacement livestock operation. Through the years the facility has experienced deterioration because of termite infestations and natural weathering. Additionally, the facility has an extremely outdated exterior (and interior) appearance that is inconsistent with recent campus modernization projects and instructional needs. Given this combination of factors, FHSU requests authorization to demolish this structure.

## DISCUSSION AGENDA

### V. Consideration of Discussion Agenda

#### A. Presentation

#### 1. Receive Update on Clinical Integration – KUMC and KUMC Hospital

**Doug Girod,**  
**KUMC, Executive Vice Chancellor;**  
**Bob Page,**  
**President and CEO, KUMC Hospital**

#### Summary

*The University of Kansas Medical Center, the University of Kansas Hospital, and the University of Kansas Physicians embarked on a new initiative in 2012 “to establish a new, more integrated clinical enterprise.” Dr. Doug Girod, Executive Vice Chancellor of the KU Medical Center, and Bob Page, President and CEO of the KU Hospital, will give a progress report on this effort. Dr. Girod has included below a vision for the initiative and some background information.*

#### Background

The University of Kansas Medical Center, The University of Kansas Hospital and The University of Kansas Physicians (the physicians' practice group) are working to establish a new, more integrated clinical enterprise, called The University of Kansas Health System, to ensure the best quality environment for patient care, medical education and training. In addition to enhancing the health system's position as a top tier academic medical center in the United States, the collaboration will improve efficiencies and outcomes, unify the workforce, simplify infrastructure and policies, and position the institution to adapt more easily to the changing health care landscape. It will also enable the clinical enterprise to organize multi-disciplinary programs around specific diseases rather than traditional medical specialties and grow its national reputation to further recruit and retain high caliber clinicians, physicians and faculty.

Beginning in 1998 with the separation of the hospital from the university, the newly created University of Kansas Hospital Authority has experienced tremendous growth and outstanding patient outcomes. Likewise, the University of Kansas Medical Center also has had significant growth with a marked increase in the number of faculty, research grants and awards, and students, including medical students.

The University of Kansas Physicians became the major medical group for KU Medical Center and the Hospital Authority, but in truth, it has been a loose association with each of 19 clinical departments continuing to be its own 501(c)3 company – each with its own administrative structure, compensation and benefits plan, and strategic plan. This structure has presented challenges in organization and in developing service lines across multiple departments and academic areas.

Though all parts of the campus have seen growth and improvement, an important challenge still lies ahead. The changing landscape in health care and health economics means that health systems must be integrated to be successful. This means that patients will be managed by teams of physicians, nurses and other health care personnel without respect to departments or individual companies. Costs and strategies will need to be developed collaboratively, which we cannot legally do in our present configuration.

This integration will facilitate our ability to grow and serve even more Kansans. The resulting expansion will provide additional mission support to the University and, through the presence of increased numbers of patients and health care personnel, will allow for additional students in all of the health professions, including medicine.

Integration is critical to our future, and it has taken tremendous effort to work through our complex structure. With the joint selection of a consulting group (ECG) to facilitate the process, we started the journey to accomplish this



task in the spring of 2012. A set of guiding principles was established, and a Memorandum of Understanding was created and signed by all parties in fall 2012. Working with a core group of principals representing the medical center, the physician’s group and the hospital, we developed more than 23 working groups, held multiple town hall meetings, and worked with department chairs and the respective boards of each organization to facilitate and communicate the developing plan.

It is a challenge to unify 19 companies into one and to develop a health system that will allow us to compete effectively and provide the best possible care for our patients, however, it is a challenge we have embraced and are working rapidly to complete by July 1, 2015. We appreciate the opportunity to work with the Kansas Board of Regents as we mark this important milestone in the history of our campus.

**2. Receive Update on K-State 2025**

**President Schulz**

**Summary**

*As you know, K-State 2025 is the strategic vision and plan for helping the university become a top 50 public research university by 2025. The university has made some substantial changes to move in this direction, and President Schulz will be giving his annual progress report.*

B. *Fiscal Affairs & Audit*

**1. Act on FY 2016 Housing and Food Service Rate Adjustment Proposals Submitted by State Universities**

Regent Bangerter  
 Elaine Frisbie  
 VP, Finance & Administration

**Background**

Pursuant to Board policy (Ch.II,D.1c.(i)(1), the state universities submit housing and food service rates to the Board for first reading in November, with final action taken by the Board in December. Accordingly, all six universities submitted proposals which, if approved, become effective July 1, 2015 at KU, KSU and WSU and fall semester 2015 at ESU, FHSU and PSU for the academic year 2015-2016.

Housing and food service operations are auxiliary enterprises; therefore, user fees must cover the total cost of operation. The six universities have different housing and food service rate structures due to a variety of factors unique to each campus, such as the amount of outstanding bonded debt, occupancy rates, age of facilities, and economies of scale related to the capacity of the housing and food service operation. In order to illustrate the level of the proposed rate increases for each university, the following table compares the current and proposed annual (two semester) rate at each institution for a typical double occupancy room and board contract.

	Current “Typical” Rate AY 2014-2015	Proposed “Typical” Rate AY 2015-2016	\$ Increase	% Increase
KU	\$9,060	\$9,324	\$264	2.9%
KSU	\$7,910	\$8,230	\$320	4.0%
WSU	\$10,282	\$10,572	\$290	2.8%
ESU	\$7,034	\$7,383	\$349	5.0%
PSU	\$7,156	\$7,372	\$216	3.0%
FHSU	\$7,280	\$7,477	\$197	2.7%

KU – Renovated Residence Halls Double Room, plus Crimson Flex dining plan

KSU – Residence Halls, Double Room plus 15 Meal Plan

WSU – Housing Facility Plan 3, 2 Shared Bed/1 Bath plus 15 Meal Plan with \$400 Shocker Dollars

ESU – Morse Double Room Rate plus 15 Block Meal Plan

PSU – Residence Halls, Double Room plus Unlimited Meal Plan

FHSU – Residence Hall Double Room Rate plus Open Access Meal Plan

Each university details in their respective documentation the business case for the various proposed increases. Furthermore, each state university provides summary financial information for its housing system.

To further differentiate the increases in housing versus dining costs, the following table is also provided for “typical” rates at each campus:

	Current “Typical” Rate AY 2014-2015	Proposed “Typical” Rate AY 2015-2016	\$ Increase	% Increase
KU-Housing	\$5,426	\$5,590	\$164	3.0%
KSU-Housing	\$4,276	\$4,450	\$174	4.0%
WSU-Housing	\$6,220	\$6,344	\$124	2.0%
ESU-Housing	\$3,718	\$4,001	\$283	7.6%
PSU-Housing	\$4,200	\$4,326	\$126	3.0%
FHSU-Housing*	\$3,566	\$3,652	\$86	2.4%
	Current “Typical” Rate AY 2014-2015	Proposed “Typical” Rate AY 2015-2016	\$ Increase	% Increase
KU-Dining	\$3,634	\$3,734	\$100	2.8%
KSU-Dining	\$3,634	\$3,780	\$146	4.0%
WSU-Dining	\$4,062	\$4,228	\$166	4.0%
ESU-Dining	\$3,316	\$3,382	\$66	2.0%
PSU-Dining	\$2,956	\$3,046	\$90	3.0%
FHSU-Dining*	\$3,714	\$3,825	\$111	3.0%

\* FHSU’s housing rate shown here is the “no meal plan” option and the dining rate assumes open access for a housing resident.

Generally, the proposed increases are driven by anticipated inflationary costs and facility maintenance and enhancements. Each university indicates the proposed increases were reviewed by the appropriate campus groups with student representation.

The College Board’s report, “*Trends in College Pricing, 2014*” reports on the prices charged by colleges and universities in 2014-2015, how prices have changed over time, and how they vary within and across types of institutions, states, and regions. The report includes a calculation of average room and board charges weighted by the number of undergraduates living in college housing.

The average room and board charge for four-year, public institutions in the Midwest is currently \$8,968 per year. The average Midwest room and board charge for AY 2014-2015 increased 2.6% over last year’s figure of \$8,737. States included in the Midwest region are: Iowa, Illinois, Indiana, Kansas, Michigan, Minnesota, Missouri, Nebraska, North Dakota, Ohio, South Dakota, Wisconsin, and West Virginia. The national average room and board for four-year, public institutions is \$9,965 for AY 2014-2015, a 5.9 percent increase over last year. The report can be found at <http://trends.collegeboard.org/college-pricing>.

The Consumer Price Index for All Urban Consumers as reported by the U.S. Bureau of Labor Statistics specifically for food and shelter from the time period September 2013-September 2014 were both reported at 3.0 percent.

**THE UNIVERSITY OF KANSAS**  
**Department of Student Housing**  
**Fiscal Year 2016 Business Case for Increasing Student Housing and Dining Rates**

**I. PROPOSED RATES FOR FISCAL YEAR 2016**

The University offers many housing and dining options for students who desire to live on campus. In past years, the definition of a “standard” residence hall rate and corresponding rate increase was based on a “Traditional Residence Hall” room plus the Crimson Flex Dining Plan since the majority of the residence hall capacity was in “Traditional Residence Halls”. With the impending replacement of McCollum Hall, that is no longer the case. The double room in a Renovated Residence Hall is the most common option for students who wish to live in a residence hall so, going forward, the University will report the Renovated Residence Hall rate as “standard”.

The proposed rate for a renovated residence hall double room will increase from \$5,426 to \$5,590 or 3.0%. Residential dining plan rates proposed for 2015-16 will increase 2.7% on average. The charge for the Crimson Flex dining plan (\$3,734) plus a traditional residence hall double room (\$5,590) equals \$9,324, an overall 2.91% increase for Fiscal Year 2016.

Rates are established to cover costs of maintenance, materials, food (where applicable), utilities, salaries, and benefits to maintain a qualified staff and operate facilities. The proposed housing rates incorporate projected cost increases, the most significant of which include utilities, maintenance, salaries, and employee benefits.

Rates for 2015-16 are proposed following study and review by staff in Student Housing, KU Dining Services, and the Student Housing Advisory Board (SHAB), which consists of faculty, staff, and students, including representatives from the Association of University Residence Halls (AURH); the Jayhawker Towers Tenants’ Association (JTTA); the All Scholarship Hall Council (ASHC); and, the Stouffer Place Association (SPA). The proposals were reviewed by SHAB at the September 12, September 26, and October 10 meetings. In addition to SHAB meetings, the Student Housing director and KU Dining director met with student government leaders and student groups for further discussion and to answer questions. These rates have been reviewed and recommended by the Vice Provost for Student Affairs. SHAB’s approval of these rates was confirmed by vote at the October 10, 2014 meeting.

Rates for on-campus housing and dining plans proposed to be effective July 1, 2015:

**RESIDENCE HALLS**

	<b>2014-15</b>	<b>2015-16</b>	<b>\$ Incr.</b>	<b>% Incr.</b>
<b>Traditional Residence Halls</b>				
Double Room ( <i>2 residents per room</i> )	\$4,262	\$4,372	\$110	2.6
Single Room*	\$5,660	\$5,806	\$146	2.6
<b>Renovated Residence Halls</b>				
Double Room ( <i>Ellsworth, GSP, Hashinger</i> )	\$5,426	\$5,590	\$164	3.0
Double Room w/Bath; 4-Person Suite ( <i>any</i> ) & Large 2-Person ( <i>GSP, Hashinger</i> )	\$5,734	\$5,908	\$174	3.0
2-Person Suite ( <i>any</i> ) & 2-Person Studio ( <i>Ellsworth</i> )	\$6,150	\$6,150	\$0	0.0
Double Room as Single* ( <i>Ellsworth, GSP, Hashinger</i> ) & 1-Person Suite ( <i>Templin</i> )	\$7,230	\$7,448	\$218	3.0

**Residence Halls New in 2015-16**

4-Person, Double Occupancy Suite ( <i>2 residents per bedroom</i> )	\$7,100
2-Person, Double Occupancy Suite ( <i>2 residents per bedroom</i> )	\$7,100
2-Person, Single Occupancy Suite ( <i>1 resident per bedroom</i> )	\$9,230

Contract rates listed above are for the 9-month academic year, including Thanksgiving and Spring breaks (an additional 13 operating days over past years), and include utilities, data/internet, and basic cable television.

\* 2-person room contracted by a single resident on a space-available basis

**APARTMENTS**

**Sunflower Duplex Apartments**

	2014-15	2015-16	\$ Incr.	% Incr.
Two Bedroom Apartment	\$711	\$727	\$16	2.2

This monthly contract rate includes water and sanitation. All other utilities, including data service, are paid by residents to service providers. Apartments are unfurnished and most are short-term, transitional housing for new faculty and staff relocating to Lawrence.

**Jayhawker Towers Apartments**

	2014-15	2015-16	\$ Incr.	% Incr.
Two-Bedroom Apartments				
4 residents per apartment, <i>cost per resident</i>	\$3,472	\$3,562	\$ 90	2.6
2 residents per small apartment, <i>cost per resident*</i>	\$4,882	\$5,008	\$126	2.6
2 residents per apartment, <i>cost per resident</i>	\$5,940	\$6,094	\$154	2.6
Renovated Two-Bedroom Apartments				
4 residents per apartment, <i>cost per resident</i>	\$4,458	\$4,592	\$134	3.0
2 residents per apartment, <i>cost per resident</i>	\$7,688	\$7,918	\$230	3.0

Contract rates listed above are for the 9-month academic year and include utilities, data/internet, and basic cable television service. Apartments are partially furnished.

\* A total of 3 of these small, non-standard apartments remain in the Jayhawker Towers complex.

**McCarthy Hall – New in 2015-16**

	2014-15	2015-16	\$ Incr.	% Incr.
2 or 4 residents per apartment, <i>cost per resident</i>		\$9,875		

**Stouffer Place Apartments** will be closed and no longer operate after June 30, 2015

**SCHOLARSHIP HALLS**

	<b>2014-15</b>	<b>2015-16</b>	<b>\$ Incr.</b>	<b>% Incr.</b>
Traditional Scholarship Halls <i>(Battenfeld, Douthart, Grace Pearson, Pearson, Sellards, Stephenson)</i>	\$3,774	\$3,872	\$ 98	2.6
Suite-Style Scholarship Halls <i>(Dennis E. Rieger, K.K. Amini, Margaret Amini, Krehbiel)</i>	\$4,130	\$4,254	\$124	3.0
Meal Charge for the 10 halls listed above	\$2,024	\$2,084	\$ 60	3.0
Miller and Watkins Halls <i>(women in these halls purchase and prepare their own food)</i>	\$2,656	\$2,656	\$ 0	0.0

Contract rates listed above are for the 9-month academic year, including Thanksgiving and Spring breaks (an additional 13 operating days over past years), and include utilities, data/internet, and basic cable television.

The suite-style halls provide amenities and increased square footage per resident, resulting in higher operating costs.

The Elizabeth Miller Watkins Trust provides a rate subsidy for Miller and Watkins residents and because Miller and Watkins residents cooperatively purchase and prepare their own food, there is no meal charge for residents of those two women’s scholarship halls. The most recent Miller Watkins Trust distribution has increased sufficiently to allow level costs in 2015-16 for those residents.

**RESIDENTIAL DINING PLANS**

Proposed dining plan rates show an aggregate 2.7% increase for Fiscal Year 2016. As residence hall students complete the on-line contracting process they select dining plans based on their personal preferences and needs. For 2015-16, the unlimited access dining plans continue to provide the greatest flexibility and value.

	<b>2014-15</b>	<b>2015-16</b>	<b>\$ Incr.</b>	<b>% Incr.</b>
<b>Jayhawk Unlimited Access Dining Plan</b> Unlimited residential dining; \$500 Cuisine Cash; up to 2 Cuisine To Go meals/day; 10 guest meals; six 14" pizzas; 5% discount at register	\$4,064	\$4,168	\$104	2.6
<b>Rock Chalk Unlimited Access Dining Plan</b> Unlimited residential dining; \$300 Cuisine Cash; up to 2 Cuisine To Go meals/day; 6 guest meals; four 14" pizzas	\$3,864	\$3,968	\$104	2.7
<b>Crimson Flex Dining Plan</b> 400 residential dining meals; \$200 Cuisine Cash; up to 2 Cuisine To Go meals/day; 4 guest meals	\$3,634	\$3,734	\$100	2.8
<b>Blue Basic Dining Plan</b> 10 residential dining meals/week; \$100 Cuisine Cash; up to 2 Cuisine To Go meals/day; 4 guest meals	\$3,010	\$3,094	\$ 84	2.8

**Campanile Dining Plan** \$1,104 \$1,122 \$ 18 1.6  
 \$500 Cuisine Cash; 2 residential dining meals/week;  
 up to 2 Cuisine To Go meals/day; 4 guest meals; 5%  
 discount at register

**II. EXPENDITURE IMPACT OF PROPOSAL**

Rates are established to cover costs of maintenance, materials, food (where applicable), utilities, salaries, and benefits to maintain a qualified staff and operate facilities. The proposed housing rates incorporate projected cost increases, the most significant of which include utilities, maintenance, salaries, and employee benefits.

Current and future plans focus on security and life safety enhancements including fire alarm system upgrades, increased energy efficiency, and improving amenity levels throughout the system. Windows, roofs, and mechanical systems are upgraded as part of an ongoing commitment to achieve greater energy efficiency.

With the proposed increases for fiscal year 2016, KU housing and dining rates will remain below Big 12 and national averages, reflecting good management practices and a continued commitment to good stewardship of students' money.

**POTENTIAL REVENUE IMPACT OF RATE PROPOSAL**

Estimated revenue increases over the previous year for each rate proposal are:

Residence Halls	\$435,000	Sunflower Apartments	\$3,500
Scholarship Halls	\$50,000	Jayhawker Towers	\$110,000
<b>Potential Housing Revenue Impact</b>	\$598,500*		
<b>Potential Dining Revenue Impact</b>	\$227,994	<i>(a unit of Kansas Memorial Unions since FY'05)</i>	

\*The three new facilities which will open in 2015 are projected to generate an additional \$1.8 million which is not included in estimated revenue increases above

See attached supplemental financial information

**III. EXPECTED BENEFITS FROM PROPOSAL**

KU Student Housing capacity in 2015-16 will be 4,868 students. The proposed increases will enable the housing and dining operations to continue providing exceptional on-campus living experiences, which remain a great value for the students' dollar.

**IV. ALTERNATIVES TO PROPOSAL**

None identified. Only basic services are being provided and these charges are established to cover expenses associated with cost recovery including the cost of maintaining and remodeling the facilities. There are no state-appropriated funds in this auxiliary operation; therefore, user fees must cover total costs.

**V. IMPACT OF NOT IMPLEMENTING PROPOSAL**

The annual operating budget of the auxiliary housing operation is approximately \$27 million, with a physical plant insured replacement value in excess of \$300 million. Failure to increase revenue commensurate with increased operating expenses would jeopardize the fiscal stability of the operation. These proposed rates were carefully evaluated prior to presentation to the Student Housing Advisory Board and senior staff in Student Affairs. Rental income is pledged as part of a long-range renovation program which will continue to be financed by bonds. Each project is evaluated carefully to ensure the building's income can support its operation plus debt service. Inability to guarantee bond obligations would compromise the department's ability to finance future renovation projects.

Prepared: October 22, 2014  
Diana L. Robertson  
Director, Student Housing



**The University of Kansas Department of Student Housing  
Supplemental Financial Information  
KBOR Rate Increase Request**

	<b>Projected FY 2016</b>	<b>Estimated FY 2015</b>	<b>Actual FY 2014</b>	<b>Actual FY 2014</b>
<b>Gross Operating Revenue</b>	29,785,000	27,360,000	26,683,671	24,177,662
<b>Gross Operating Expense</b>	<u>(20,581,000)</u>	<u>(19,731,000)</u>	<u>(18,656,588)</u>	<u>(16,914,419)</u>
<b>Gross Operating Revenue (Loss)</b>	9,204,000	7,629,000	8,027,083	7,263,243
<b>Capital Improvements Expense</b>	(2,046,000)	(8,211,803)	(6,845,580)	(1,177,476)
<b>Annual Debt Service</b>	(5,500,540)	(2,770,202)	(3,660,302)	(3,650,485)
<b>Other Capital Expenditures</b>	-0-	-0-	-0-	-0-
<b>Net Operating Revenue (Loss)</b>	<u>1,657,460</u>	<u>(3,353,005)</u>	<u>(2,478,799)</u>	<u>2,435,282</u>
<b>Ending Balance</b>	5,725,155	4,067,695	7,420,700	9,899,499
<b>Residence Hall Occupancy</b>	96.5%	96.1%	96.7%	92.4%
<b>Long-Term Debt Outstanding (as of 6/30)</b>	85,310,000	87,230,000*	48,065,000	49,855,000
Lewis Hall (orig. 1998D), Ellsworth Hall (orig. 2002A) plus Towers A and D, 2010A Hashinger Hall and Templin Hall Refunding, 2005E-1 Ellsworth Hall, 2002 A-1 GSP Hall, 2011C				

\*The increase in long-term debt is due to the sale of bonds for the McCollum Hall replacement project in early 2015

**Capital Improvements Detail**

Corbin Hall Renovation - \$14.5 million

Future Residence Hall- \$51.2 million

**Capital Improvements Description**

Corbin Hall Renovation - Corbin Hall was constructed in two phases, with the original building completed in 1923 and a north addition completed in 1951. It currently has 149 rooms, including a mix of single, double, and triple rooms, and has traditionally housed only women. The Student Housing administrative offices are located in the lowest level, and will remain as-is and in use while the rest of the building is being renovated. This project will

include renovation of all student rooms, restrooms, and public spaces, but it is anticipated that interior walls will remain in-place. Outdated mechanical and electrical systems will be updated.

Future Residence Hall– New construction of a 500-student residence hall and dining center designed for first-year students, with a variety of room and occupancy designs based on market research/consultant report. The project will be funded with a combination of existing balances and revenue bonds to be issued through the Kansas Development Finance Authority. The debt service will be funded with KU Student Housing and KU Dining Services, Kansas Memorial Union Corporation, funds.

**KANSAS STATE UNIVERSITY  
HOUSING AND FOOD SERVICE RATES**

**I. PROPOSED RATES (Room and Board)**

These rates have been reviewed by staff and supported by the Association of Residence Halls.

**Regular Semester  
Effective July 1, 2015**

<u>Single Students Per Person</u> <sup>3)</sup>	Room & Meals <sup>1)</sup>	
	<u>Present</u>	<u>Recommended</u> <sup>2)</sup>
Residence Halls - 20 Meal Plan <sup>4)</sup> Double Room	\$4,030.00	\$4,190.00
Residence Halls - 15 Meal Plan (any 15 per week) <sup>4)</sup> Double Room	\$3,955.00	\$4,115.00
Residence Halls - 10 Meal Plan (any 10 per week) <sup>4)</sup> Double Room	\$3,920.00	\$4,080.00
Cooperative House - 20 Meal Plan <sup>5)</sup> Double Room	\$3,465.00	\$3,605.00
Suite Options priced by semester		
1 Person Private Apartment	\$1,360.00	\$1,430.00
1 Person Private	\$1,150.00	\$1,210.00
1 Person by 1 Person (bath between)	\$1,040.00	\$1,090.00
1 Person side of a 1 by 2 (bath between)	\$990.00	\$1,035.00
2 Person side of a 1 by 2 (bath between)	\$870.00	\$910.00
2 Person Private	\$955.00	\$995.00
3 Person Private	\$855.00	\$890.00
2 Person by 2 Person (bath between)	\$790.00	\$855.00
4 Person Private	\$590.00	\$645.00
Unattached Triple	\$365.00	\$400.00
1 Person Private Inside Cluster	\$990.00	\$1,030.00
2 Person Private Inside Cluster	\$910.00	\$945.00
3 Person Private Inside Cluster	\$830.00	\$865.00
Single room with community bath additional rate	\$220.00	\$230.00

- 1) Includes housekeeping service other than within rooms. Sunday evening meals are not served.
- 2) Plus a non-refundable application fee of \$30.00 per academic year, from which a sum not to exceed \$25.00 may be deducted as a recreational and social fee. Plus a \$25 iSIS Processing fee that is credited if full payment is made at the beginning of the semester.
- 3) For payment due dates, cancellation dates and charges, please refer to "Student Housing Contract Terms".
- 4) Students may deposit funds into Cat Cash to be used in all Housing and Dining Services Retail options, including JPs Restaurant, Cornerstone Coffee Shop, Derby Bakery, All 5 Quick Cats C-Stores, Rec Center C Store Operation and Housing Laundry Facilities. Students will have unlimited Grab and Go Meals with all meal plans.
- 5) Plus assisting with house and food service operations on an average of one hour per day.

**Salina Campus Regular Semester <sup>1), 2), 3)</sup>  
Effective July 1, 2015**

<u>Single Students Per Person</u>	Room & Meals	
	<u>Present</u>	<u>Recommended</u>
Residence Halls - 14 Meal Plan		
Double Room	\$3,104.00	\$3,147.00
Single Room	\$4,972.00	\$5,058.00
Residence Halls - 19 Meal Plan		
Double Room	\$3,320.00	\$3,363.00
Single Room	\$5,188.00	\$5,274.00
Other Salina Campus Housing Fees		
Application Fee	\$30.00	\$30.00

- 1) Plus a non-refundable application fee of \$30 per contract from which a sum not to exceed \$25.00 may be used as a recreational and social fee.
- 2) For payment due dates, cancellation dates and charges please refer to “Student Housing Contract Terms”.
- 3) Residents may lock-in their starting residence hall rate for a maximum of five years if fall contracts are turned in no later than the first Friday in May each year.

**Manhattan Campus Apartments <sup>1), 2), 3)</sup>  
Effective July 1, 2015  
**Rate Per Month****

<u>Traditional Rate Per Apartment <sup>1), 2)</sup></u>	<u>Present</u>	<u>Recommended</u>
One Bedroom Unfurnished	\$435.00	\$455.00
Two Bedroom Unfurnished	\$515.00	\$535.00
<u>Renovated Rate Per Apartment <sup>1), 2)</sup></u>		
One Bedroom Unfurnished	\$505.00	\$525.00
Two Bedroom Unfurnished	\$575.00	\$600.00
<u>Highly Renovated Rate Per Apartment <sup>1), 2), 3)</sup></u>		
One Bedroom Unfurnished	\$545.00	\$565.00
Two Bedroom Unfurnished	\$655.00	\$680.00
Three Bedroom Unfurnished	\$755.00	\$785.00
<u>New Construction Rate Per Person <sup>1), 2), 3)</sup></u>		
One Bedroom Unfurnished	\$630.00	\$655.00
Two Bedroom Unfurnished	\$535.00	\$555.00
Three Bedroom Unfurnished	\$470.00	\$490.00
Four Bedroom Unfurnished	\$435.00	\$450.00
Studio Unfurnished	\$575.00	\$600.00
Town House Unfurnished	\$998.00	\$998.00
Studio Loft Unfurnished	\$625.00	\$650.00

- 1) In addition to the monthly rates, a refundable deposit of \$400.00 is required at time of application and a non-refundable application fee of \$30.00 for each application from which a sum not to exceed \$25.00 may be deducted as a recreational and social fee. Plus a \$25 iSIS Processing fee that is credited if full payment is

- made at the beginning of the semester. A late payment fee of \$10.00 will be charged for apartment rent not paid when due. Students provide linen, dishes, telephone and electricity.
- 2) Furniture is available for rent on a limited basis.

**Summer Session  
Effective May, 2015**

	Double Room as Single		Double Room	
Room and 20 Meals Weekly	Present \$370.00	Recommended \$385.00	Present \$245.00	Recommended \$255.00
	Double Room as Single		Double Room	
Room and 15 Meals Weekly	Present \$365.00	Recommended \$380.00	Present \$242.00	Recommended \$250.00
	Double Room as Single		Double Room	
Room and 10 Meals Weekly	Present \$362.00	Recommended \$376.00	Present \$239.00	Recommended \$249.00

Salina Campus

	Single Room		Double Room	
Room and 15 Meals Weekly	Present \$218.00	Recommended \$227.00	Present \$179.00	Recommended \$185.00
	Single Room		Double Room	
Room and 10 Meals Weekly	Present \$195.00	Recommended \$204.00	Present \$156.00	Recommended \$162.00

**Optional Meal Plans For Residents of Housing and Dining Services Apartments Per Semester**

	Present	Recommended
Optional 5 Meal Plan (Lunch, M-F),	\$689.00	\$660.00
Optional 5 Dinner Plan (Dinner M-F)	\$880.00	\$880.00
Optional 10 Meal Plan	\$1,600.00	\$1,630.00
Optional 15 Meal Plan	\$1,817.00	\$1,890.00
Optional 20 Meal Plan	\$1,841.00	\$1,924.00

Salina Campus

Optional 5 Meal Plan (Lunch, M-F)	\$428.00	\$428.00
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**II. Expenditure Impact of Proposal.**

The proposed rates are recommended to cover increased operational costs. Expenditures for salaries and benefits, facility maintenance, food, utilities, and other operational categories such as technology are expected to rise about 3.7% collectively. Normal capital improvement projects are expected to be \$2,400,000 less in FY 2016, though self-funded/reserve improvements as part of the Goodnow and Marlatt Hall renovation will exceed \$1,500,000.

Debt service also increases by \$1.7 million in FY 2015 as debt service payments begin for a new residence hall and dining center being constructed for occupancy by August, 2016.

Because K-State does not require any student to live in university owned residence halls or apartments, we provide excellent facilities and exemplary service to maintain the optimal number of residents.

Salaries and KPERs	\$358,000	Student Labor	\$150,000
Utilities Increase	\$192,000	Debt Service	\$566,100
Food and Supplies	\$585,000	(additional debt service)	

**III. Revenue Impact of Proposal**

Our Housing System operates as an auxiliary unit so all projected revenue is deposited to auxiliary funds. The estimated additional revenue of approximately \$1.6 million is an increase of about 3.9% over FY 2015 Residence Hall and Apartment.

**IV. Estimated Benefits from Proposal**

Approximately 5,300 students living in Residence Halls, Cooperative House and apartments will be affected by the rate increase. The proposed increases are primarily driven by inflationary increases in costs for labor, utilities, food, facility maintenance and increased debt service for the new dining center and residential hall. Additionally, planned upgrades to roofs, elevators, heating and cooling systems, dining service facilities and academic support facilities require resources. Even though it’s a challenge, we successfully maintain room and board rates that are below national and Big XII averages. Within the Big XII, we continue to remain in the lower one-fourth.

**V. Alternatives to Proposal**

None Identified. Because Housing and Dining is entirely self-supporting, user fees must cover costs.

**VI. Impact of Not Implementing Proposal**

The Housing and Dining Services annual operating budget is approximately \$44 million. The insured replacement value of the housing facilities is about \$411 million. Prudent management and legally binding bond covenants require a fiscally stable budget and a properly maintained physical plant – in other words a stable future. Failure to properly plan, budget and operate would compromise our ability to meet core responsibilities to students. Additionally, failure to meet bond covenants would jeopardize any University efforts to finance future capital improvements.

**VII. Supplemental Financial Information**

Salina and Manhattan Campuses	Projected FY 2016	Projected FY 2015	Actual FY 2014	Actual FY 2013	Actual FY 2012
<b>Gross Operating Revenue</b>	\$47,281,000	\$45,675,000	\$43,997,000	\$43,038,000	\$38,186,000
<b>Salaries and Wages</b>	\$19,114,000	\$18,605,000	\$17,994,000	\$17,490,000	\$16,898,000
<b>Other Operating Expenditures</b>	<u>\$16,576,000</u>	<u>\$15,798,000</u>	<u>\$15,193,000</u>	<u>\$15,950,000</u>	<u>\$12,794,000</u>
<b>Total Gross Operating Expense</b>	\$35,690,000	\$34,403,000	\$33,187,000	\$33,440,000	\$29,692,000
<b>Gross Operating Revenue(Loss) <sup>(1)</sup></b>	\$11,591,000	\$11,272,000	\$10,810,000	\$9,598,000	\$8,494,000
<b>Capital Improvements Expense *</b>	\$2,660,000	\$5,060,000	\$2,549,000	\$1,597,000	\$4,020,000
<b>Annual Debt Service</b>	\$7,575,000	\$7,008,000	\$5,310,000	\$5,920,000	\$5,055,000
<b>Other Capital Expenditures</b>	<u>\$655,000</u>	<u>\$425,000</u>	<u>\$118,000</u>	<u>\$188,000</u>	<u>\$192,000</u>
<b>Net Revenue(Loss)</b>	\$701,000	(\$1,221,000)	\$2,833,000	\$1,893,000	(\$773,000)
<b>Occupancy Rate</b>	99.0%	98.5%	97.7%	101.0%	101.6%
<b>Housing System Earned Fund Balance<sup>(2)</sup></b>	\$15,865,000	\$15,163,000	\$16,305,000	\$13,472,000	\$11,579,000
<b>L/T Debt Outstanding</b>	\$132,715,000	\$134,805,000	\$137,080,000	\$74,470,000	\$76,425,000

\*Capital Improvements Planned:

FY 2015 - \$5,060,000 (Rehab and Repair Renovations including HVAC repairs, roof replacements, Fire Suppression and \$2 million reserve for upgrade to Food Service Centers)

FY 2016 - \$2,660,000 (Rehab and Repair Renovations including roof replacements and Elevators and renovations to Goodnow and Marlatt)

- (1) Bond covenants require 1.25 times annual debt service. Failure to meet this requirement will jeopardize the university's financial rating.
- (2) Fund Balance excludes unearned advance payments that have been collected for the upcoming academic year. The remaining fund balance is primarily in place for cash flow needs such as those associated with KSU's self-operated dining services, employment protection issues, reserves for capital projects (as noted above), and emergency equipment and building repairs. KSU's housing operations have buildings with replacement values in excess of \$411 million. Long term fiscal stability requires a properly maintained physical plant.

**WICHITA STATE UNIVERSITY  
 PROPOSED HOUSING AND BOARD RATES FOR FISCAL YEAR 2016  
 FISCAL IMPACT STATEMENT AND BUSINESS CASE  
 SUBMITTED TO THE KANSAS BOARD OF REGENTS ON OCTOBER 30, 2014**

Proposed Housing and Board Rates for Fiscal Year 2016

Wichita State University requests authorization to amend the Comprehensive Fee Schedule for Fiscal Year 2015 for the following adjustments to housing and board rates in the residence halls.

**Wichita State University  
 Proposed Housing and Board Rates for Fiscal Year 2016  
 Academic Year 2015-2016**

<b>Fairmount Towers          Proposed Fiscal Year 2016 Room and Board Options</b>
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<b>Plan Type</b>	FY 2015 Double Occupancy	Proposed FY 2016 Double Occupancy	Percent Increase	FY 2015 Single Occupancy	Proposed FY 2016 Single Occupancy	Percent Increase
<b>Standard Plan for Fairmount Towers</b>						
15 Meal Plan with \$400 Shocker Dollars	\$8,469	\$8,722	2.99%	\$9,753	\$10,032	2.86%

Academic Year 2015-2016

19 Meal Plan with \$400 Shocker Dollars	\$8,522	\$8,776	2.98%	\$9,806	\$10,086	2.86%
15 Meal Plan with \$400 Shocker Dollars	\$8,469	\$8,722	2.99%	\$9,753	\$10,032	2.86%
10 Meal Plan with \$400 Shocker Dollars	\$8,106	\$8,342	2.91%	\$9,390	\$9,652	2.79%
5 Meal Plan with \$1500 Shocker Dollars	\$8,352	\$8,598	2.95%	\$9,636	\$9,908	2.82%

Summer Session 2015

Pre-Session with 10 Meal Plan	\$516	\$516	0.00%	\$675	\$675	0.00%
Four Week Session	\$590	\$590	0.00%	\$773	\$773	0.00%
Pre-Session Plus Four Week Session	\$931	\$931	0.00%	\$1,269	\$1,269	0.00%
Eight Week Session	\$962	\$962	0.00%	\$1,322	\$1,322	0.00%
Pre-Session Plus Eight Week Session	\$1,409	\$1,409	0.00%	\$1,927	\$1,927	0.00%

**Note: The above plans include 10 meals per week at \$60/week with No Shocker Dollars. 15 and 19 meals are available for an additional \$20/week and \$30/week respectively.**

Weekly Break Housing Only (No meals)	\$70	\$70	0.00%	\$112	\$112	0.00%
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**Shocker Hall**  
**Proposed Fiscal Year 2016 Room and Board Options**

Unit Type Style	FY 2015 Per Person Occupancy Rate	Proposed FY 2016 Per Person Occupancy Rate	Percent Increase
<b>Standard Plan for Shocker Hall</b>			
15 Meal Plan with \$400 Shocker Dollars	\$10,282	\$10,572	2.82%
<b>Academic Year 2015-2016</b> – See Notes 1 & 2 below.			
<b>Plan 1, 1 bed/1 bath</b>			
19 Meal Plan with \$400 Shocker Dollars	\$12,171	\$12,598	3.51%
15 Meal Plan with \$400 Shocker Dollars	\$12,118	\$12,544	3.52%
10 Meal Plan with \$400 Shocker Dollars	\$11,755	\$12,164	3.48%
<b>Plan 2, 3 private bed/1 bath</b>			
19 Meal Plan with \$400 Shocker Dollars	\$10,695	\$10,994	2.80%
15 Meal Plan with \$400 Shocker Dollars	\$10,642	\$10,940	2.80%
10 Meal Plan with \$400 Shocker Dollars	\$10,279	\$10,560	2.73%
<b>Plan 2, 3 Hybrid, beds A &amp; C</b>			
19 Meal Plan with \$400 Shocker Dollars	NA	\$10,994	NA
15 Meal Plan with \$400 Shocker Dollars	NA	\$10,940	NA
10 Meal Plan with \$400 Shocker Dollars	NA	\$10,560	NA
<b>Plan 2, 3 Hybrid bed B</b>			
19 Meal Plan with \$400 Shocker Dollars	NA	\$11,194	NA
15 Meal Plan with \$400 Shocker Dollars	NA	\$11,140	NA
10 Meal Plan with \$400 Shocker Dollars	NA	\$10,760	NA
<b>Plan 3, 2 shared bed/1bath</b>			
19 Meal Plan with \$400 Shocker Dollars	\$10,335	\$10,626	2.82%
15 Meal Plan with \$400 Shocker Dollars	\$10,282	\$10,572	2.82%
10 Meal Plan with \$400 Shocker Dollars	\$9,919	\$10,192	2.75%
<b>Plan 4, 2 private bed/1 bath</b>			
19 Meal Plan with \$400 Shocker Dollars	\$11,397	\$11,708	2.73%
15 Meal Plan with \$400 Shocker Dollars	\$11,344	\$11,654	2.73%
10 Meal Plan with \$400 Shocker Dollars	\$10,981	\$11,274	2.67%
<b>Plan 5, 4 private bed/2 bath</b>			
19 Meal Plan with \$400 Shocker Dollars	\$10,929	\$11,332	3.69%
15 Meal Plan with \$400 Shocker Dollars	\$10,876	\$11,278	3.70%
10 Meal Plan with \$400 Shocker Dollars	\$10,513	\$10,898	3.66%
<b>Plan 6, 4 private bed/1 bath</b>			
19 Meal Plan with \$400 Shocker Dollars	NA	\$11,232	NA
15 Meal Plan with \$400 Shocker Dollars	NA	\$11,178	NA
10 Meal Plan with \$400 Shocker Dollars	NA	\$10,798	NA
<b>Plan 7 Hybrid, (4 beds/2 bath) 2 private</b>			
19 Meal Plan with \$400 Shocker Dollars	NA	\$11,332	NA
15 Meal Plan with \$400 Shocker Dollars	NA	\$11,278	NA
10 Meal Plan with \$400 Shocker Dollars	NA	\$10,898	NA
<b>Plan 7 Hybrid, (4 beds/2 bath) 2 shared</b>			
19 Meal Plan with \$400 Shocker Dollars	NA	\$11,096	NA
15 Meal Plan with \$400 Shocker Dollars	NA	\$11,042	NA
10 Meal Plan with \$400 Shocker Dollars	NA	\$10,662	NA

**Notes to Unit Type Style**

Note 1 - The above rent reflects differences in square footage in the hybrid rooms.

Note 2 - Meal plan increases are a reflection of annual 4% request by dining service provider.

<b>Other Housing Fees Proposed Fiscal Year 2016</b>
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<b>Fee Description</b>	FY 2015 Rate	Proposed FY 2016 Rate	Percent Increase
Non-refundable Application Fee	\$75	\$75	0.00%
Late Payment Fee *	\$100	\$100	0.00%
Contract Cancellation Fee	\$275	\$275	0.00%
Contract Prepayment – Fairmount & Shocker Hall	\$200	\$200	0.00%

\* Two \$100 late fees are applied each term (semester). First business day after last day to pay and ninety days into the term semester).

Expenditure Impact of the Proposal

The revenue received from the proposed housing and board rates will be used to pay for operating expenditures, utilities, staffing, capital expenditures, major remodeling and improvements and debt service on the residence halls. The Fiscal Year 2016 rate increases will also cover mandatory meal plan cost increases in accordance with WSU’s food service management contract.

Revenue Impact of the Proposal

The increased revenue anticipated from the proposed housing rate increase of 2.85% is estimated to be approximately \$162,000 based on 86% occupancy. This would impact approximately 1,200 residential students.

Student Involvement with the Proposal

Student feedback on rates and increases on meal costs were conducted with a number of task force meetings in September. These meetings were held to allow students feedback on the current housing structure, future rates and room assignments:

Tuesday, September 16	12:00 – 1:00 PM	Student Focus Group #1- Resident Assistants	Shocker Hall Multi-Purpose Room
Tuesday, September 23	4:30 – 5:30 PM	Student Focus Group #2- Student Leaders	Shocker Hall Multi-Purpose Room
Tuesday, September 30	6:00 – 7:00 PM	Student Focus Group #3- International Students	Fairmount Towers Game Room

Estimated Benefits from the Proposal

Students who live on campus accrue a variety of benefits, including easy access to classrooms, laboratories, dining facilities, Ablah Library, the Heskett Center and the Rhatigan Student Center. Professional and paraprofessional staff members live in each building to provide academic and personal support services to the residents. Additionally, residents are provided with computer rooms, laundry facilities, meeting facilities, and are more easily able to participate in campus events and activities compared to those who commute. Cable television service and Ethernet connections are provided to each student room. The cost of the aforementioned items is included in the recommended rates outlined in this proposal and from existing reserves.

Alternatives to the Proposal

Alternatives to the proposed rate increases have not been identified. The projected revenue from the increased rates is to be used for inflationary increases in expenditures for basic services, planned improvements and contractual agreements as mentioned above. As an auxiliary operation, housing must cover all expenses through fees charged to students living in the residence hall facilities.

Impact of Not Implementing the Proposal

If the proposed housing and board rates are not implemented, the current financial stability of the housing and residence life operations would be compromised. Financial stability is also important to maintaining quality ratings on the outstanding revenue bonds.

Implementation Date

If approved, the rates will become effective on July 1, 2015. Rates for the summer session housing will become effective with the beginning of the summer contract of 2016.

Supplemental Financial Information

<u>Revenue and Expenditures</u>	<u>Projected FY 2016</u>	<u>Projected FY 2015</u>	<u>Actual FY 2014</u>	<u>Actual FY 2013</u>	<u>Actual FY 2012</u>
Gross Operating Revenue – See Note 1	\$10,675,333	\$10,037,872	\$6,548,701	\$6,726,192	\$6,531,996
Gross Operating Expenditures	5,563,426	5,913,163	4,550,775	4,646,665	4,710,802
<b>Gross Operating Revenue (Loss)</b>	<b>\$5,111,907</b>	<b>\$4,124,709</b>	<b>\$1,997,926</b>	<b>\$2,079,527</b>	<b>\$1,821,194</b>
Annual Debt Service – See Notes 2 and 3	\$4,879,073	\$4,088,373	\$3,464,560	\$964,778	\$1,991,133
Other Capital Expenditures	100,000	100,000	116,507	1,095,688	676,301
Transfers (In) Out – See Note 4	0	(1,264,755)	(2,637,060)	(328)	19,095
<b>Other Operating (Revenue) Expenditures</b>	<b>\$4,979,073</b>	<b>\$2,923,618</b>	<b>\$944,007</b>	<b>\$2,060,138</b>	<b>\$2,686,529</b>
<b>Net Operating Revenue (Loss)</b>	<b>\$132,834</b>	<b>\$1,201,091</b>	<b>\$1,053,919</b>	<b>\$19,389</b>	<b>(\$865,335)</b>
Less Capital Improvement Expense – See Below	\$100,000	\$106,000	\$131,761	\$205,684	\$481,795
<b>Net Change in Fund Balance</b>	<b>\$32,834</b>	<b>\$1,095,091</b>	<b>\$922,158</b>	<b>(\$186,295)</b>	<b>(\$1,347,130)</b>
Occupancy Rate	86.00%	85.00%	85.00%	92.00%	91.05%
Housing System Earned Fund Balance - See Note 2	\$5,442,980	\$5,410,146	\$4,315,055	\$3,392,897	\$3,579,192
Long Term Debt Outstanding – See Notes 2 and 3	\$68,868,871	\$70,523,871	\$71,353,871	\$6,922,028	\$7,780,153

Notes to Supplemental Financial Information

Note 1 – In FY 2014, WSU began construction of Shocker Hall which opened on August 6, 2014, reflecting a net addition of 184 beds. Brennan Hall was converted to non-housing office space and the demolition of Wheatshocker Apartments is currently underway.

Note 2 – In FY 2012, WSU refunded the 2002P Series Revenue Bonds in the amount of \$8,135,000 in order to get a lower interest rate and annual debt service payment. Due to the timing of the refunding, WSU made two annual principal payments on the housing bonds in FY 2012.

Note 3 – In FY 2014, the WSU Union Corporation, on behalf of WSU, issued revenue bonds in the amount of \$65,226,843, including premium, to fund Shocker Hall and to refund the 2010D Series that was issued for energy conservation improvements.

Note 4 – In FY 2014 and FY 2015, capitalized interest was transferred to partially cover debt service requirements.

**EMPORIA STATE UNIVERSITY  
DIVISION OF STUDENT AFFAIRS  
DEPARTMENT OF RESIDENTIAL LIFE AND MEMORIAL UNION CORPORATION**

**Statement of Proposed Residence Hall and Contract Board Rates  
Academic Year 2015-2016**

Emporia State University requests authorization to amend the Comprehensive Fee Schedule, effective fall semester 2015 as follows:

Description of Fee Adjustment: Figures shown represent academic year totals, unless otherwise noted. The housing and meal contract’s default time period includes both the fall 2015 and the spring 2016 semesters.

**Room & Board Options Total Standard Double**

	<u>From*</u>	<u>To*</u>	<u>Increase</u>	<u>% Increase</u>	<u>Room+Board</u>	<u>% Increase</u>
Morse Double Room Rate	\$3,718	\$4,001	\$283	7.6%		
Morse Triple Rate	\$4,279	\$4,279	-	0.0%		
Morse Quad Rate	\$3,960	\$3,960	-	0.0%		
Towers/Trusler/Singular Dbl Rate	\$4,181	\$4,499	\$318	7.6%		
Towers Suite	\$4,363	\$4,695	\$332	7.6%		
Private rooms when available all buildings	\$5,280	\$5,681	\$401	7.6%		
All Access Meal Plan	\$3,400	\$3,468	\$68	2.0%	\$7,469	4.9%
15 Block Meal Plan	\$3,316	\$3,382	\$66	2.0%	\$7,383	5.0%
10 Block Meal Plan	\$2,800	\$2,800	-	0.0%	\$6,801	4.3%

**Justification for Fee Adjustment and Projected Revenue**

**Residence Hall Impact**

Proposed room rates for FY16 have been held to an increase of just over 7.5%. The opening of the newly renovated Singular and Trusler Halls combined with rate increases will generate additional gross revenue of approximately \$220,000. Renovation focus will now shift to the Central Hall stacked bathrooms and the Towers Complex Lobby. Additionally resident floors in the Towers Complex require new lounge furnishings. Other estimated expenses for FY16 are expected to increase moderately, with most increases coming from changes in utility rates and fringe benefit rates. As Emporia State University implements components of its Master Plan, a new residential facility will be built. At the completion of the project, Northeast Morse Hall, Abigail Morse Hall, and South Morse Hall will be taken off-line. Revenue generated by this increase, not used to fund Central Hall and Towers Lobby renovations, will be used for bond debt on the new facility.

**Memorial Union Impact**

The proposed rates for meal plans represent a 2.0% increase in food plan costs. Proposed adjustments to the board rate are needed to meet the higher food costs of dining operations. All students living in the Residence Halls participate in one of three meal plans. The proposed increase would generate approximately \$41,000 of additional revenue, which will be used to fund projected increased costs of the food service contract for FY16.

**Review of Proposal Increases**

The Residence Hall and meal plan increases were developed in consultation with students who live in the residence halls and serve on the Memorial Union board of directors which has student board member positions representing the Residence Halls and Associated Student Government. The proposed increases contained in this document were presented to the Memorial Union Board of Directors and approved by that body on October 2, 2014.

**Emporia State University**

**Housing System Financial Report Summary Prepared for KBOR Increase Request**

**Fiscal Years 2012 through 2016**

	<b>Projected FY 2016</b>	<b>Estimated FY 2015</b>	<b>Actual FY 2014</b>	<b>Actual FY 2013</b>	<b>Actual FY 2012</b>
<b>Gross Operating Revenue</b>	\$4,201,027	\$3,967,305	\$3,552,304	\$3,061,310	\$3,131,652
<b>Salaries and Wages</b>	1,588,827	1,513,169	1,245,68	1,336,970	1,341,800
<b>Other Operating Expenditures</b>	870,204	874,470	675,852	558,965	715,630
<b>Gross Operating Expense</b>	2,459,031	2,387,639	1,921,320	1,895,935	2,057,430
<b>Gross Operating Revenue Gain/(Loss)</b>	\$1,741,996	\$1,579,666	\$1,630,984	\$1,165,375	\$1,074,222
Capital Improvements Expense	\$0	\$0	\$223,922	\$47,321	\$0
Major Maintenance & Repair	748,000	550,000	614,955	0	0
Annual Debt Service	710,105	727,205	706,799	706,044	720,041
Repayment of University Loans	0	0	0	0	0
Other Transfers	278,000	178,000	142,428	357,429	178,144
Other Transfer – Topeka Cuts	0	0	0	0	0
Bond Reserve Matured	0	0	0	0	0
<b>Net Operating Revenue Gain/(Loss)</b>	\$5,891	\$124,461	(\$57,120)	\$54,581	\$176,037
<b>Operating Fund Balance-June 30th</b>	\$996,845	\$990,954	\$866,493	\$923,613	\$869,032
<b>Occupancy Rate as of 20<sup>th</sup> Day</b>	97.2%	97.2%	**105.6%	**90.8%	**88.6%
<b>Long Term Debt Outstanding</b>	\$5,710,000	\$6,160,000	\$6,610,000	\$7,025,000	\$7,425,000

\*Capital Improvements Planned

**Fiscal Year 2015:** \$550,000

**Fiscal Year 2016:** \$748,000

FY 12 Phase 1 of continued remodeling of Singular/Trusler

FY 13 Continue Phase 1 remodeling of Singular/Trusler

FY 14 Complete Phase 1 and begin phase 2 remodeling of Singular/Trusler

FY 14 Capital Improvement – technology infrastructure in Towers

FY 14 Major Repairs – new furnishings for Singular/Trusler, Morse Hall lounges, and hot water tank/lines in Trusler basement

FY 15 Major Repairs – Central Morse Hall, room doors, flooring, blinds, paint, Lobby in Towers

FY 15 Bathroom renovation Central Morse Hall

FY 16 Major Repairs – Central Morse Hall – upgrade lounge, reception center, fan coil units, game room;  
Towers – update furniture

FY 16 Continued bathroom renovation Central Morse Hall

\*\* Occupancy rates reflect adjustment of temporary closure of Trusler Hall

**PITTSBURG STATE UNIVERSITY  
NOVEMBER, 2014**

REQUEST AMENDMENT TO HOUSING RATES - Pittsburg State University

In accordance with Board Policy, Pittsburg State University requests that the Board of Regents consider for final action at its December 2014 meeting the following adjustments in housing rates to be effective with the 2015 Fall Semester.

<b>Residence Halls</b>	<b>Academic Year</b>	
	14-15	15-16
Non-renovated Double Room/Unlimited Meal Plan	\$ 6,936	\$ --
Non-renovated Double Room/14 Plus 100 Meal Plan	6,732	--
Non-renovated Double Room/14 Meal Plan	6,532	--
Non-renovated Double Room/10 Plus 100 Meal Plan	6,358	--
Non-renovated Double Room/10 Meal Plan	6,158	--
Double Room/Unlimited Meal Plan	7,156	7,372
Double Room/14 Plus 100 Meal Plan	6,952	7,156
Double Room/14 Meal Plan	6,752	6,956
Double Room/10 Plus 100 Meal Plan	6,578	6,770
Double Room/10 Meal Plan	6,378	6,570
Single room charge (maximum)	900	900
Crimson Commons room additional charge	1,000	780
Willard Hall room additional charge	440	220
Renovated Hall room additional charge***	220	--
Application fee	45	45
Installment fee (optional payment plan)****	25	25
Late Payment fee (maximum)	30	30

\* No longer an available option as all rooms will have renovation completed by beginning of Fall 2015

\*\* Renovated Hall room charge now included in base rate of room portion of room and board packages since renovation of all space will be complete beginning Fall 2015

\*\*\* Charged in previous academic years on all rooms completed to date in the multi-year renovation process

\*\*\*\* Per semester

	<u>13-14</u>	<u>14-15</u>	<u>Increase for</u> <u>Annual Cost</u>	<u>%</u>
Double Room/Unlimited Meal Plan	\$6734	\$6,936	\$202	3.00
Double Room/14 Meal Plan	6,344	6,534	190	2.99
Double Room/10 Meal Plan	5,978	6,158	180	3.01

<b>Student Family Apartments</b>	<b>Academic Year</b>	
	<u>13-14</u>	<u>14-15</u>
Two Bedroom	\$490	\$490
Three Bedroom	555	555
Processing Fee for each new lease	45	45
Late Payment Fee	30	30

The proposed rates were developed by the Director of University Housing in consultation with the Assistant Director of University Housing for Operations and the Associate Vice President for Campus Life and Auxiliary Services.

**Financial Impact Statement  
Housing Rates**

**I. DESCRIPTION OF RATE ADJUSTMENT**

An increase in the rates is proposed. If approved, the new rate schedule would be effective for the 2014 fall semester.

<b>Residence Halls</b>	<b>Academic Year</b>		<u>Increase for Annual Cost</u>	<u>%</u>
	<u>14-15</u>	<u>15-16</u>		
Non-renovated Double Room/Unlimited Meal Plan	\$6,936	\$ --*	\$ --	--
Non-renovated Double Room/14 Plus 100 Meal Plan	6,732	--*	--	--
Non-renovated Double Room/14 Meal Plan	6,532	--*	--	--
Non-renovated Double Room/10 Plus 100 Meal Plan	6,358	--*	--	--
Non-renovated Double Room/10 Meal Plan	6,158	--*	--	--
Double Room/Unlimited Meal Plan	7,156	7,372	216	3.0
Double Room/14 Plus 100 Meal Plan	6,952	7,156	204	2.9
Double Room/14 Meal Plan	6,752	6,956	20	3.0
Double Room/10 Plus 100 Meal Plan	6,578	6,770	192	2.9
Double Room/10 Meal Plan	6,378	6,570	192	3.0
Single room charge (maximum)	900	900	--	--
Crimson Commons room charge	1,000	780**	(220)	(22.0)
Willard Hall room charge	440	220**	(220)	(50.0)
Renovated Hall room charge***	220	--*	(220)	(100.0)
Application Fee	45	45	--	--
Installment Fee (optional payment plan)****	25	25	--	--
Late payment fee (maximum)	30	30	--	--

\* No longer an available option as all rooms will have renovation completed by beginning of Fall 2015

\*\* Renovated Hall room charge now included in base rate of room portion of room and board packages since renovation of all space will be complete beginning Fall 2015

\*\*\* Charged in previous academic years on all rooms completed to date in the multi-year renovation process

\*\*\*\* Per semester

<b>Crimson Village Apartments</b>	<b>Academic Year</b>		<u>Increase for Annual Cost</u>	<u>%</u>
	<u>14-15</u>	<u>15-16</u>		
Two Bedroom	\$490	\$490	--	--
Three Bedroom	555	555	--	--
Processing Fee (new lease)	45	45	--	--
Late Payment fee	30	30	--	--



**II. JUSTIFICATION FOR RATE ADJUSTMENT**

In May 2009, Pittsburg State University began a multi-year, \$22 million effort to renovate all existing residence halls and a twelve month project to construct a new residence hall complex designed to accommodate 204 additional students. Funding for the new construction and an initial phase of renovation (\$14 million) was derived from sale of bonds to be repaid from the revenues received from operation of the housing system. As with any complex renovation taking place over a total project period of several years, hidden issues arose and inflation occurred over the years that increased the total cost of the project. To address these factors, in the past six fiscal years, University Housing funded approximately \$3.2 million from annual revenues and reserves in furnishing and other renovation costs in order to preserve the availability of authorized bond funding to sufficient levels to sustain the project. Following the completion of Nation Hall West, all bond funds have been expended. To complete the renovation and furnishing of Nation Hall East and Mitchell Hall, University Housing will fund the entire projected (\$4.3 million) from reserves (50%) and from an internal short term loan (50%) from the university's restricted fee account to be repaid over a multi-year period from annual revenues. The estimated \$240,000 in additional revenue projected from the proposed rate increase will be utilized to address inflationary increases in operating cost and the repayment of the internal borrowing.

**III. STUDENT REVIEW OF FEE ADJUSTMENT**

The rate adjustment of approximately 3% increase for residence halls was presented to the Residence Hall Assembly at their September 23, 2014, regular session. The assembly voted in favor of the proposed changes at that same meeting, by the following vote: 28 affirmative and 3 negative. The group endorsed the university's continuing efforts to invest funds in the updating and improvement of the residence halls.

**V. PROJECTION OF REVENUE FROM AND NUMBER OF STUDENT AFFECTED BY FEE ADJUSTMENT**

The rate increases should increase annual revenue by approximately \$240,000. Over 1,300 students are projected to live in the residence halls.

**VI. PROJECTED IMPACT OF RATE ADJUSTMENT ON STUDENT OCCUPANCY**

Because residence halls are in direct competition with off-campus rentals for student occupancy, any rate increase must remain within the appropriate levels that the overall market will support. University Housing is committed to providing students with high quality accommodations at reasonable rates. Given the proximity to campus, the programmatic efforts of the departmental staff, the amenities and services provided, and the reliable maintenance provided by the university, residence hall rates are very competitive with other student housing options of equal quality in the community. The housing system is at 100.2% occupancy of rated capacity for the Fall 2014 semester.

**Pittsburg State University Housing  
KBOR Rate Increase Request  
Supplemental Financial Information  
October 28, 2014**

	<b>Projected FY 2016</b>	<b>Estimated FY 2015</b>	<b>Actual FY 2014</b>	<b>Actual FY 2013</b>
<b>Gross Operating Revenue</b>	\$9,240,000	\$9,000,000	\$8,794,125	\$8,556,883
<b>Salaries and Benefits</b>	2,163,560	2,100,543	1,901,756	1,892,147
<b>Other Operating Expenses</b>	3,330,600	3,247,490	3,177,836	2,972,591
<b>Gross Operating Revenue(Loss)</b>	\$3,745,840	\$3,651,9670	\$3,714,533	\$3,692,145
<b>Capital Improvements Expense</b>	600,000	608,330	660,409	732,600
<b>Annual Debt Service</b>	2,479,845	2,497,390	1,825,862	1,849,967
<b>Other Capital Expenditures</b>	**400,000	*2,000,000	0	0
<b>Net Operating Revenue(Loss)</b>	\$265,995	(\$1,453,753)	\$1,228,262	\$1,109,578
<b>Operating Fund Balance (EOY)</b>	\$3,142,430	\$2,876,435	\$4,330,188	\$3,101,926
<b>L/T Debt Outstanding</b>	\$24,180,000	\$25,340,000	\$26,395,000	\$26,835,000
<b>Occupancy Rate</b>	99.0%	100.0%	100.2%	101.8%

**Capital Improvements Planned**

\*FY 2015 Out of Reserves to finalize Nation Hall project

\*\*FY 2016 \$400,000—Repayment of internal loan on Nation Hall project

**FORT HAYS STATE UNIVERSITY  
DIVISION OF STUDENT AFFAIRS**  
Department of Residential Life

Consistent with Board of Regents policy, the following amendments to the Comprehensive Fee Schedule are submitted to the Board's November 2014 meeting.

Recommended Residence Hall and Apartment Rates – 2015-2016  
*Rates are reported for both fall and spring semesters*

**Residence Hall Double Room Rates, Fall and Spring Semester**

<b>Accommodations/Plan</b>	<b>2014-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
No meal plan	\$3,566	\$3,652	\$86	2.4%
Open access meal plan	\$7,280	\$7,477	\$197	2.7%
10 meals per week	\$7,111	\$7,303	\$192	2.7%
7 meals per week	\$7,059	\$7,249	\$190	2.7%

**Residence Hall Single Room Rates, Fall and Spring Semester**

<b>Accommodations/Plan</b>	<b>2014-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
No meal plan	\$4,105	\$4,204	\$99	2.4%
Open access meal plan	\$7,820	\$8,030	\$210	2.7%
10 Meals per week	\$7,652	\$7,857	\$205	2.7%
7 Meals per week	\$7,600	\$7,803	\$203	2.7%

**Agnew Hall Suites, Fall and Spring Semester**

<b>Accommodations</b>	<b>2014-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
No meal plan	\$4,618	\$4,729	\$111	2.4%
Open access meal plan	\$8,336	\$8,558	\$222	2.7%
10 Meals per week	\$8,168	\$8,385	\$217	2.7%
7 Meals per week	\$8,116	\$8,332	\$216	2.7%

**Wooster Place Apartment, Fall and Spring Semester (10 Months)**

<b>Accommodations (Unfurnished)</b>	<b>2014-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
1 Bedroom	\$5,131	\$5,254	\$123	2.4%
2 Bedroom	\$5,563	\$5,697	\$134	2.4%
2 Bedroom Shared	\$4,536	\$4,645	\$109	2.4%

**Stadium Place Apartment, Fall and Spring Semester (10 Months)**

<b>Accommodations</b>	<b>2016-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
2 Bedroom	\$5,563	\$5,697	\$134	2.4%
4 Bedroom	\$5,050	\$5,171	\$121	2.4%

**Additional Fees**

<b>Fee</b>	<b>2014-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
Upgrade charge for a Wiest Hall suite	\$200	\$205	\$5	2.4%
Application fee	\$35	\$35	\$0	0%
Late fee	\$25	\$25	\$0	0%

**Weekly Rates**

<b>Accommodations</b>	<b>2014-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
Early arrival for students with housing contracts	\$120	\$123	\$3	2.4%
Guest room	\$167	\$171	\$4	2.4%

**Daily Rates**

<b>Accommodations</b>	<b>2014-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
Early arrival for students with housing contracts	\$55	\$56	\$1	2.4%
Guest Room	\$27	\$28	\$1	3.7%

**Summer Term**

<b>Accommodations</b>	<b>2014-2015 Rate</b>	<b>2015-2016 Proposed Rate</b>	<b>Difference in Amount</b>	<b>Difference in Percentage</b>
Camper daily rate for a double room	\$13	\$13	\$0	0%
Camper daily rate for a single room	\$26	\$26	\$0	0%

**FORT HAYS STATE UNIVERSITY  
PROPOSED INCREASES IN RESIDENCE HALL, CONTRACT BOARD AND APARTMENT  
RENTAL RATES AND FEES  
2015 -2016**

**Business Impact of Proposed Rates**

**Expenditures Impact**

The proposed increase of 2.4% in the traditional residence halls, suites, and apartments and an increase of 3.0% in contract board rates, equaling a blended increase of 2.7%, will generate approximately \$228,000 in additional revenue for the 2016 fiscal year. These resources will become part of the base budget and will be used for increases in ongoing operating expenses as a result of inflation, staff adjustments, changes in compensation and capital improvements as well as the costs associated with the food service rate increase. Projects planned include upgrades to security (electronic key access) for which plans are being developed for deployment throughout within the next five years and other capital improvements continuing in McMIndes Hall including asbestos abatement, furnishing upgrades, and electrical upgrades. Staff positions are being modified, at additional cost, to improve programming efforts within Residential Life in support of the overall University effort to improve retention and graduation rates.

**Estimated Benefits from Proposal**

The proposed rate of increase in university housing will be used to help offset general operating expense increases, increases in the board rates proposed by our food service provider due to increases in overall food and benefits costs of operation and will help fund facility improvements throughout residential life. Scheduled facility improvements include asbestos abatement in McMIndes Hall to allow for removing of built in furniture to be replaced with modular furniture, electrical improvements in McMIndes Hall and capital expenditures related to replacement and demolition of Wiest Hall.

**Alternatives to Proposal**

The proposed rates of increase depicted on the accompanying “Recommended Residence Hall and Apartment Rates—2015-2016” were determined to be the most advantageous to all parties concerned. The rate proposal was presented to the Residence Hall Association at its regular meeting on October 27, 2014, and was approved. No alternatives were discussed.

**Impact of Not Implementing Proposal**

The rate increases proposed are to cover anticipated and known increases in operational costs for residential life. While the operation could survive without the increase future, plans for the maintenance, improvement, and replacement of facilities would have to be reconsidered. The goal of residential life over the next five years is to replace or refurbish all its facilities, and to accomplish that, price increases minimally should be near inflation during that time period. Planning continues for the replacement of Wiest Hall with an anticipated completion date of August 2017. Once its replacement is complete the old Wiest Hall will be razed. The project is anticipated to include an additional food service facility and more than 500 beds.

<b>Supplemental Financial Information KBOR Rate Increase Request</b>	<b>Projected FY 2016</b>	<b>Estimated FY 2015</b>	<b>Actual FY 2014</b>	<b>Actual FY 2013</b>
<b>Gross Operating Revenue</b>	\$9,322,959	\$9,095,256	\$9,093,156	\$8,004,146
<b>Gross Operating Expense</b>	\$6,188,253	\$6,028,830	\$5,843,898	\$4,959,566
<b>Gross Operating Revenue (Loss)</b>	\$3,134,706	\$3,066,426	\$3,249,258	\$3,044,580
<b>Capital Improvements Expense*</b>	\$3,050,000	\$1,790,068	\$2,733,181	\$1,384,625
<b>Annual Debt Service</b>	\$1,040,003	\$1,009,712	\$ 980,303	\$ 498,150
<b>Other Capital Expenditures</b>				
<b>Net Operating Revenue (Loss)</b>	\$ (955,297)	\$ 266,647	\$ (464,225)	\$1,161,805
<b>Occupancy Rate</b>		90%	90%	88%
<b>Reserve Balance (EOY)</b>	\$3,025,758	\$3,981,055	\$3,714,408	\$4,178,634
<b>L/T Debt Outstanding</b>	\$ -	\$ -	\$ -	\$ -
<b>Capital Improvements Planned*</b>				
<b>FY 2015</b>		\$1,790,068		
<b>FY 2016</b>	\$3,050,000			

**\* Capital Improvements Description:**

**FY 2014-** Wiest replacement capital investment, McMIndes Hall abatement and furnishing replacement, finalizing Custer window replacement and Wooster stairwells replacement.

**FY 2015-** Wiest replacement capital investment, McMIndes furnishing replacement and electrical systems upgrades phase I.

**Debt Service:**

**Agnew replacement cash flow guarantee estimate beginning 2013 for first phase. 2014 includes guarantee cash flow for second phase.**

**2. Act on Allocation of FY 2016 Rehabilitation and Repair Appropriation – Systemwide**

**Greg Hoffman,  
Director of Facilities**

Allocation of Funds for Rehabilitation and Repair Projects for Institutions of Higher Education as Appropriated to the Kansas Board of Regents

FY 2016 - \$35,000,000 (EBF)

Adjusted gross square feet (EBF-Eligible buildings only):

	<u>GSF</u>	<u>% of Total</u>
The University of Kansas	5,488,301	26.87
The University of Kansas Medical Center	2,297,176	11.25
Kansas State University	6,105,374	29.90
Wichita State University	2,243,148	10.98
Emporia State University	1,232,601	6.04
Pittsburg State University	1,507,841	7.38
Fort Hays State University	<u>1,548,171</u>	<u>7.58</u>
	20,422,612	100.00

**PRIORITY LISTING OF PROJECTS**

**ALLOCATION**

**The University of Kansas**

- |   |                    |
|---|--------------------|
| <p><b>1. Lindley Hall Fire Alarm System</b><br/>Replace the existing fire alarm system, which has reached the end of its useful life.</p>   | <p>\$400,000</p>   |
| <p><b>2. Bond Debt Service For Various Projects</b><br/>Request for first year of a 5-year debt service payment, consistent with capital improvement requests. Bonds will require further board approval.</p> <ul style="list-style-type: none"> <li>• Art &amp; Design HVAC Improvements</li> <li>• Bailey Hall HVAC Improvements &amp; Fire Sprinkler System</li> <li>• Lindley Hall HVAC Improvements</li> <li>• Strong Hall HVAC Improvements</li> <li>• Summerfield Hall HVAC Improvements</li> <li>• Zone Chilled Water Plant – A&amp;D, Lindley, Marvin, etc.</li> </ul> | <p>\$3,900,000</p> |
| <p><b>3. Dyche Hall Partial Renovation</b><br/>Renovation of a portion of the 7<sup>th</sup> Floor to include new finishes.</p>   | <p>\$300,000</p>   |
| <p><b>4. Jayhawk Blvd. Reconstruction – Phase 3</b><br/>Replace and reconstruct street and infrastructure between Sunflower Road and 15<sup>th</sup> Street.</p>  | <p>\$2,500,000</p> |
| <p><b>5. 15<sup>th</sup> Street Infrastructure Improvements</b><br/>Design replacement and improvements to infrastructure between Burdick and Naismith streets.</p>   | <p>\$2,000,000</p> |

<b>6. Memorial Drive Reconstruction - Phase 1</b>	<u>\$304,000</u>
Replace and reconstruct street and infrastructure from West Campus Rd. to East end of Parking Lot 36	
<b>Total</b>	<b>\$9,404,000</b>

**The University of Kansas Medical Center**

<b>1. Energy Conservation</b>	\$350,000
Window replacement, BAS systems, variable frequency drives, pipe insulation.	
<b>2. Campus Exterior Maintenance</b>	\$100,000
Clean, tuckpoint, recaulk and seal exterior masonry walls, roof repairs, sidewalk and curb repairs.	
<b>3. Facility Code Issues</b>	\$400,000
Correct non-code compliant issues in various buildings concerning fire code, ADA compliance, electrical, plumbing, HVAC systems, hazardous remediation, and sprinkler addition and replacement.	
<b>4. Campus Interior Maintenance</b>	\$200,000
Replacement in various buildings of deteriorated and aging flooring and ceiling materials and repair damaged walls.	
<b>5. Campus Utility Infrastructure</b>	\$485,000
Provide for replacement of failing electrical conduit, electrical transformers, condensate tanks, pumps, AHU's etc.	
<b>6. Applegate Energy Center Infrastructure</b>	\$100,000
Provide for replacement of various failing and obsolete system components, piping, etc.	
<b>7. Campus Elevator Repairs</b>	\$50,000
Repair and upgrades to various elevator components.	
<b>8. Campus Roof Repair/Replacement</b>	\$78,000
Repair and replacement of roofs that have reached the end of their useful life.	
<b>9. Research Support Facility Improvements - Phase 3</b>	\$1,700,000
Electrical system upgrades to improve redundancies.	
<b>10. ADA-Compliant Restrooms</b>	\$200,000
Add ADA-compliant bathrooms to the first floor of Delp D.	
<b>11. Campus Infrastructure Maintenance - KUMC Wichita</b>	\$125,000
Repair of HVAC, electrical and lighting components in buildings 90 and 92.	
<b>12. Campus Exterior Maintenance - KUMC Wichita</b>	\$80,000
Provide for exterior roof repair, painting, sidewalks etc.	



<b>13. Campus Interior Maintenance - KUMC Wichita</b>	<u>\$70,000</u>
Provide replacement of interior finish such as ceiling, wall and flooring in buildings 90 and 92.	
<b>Total</b>	<b>\$3,938,000</b>

**Kansas State University**

<b>1. Vet Med Roof Replacement</b>	\$25,000
Roof repairs to prevent and/or repair leaking issues	
<b>2. Nichols Hall Roof Replacement</b>	\$850,000
Nichols Hall replacement and repair to 30 yr old roof/window systems and 100+ year-old stone parapet walls, phase I.	
<b>3. Main Campus Roof Replacement</b>	\$100,000
Roof maintenance (repairs, lightning system and coating) to prevent and repair leaking issues.	
<b>4. Campus Infrastructure Repairs - Salina</b>	\$165,000
Repair/replacement of streets, walk lights, ballou plaza, glass replacement and screen wall, waterproofing, irrigation.	
<b>5. Campus Infrastructure Repairs – Vet Med</b>	\$215,550
Repair/replacement walks, exterior lighting upgrades, elevator repair, and door replacement.	
<b>6. Main Campus Infrastructure Repairs</b>	\$700,000
Repairs/replacement to streets, curbs, sidewalks, steam/condensate/chilled water lines that are over 80+ years-old.	
<b>7. Main Campus Infrastructure Repairs</b>	\$1,200,000
17 bldgs remain on old 4160v electrical distribution. This will convert several bldgs to new 12.5kv system.	
<b>8. Campus Infrastructure Repairs</b>	\$200,000
Ag Research Agronomy, Western Kansas, Horticulture, Forestry, Animal Science, Entomology and Grain Science Centers: Bldg Repair.	
<b>9. Utility Maintenance - Salina</b>	\$85,000
Repairs/replacement for boiler PM, HVAC design and upgrades, lighting upgrades, kitchen upgrades, sewer upgrades.	
<b>10. Utility Maintenance – Vet Med</b>	\$150,000
Maintenance improvements of MEP systems on the Vet Med Campus.	
<b>11. Main Campus Utility Maintenance</b>	\$255,000
Repair and replacement of electrical distribution equipment: walklights, streetlights, building supply and systems.	

<b>12. Main Campus Utility Maintenance</b>	Repair and replacement of heating and cooling systems (including plants) for optimum education and research conditions.	\$900,000
<b>13. Main Campus Utility Maintenance – Weber Hall</b>	Replacement of 30+ year-old hot water system.	\$300,000
<b>14. Main Campus Utility Maintenance</b>	Replacement of 30+ year-old condensate lines from Dickens to Wilson Court to increase condensate return to boilers.	\$300,000
<b>15. Main Campus Utility Maintenance – Willard Hall</b>	Replacement of ventilation system to meet Art Dept. safety requirements, this is 3rd and final phase.	\$1,000,000
<b>16. State Fire Codes - Salina</b>	Maintenance on fire code related issues.	\$23,000
<b>17. State Fire Codes – Vet Med</b>	Maintenance on fire code related issues.	\$35,000
<b>18. State Fire Codes – Main Campus</b>	Maintenance on fire code related issues.	\$250,000
<b>19. State Fire Codes – Main Campus</b>	Architectural and Engineering services for corrective actions to address major project code violations.	\$1,662,600
<b>20. Stone Replacement and Tuck Pointing - Salina</b>	Stone replacement and tuck pointing maintenance issues.	\$15,000
<b>21. Stone Replacement and Tuck Pointing – Main Campus – Nichols Hall</b>	Phase IV 100% replacement of 103 year-old Stone on SE of Bldg to address water, mold and safety.	\$700,000
<b>22. Stone Replacement and Tuck Pointing – Main Campus</b>	Maintenance tuck pointing and caulking repairs across campus as needed.	\$73,850
<b>23. Classrooms - Salina</b>	Classroom maintenance improvements to enhance learning environments.	\$15,000
<b>24. Classrooms – Main Campus – Waters Hall</b>	Room 231 renovation to address HVAC, seating, lighting, flooring, ceiling and technology.	\$600,000
<b>25. Classrooms – Main Campus - Arts and Science Department</b>	Space renovations to enhance education and research environments.	\$200,000
<b>26. Painting, Windows and Doors - Salina</b>	Campus cyclic painting of public spaces on Salina Campus.	\$40,000

<b>27. Painting, Windows and Doors – Vet Med</b>	\$70,000
Campus cyclic painting of public spaces.	
<b>28. Painting, Windows and Doors – Main Campus</b>	\$200,000
Campus cyclic painting of public spaces and maintenance/replacement of doors and windows.	
<b>29. Floor Covering - Salina</b>	<u>\$25,000</u>
Floor covering replacement to maintain the integrity of campus.	
<b>Total</b>	<b>\$10,465,000</b>

**Wichita State University**

<b>1. Campus Floor Covering Replacement</b>	\$ 150,000
Replace deteriorated carpet and tile in campus buildings.	
<b>2. Campus Sidewalk Repair</b>	\$150,000
Replace uneven and cracked sidewalks throughout campus.	
<b>3. Exterior/Interior Door Replacement</b>	\$250,000
Replace deteriorated doors and outdated hardware in campus buildings.	
<b>4. Exterior/Interior Lighting Upgrades</b>	\$100,000
Replace deteriorated doors and outdated hardware in campus buildings.	
<b>5. Upgrade Elevators Various Buildings</b>	\$150,000
Replace outdated elevator controls and other components with new parts and equipment.	
<b>6. Fire Alarm System Testing and Repair</b>	\$150,000
Annual inspection and correction of found deficiencies as required by Kansas State Fire Marshal’s Office.	
<b>7. HVAC Replacement Fiske Hall</b>	\$750,000
Replace existing HVAC system to meet applicable codes and the needs of building occupants.	
<b>8. Refurbish Restrooms in Various Campus Buildings</b>	\$200,000
Continue to upgrade campus restrooms with new finishes and fixtures.	
<b>9. Refurbish Classrooms in Various Campus Buildings</b>	\$250,000
Upgrade campus classrooms with new lighting, finishes, seats, and floor coverings.	
<b>10. Insulate Practice Room Walls DFAC</b>	\$275,000
Insulate interior side of exterior walls at practice rooms in Duerksen Fine Arts Center to eliminate moisture and mold problems caused by removal of room units during a recent HVAC upgrade project.	

<b>11. DFAC HVAC System Modification</b>	Upgrade HVAC in area of Duersen Fine Arts Center that was omitted from the recent building upgrade.	\$30,000
<b>12. Campus ADA Improvements</b>	Continue to improve campus accessibility throughout campus.	\$150,000
<b>13. Repair Morrison Clock Tower</b>	Investigate the cause of water infiltration at the Morrison Clock Tower, make necessary repairs at the roof and repair interior damage.	\$200,000
<b>14. Interior Room Signage</b>	Provide or replace existing signage to comply with ADAAG requirements and to assist with way-finding.	\$25,000
<b>15. Replace Expansion Tanks CEP</b>	Replace existing expansion tanks with new tanks at the Central Energy Plant.	\$25,000
<b>16. Electrical Upgrade Various Campus Buildings</b>	Replace electrical equipment that has reached the end of its useful life.	\$75,000
<b>17. Replace Windows Hubbard Hall</b>	Replace existing deteriorated windows with energy efficient thermal-break windows.	\$500,000
<b>18. Asbestos Abatement Various Campus Buildings</b>	Remove asbestos when encountered in buildings throughout campus.	\$25,000
<b>19. Waterproof Various Campus Buildings</b>	Make necessary repairs to various buildings on campus to prevent water intrusion.	\$150,000
<b>20. Roof Repairs Various Campus Buildings</b>	Continue repairs and improvements to roofs on campus buildings.	\$150,000
<b>21. Upgrade Interior Finishes Various Campus Buildings</b>	Miscellaneous repairs/replacement as needed.	<u>\$88,000</u>
<b>Total</b>		<b>\$ 3,843,000</b>

**Emporia State University**

<b>1. Repurpose Underutilized Classrooms into Learning Centers</b>	Continue the repurposing of existing public spaces and underutilized classrooms into learning centers (with energy efficient lighting, furniture, technology and accessibility improvements) for students at: Roosevelt Hall, Visser Hall and P.E. Building.	\$300,000
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|------------|--|-----------|
| <b>2.</b>  | <b>Update and Enhance Classrooms and Teaching Laboratories</b><br>Continue to update and enhance the esthetics, accessibility and technology in the selected existing classrooms and teaching laboratories across the campus. This would include replacing floor, ceiling and wall finishes. Improve lighting, sound/projection systems. Replace casework, lab stations and furniture. | \$350,000 |
| <b>3.</b>  | <b>Upgrade Fire Alarm Systems at Various Buildings</b><br>Continue the replacement of existing fire alarm systems at various buildings to comply with current life safety and accessibility codes.   | \$100,000 |
| <b>4.</b>  | <b>Corridor Improvements at Various Campus Buildings</b><br>Upgrade existing original corridors (floors, ceilings and walls) that are over 30 years old.   | \$100,000 |
| <b>5.</b>  | <b>Phase I Demolition of Morse Complex</b><br>The first phase of demolition of the Morse Complex in the implementation of the University Master Plan. This is the building link between Morse South and Morse Central.   | \$50,000  |
| <b>6.</b>  | <b>Demolition of Mobile Units 2, 4, 6 and 7</b><br>Demolish the four mobile units and the relocation of the existing offices, classrooms and labs into other facilities on campus.   | \$150,000 |
| <b>7.</b>  | <b>Phase I - Utility Relocation</b><br>The first phase of the overhead utility relocation on the north and west side of campus. Phase I will relocate the overhead utility lines to underground services from the north end of campus to the north side of the tennis courts. This is part of the University Master Plan.  | \$500,000 |
| <b>8.</b>  | <b>Masonry Repair – Bruekelman Science Hall</b><br>Repair the existing brick face that is failing along a support steel lintel ledge around the building.  | \$50,000  |
| <b>9.</b>  | <b>Fire Alarm Sytem and Device Inspection and Repairs</b><br>Continue repairs and improvements to fire alarm systems and devices as indicated and/or required by the State Fire Marshal’s annual inspection.   | \$34,000  |
| <b>10.</b> | <b>Replace Floor Covering - Various Buildings</b><br>Continue repairs and improvements to existing floor coverings in need of replacement at various buildings across campus.  | \$100,000 |
| <b>11.</b> | <b>Various Elevator Improvements</b><br>Continue repairs and improvements on existing elevator equipment and controls at various buildings across campus.  | \$30,000  |
| <b>12.</b> | <b>HVAC Repairs and Replacements</b><br>Continue repairs and improvements on existing HVAC equipment at various buildings across campus.   | \$100,000 |

<b>13. Sidewalk, Street and Exterior Improvements/Repairs</b>	\$150,000
Continue repairs and improvements on exterior campus sidewalks, streets, signs and exterior elements to sustain accessibility for the disabled and improve wayfinding on campus.	
<b>14. Campus Wide Environmental Abatement</b>	<u>\$100,000</u>
Provide testing and abatement of hazardous environmental materials that will be disturbed during repairs and rehabilitation.	
<b>Total</b>	<b>\$2,114,000</b>

**Pittsburg State University**

<b>1. Yates Hall Renovations Phase II</b>	\$600,000
New ceiling and lights in classrooms. Modifications to rooms to adjust size per the space utilization study recommendations.	
<b>2. Axe Library Interior Renovation Phase I</b>	\$600,000
New finishes, ceiling, and lights, and reconfiguring to add group study areas and rooms.	
<b>3. Axe Library Reroof</b>	\$450,000
Remove and replace deteriorated built up roofing and insulation with new insulation and EPDM membrane.	
<b>4. Hughes Restroom Renovations</b>	\$100,000
Renovate one set of restrooms including new fixtures, partitions and finishes.	
<b>5. Weede Restroom Renovations</b>	\$200,000
Renovate two sets of restrooms including new fixtures, partitions and finishes.	
<b>6. Campus Life Safety Systems Repairs and Maintenance</b>	\$100,000
Repair, replace, and/or upgrade fire alarm, fire suppression, emergency lighting components, and other life safety systems.	
<b>7. Whitesitt Hall Renovations</b>	\$450,000
New ceiling, lights, and floor in first floor corridor. New HVAC, ceiling, lights, and finishes in Classroom 101.	
<b>8. Sewer Repairs</b>	<u>\$83,000</u>
Repair and/or replace storm and sanitary sewer lines as identified in the sewer study to prevent cross connection and infiltration.	
<b>Total</b>	<b>\$2,583,000</b>

**Fort Hays State University**

- |   |  |           |
|---|--|-----------|
| <b>1. Campus Sidewalk Replacements</b>                            | Replace deteriorated segments of sidewalk pavement throughout campus.  | \$30,000  |
| <b>2. HVAC Repairs/Replacement</b>                                | Repair or replace components of existing HVAC equipment located throughout the academic campus.  | \$30,000  |
| <b>3. Campus Asbestos Abatement</b>                               | Remove small quantities of asbestos-containing materials found in plumbing chases, floor finishes, and mechanical spaces.                            | \$5,000   |
| <b>4. Steam Generation &amp; Distribution Upgrades</b>            | Replace valves and other components related to steam generation systems throughout campus.   | \$5,000   |
| <b>5. Life Safety Systems Repairs and Maintenance</b>             | Repair, replace and test fire alarm, fire suppression and emergency lighting components.   | \$15,000  |
| <b>6. Street Repairs</b>  | Replace portions of deteriorated concrete street paving that are 50+ years-old.  | \$70,000  |
| <b>7. Campus Carpet Replacement</b>                               | Replace worn carpeting in classrooms and offices throughout the campus.  | \$73,000  |
| <b>8. Cunningham Hall Expansion Joint Repairs</b>                 | Remove and replace roof expansion joint assembly around Natatorium walls and south gym walls.  | \$125,000 |
| <b>9. Campus Door Hardware Improvements</b>                       | Replace existing entrance door hardware with new electronic access locks and associated hardware.  | \$500,000 |
| <b>10. Cunningham/Gross Coliseum Exterior Stair Replacement</b>   | Remove and replace deteriorating concrete stairs near Gate 1.  | \$55,000  |
| <b>11. Campus Exterior Lighting Improvements – Phase II</b>       | Replace aging metal halide pedestrian fixtures and high pressure sodium street lighting with new energy-efficient LED luminaires and aluminum poles. | \$500,000 |
| <b>12. Cunningham Hall Sanitary Sewer Improvements-North Zone</b> | Remove and replace deteriorated sanitary sewer lines at north quadrant of Cunningham Hall. This is a multi-phase project.                            | \$250,000 |
| <b>13. Malloy Hall Ceiling and Light Replacement</b>              | Replace existing acoustical tile and ceiling assemblies with new lay-in tile and grid and new LED light fixtures.                                    | \$230,000 |

<b>14. Stair Rails at Gross Coliseum</b>	Install new, segmented handrails to upper level seating which adjoins aisles.	\$50,000
<b>15. Rarick Corridor Ceiling Improvements</b>	Replace existing lay-in acoustical tile and grid with new tile, grid, and LED light fixtures at central corridors.	\$185,000
<b>16. Entrance Door Replacement at Cunningham Hall/Gross Coliseum</b>	Replace existing steel entrance frames, doors and glazing with new aluminum entrance frames, doors and thermal glazing.	\$160,000
<b>17. Replace Concrete Paving at Martin Allen Plaza</b>	Remove and replace deteriorated concrete paving at plaza located between Martin Allen, Rarick and Picken Halls.	\$100,000
<b>18. Brick Paver Repairs at Tomanek Hall</b>	Repair areas of brick paver areas around Tomanek where settlement has occurred.	<u>\$270,000</u>
<b>Total</b>		<b>\$2,653,000</b>

**SUMMARY**

<b>The University of Kansas</b>	<b><u>\$9,404,000</u></b>
<b>The University of Kansas Medical Center</b>	<b>3,938,000</b>
<b>Kansas State University</b>	<b>10,465,000</b>
<b>Wichita State University</b>	<b>3,843,000</b>
<b>Emporia State University</b>	<b>2,114,000</b>
<b>Pittsburg State University</b>	<b>2,583,000</b>
<b>Fort Hays State University</b>	<b><u>2,653,000</u></b>
<b>TOTAL</b>	<b>\$35,000,000</b>



- 3. Approve Proposed Amendment to Memorandum of Agreement between Kansas State University and the Fraternal Order of Police, Riley County Lodge No. 17** **Theresa Schwartz, Associate General Counsel**

### **Summary and Staff Recommendation**

*Pursuant to the provisions of the Kansas Public Employer-Employee Relations Act, representatives of Kansas State University and the Fraternal Order of Police, Riley County Lodge No. 17 met and conferred and have reached agreement on a new Memorandum of Agreement between parties. The new Agreement retains many of the same provisions that are contained in the current Agreement, which was last amended in 2007. The University now seeks the Board's approval of the Agreement.*

*Board Staff has reviewed the Agreement for compliance with Board policies, and state and federal law. Staff recommends approval of the Agreement and authorizing the Chair to execute, on behalf of the Board, any documents associated with the Agreement.*

### **Background**

First enacted in 1972, the Public Employer-Employee Relations Act (PEERA) requires that State agencies meet and confer with their employees' recognized bargaining units when the parties are negotiating the terms and conditions of employment. In 1984 the Kansas Supreme Court held that, with regard to state university negotiations under the PEERA, the Kansas Board of Regents is the appropriate party/governing body. Thus, the Board "must approve any proposed agreement in order to make it binding and effective."<sup>1</sup>

Kansas State University (University) requests Board approval of the Memorandum of Agreement (MOA) between Kansas State University and the Fraternal Order of Police (FOP), Riley County Lodge No. 17 representing the campus police officers. In 2007 the Board approved an MOA between these parties containing many of the same provisions. In the Spring of 2014, the Lodge notified the University that it wished to reopen the Agreement and subsequently the Parties met and conferred from June 9, 2014 to October 6, 2014. Subsequently, the MOA was ratified and approved by vote of the employees.

The MOA involves approximately fourteen campus police officers. The 2007 MOA contained a provision that allowed the officers to annually present a salary survey from officers within the regional area comparing total salary compensation. K-State's Division of Human Capital has since taken over this function and prepares annual compensation information for University departments. This, together with the impact of the recent decision of the employees to approve changing from Civil Service to USS, are the motivating factors behind the proposed MOA.

### **Summary of Provisions that Differ from the Prior Agreement**

Changes from the prior agreement include (1) a change to the shift differential provision so that it references the University's Policy and Procedures Manual (PPM) and not Civil Service law (which is no longer applicable), consistent with other shift employees on campus, which results in an increase from \$.30 to \$.40 per hour (2) updated references to the University PPM, which governs all University Support Staff employee benefits and leave plans, (3) updates to all references from "an appointing authority" to either the University, Chief of Police or the Director of Labor Relations (4) adding language to allow for bidding of shifts every six months instead of annually, and (5) clarification of the duration and termination clause.

<sup>1</sup> *Kansas Board of Regents and Pittsburg State University v. Pittsburg State University Chapter of KNEA and PEERB*, 233 Kan. 801, 812 (1983).

**Staff Recommendation**

Board Staff has reviewed the proposed MOA for compliance with Board policies, and state and federal law. Staff recommends approval of the MOA and authorizing the Chair, on behalf of the Board, to execute any documents associated with the Agreement.

<b><u>SECTION</u></b>	<b><u>Summary of Change</u></b>
10.2	<u>Shift Preference</u> - Employees may now bid for shifts, twice a year. The Amendment changed (fixed) language to allow for bids every six months instead of just annually.
12.1	<u>Call-In and Call-Back Pay</u> - Removes a citation to a Kansas administrative regulation that applies to employees in the Classified Civil Service and instead makes the process subject to the provisions of “Policies and Procedure Manual” (PPM) Chapter 4450.
14.1	<u>Shift Differential</u> - Removes a citation to an administrative regulation that applies to employees in the Classified Civil Service and instead makes the process subject to the provisions of KSU PPM, Chapter 4450.
15.1	<u>Court Time</u> - Removes a citation to a Kansas Administrative Regulation that applies to employees in the Classified Civil Service and instead makes the process subject to the provisions of KSU PPM, Chapter 4450.
16.1	<u>Funeral Leave</u> - Allows the chief of police to grant funeral leave, rather than making that a decision by the “appointing authority.” With the change to USS status, there is no longer an “appointing authority” as contemplated by the classified civil service statutes.
19.1	<u>Jury Duty General</u> - Removes prior reference to administrative regulation definitions of employees in the unit.
19.2	<u>Jury Duty Leave</u> - Removes prior reference to regulations and states that pay will be granted to employees as defined by KSU PPM, Chapter 4860 and places the authority to determine who qualifies for that pay with the Chief of Police instead of the appointing authority.
20.1	(a) <u>Leave without Pay General</u> – Complete deletion of this entire section (concerned employees in classified and unclassified positions).
20.1(c)	<u>Terminating Leave of Absence Without Pay</u> - Changes process so that decision is made by the Chief of Police rather than the “appointing authority.”
22.1	<u>Probation General</u> - Removes reference to administrative regulations and provides that probation action shall be taken in accordance with KSU PPM, Chapter 4080.
22.4.	<u>Probation</u> - Allows the University to establish the training and certification requirements rather than the “appointing authority.”
22.5	<u>Probation</u> - Gives the power to lengthen the probation period to the University rather than the “appointing authority.”
25.3	<u>Workers Compensation</u> - Removes references to administrative regulations and makes the provisions subject to KSU PPM, Chapter 4860.

- 32.2 Discipline Action - Changes the process for demotion, suspension without pay or dismissal to provide an opportunity to appear before the Director of Labor Relations or their designee rather than the “appointing authority.”
  
- 33.1A.4. Grievance Procedure General Terms - Removes all references to the Civil Service Board and administrative regulations and statutes and replaces those with an appeal process that is before the University Support Staff Appeals Board in accordance with the procedures contained in KSU PPM, Chapter 4035. Also, adds that the grievance procedure does not apply to disciplinary actions of demotions, dismissal and suspension, which are subject to the same PPM but the related appeal procedures are covered in a different section of the MOA.
  
- 33.1A.5. Grievance Procedure General Terms - Clarifies that this section does not apply to performance evaluations, removes reference to a specific administrative regulation and replaces it with reference to KSU PPM, Chapter 4030 .
  
- 33C. Grievance Procedure Step 3 - Changes presentation of an unresolved grievance from going to the Director of Human Resources or their designee to the Director of Labor Relations or their designee.
  
- 34.1 Wages – Prior version stated that employees would be paid according to the State Civil Service Plan. This section has been entirely deleted.
  
- 34.2 Wages - Prior version allowed the Lodge to annually provide the University Human Resource Department with a salary survey, which the University agreed to analyze and forward any resulting request for a pay increase to KBOR Legal Division and the Department of Administration’s Division of Personnel Services. The change deletes the language that required submission to the KBOR legal division and the state Division of Personnel Services.
  
- 34.3 Wages – Prior version created a process for submitting salary increase requests to the Director of the Division of Personnel Services. This section has been entirely deleted.
  
- 36 Duration and Termination Approval of the Board of Regents, Governor and the Legislature – The prior version provided that the agreement was effective three years, but automatically renewed year-to-year thereafter, unless a party provided not less than 90 days nor more than 120 days prior to expiration. That was changed from 90 to 30 days prior, to make it easier for the parties to reopen the Agreement. A typographical error was also corrected.

# DISCUSSION AGENDA

## VI. Introductions and Reports

A. *Introductions*

B. *Report from System Council of Presidents*

President Heilman

## VII. Consideration of Discussion Agenda

A. *Presentation*

Regent Moran

### 1. **Receive Report and Panel Presentation on Liberal Arts Degrees**

**Gary Alexander,**  
**VP, Academic Affairs**

- **Chancellor Gray-Little, KU**
- **Provost David Cordle, ESU**
- **Dean Danny Anderson, KU**
- **Provost Chris Crawford, FHSU**

### Summary

*At its meeting on September 18, 2014, the Kansas Board of Regents adopted the following as one of its goals for AY 2014-15: “The Board will study the value of Liberal Arts degrees for undergraduate students. The Board will receive a report in December that demonstrates the value such degrees provide in the areas of critical thinking and communication, includes information on wage and employment data for undergraduates who receive Liberal Arts degrees, and other findings identified as important.” Board staff has included information as identified in the Board goal, and Dr. Alexander will give a brief presentation on that information. Following his presentation, a panel of four individuals will address the nature and role of the Liberal Arts: Chancellor Bernadette Gray-Little, University of Kansas; Dean Danny Anderson, College of Liberal Arts and Sciences, University of Kansas; Provost David Cordle, Emporia State University; and Provost Chris Crawford, Fort Hayes State University.*

*There is no denying that many of the world’s most rewarding jobs in the 21<sup>st</sup> century require strong basic skills: numeracy, reading, writing, speaking, listening, and critical thinking, as well as a commitment to lifelong learning. In a competitive global labor market, unskilled labor increasingly fails to produce family-sustaining wages, which is one reason for the importance of adopting public policies that facilitate the restoration of a culture of learning in America.*

*Rethinking Open Access, Juliet Lilledahl Scherer and Mirra Leigh Anson; Chronicle of Higher Education, September 19, 2014; B, 39*

*I know a lot of Liberal Arts graduates. I have hired a bunch of them. And I am one myself, having studied both psychology and art history. What I have found is that people with degrees in subjects such as history and literature—and, yes, even philosophy—tend to possess many of the qualities, skill sets, and aptitudes that are in highest demand in my own industry (marketing communications) and in others that rely on creative thinking and foresight.*

*In my experience, these are the areas in which Liberal Arts graduates really stand apart: agility and adaptability; storytelling and persuasion; historical consciousness.*

*Andrew Benett, global CEO of Hava Worldwide*

## **The Liberal Arts**

The Liberal Arts are intended to provide the student with general knowledge, rather than specific skills required to practice in a particular profession. The ancient Greeks considered grammar, rhetoric and logic the core Liberal Arts and deemed them essential to a citizen's ability to engage in civic life. The goal was to create an articulate, virtuous and knowledgeable individual. In medieval times the original three core areas were expanded to include arithmetic, geometry, music and astronomy. Today Liberal Arts education is generally understood to encompass the study of such disciplines as literature, languages, philosophy, history, music, art, mathematics and science.

The humanities are those areas of the Liberal Arts comprising the "study of how people process and document the human experience. Since humans have been able, we have used philosophy, literature, religion, art, music, history and language to understand and record our world" (Stanford Humanities Center website; <http://shc.stanford.edu/what-are-the-humanities>).

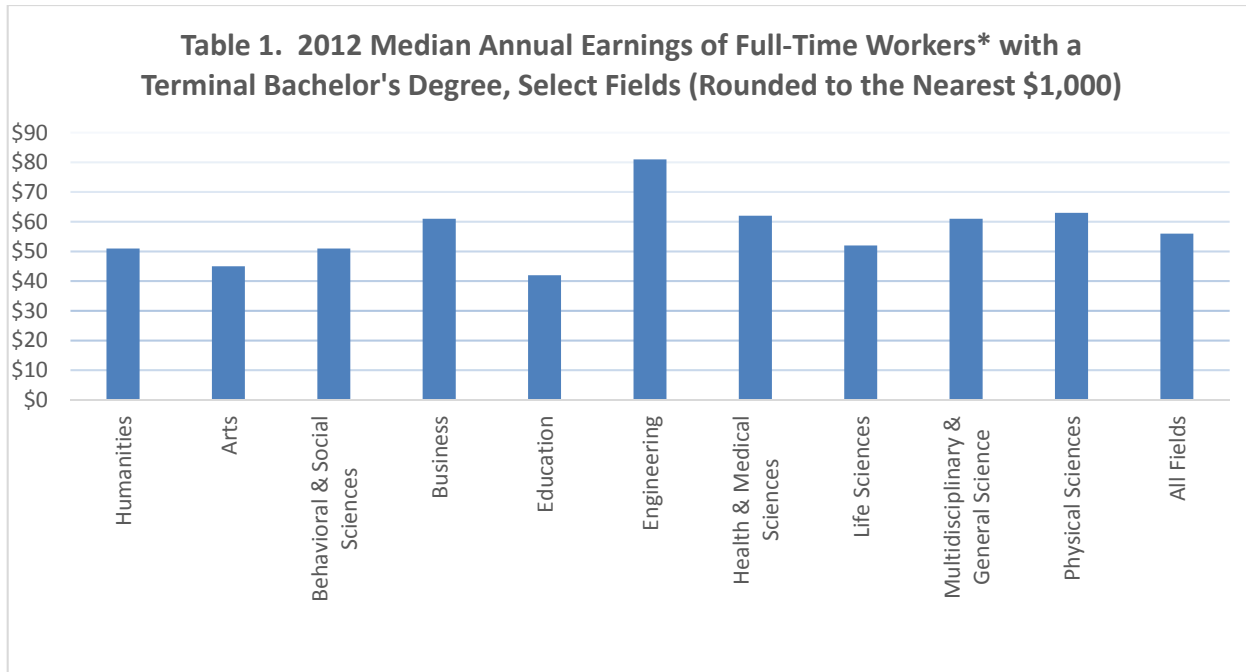
## **Monetary Value of Liberal Arts Study**

### *Baccalaureate Level Studies*

According to data gathered by the U.S. Department of Education and analyzed by the American Academy of Arts and Sciences, 10-13% percent of all baccalaureate degrees earned are in the Liberal Arts (Humanities Indicators website: [www.humanitiesindicators.org](http://www.humanitiesindicators.org)). The Board goal specifically asks about wage and employment data for such degree-holders.

Numerous studies have shown that postsecondary education pays, regardless of major. Over a lifetime, those with a bachelor's degree can expect to earn \$830,000 more than high school graduates, even after accounting for the cost of a the degree (Federal Reserve Bank of San Francisco website: <http://www.frbsf.org/economic-research/publications/economic-letter/2014/may/is-college-worth-it-education-tuition-wages/>).

National wage and employment data of Liberal Arts undergraduates indicate employers find value in such degrees. While earnings vary by discipline, Table 1, based on U.S. Census data and compiled by the American Academy of Arts and Sciences, reveals Liberal Arts graduates do have significant earning power. Specifically, it shows Liberal Arts graduates in the Humanities have earnings slightly lower when compared with their peers in all other fields combined (\$51,000 vs. \$56,000).



\*Full-time workers are those who worked 35 or more hours per week for 50 or more weeks in the previous 12 months. Includes all terminal bachelor degree-holders in workforce, regardless of when degree was received.  
 Source: U.S. Census Bureau, 2012 American Community Survey Public-Use Microdata Sample.  
 Compiled by American Academy of Arts and Sciences.

Table 2 is also based on U.S. Census data assembled by the American Academy of Arts and Sciences. At the baccalaureate level, the table reveals the overall employment across the nation of Liberal Arts undergraduates in the Humanities is similar to that of other disciplines. For all fields listed in Table 2, the employment rate exceeds 90%, though there is considerable variation in the percent of those employed full-time across all disciplines.

Table 2: Employment among Holders of *Terminal Bachelor's Degrees*, by Field of Undergraduate Degree, 2012

	Field of Undergraduate Degree								
	Humanities	Arts	Behavioral & Social Sciences	Business	Education	Engineering	Health & Medical Sciences	Life Sciences	Physical Sciences
% Currently Employed <sup>†</sup>	93.8%	92.9%	94.0%	95.1%	96.1%	95.9%	96.9%	94.8%	95.1%
% Employed Full Time* <sup>†</sup>	66.1%	61.0%	70.7%	77.8%	63.4%	81.4%	67.3%	68.5%	72.1%
% Unemployed <sup>†</sup>	6.2%	7.1%	6.0%	4.9%	3.9%	4.1%	3.1%	5.2%	4.9%
% Not in Labor Force	27.4%	21.5%	21.0%	19.3%	37.5%	20.4%	23.6%	24.9%	27.5%

\* Worked 35 or more hours per week for 50 or more weeks during the year.

† Among those in the labor force.

Modified from a table assembled by the American Academy of Arts and Sciences for inclusion in the Humanities Indicators.

In addition, surveys of employers consistently show they value the qualities and abilities associated with the Liberal Arts. According to a 2013 Association of American Colleges and Universities report, many employers are seeking to hire individuals with skill sets that include such qualities as: the ability to work with individuals

with divergent views; familiarity with ethical issues and other public debates important to their field; collaborative experience solving problems important to their communities; familiarity with material that contributes to the vitality of democracy; and a “broad knowledge in Liberal Arts and Sciences” (*How Liberal Arts and Sciences Majors Fare in Employment*, Association of American Colleges and Universities and the National Center for Higher Education Management Systems, 2013).

#### *Graduate and Post-baccalaureate Professional Study*

When graduate and post-baccalaureate professional study are taken into account, the comparative earnings data on academic majors improves. Writing in *Change* (May/June 2014), Debra Humphreys notes that “nearly four million individuals in the labor market hold undergraduate degrees in the liberal arts.” Of these “40 percent . . . also hold graduate or professional degrees, and 14 percent have earned professional degrees or doctorates.” Her conclusion is “the liberal arts are essential to building our nation’s intellectual capital and the global leadership that comes along with it.” From strictly a question of monetary value, her information stresses the role post-baccalaureate study plays in any attempt to assess the economic value of the Liberal Arts to the individual.

A 2011 study by the Georgetown University Center on Education and the Workforce entitled *What’s It Worth?: The Economic Value of College Majors*, examined the economic value of academic majors and included data on advanced degrees. Daniel Gordon, professor of history at the University of Massachusetts notes that “the report also includes data on the percentage of graduates in each major who continue to an advanced degree, as well as calculations of the average earnings boost provided by graduate study for students within each major.” Overall, the authors report “about 41 percent of people with these majors obtain a graduate degree and, as a result get an average earnings boost of 48 percent.” (Daniel Gordon, *The Confidence Factor in Liberal Education*, in *Liberal Education*, Summer 2012).

Gordon compares his own discipline, history, with marketing. “The median income for those with a terminal bachelor’s degree in marketing is \$58,000; terminal history majors rank lower, at \$50,000. Yet, among the 171 majors compiled in *What’s It Worth?*, marketing is at the bottom in terms of the likelihood of graduate study (14 percent). This means that about half of history majors (the 46 percent who pursued graduate education) have a median income of \$80,000, and are thus earning 60 percent more than the vast majority of marketing graduates (the 86 percent who did not pursue graduate education). It also means that the median income of all history majors (those who attended graduate school plus those who did not) is higher than that of all marketing majors, by about 5 percent” (Gordon, *The Confidence Factor*, p. 42).

The American Academy of Arts and Sciences report cited in the preceding section “shows a significant boost in earnings for those who studied humanities and earned advanced degrees.” Median earnings “for all humanities majors who earned an advanced degree was \$71,000,” with men reporting a median salary of \$81,000 and women \$63,000.” Overall, “there’s about a 40 percent increase in earnings for both men and women who have advanced degrees, representing \$23,000 more for men and \$17,000 more for women” (<https://www.insidehighered.com>, 10/17/14).

#### **Innovation and Creativity in a Fluid Working Environment**

In addition to their economic value, the Board goal asks for information on the value “such degrees provide in the areas of critical thinking and communication.” Evidence of such value is borne out in the modern workforce. We now face predictions “that the average number of jobs held in their working life by individuals entering the workforce will increase from the baby boomer’s seven or eight, to some 15-20”; that “the number of new job fields likely to be created in the coming years and decades is also growing. So, learning an established and unchanging skill set . . . will probably lead to a dead-end career. The educated workers who will do well are those who can learn easily while adapting to change” (Dan Finnigan, CEO, *Jobvite*, cited by Bruce Kennedy, *Moneywatch*, October 7, 2014).

Commentators on the contemporary economic situation regularly emphasize that those who succeed at the highest level in the emerging economy are those with the capacity to “innovate and create,” capacities that should be developed through study of the Liberal Arts and Humanities. We read for example, that:

Machines are substituting for more types of human labor than ever before. As they replicate themselves, they are also creating more capital. This means that the real winners of the future will not be the providers of cheap labor or the owners of ordinary capital, both of whom will be increasingly squeezed by automation. Fortune will instead favor a third group: those who can innovate and create new products, services, and business models” (*Labor, Capital, and Ideas in the Power Law Economy*, Erik Brynjolfsson, Andrew McAfee, and Michael Spence. Foreign Affairs, July/August 2014).

Similarly, Vivek Ranadive, CEO of the tech firm Tibco Software, is cited as concluding that “the people who succeed in more expensive labor markets like the U.S. will be those who can think creatively and generate the ideas that will propel economic growth. Such skills, he said, are best fostered in a traditional liberal-arts environment” (WSJ.com: *CEO’s Debate: Do the Liberal Arts Pay Off?*; Tech Invasion, May 22, 2012; <http://blogs.wsj.com/atwork/2012/05/22/ceos-debate-do-the-liberal-arts-pay-off/>).

Are the Liberal Arts absolutely necessary for success in the type of fluid workplace described above? No. But neither are the ability to create a weld, repair your plumbing or service your car. Are the Liberal Arts valuable to the development of such abilities as critical thinking, intellectual flexibility, empathy, intercultural understandings and communication? Of course they are. The question is not one of the value of the Liberal Arts per se. They were developed to provide a general understanding of the human condition that helps enable the individual to operate effectively within their community. Nor is it a question of pitting the Liberal Arts against technical and professional education. The latter are intended to provide the specific skills needed to function effectively within an individual profession. The roles of the Liberal Arts and professional or technical study are best viewed as complementary, with each sector providing knowledge and skills that an individual may use to live effectively and productively.

The value of the Liberal Arts has not changed, nor has that of technical and professional study. What has changed is the world for which we are preparing students, especially the technologies available to business, industry and education. This results in the situation described by Andreas Schleicher on the website of the Organization for Economic Co-operation and Development (OECD): “A generation ago, teachers could expect that what they taught would last their students a lifetime.” But now, he continues, “because of rapid economic and social change, schools have to prepare students for jobs that have not yet been created, technologies that have not yet been invented and problems that we don’t yet know will arise” (cited in *Teens are Already Thinking About Tomorrow’s Jobs*; CBS Money Watch, Bruce Kennedy 9/5/14; <http://www.cbsnews.com/news/teens-are-already-thinking-about-tomorrows-jobs/>).

In today’s emerging and rapidly changing world, creativity and innovation are not ideal abstractions. Rather, they are qualities that may be nurtured in an individual through Liberal Arts study; qualities that contribute to a concrete capacity to think independently, critically, creatively and decisively in addressing real world problems. The authors of *Academically Adrift*, a book highly critical of contemporary postsecondary education, make this point in a summary of their work, observing that “students majoring in traditional liberal-arts fields, including social science, humanities, natural science, and mathematics, demonstrated significantly higher gains in critical thinking, complex reasoning, and writing skills over time . . .” The authors attribute this, at least in part, to requirements of higher levels of reading and writing, and students spending more time studying. These students are a good bet to succeed in a constantly fluctuating economic situation (*The Confidence Factor in Liberal Education*, Liberal Education, summer 2012, Daniel Gordon; 42-47).



### **Concluding Observations**

So what can we conclude from this discussion about the educational value of the Liberal Arts?

Most generally, we learn that education is critical to economic survival in a fluid workplace in which workers need to view themselves as the primary architects of their careers. The type of education will vary, depending on the individual's life choices. Whatever those choices, the most successful individuals will be those able to negotiate multiple positions and adapt to jobs that change with developing technologies. The flexibility and creativity to make one's way in such an environment are precisely qualities offered by sound Liberal Arts study.

For the individuals who avail themselves, the Liberal Arts offer a set of skills that enhance the ability to adapt to a workplace that places a premium on skills like creativity, critical thinking, intellectual flexibility and storytelling. These skills are not new. Humanity has long produced artists, philosophers, mathematicians, novelists and scientists.

Perhaps the question is that of how best to teach the Liberal Arts and in what context, given that they represent qualities and abilities that mature over a lifetime. Just as their study challenges the individual to think critically and creatively, so also do they challenge colleges and universities to reflect on when, where and how to teach them in a world growing increasingly complex.

B. *Academic Affairs*1. **Act on Proposed Process for Issuing Certificates of Approval Pursuant to the Kansas Private and Out-of-State Postsecondary Educational Institution Act**

Regent Moran

**Gary Alexander,**  
VP, Academic Affairs**Summary and Staff Recommendation**

*Staff recommends that the Board delegate authority to the Director of Private Postsecondary Education to issue initial Certificates of Approval to qualified non-degree-granting institutions, as well as renewal Certificates of Approval to qualified degree and non-degree-granting institutions, in accordance with the Kansas Private and Out-of-State Postsecondary Educational Institution Act and the Board's regulations. Staff further recommends that the Board continue to act on staff recommendations for issuance of initial Certificates of Approval for degree-granting institutions, but no longer take action to approve additional degree granting authority subsequent to issuance of the initial Certificate of Approval by the Board. Staff will continue to review all programs, degree and non-degree, to be offered by institutions that are required to seek and maintain certification from the Board to operate in this state. This delegation of authority and change in current practice would become effective January 1, 2015.*

**Background**

Prior to 1999, private and out-of-state non-degree granting occupational schools (commonly called proprietary schools) were regulated by the Kansas Department of Education. Private and out-of-state institutions that sought to offer degree programs in the state were regulated by the Board of Regents. In 1999, Senate Bill No. 345 transferred the regulation of the proprietary schools to the Board and resulted in two differing review processes applicable to private and out-of-state institutions being administered by the Board. In 2004, recognizing the incongruities inherent in this system, the Board proposed and the Legislature passed the Private and Out-of-State Postsecondary Educational Institution Act (Act), currently codified at K.S.A. 2014 Supp. 74-32,162 *et seq.*

The 2004 Act incorporates aspects of both prior processes, lists definitions and characteristics of institutions that must obtain Board approval to operate, and provides that specific standards for degree granting institutions must be consistent with standards applied by the Board to the public institutions that it coordinates and supervises.

In 2005, the Board addressed a number of policy issues related to regulation of institutions under the then-new Act. One determination made by the Board at that time was to retain for itself action on initial Certificate of Approval applications for degree-granting institutions (when brought forward for approval after staff review for compliance with statutory and regulatory standards and a recommendation to that effect), but to delegate to staff the annual renewal of such Certificates (after review by staff to determine whether the statutory and regulatory requirements continue to be met). The minutes from that 2005 meeting do not reflect how the Board wanted to handle the issuance of initial Certificates of Approval to non-degree-granting institutions or renewal of such Certificates. There was also no mention of whether the Board wanted to continue receiving and acting on additional degree-granting authority for institutions that the Board had previously given degree-granting authority. The practice has been for staff to approve both initial and renewal applications of qualified non-degree-granting institutions, to approve renewal applications for qualified degree-granting institutions, and to bring requests for initial and additional degree-granting authority for qualified degree-granting institutions to the Board for action.

**Staff Recommendation**

With the new State Authorization Reciprocity Agreement responsibilities being added to the functions performed by the Board's Private and Out-of-State Postsecondary unit of Academic Affairs, staff has been updating and reworking the processes used by the Board and Board office to meet the Board's statutory responsibilities in this area. In addition to the Kansas Administrative Procedures Act delegation issue on the Board's consent agenda in November, staff recommends that the Board confirm current practice and formally delegate authority to the Director of Private Postsecondary Education to issue *initial* Certificates of Approval to qualified *non-degree-*

*granting* institutions, as well as *renewal* Certificates of Approval to qualified *degree and non-degree-granting* institutions, in accordance with the Kansas Private and Out-of-State Postsecondary Educational Institution Act and the Board's regulations. Staff further recommends that the Board continue to act on staff recommendations for issuance of *initial* Certificates of Approval for *degree-granting* institutions, but no longer take action to approve *additional degree granting* authority subsequent to issuance of the initial Certificate of Approval by the Board. Instead, the Vice President of Academic Affairs would be authorized to approve amendments to previously issued Certificates of Approval to degree-granting institutions in order to include additional degree granting authority (each institution's request for additional degree-granting authority comes to the Board office as a request to amend the scope of the institution's initial Certificate of Approval; this practice would continue). Staff will continue to review all programs, degree and non-degree, initial and additional, to be offered by institutions that are required to seek and maintain certification from the Board to operate in this state. As part of its annual report to the Board, staff will report on the additional programs reviewed in the previous year. This delegation of authority and change in current practice would become effective January 1, 2015.

C. *Other Matters*

**1. Receive Recommendations from the Performance Funding Workgroup**

**President Burks,  
President Shonrock,  
President Sopcich,  
Members of the Workgroup**

**Summary**

*At the September 2014 Board meeting, the Board of Regents adopted a goal for the 2014-15 academic year regarding the development of a performance funding model. The Board also gave staff direction to create a workgroup of institutional presidents to study the issue. The workgroup has met on three occasions and finalized its recommendations which are presented below.*

**Background**

Over the past year, legislative interest has been expressed in a revised performance-based funding model for higher education. At the current time, the performance-based funding model includes performance agreements between each institution and the Board of Regents based on the goals of the Board. At the Board’s August retreat, several legislators joined the Board to discuss this issue and heard a presentation from Dr. Dennis Jones from the National Center for Higher Education Management Systems on what is happening in other states on this topic. In September, the Board adopted the following as one of its goals for the 2014-15 academic year:

The Board will explore performance-based funding models for higher education and propose an initiative by January of 2015 for consideration during the 2015 Legislative Session. The Board’s performance-based funding initiative will be focused in a particular area and will incorporate the six guidelines on which the Board and legislative leaders reached consensus at the Board’s retreat in August: (1) be transparent, (2) be broad-based in order to be sustainable, (3) have standards that apply to the Board’s strategic plan, (4) be forward looking with no retroactive application, (5) be phased in on a reasonable basis, and (6) include a stop-loss provision.

The Board also directed staff to create a workgroup of institutional presidents to develop a recommendation. Those selected to serve on the workgroup are as follows:

- Eric Burks, President of North Central Kansas Technical College
- Jerry Farley, President of Washburn University
- Bernadette Gray-Little, Chancellor of the University of Kansas
- Carl Heilman, President of Barton Community College
- Michael Shonrock, President of Emporia State University
- Joe Sopcich, President of Johnson County Community College

Staff providing support to the workgroup include Elaine Frisbie, Mary Galligan, and Andy Tompkins.

**Recommendations**

The Performance Funding Workgroup has developed the following performance funding framework for consideration by the Board of Regents, Legislature, and Governor. The workgroup believes that successful implementation of this framework will be dependent on new funding so that the incentive for increased performance is clear and supported. Therefore, the workgroup does not believe that the Board should pursue a new performance funding system until the state has the resources available to improve state support of institution base budgets over the long term. The workgroup further believes that the annual goals for each sector and institution should be set by the Board of Regents and the performance results shared with the Governor and Legislature.

Recommended Higher Education Performance Funding Framework

1. The performance funding system would be tied to achievement of the Board of Regents' Foresight 2020 goals.
2. Performance funding goals would be established for each sector and each institution based on its proportionate performance for the sector.
3. Performance metrics would be common to all sectors where possible and specific as appropriate to the mission of each sector.
4. Performance goals for each institution would be established based on the institution's performance in a baseline year or a three-year average.
5. Metrics to be used for each sector would include the following:
  - Universities
    - a) number of certificates and degrees awarded; b) number of students who complete mathematics and language arts gateway courses during the freshman year; c) number of students who complete credit hour benchmarks, d) number of secondary concurrent enrollment students; and e) amount of non-state research funding (research universities only).
  - Community Colleges
    - a) number of certificates and degrees awarded; b) number of students who complete mathematics and language arts gateway courses during the freshman year; c) number of students who complete credit hour benchmarks, d) number of students who transfer to a university with at least 24 hours of credit; and e) number of secondary concurrent enrollment students.
  - Technical Colleges
    - a) number of certificates and degrees awarded; b) number of students who complete mathematics and language arts gateway courses during the freshman year; c) number of students who complete credit hour benchmarks, and d) number of secondary concurrent enrollment students.
6. As an incentive, a weighting would be assigned to the performance metrics for each student from a traditionally underserved population.
7. Implementation of a new performance funding system should allow for a year of planning and transition and then a two-year pilot.
8. The current performance agreement system would remain in place during the planning year and be suspended during the two-year pilot.

**2. Receive Report from Kansas Postsecondary  
Technical Education Authority**

**Blake Flanders,  
VP, Workforce Development**

**Summary**

*The Kansas Postsecondary Technical Education Authority (TEA) met on Thursday, December 11, 2014. Members approved the Mental Health Technician technical certificate program at Barton Community College and approved the Program Alignment for Medical Laboratory Technology. TEA members also received an annual report on the Outcome Metrics Pilot Project and the Tiered/Non-Tiered Course Review Process. Additionally, the TEA approved the 1<sup>st</sup> distribution of funding for the Excel in Technical Education (SB155), the AO-K Proviso, and the GED Accelerator. The TEA also approved grants submitted through the Innovative Technology program.*

**3. Act on Non-Budgetary Legislative Items**

**Matt Casey,  
Director, Government Relations**

**Background**

*Last month the following three proposed non-budgetary legislative items were presented for first read: 1) PSU Land Exchange with the City of Pittsburg, 2) the inclusion of JCCC in the Postsecondary Education Performance-based Incentives Fund, and 3) tuition rates for retired military personnel and their families. All three items were reviewed by the Council of Government Relations Officers and the Council of Presidents. Below are summaries of the proposals.*

**Non-budgetary Legislative Issues**

- 1. Pittsburg State University Land Exchange with City of Pittsburg.** The proposed land exchange would provide PSU with contiguous acreage with frontage road access and space for future planned development of a new outdoor track and recreational facilities. The exchange would also enable PSU to maintain and better access land utilized for international Baja SAE competitions as well as space intended for future development of an outdoor laboratory to support PSU's School of Construction. The City plans to use acquired acreage for the development of residential housing. Exact acreage to be exchanged by PSU, along with specific legal descriptions, is dependent upon the results of pending appraisals. See below for additional information.
- 2. Removal of the Johnson County Community College Exception from the Postsecondary Education Performance-based Incentives Fund.** In 2014, the Legislature created a new grant program that specifies that any eligible postsecondary educational institution may certify to the Board of Regents the number of individuals who received a general educational developmental (GED) credential while enrolled in an eligible career technical education program. Each fiscal year when the certifications are received by the Board, payment would be calculated and distributed based on the following: \$500 for each GED, \$1,000 for each technical education credential, and \$170 for each individual enrolled in a technical program, of which \$150 is to be spent on the GED test. Eligible institutions in this bill include any community college, technical college or Washburn University Institute of Technology, excluding Johnson County Community College (JCCC). This proposal would remove the exclusion of JCCC from participating in the program. See below for additional information.
- 3. Tuition Rates for Retired Military Personnel (Veterans), their Spouses and Dependents.** A recent change in federal law will require that all public institutions charge no more than in-state tuition rates to certain veterans, their spouses and their dependents, regardless of their actual state of residence or lack of any prior Kansas residency, for a period of three years post-discharge, if those institutions want to remain eligible for Post-9/11 and Montgomery GI Bill benefits. This new federal law will become effective July 2015. In order to allow the six state universities to remain eligible to receive the noted funding, the newly adopted federal provisions require amendment of K.S.A. 2014 Supp. 76-729, or enactment of a new "stand-alone" statute, by July 1, 2015. See below for additional information.

## 1. PITTSBURG STATE UNIVERSITY LAND EXCHANGE WITH CITY OF PITTSBURG

**Request:** Request authorization to exchange certain property with the City of Pittsburgh.

**Background:** Pittsburg State University and the City of Pittsburgh have been discussing, and would like to pursue, a mutually beneficial exchange of land. The exchange would provide the City of Pittsburgh prime space for a much needed housing development and provide PSU with contiguous acreage with prime frontage road access and ideal space for future planned development of a new outdoor track and recreational facilities. The exchange would also enable PSU to maintain and better access land utilized for international Baja SAE competitions as well as space intended for future development of an outdoor laboratory to support PSU's School of Construction.

PSU and the City of Pittsburgh are now each commissioning appraisals of the properties to determine relative value of each party's respective acreage. The land of interest to PSU, and currently owned by the City of Pittsburgh, consists of 22.3 acres identified as "Pittsburg Research and Development Park Phase II" and sits directly adjacent to PSU land to the north, Pittsburg Research and Development Park Phase I to the west, with major frontage road access to the south. PSU currently owns 130.6 acres of undeveloped land directly to the north of this 22.3 acres owned by the City of Pittsburgh. A stream and flood plain area, running east and west across the PSU land, divides the PSU acreage. The City of Pittsburgh is interested in acquiring acreage in the northern section of the PSU owned land, which sits, directly adjacent to a residential neighborhood to the north. A recent housing study confirmed the significant need in Pittsburg for development of housing stock to meet current demands and support continued economic growth. Located in the fastest growing area of the city and adjacent to an established residential neighborhood, acreage in the northern most portion of the PSU land would be prime residential development space to help meet housing needs. Exact acreage to be exchanged by PSU along with specific legal descriptions will be dependent upon the results of these appraisals. The intent will be to identify the amount of PSU acreage, which is of equivalent value to the 22.3 acres of City owned property.

**Impact:** Benefit to PSU and the City of Pittsburgh

**Fiscal Note:** None.

**Proponents:** PSU and the City of Pittsburgh

**Opponents:** None known at this time.

## 2. REMOVAL OF THE JOHNSON COUNTY COMMUNITY COLLEGE EXCEPTION FROM THE POSTSECONDARY EDUCATION PERFORMANCE-BASED INCENTIVES FUND

**Request:** Removal of the exception from the Postsecondary Education Performance-based Incentives Fund, aka "GED Accelerator pilot program" (SB429), which prohibits Johnson County Community College from participating in the pilot.

**Background:** The contents of SB 429 was passed by the 2014 Legislature to provide to eligible institutions, for each student receiving a GED, \$500; for each individual receiving a career technical credential, \$1,000, and \$170 for each student taking the GED test. The purpose of the pilot was to incent GED completion and technical certificate completion. JCCC was listed as an exception to the definition of "eligible postsecondary institution," and therefore excluded from participating in the pilot, because JCCC was the subject of another pilot program (JCCC "Go Pro Now" SB427) that did not secure passage.

**Impact:** Anticipated increase in participation in pilot and positive impact on goals set forth in Foresight 2020.



**Fiscal Note:** There is no fiscal impact. There was approximately \$2 million appropriated for this pilot. No more funding is necessary to allow JCCC to participate.

**Proponents:** KACCT and JCCC

**Opponents:** None known at this time.

### 3. TUITION RATES FOR RETIRED MILITARY PERSONNEL (VETERANS), THEIR SPOUSES AND DEPENDENTS

**Request:** Amendment to K.S.A. 2014 Supp. 76-729, or the introduction of a new statute, allowing the Board to authorize certain veterans (and their spouses and dependents) to pay an amount equal to resident tuition irrespective of whether the individuals in question have ever resided in Kansas prior to taking classes.

**Background:** A recent change in federal law will require that all public institutions charge no more than in-state tuition rates to certain veterans, their spouses and their dependents, regardless of their actual state of residence and regardless of whether they have had residency in Kansas previously, for a period of three years post-discharge. This statutory change is required for these institutions to remain eligible for Post-9/11 and Montgomery GI Bill benefits.<sup>2</sup> This new federal law will become effective July 2015. Additionally, the Kansas Legislature and others have expressed interest in pursuing such a policy in recent years, as a benefit to this country's veterans regardless of their state of residence.

In order to allow the six state universities to provide this benefit to veterans, as well as to remain eligible to receive the noted funding, it is necessary to either amend K.S.A. 2014 Supp. 76-729 or enact a new "stand-alone" statute, by July 1, 2015. In either case, Kansas law will (1) need to apply to all veterans who have (a) had at least 90 days of active service and (b) been honorably discharged within three years of applying to a university; and (2) require removing any requirement that such a veteran (or their spouse or dependent) be physically present in Kansas a certain amount of time prior to attendance or have been physically present in the state prior to admission, i.e. the veteran cannot be required to have previously had a permanent change of station order for active duty in Kansas as the law currently states.

**Impact:** This change in Kansas law will allow state universities to offer in-state tuition rates to certain veterans, regardless of their state of residency prior to attending courses in Kansas, and to continue accepting federal funds from GI benefit-derived sources.

**Fiscal Note:** Estimating a fiscal impact is difficult, not knowing the number of new applications from veterans and their families that such a new provision will cause. For context, since 2010 the current regulations that ensure

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<sup>2</sup> A full copy of the newly amended federal law is available online at <https://beta.congress.gov/bill/113th-congress/house-bill/3230>. The summary of the changes that is provided at this site states: "(Sec. 702) Directs the Secretary to disapprove, for purposes of the All-Volunteer Force and the Post-9/11 Educational Assistance programs, courses of education provided by a public educational institution of higher education (IHE) that charges veterans living in the state higher tuition and fees than it charges in-state residents, regardless of the veteran's state of residence. Makes this provision applicable to: (1) veterans who were discharged or released from at least 90 days of active service less than three years before their date of enrollment in the applicable course, (2) family members eligible for such assistance due to their relationship to such veterans, and (3) courses that commence on or after July 1, 2015. This Prohibits the Secretary from disapproving a public IHE's course on the grounds that the IHE conditions a veteran's receipt of in-state tuition rates on such veteran: (1) demonstrating an intent, by means other than physical presence, to establish residency in the state; or (2) satisfying other requirements not related to the establishment of residency.

the resident fee privilege is granted to active military (K.A.R. 88-3-8a) and military veterans (K.A.R. 88-3-12) along with their families has resulted in over \$16 million in tuition expenses waived. However, as the new federal provision impacts all public institutions nation-wide, the greatest impact may only occur with respect to the Kansas programs that are unique or hard to obtain elsewhere (e.g. Veterinarian Medicine). The federal law impacts only the tuition that may be charged, and does not impact or change admission criteria.

**Proponents:** Veterans and their supporters.

**Opponents:** None known at this time.

### **Current Law**

Under K.S.A. 2014 Supp. 76-729, a person qualifies as a resident for tuition rate purposes (i.e. in-state tuition) at one of the six state universities if a person is a domiciliary resident of the state of Kansas or, if a minor, the parents of that person have been domiciliary residents of the state of Kansas, for at least 12 months prior to enrollment.<sup>3</sup> However, the statute provides for certain exceptions to this 12 month rule. Two of these exceptions specifically concern current or former members of the military, their spouses, or their dependents (as defined by K.S.A. 2014 Supp. 76-729(d)).<sup>4</sup>

The current statutory eligibility requirements applicable to veterans, and the resulting provisions of K.A.R. 88-3-12 include criteria concerning some previous connection to and residency in Kansas.

K.S.A. 2014 Supp. 76-729(b)(9) states:

(b) The state board of regents may authorize the following persons, or any class or classes thereof, and their spouses and dependents to pay an amount equal to residents.....(9) persons who have retired or have been honorably discharged from military service, had a permanent change of station order for active duty in Kansas during such military service and live in Kansas at the time of enrollment."<sup>5</sup>

The regulation promulgated to carry out this provision, K.A.R. 88-3-12, states:

(a) The resident fee privilege shall be granted to each person who meets the following requirements:

- (1) Has been a domiciliary resident of Kansas for less than 12 months;
- (2) had a permanent change of station order for active duty in Kansas;
- (3) has retired or has been honorably discharged from military service; and
- (4) established current domiciliary residence at enrollment. The resident fee privilege shall also be granted to the spouse and dependent children of that person.

(b) Each person seeking the resident fee privilege according to this regulation shall be responsible for providing the registrar at the state educational institution, as defined by K.S.A. 76-711 and amendments thereto, at which the person is enrolling with the information necessary to indicate domiciliary residence in Kansas and shall provide a statement in support of the claim that meets the following requirements:

- (1) Is notarized;
- (2) is signed by an appropriate military officer;
- (3) provides the date of discharge or retirement from active military service and specifies whether the discharge or retirement was under honorable conditions;
- (4) provides the date of initial presence in Kansas; and

<sup>3</sup> K.S.A. 2014 Supp. 76-729(a).

<sup>4</sup> K.S.A. 2014 Supp. 76-729(a)(2) and (9).

<sup>5</sup> K.S.A. 2014 Supp. 76-729(b).

(5) provides the dates of all active duty service in Kansas, including the date of the permanent change of station order for active duty in Kansas.

(c) The resident fee privilege extended by this regulation shall continue for a maximum of 12 months.

(d) This regulation shall apply retroactively beginning with any student who enrolled in the fall semester of 2006 at any state educational institution as defined in K.S.A. 76-711 and amendments thereto.

## **VIII. Adjournment**

# AGENDA

KANSAS BOARD OF REGENTS  
ACADEMIC AFFAIRS STANDING COMMITTEE  
December 17, 2014  
10:30 a.m.

- 1. Approve November 19, 2014 Minutes**
- 2. Discussion**  
Coordinating Council/College Readiness – Gary Alexander
- 3. Updates**
  - a. State Authorization Reciprocity Agreement (SARA) – Gary Alexander
  - b. Developmental Education – Susan Fish
  - c. Transfer and Articulation Council – Karla Wiscombe

# MINUTES

## Board Academic Affairs Standing Committee Minutes

Wednesday, November 19, 2014  
10:30 a.m.  
Kathy Rupp Conference Room  
Kansas Board of Regents  
Topeka, Kansas

The Board Academic Affairs Standing Committee met in the Kathy Rupp Conference Room of the Kansas Board of Regents, Topeka, Kansas, at 10:30 a.m. on Wednesday, November 19, 2014.

Members Present: Robba Moran, Chair  
Joseph Bain  
Zoe Newton  
Helen Van Etten

Board Staff: Gary Alexander, Jean Redeker, Karla Wiscombe, Jacqueline Johnson, Susan Fish, Theresa Schwartz, Crystal Puderbaugh, Jamie Nickoley, and Judd McCormack

Others Present: Sara Rosen, University of Kansas; April Mason, Kansas State University; Ruth Dyer, Kansas State University; and Brian Inbody, Neosho County Community College

### Approve November 4, 2014 Minutes

The November 4, 2014 Board Academic Affairs Standing Committee Meeting minutes stand approved as written.

### Concurrent Enrollment (teacher qualifications; impact data; evaluation) – Gary Alexander and Karla Wiscombe

Gary Alexander gave an overview of the concurrent enrollment Board policy. It was noted this policy concerns Concurrent Enrollment Partnerships (CEP) between the K-12 school districts and the higher education two-year and four-year institutions where approved high school faculty teach college credit courses during the normal school day. It does not include programs where high school students travel to the college/university for classes.

Karla Wiscombe presented charts of the first three years of data collected on the success of concurrent enrolled students using KBOR and National Student Clearinghouse data. After 6 to 8 years there will be trend data.

April Mason, Kansas State University, provided input from the Council of Chief Academic Officers on faculty credentials. The Higher Learning Commission recently changed the level of credentials for faculty teaching concurrent enrollment courses. Some high school faculty need additional education to continue teaching concurrent classes. The universities and community colleges are working on an alliance to assist high school faculty in obtaining the necessary credentials to meet HLC standards.

### Proposed Delegation of Kansas Administrative Procedures Act (KAPA) Authority – Gary Alexander

Gary Alexander and Theresa Schwartz presented the proposed delegation of Kansas Administrative Procedures Act Authority (KAPA) which will be presented to the Board for action today. This issue paper requests the Board to formally authorize the Board President and Chief Executive Officer to sign Summary Orders, and the

Board Chair to appoint individuals or committees to serve as hearing panels or take such other actions on behalf of the Board as deemed necessary or required by the KAPA.

### **Procedures for Issuing Private and Out-of-State Postsecondary Certificates of Approval – Gary Alexander and Theresa Schwartz**

Gary Alexander and Theresa Schwartz reported on procedures for issuing certificates of approval pursuant to the Kansas Private and Out-of-State Postsecondary Educational Institution Act. Initial authorization to operate as a degree granting institution within Kansas goes before the Board for approval. Review of additional degree granting programs will continue but will not go forward to the Board. The Academic Affairs unit is responsible for ensuring the academic quality of programs offered in Kansas. BAASC was in agreement of these procedures.

### **Programs for System Articulation – Gary Alexander and Karla Wiscombe**

Gary Alexander presented the University 2+2 programs proposed for articulation with all nineteen community colleges by the end of the academic year:

- Emporia State University
  - Business
  - Elementary Education
- Fort Hays State University
  - BGS General Studies
  - BSN Nursing
- Pittsburg State University
  - Bachelor of Business Administration (BBA)
  - Teacher Licensure Programs (BSE)
- Kansas State University
  - BS in Interdisciplinary Social Science
  - BS in Technology Management
- University of Kansas
  - BA in Psychology
  - Bachelor of Business Administration (BBA)
- Wichita State University
  - Bachelor of Business Administration – General Business
  - BS in Criminal Justice

BAASC recommends approval of the two programs identified by each university for articulation with each of the nineteen community colleges. Specific proposals for these 2+2 program articulations will be provided no later than the June meeting.

### **State Authorization Reciprocity Agreement (SARA) – Gary Alexander**

Gary Alexander informed the Standing Committee that Kansas is now a SARA state. The Board office has received several inquiries this week. Seventeen other states are currently SARA states.

### **Developmental Education – Susan Fish**

Gary Alexander and Susan Fish have convened three committees in response to the Board's goal of implementing the Developmental Education Working Group's recommendations concerning: 1) a common placement assessment policy; 2) referral of students from Developmental Education to ABE; and 3) development of a refresher course to be offered to high school seniors that could enable more of them to enter college taking credit-bearing mathematics and composition classes.

### **Transfer and Articulation Council (TAAC) – Karla Wiscombe**

TAAC had approved six courses last month and will approve five more courses this afternoon.

Brian Inbody gave an update on the Quality Assurance Committee. Cynthia Farrier and her staff will pull data comparing student success in the next level course work where the next level course is easily identified. The data will look at where the student took the first level course, compare his/her success at the receiving institution for the next level course, and will be a three-year average. The quality assurance committee will receive the report in March or April when they will review and approve the report. The report will be sent to the Chief Academic Officers at all of the institutions within the state. The committee's plan is to inform, not set standards. Each institution's Chief Academic Officer and/or Department Chair will be responsible to make any changes where warranted.

**Other Business**

There was no other business.

The meeting adjourned at 11:14 a.m.

# AGENDA

Fiscal Affairs and Audit Committee  
Wednesday, December 17, 2014  
10:15-11:45 AM, Board Room

## I. OLD BUSINESS

- A. Follow up on issues raised during the December 2, 2014 teleconference regarding FAA items on the Board's agenda and any other questions/clarifications about Board agenda items

## II. NEW BUSINESS

- A. Receive external management review report on Fort Hays State University
- B. Authorization to Enter into a Lease Agreement with the University of Kansas Medical Center Research Properties, Inc.—KU
- C. Authorization to Amend the FY 2015 Capital Improvements Plan and Approve Program Statement for Redesign of the Athletic Practice Fields – KSU
- D. Authorization to Amend FY 2015 Capital Improvements Plan and Approve Program Statement for Construction of Institute of Applied Technology – FHSU
- E. Authorization to Amend FY 2015 Capital Improvements Plan and Approve Revised Program Statement for Construction of a New Facility for Art—FHSU
- F. Authorize the Razing of the Dairy Facility—FHSU
- G. Act on FY 2016 Housing and Food Service Rate Adjustment Proposals Submitted by State Universities (Final Action)
- H. Approve Allocation of FY 2016 Rehabilitation and Repair Appropriation—Systemwide
- I. Approve Proposed Amendment to Memorandum of Agreement Between Kansas State University and Fraternal Order of Police
- J. Audits for committee review and discussion (standing item)
- K. Other Committee Business

## III. OTHER COMMITTEE ITEMS

- A. Next meeting dates
  - 1. December 30, Noon (Agenda planning conference call)
  - 2. January 14, 10:15 a.m.



# AGENDA

Board Governance Committee  
Wednesday, December 17, 2014  
8:45-10:00, Conference Room B

**I. APPROVE MINUTES FROM NOVEMBER 19, 2014**

**II. CONSIDERATION OF APPROVED AGENDA ITEMS**

- A. GOV 14-12, Review Proposed Revisions to Policies as They Arise
  - a. Council of Presidents Proposal to Amend Multi-year Contracts Provision
- B. GOV 14-02, Update on CEO Multi-rater Feedback Survey and Assessment Process
- C. GOV 14-08, Review University Campus Security Reports and Conceal Carry Spreadsheets with Campus Experts
  - a. Wichita State University
  - b. Pittsburg State University

**III. NEXT MEETING DATES**

- B. January 14, 2015
- C. February 11, 2015

# MINUTES

## GOVERNANCE COMMITTEE November 19, 2014 Minutes

The Kansas Board of Regents' Governance Committee met on Wednesday, November 19, 2014. Chairman Kenny Wilk called the meeting to order at 8:30 a.m. Proper notice was given according to law.

Members Present:           Kenny Wilk, Chair  
                                  Shane Bangerter  
                                  Fred Logan

Others Present:            President Bardo, WSU; President Scott, PSU; David Rintoul, KSU; Andy Tompkins, KBOR; Julene Miller, KBOR; Blake Flanders, KBOR; Renee Burlingham, KBOR; Breeze Richardson, KBOR

### MINUTES

Regent Logan moved to approve the October 15, 2014 minutes. Regent Bangerter seconded, and the motion carried.

### UNIVERSITY CEO COMPENSATION POLICY

General Counsel Julene Miller reported that she and Regent Logan have reviewed the components of the Board's University CEO Compensation policy and are recommending no changes at this time.

### FORT HAYS STATE UNIVERSITY AND DODGE CITY COMMUNITY COLLEGE PROPOSED MERGER

At the October Governance Committee meeting, staff was directed to communicate to Dodge City Community College that the Board of Regents needed clarification on whether the College plans to move forward with the merger. The Board needed this clarification in order to advance the budget request for the merger proposal. Vice President Flanders reported that at the November 11 Dodge City Community College Board of Trustees meeting, the Trustees did not take action to move forward with the merger. Since the Trustees did not come to an agreement to pursue a merger at this time, staff recommends that the Board withdraw its funding request for the upcoming year. Following discussion, Regent Logan moved to forward staff's recommendation to the Board for consideration. Regent Wilk seconded, and the motion carried.

### CONNECTING DISTINGUISHED PROFESSORS WITH LEGISLATIVE RESEARCH

General Counsel Miller stated staff is recommending having a point of contact for Legislators in the Legislative Research Office and a point of contact in the Board of Regents Office. The Board office will then contact the Distinguished Professors Steering Committee at the appropriate university with the Legislator's request. The provost at that campus will also be notified. It was noted that this process will not prohibit Legislators from contacting a distinguished professor directly. The Committee directed staff to forward the proposed process to the Council of Chief Academic Officers and the Council of Presidents for review and feedback.

### ACCOUNTABILITY/REPORTING ON MAJOR STATE INVESTMENTS

President Tompkins stated in order to provide the Board with appropriate oversight of major enhancements funded through the state, staff recommends continuing the use of the steering committee that is comprised of representatives from the Department of Commerce and the Kansas Board of Regents. This committee will review and report to the Board Fiscal Affairs and Audit Standing Committee at least once per year on the outcomes on the following enhancements: 1) Kan-Grow Engineering Initiative, 2) Cancer Center, 3) Global Food Systems formerly Animal Health, and 4) Aviation Research. For all other university enhancements, a progress report will

be made by the respective universities on a semi-annual basis to the Fiscal Affairs and Audit Standing Committee. Regent Logan stated he would like an academic component added to the reports on the enhancements, and he believes the membership of the steering committee should include either provosts or professors. The Governance Committee had no objections to the recommendations.

AMENDMENTS TO BOARD’S POLICY ON ANNUAL AND MULTIPLE YEAR APPOINTMENTS

General Counsel Miller stated the Council of Presidents recommends amending the Board’s policy on Annual and Multiple Year Appointments. The amendment would allow all the state universities to offer multiple year appointments to any athletic director or coach. The current language of the policy only allows division I universities this option. President Scott stated that as the regional universities become more competitive on the national level, it is harder to keep their coaches. The Committee had concerns regarding the issues division I universities face with multiple year contracts including having to buy out contracts. Regent Logan stated he would like the language in the policy to include a three-year limit for the regional universities. He would also include a statement that the compensation cannot exceed the salary of the university’s CEO. The Committee decided to continue the discussion on this topic at its December meeting, and directed President Scott to share the Committee’s concerns with the Council of Presidents.

EXECUTIVE SESSION

At 9:20 a.m., Regent Bangerter moved, followed by the second of Regent Logan, to recess into executive session for 60 minutes to discuss matters relating to security measures pursuant to K.S.A. 75-4319(b)(13). Participating in the executive session were members of the Governance Committee, President Tompkins, General Counsel Julene Miller, and designated university staff. At 10:20 a.m., the meeting returned to open session.

ADJOURNMENT

The meeting was adjourned at 10:20 a.m.

# AGENDA

System Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
December 17, 2014  
10:00 a.m.  
Suite 530

1. Approve minutes from Wednesday, November 19, 2014
2. Receive Update on Budget – Elaine
3. Receive Report from System Council of Chief Academic Officers
4. Receive Update on Performance Funding Workgroup Recommendations
5. Other Matters

# MINUTES

System Council of Presidents  
Kansas Board of Regents  
1000 S.W. Jackson  
Topeka, KS  
November 19, 2014  
10:00 am  
Suite 540

1. Presidents John Bardo and Carl Heilman called the meeting to order at 10:01 am.
2. Minutes of October 15, 2014 were approved.
3. Update on State Funding- Elaine Frisbie, *Vice President for Finance & Administration, Kansas Board of Regents*
  - a. Update on the state's revenue projections. The Kansas consensus revenue estimating committee met and revised the revenue estimate downwards.
    - i. The Governor can institute an allotment where he can reduce line items in the budget unilaterally.
    - ii. There are some other things that the legislature can do. The system has the budget recommendations, which does not include cuts.
    - iii. KBOR will appeal to show why they hope reductions do not happen in higher education funding and for enhancements should money come available.
    - iv. There is a 30 day appeal time if the Governor does an allotment.
4. Report from the System Council of Chief Academic Officers- John Marshall, *Vice President for Academic Affairs for Allen Community College*
  - a. SOCO received updates on the articulation council: a group of courses were recommended and approved. Will bring to the Board in the Spring.
  - b. Transfer and Articulation Council recommending two different programs from each university playing on institution's strengths.
  - c. Kansas receiving approval to enter into SARA (Midwestern State Authorization Reciprocity Agreement). KBOR will be the official portal to participate.
5. Receive update on reverse transfer- Karla Fisher, *Vice President of Academics, Butler Community College*
  - a. Spent last few semesters working through reverse transfer process which was approved this morning. The Kansas Association of Collegiate Registrars and Admissions Officers (KACRAO) is poised to get this done. Will see first round of transcripts in February. These degrees will be posted in the time they are conferred (not back dated) so will not interfere with student aid.
6. Update on Performance Based Funding- Andy Tompkins, *President and CEO, Kansas Board of Regents*
  - a. Group on Performance Based Funding has met several times. Current discussion:
    - i. Should be based on additional funds; giving institutions incentive to reach something. Also, it should be by sector. Some metrics similar across board, but others will be specific by sector.

- ii. Establish a base line year and a set of metrics.
  - iii. Recommendation: have a planning year prior to any implementation.
  - iv. Still looking for input- pursuing framework, but not sure if this is the right time to start this.
7. Update on Election- Dan Murray, *Interim Director of Government Relations, KBOR*
- a. The composition of the legislature did not change dramatically.
  - b. Need to have discussion with new legislative members about Higher Education in Kansas and the Kansas Board of Regents role.

There being no further business the meeting adjourned at 10:41 am.

Respectfully Submitted,

Anna Lanier Weyers  
Wichita State University

# AGENDA

Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
December 17, 2014  
11:00 a.m.  
Suite 530

1. Approve minutes from Wednesday, November 19, 2014
2. Report from Council of Chief Academic Officers
3. Report from Council of Chief Business Officers
4. Report from Council of Government Relations Officers
5. Report from Council of Chief Student Affairs Officers
6. Other Matters

# MINUTES

Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
November 19, 2014  
11:00 a.m.  
Suite 540

1. President John Bardo called the meeting to order at 10:50 am.
2. Minutes from Wednesday, October 15, 2014 were approved
3. Report from Council of Chief Academic Officers, *Dr. Tony Vizzini, Provost and Senior Vice President, Wichita State University*
  - a. Council of Chief Academic Officers approved change of names for 3 programs:
    - i. WSU- approved change in name for the Center of Urban Studies to Public Policy and Management Center.
    - ii. WSU- approved consolidation and naming of following centers: Advanced Networking Research Institute, Center for Storage Networking Research and Center for Internet of Everything to the Applied Technology Acceleration Institute.
    - iii. FHSU- Approved name change of Department of the Communication Disorders to the Department of Communication Sciences and Disorders.
    - iv. FHSU- Approved name change of the Bachelor of Science in Speech Language Pathology to the Bachelor of Science in Communication Sciences and Disorders.
  - b. Other Items:
    - i. Trustees of the Press met. Request to put forward to COPs for Fred Woodward to be named as Director Emeritus of the Press.
      1. Bardo approved. Schultz seconded. All approved.
4. Report from Council of Chief Business Officers, *Mr. John Patterson, Administration and Campus Life, Pittsburg State University*
  - a. Bond compliance: SEC looking closely into terms of bond compliance. Will be spending more time on dealing with these issues.
  - b. Budget update: we have the budget updates and the consensus revenue estimates; encouraging everyone to look at this. COBO providing cost per credit hour basis.
  - c. COBO working on compliance with new capital improvement process. Upcoming tuition and fees discussions will start sooner than they have in the past.
5. Report from Council of Government Relations Officers, *Mr. Andy Schlapp, Executive Director of Government Relations, Wichita State University*
  - a. Election: preparing for what legislature wants moving forward. Unsure of what the impact will be for higher education at this point in time.



6. Report from Council of Chief Student Affairs Officers, *Dr. Wade Robinson, Vice President of Student Engagement*
  - a. Sexual violence and education compliance is dominating discussion for Council of Chief Student Affairs Officers.
  - b. Have guidance for campus climate surveys; no current standard. Starting in 2016 annual climate surveys will have to be done. Important that Kansas institutions have discussion about what to put on this survey. No standardized federal tool for climate surveys at this point.
  - c. Continuation of discussion for behavior expulsion issues and how to communicate this to other institutions.
  
7. Other Matters
  - a. Scott: Discussion from the Governance Board regarding Division II multi-year contracts. Looking into putting more restrictions on Division II multi-year contracts so as to avoid some of the excesses of Division I contracts.
  - b. Bardo introduced USS Senate Chair Ali Levine (WSU).
    - i. Levine: USS having discussion about reporting structure to KBOR. Will know by December if they would like to report to COPs or to the Board.

There being no further business the meeting adjourned at 11:34 am.

Respectfully Submitted,

Anna Lanier Weyers  
Wichita State University

# AGENDA

## System Council of Chief Academic Officers

Wednesday, December 17, 2014  
8:30 a.m. – 9:15 a.m.  
or upon adjournment  
Kathy Rupp Conference Room  
Kansas Board of Regents  
Curtis State Office Building  
1000 SW Jackson, Suite 520  
Topeka, Kansas

1. Approve Minutes of November 19, 2014
2. Updates
  - a. Transfer and Articulation Council (TAAC) – Karla Wiscombe
  - b. Credit for Prior Learning – Gary Alexander
3. Discussion  
Tilford Conference – Susan Bradley, Sheryl Lidzy,  
Miguel Gonzalez-Abellas and Ananda Jayawardhana
4. Other Business

SCOCAO Schedule – September 2014 – June 2015

AGENDA MATERIALS DUE	MEETING DATES
August 27, 2014	September 17, 2014
September 24, 2014	October 15, 2014
October 29, 2014	November 19, 2014
November 21, 2014	December 17, 2014
December 19, 2014	January 14, 2015
January 21, 2015	February 11, 2015
February 18, 2015	March 11, 2015
March 25, 2015	April 15, 2015
April 22, 2015	May 20, 2015
May 27, 2015	June 17, 2015

# MINUTES

## System Council of Chief Academic Officers Minutes

Wednesday, November 19, 2014  
8:30 a.m.

Kathy Rupp Conference Room  
Kansas Board of Regents

The System Council of Chief Academic Officers met in the Kathy Rupp Conference Room, Kansas Board of Regents, Topeka, Kansas, at 8:30 a.m. on Wednesday, November 19, 2014.

### Members Present:

Jon Marshall, Allen County Community College  
David Cordle, Emporia State University  
Lynette Olson, Pittsburg State University  
Nancy Tate for Randy Pembroke, Washburn University  
Chris Crawford, Fort Hays State University  
Karla Fisher, Butler County Community College

Bill Backlin, Cloud County Community College  
Jeff Vitter, University of Kansas  
Tony Vizzini, Wichita State University  
Sheree Utash, Wichita Area Technical College  
April Mason, Kansas State University

### Board Staff

Gary Alexander, Jean Redeker, Karla Wiscombe, Jacqueline Johnson, and Cynthia Farrier

### Others Present:

Sara Rosen, University of Kansas; Ruth Dyer, Kansas State University; Mehmet Barut, Wichita State University; Kim Krull, Butler Community College; David Rintoul, Kansas State University; Marilyn Mahan; Manhattan Area Technical College; and Penny Quinn, Barton County Community College

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### Approve Minutes of October 15, 2014 Meeting

Karla Fisher moved, and Lynette Olson seconded the motion, to approve the October 15, 2014 minutes as submitted. Motion carried unanimously.

### Transfer and Articulation Council (TAAC) – Karla Wiscombe

Karla Wiscombe provided an update on the work of the Transfer and Articulation Council. The bulk of TAAC's discussion in October concerned the two programs for articulation with all nineteen community colleges. Allowing each university to choose two programs would give students more choices. TAAC recommends six new courses for Board approval: Nutrition, World History 1500 to present, Trigonometry, Spanish 3, International Relations, and World/Comparative Religions. They will be reviewing four more courses today for possible recommendation to the Board for approval. Institutions were encouraged to submit courses that fulfill their general education requirements for consideration by TAAC.

### Programs for System Articulation – Gary Alexander

Gary Alexander received two proposed programs from each university for articulation with all nineteen community colleges:

- Emporia State University: Business and Elementary Education
- Fort Hays State University: BGS General Studies and BSN Nursing
- Pittsburg State University: Bachelor of Business Administration (BBA) and Teacher Licensure programs (BSE)

- Kanas State University: Bachelor Science in Interdisciplinary Social Science and Bachelor of Science in Technology Management
- University of Kansas: BA in Psychology and Bachelor of Business Administration (BBA)
- Wichita State University: Bachelor of Business Administration – General Business and Bachelor of Science in Criminal Justice
- Washburn University: BSN Nursing and Business

The Board of Regents will take action on finalized 2+2 program articulation agreements in June.

The Council approved recommending these programs be taken to the Board Academic Affairs Standing Committee.

#### **Reverse Transfer Process – Karla Fisher**

Karla Fisher presented the revised Reverse Transfer Process to the Council for approval. She noted one change signifies Washburn University as both a university and a college. This proposed process is a blueprint regarding the systemwide reverse transfer and will be on the SCOCAO agenda for review next Fall.

SCOCAO, by consensus, approved the proposed Reverse Transfer Process with the understanding it will be reviewed next Fall.

#### **Reverse Transfer/National Student Clearinghouse – Gary Alexander, Cindy Farrier and Karla Wiscombe**

Cynthia Farrier presented information about the National Student Clearinghouse Reverse Transfer Data Exchange Proposal along with a draft issue paper proposing the Kansas Board of Regents host a presentation and open forum for registrars and interested parties by inviting two of the original designers to Kansas: Shelby Stanfield from the University of Texas and Brenda Selman from the University of Missouri.

SCOCAO discussed the proposed presentation and open forum. The Council agreed by consensus to pursue inviting two of the original designers to Kansas.

#### **CEP Faculty Credentialing**

April Mason asked SCOCAO if there were any comments or issues to bring to the Board Academic Affairs Standing Committee's discussion of concurrent enrollment. Faculty credentials issues are being addressed through proposed collaboration among the universities and the community colleges. The institutions are using Higher Learning Commission accreditation standards to determine faculty credentials. The community colleges will work with the universities to assist faculty to obtain necessary credentials.

#### **Other Business**

Gary Alexander advised SCOCAO that Kansas is now officially a State Authorization Reciprocity Agreement (SARA) state. The Board office has already received several inquiries. The online application system is up and ready to go for Kansas institutions to apply to become members of SARA. Kansas Board of Regents will maintain its current policy regarding certification to operate a postsecondary institution in the state for the institutions not entering into SARA.

There being no other business, April Mason moved, and David Cordle seconded the motion, to adjourn. Meeting adjourned at 9:10 a.m.

# AGENDA

## Council of Chief Academic Officer

Wednesday, December 17, 2014  
9:15 a.m. – 10:00 a.m.  
or upon adjournment of SCOCAO  
Kathy Rupp Conference Room  
1000 SW Jackson Street, Suite 520  
Kansas Board of Regents  
Topeka, Kansas  
and reconvene at noon

1. Approve Minutes of November 19, 2014
2. New Program Requests
  - a. FHSU - Request Approval of a Doctor of Nursing Practice (DNP) (FIRST READING)
3. Program Requests
  - a. KSU – Request Approval to Create the School for Applied and Interdisciplinary Studies at K-State Olathe
  - b. PSU – Request Approval to Merge two Departments – The Department of English and the Department of Modern Languages and Literatures into a New Department of English and Modern Languages
  - c. PSU – Request Approval to Transfer the International Studies Major and Minor from the College of Arts and Sciences to the Department of History, Philosophy, and Social Sciences
  - d. ESU – Request Approval of a Legal Studies Minor in the Social Sciences Department
4. Informational Items
  - a. KU – New Minor in Spanish
5. Discussion
  - a. Annual and Multi-year Appointment Policy
    - i. KSU Specific Policy Proposal
    - ii. General Policy Proposal
  - ii. Connecting Distinguished Professors with Legislative Research
6. BAASC Discussion Topics
  - a. Credit for Prior Learning – January
  - b. Developmental/Remedial Education – February
7. Other Business

<b>AGENDA MATERIALS DUE</b>	<b>MEETING DATES</b>	<b>LUNCH ROTATION</b>
August 27, 2014	September 17, 2014	<b>FHSU</b>
September 24, 2014	October 15, 2014	<b>KSU</b>
October 29, 2014	November 19, 2014	<b>PSU</b>
November 21, 2014	December 17, 2014	<b>ESU</b>
December 19, 2014	January 14, 2015	<b>WSU</b>
January 21, 2015	February 11, 2015	<b>KU</b>
February 18, 2015	March 11, 2015	<b>KUMC</b>
March 25, 2015	April 15, 2015	<b>WASHBURN U</b>
April 22, 2015	May 20, 2015	<b>FHSU</b>
May 27, 2015	June 17, 2015	<b>KSU</b>
<p><b>*Please Note: New Program Proposals are to be submitted 4 weeks prior to the next COCAO meeting for review and processing purposes.</b></p>		

# MINUTES

## Council of Chief Academic Officers

**Wednesday, November 19, 2014  
9:15 a.m. – 10:00 a.m.  
and reconvene at Noon  
Kathy Rupp Conference Room**

### MINUTES

The Council of Chief Academic Officers met in the Kathy Rupp Conference Room, Kansas Board of Regents, Topeka, Kansas at 9:15 a.m. on Wednesday, November 19, 2014 and reconvened at noon in the Kathy Rupp Conference Room.

#### Members Present:

Chris Crawford Interim Provost, FHSU  
Jeff Vitter, Provost & EVC, KU  
April Mason, Provost, KSU  
Lynette Olson, Provost, PSU

David Cordle, Provost, ESU  
Tony Vizzini, Provost, WSU  
Randy Pembroke, VPAA, Washburn U  
Allen Rawitch for Robert Klein, KUMC

#### Staff Present:

Gary Alexander, Jean Redeker, Jacqueline Johnson, and Karla Wiscombe

#### Others Present:

Ruth Dyer, Kansas State University; Sara Rosen, University of Kansas; Mehmet Barut, Wichita State University; David Rintoul, Kansas State University; and Jeff Briggs, Fort Hays State University

#### Approve Minutes of October 15, 2014

April Mason moved, and David Cordle seconded the motion, to approve the October 15, 2014 minutes. Motion carried unanimously.

#### Program Requests

- a. **WSU - Request Approval to Change the Name of the Center for Urban Studies to Public Policy and Management Center**
- b. **WSU - Request Approval to Consolidate and Rename the following Centers - Advanced Networking Research Institute, Center for Storage Networking Research, and the Center for Internet of Everything to the Applied Technology Acceleration Institute**
- c. **FHSU – Request Approval to Change the Name of the Department of Communication Disorders to the Department of Communication Sciences and Disorders and to Change the name of the Bachelor of Science in Speech Language Pathology to the Bachelor of Science in Communication Sciences and Disorders**

Jeff Briggs, Dean of the Department of Communication Sciences and Disorders, briefly explained that the above listed request will bring the department in alignment with the contemporary trends and will more accurately describe the program.

David Cordle moved, and Chris Crawford seconded the motion, to recommend approval of program request items a-c. Motion carried unanimously.

#### Informational Items

- a. PSU - **New Emphasis in Bachelor of Science in Engineering Technology: Automotive**
- b. PSU - **New Emphases in Master of Science in Technology (MST): Automotive Technology, Construction Management, Graphics Management, Graphics Design, Innovation in Technology, Personnel Development, and Technology Management**

The above listed items from Pittsburg State University are informational and do not require action.

#### **BAASC Discussion**

##### **Coordinating Council/College Readiness (11<sup>th</sup> grade assessment) – December**

The December discussion will be informative for BAASC.

The Kansas State Department of Education (KSDE) and the Kansas Board of Regents (KBOR) Coordinating Council goals include increasing the number of high school graduates going on to obtain postsecondary education and increasing the number of high school students setting educational goals through individual plans of study. A task force has been formed to implement shared goals between KSDE and KBOR. BAASC will consider any issues or ideas to take to the task force.

The Developmental Education Task Force is putting together three groups to work on the recommendations from the developmental education report: 1) a common placement assessment policy, 2) referral of students from Developmental Education to ABE, and 3) development of a refresher course to be offered to high school seniors that could enable more of them to enter college taking credit-bearing mathematics and composition classes.

##### **Credit for prior learning - January**

The January discussion with BAASC will include an update on what the campuses are doing regarding credit for prior learning. How are universities informing students who are interested in pursuing credit for prior learning? Many universities have the information embedded in the college catalog. Some use different terms such as “advanced credit” and “accelerated mechanisms” for credit for prior learning.

#### **Other Business**

##### **Council of Distinguished Professors and Legislative Research**

The Board of Regents will work through the Council of Chief Academic Officers when requests from Legislative Research require input from faculty experts.

COCAO recessed at 9:45 a.m.

COCAO reconvened at noon in the Kathy Rupp Conference Room.

##### **BAASC meeting synopsis**

April Mason gave a brief overview of the Board Academic Affairs Standing Committee meeting. There was good discussion regarding concurrent enrollment partnerships and faculty credentials. BAASC recommended approval of 2+2 programs identified by each university.

COCAO briefly discussed non-academic misconduct, guns on campus, and issues for the BAASC breakfast. Some of the Council’s concerns were: retention and recruiting of top talent, classroom safety, and how COCAO could help the Regents.

Meeting adjourned at 1:10 p.m.

Sincerely,  
Tony Vizzini, Provost,  
Wichita State University



# CURRENT FISCAL YEAR MEETING DATES

## Fiscal Year 2015

<u>Meeting Dates</u>	<u>Agenda Material Due to Board Office</u>
August 12-14, 2014 Retreat	
September 17-18, 2014	August 27, 2014 at noon
October 15-16, 2014	September 24, 2014 at noon
November 19-20, 2014	October 29, 2014 at noon
December 17-18, 2014	November 26, 2014 at noon
January 14-15, 2015	December 22, 2014 at noon
February 11-12, 2015	January 21, 2015 at noon
March 11-12, 2015	February 18, 2015 at noon
April 15-16, 2015	March 25, 2015 at noon
May 20-21, 2015	April 29, 2015 at noon
June 17-18, 2015	May 27, 2015 at noon

# TENTATIVE MEETING DATES

## Fiscal Year 2016

### Meeting Dates

- July 21, 2015 – Budget Workshop
- August 11-13, 2015 – Retreat
- September 16-17, 2015
- October 14-15, 2015
- November 18-19, 2015
- December 16-17, 2015
- January 20-21, 2016
- February 17-18, 2016
- March 16-17, 2016
- April 20-21, 2016
- May 18-19, 2016
- June 15-16, 2016

# COMMITTEES (2014-2015)

**Kenny Wilk, Chair**  
**Shane Bangerter, Vice Chair**

## Standing Committees

Academic Affairs

Robba Moran, Chair  
 Joe Bain  
 Zoe Newton  
 Helen Van Etten

Fiscal Affairs and Audit

Shane Bangerter, Chair  
 Bill Feuerborn  
 Fred Logan  
 Ann Brandau-Murguia

Governance

Kenny Wilk, Chair  
 Shane Bangerter  
 Fred Logan

Regents Retirement Plan

Ann Brandau-Murguia, Chair  
 Kenny Wilk

## Board Representatives and Liaisons

Education Commission of the States	Zoe Newton
Postsecondary Technical Education Authority	Tom Burke Ray Frederick
Kansas Bioscience Authority	Kenny Wilk Jerry Boettcher
Midwest Higher Education Compact (MHEC)	Helen Van Etten Blake Flanders
Washburn University Board of Regents	Robba Moran
Transfer and Articulation Advisory Council	Fred Logan
KSDE/KBOR Coordinating Council	Robba Moran Helen Van Etten