

# **SEPTEMBER 16-17, 2015**

**Kansas Board of Regents**  
Curtis State Office Building  
1000 SW Jackson, Suite 520  
Topeka, KS 66612

2015-2016  
Shane Bangerter, Chair  
Zoe Newton, Vice Chair

## **KANSAS BOARD OF REGENT MEMBERS:**

Joe Bain	Shane Bangerter	Ann Brandau-Murguia
Bill Feuerborn	Dennis Mullin	Dave Murfin
Zoe Newton	Daniel Thomas	Helen Van Etten

## **FORESIGHT 2020**

A Strategic Agenda for the State's Public Higher Education System

1. Increase higher education attainment among Kansas citizens
2. Improve alignment of the state's higher education system with the needs of the economy
3. Ensure state university excellence

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# FORESIGHT 2020

*A 10-Year Strategic Agenda for the State's Public Higher Education System*

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*Foresight 2020* is a 10-year strategic agenda for the state's public higher education system. Originally adopted by the Kansas Board of Regents in 2010, updated in 2012, and modified in 2015, the plan sets long-range achievement goals that are measurable, reportable, and ensure the state's higher education system meets Kansans' expectations. Find each year's progress report at: [kansasregents.org/foresight\\_2020](http://kansasregents.org/foresight_2020).

## INCREASE HIGHER EDUCATION ATTAINMENT

### Aspirations

- ★ Increase to 60 percent the number of Kansas adults who have earned a certificate, associate or bachelor's degree by 2020.
- ★ Achieve a ten percentage point increase in retention and graduation rates by 2020.

### Measures

- ★ Number of certificates and degrees awarded by universities, community and technical colleges
- ★ Attainment Model progress
- ★ Graduation rates: 4/5/6-year rates for universities and 2/3/4-year rates for community and technical colleges
- ★ First to second year retention rates at universities, community and technical colleges
- ★ Student Success Index rates
- ★ Comparison of state demographics with higher education participation levels, including race/ethnicity, Pell Grant eligibility, and age
- ★ Comparison of postsecondary attainment in Kansas to the nation, by age groups
- ★ Adult Education: participation, percent served among working-age adults in Kansas without a high school diploma or its equivalent, and percent transitioning to postsecondary within 3 years of enrollment
- ★ Number of adults with college credit but no certificate or degree who are returning to complete a certificate, associate/bachelor degree
- ★ Seamless Transition: total number of courses approved for guaranteed transfer and number of Reverse Transfer degrees awarded systemwide

## IMPROVE ECONOMIC ALIGNMENT

### Aspirations

- ★ Respond to business and industry expectations for graduates and ensure all technical programs meet expectations of quality.
- ★ Reduce workforce shortages in select high-demand fields by increasing the number of certificates and degrees awarded, including in science, technology, engineering, and mathematics (STEM) fields.

### Measures

- ★ Percent of graduates employed and average wages in Kansas, by award level
- ★ Number of certificates and degrees awarded in selected high-demand fields, and progress made on special state initiatives
- ★ Summary findings from latest K-TIP Report, providing systemwide analysis of all approved postsecondary CTE programs, by program
- ★ Percent of certificates/degrees awarded in STEM fields
- ★ Student performance on assessments tracking industry-requested "Foundational Skills" –
  1. Mathematics/Analytical Reasoning
  2. Written and Oral Communication
  3. Critical Thinking/Problem Solving

## ENSURE STATE UNIVERSITY EXCELLENCE

### Aspiration

- ★ Improve regional and national reputations of state universities.

### Measures

- ★ Comparison to peers for each of the six state universities on established metrics
- ★ Private giving to universities
- ★ Total research dollars awarded, highlighting federal research dollars (as percent of total) and specific industry support secured
- ★ University Excellence Profile: select rankings, Composite Financial Index, and assessment of economic impact

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## MEETING INFORMATION AND SCHEDULE

Unless noted, all meetings take place at the Curtis State Office Building (CSOB) at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612 in the meeting room indicated. Addresses for offsite meetings can be obtained by contacting the Kansas Board of Regents office at 785-296-3421.

### Wednesday, September 16, 2015

<b>Time</b>	<b>Committee/Activity</b>	<b>Location</b>
8:30 am - 9:15 am	System Council of Chief Academic Officers	Kathy Rupp Room
9:15 am or Adjournment	Council of Chief Academic Officers	Kathy Rupp Room
9:00 am - 10:00 am	Governance Committee	Conference Room B
10:00 am - Noon	Council of Faculty Senate Presidents	Kan-Ed Conference Room
10:00 am - Noon	Students' Advisory Committee	Conference Room C
10:15 am - 11:50 am	Fiscal Affairs & Audit Standing Committee	Board Room
10:30 am - 11:50 am	Academic Affairs Standing Committee	Kathy Rupp Room
10:00 am - 11:00 am	System Council of Presidents	Suite 530
11:00 am or Adjournment	Council of Presidents	Suite 530
Noon - 1:15 pm	Reception <i>FHSU's Department of Art and Design</i> <i>(Remarks at 12:45 pm)</i>	KBOR Lobby
Noon - 1:15 pm	Lunch <i>Council of Chief Academic Officers</i>	Kathy Rupp Room
Noon - 12:45 pm	Board Photo/Lunch <i>Board of Regents &amp; President Flanders</i>	Conference Room B
1:30 pm	Board of Regents Meeting Executive Session – Personnel Matters <i>Board of Regents &amp; President Flanders</i>	Board Room
4:00 pm	Reception <i>Board of Regents and KBOR Staff</i>	Suite 530
5:30 pm	Dinner <i>Board of Regents, President Flanders, and</i> <i>State University CEOs</i>	Cedar Crest

**Thursday, September 17, 2015**

<b>Time</b>	<b>Committee/Activity</b>	<b>Location</b>
8:00 am	Breakfast <i>Board of Regents, President Flanders, and Students' Advisory Committee</i>	Suite 530
9:15 am	Board of Regents Meeting	Board Room
11:30 am	Lunch <i>Board of Regents &amp; President Flanders</i>	Conference Room B

# MEETING AGENDA

The Kansas Board of Regents will meet in the Board Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

## Wednesday, September 16, 2015

- |  |   |              |
|--|---|--------------|
| <b>I. Call To Order</b>  | Regent Bangerter, Chair                 |              |
| <b>II. Executive Session</b><br>Board of Regents – Personnel Matters Relating to Non-Elected Personnel |   |              |
| <b>III. Approval of Minutes</b>  | Regent Bangerter, Chair                 |              |
| June 12, 2015 Special Meeting  |   | <i>p. 6</i>  |
| June 17-18, 2015 Regular Meeting   |   | <i>p. 7</i>  |
| July 23, 2015 Budget Meeting   |   | <i>p. 23</i> |
| August 11-13, 2015 Retreat   |   | <i>p. 25</i> |
| <b>IV. Introductions and Reports</b>   |   |              |
| A. <i>Introductions</i>  |   |              |
| B. <i>Report from the Chair</i>  | Regent Bangerter, Chair                 |              |
| C. <i>Report from the President &amp; CEO</i>  | Blake Flanders, President & CEO         |              |
| D. <i>Report from Council of Presidents</i>  | President Martin                        |              |
| E. <i>Report from Council of Faculty Senate Presidents</i>   | Lorie Cook Benjamin                     |              |
| F. <i>Report from Students' Advisory Committee</i>   | Jessie Pringle                          |              |
| G. <i>Report from Unclassified Staff Council</i>   | Brett Morrill                           |              |
| H. <i>Report from Unclassified Support Staff Council</i>   | Marcia Tacha                            |              |
| <b>V. Standing Committee Reports</b>   |   |              |
| A. <i>Academic Affairs</i>   | Regent Van Etten                        |              |
| B. <i>Fiscal Affairs &amp; Audit</i>   | Regent Feuerborn                        |              |
| C. <i>Governance</i>   | Regent Bangerter                        |              |
| <b>VI. Approval of Consent Agenda</b>  |   |              |
| A. <i>Academic Affairs</i>   |   |              |
| 1. Act on Request for a Bachelor of Arts in Jewish Studies – KU  | Gary Alexander,<br>VP, Academic Affairs | <i>p. 33</i> |
| 2. Act on Request for a Master in Innovation Design – WSU  |   | <i>p. 40</i> |
| B. <i>Fiscal Affairs &amp; Audit</i>   |   |              |
| 1. Act on Authorization to Raze McCollum Hall – KU   | Greg Hoffman,<br>Director of Facilities | <i>p. 45</i> |

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|----|---|--|-------|
| 2. | Act on Authorization to Raze the Stouffer Place Apartments – KU |  | p. 45 |
| 3. | Act on Authorization to Raze Storage Shed – KSU                 |  | p. 45 |

## VII. Consideration of Discussion Agenda

### A. Presentation

- |    |   |  |       |
|----|---|--|-------|
| 1. | Receive Update on Engineering Initiative and University Research Grants | Zoe Gruber,<br>Director, Workforce Training<br>& Education | p. 46 |
|----|---|--|-------|

### B. Fiscal Affairs & Audit

- |    |   |   |       |
|----|---|---|-------|
| 1. | Act on Exchange of Property with the City of Pittsburg – PSU                | Regent Feuerborn<br>Greg Hoffman,<br>Director of Facilities | p. 47 |
| 2. | Act on Proposed Amendments to Memorandum of Agreement with PSU/KNEA – PSU   | Theresa Schwartz,<br>Associate General Counsel              | p. 50 |
| 3. | Act on Proposed Amendments to Memorandum of Agreement with FHSU/AAUP – FHSU |   | p. 52 |
| 4. | Act on Naming of Building – FHSU  | President Martin  | p. 54 |
| 5. | Act on Naming of Building – KSU   | President Schulz  | p. 54 |
| 6. | Act on Naming of Building – KSU   |   | p. 54 |

### C. Other Matters

- |    |   |                                   |       |
|----|---|-----------------------------------|-------|
| 1. | Receive Update on the Biosecurity Research Institute (BRI) Security Executive Committee Activities – KSU  | President Schulz                  | p. 55 |
| 2. | Receive Update on the KU Secure Research Facility Security Executive Committee Activities – KU  | Chancellor Gray-Little            | p. 55 |
| 3. | Adopt Updated Resolution Transferring Board’s Authority to Exercise Management Control Over Security of Certain Biosecurity Research Institute (BRI) Related Classified Information to a Security Executive Committee – KSU | Julene Miller,<br>General Counsel | p. 56 |
| 4. | Adopt Updated Resolution Transferring Board’s Authority to Exercise Management Control Over Security of Certain Classified Information of the KU Secure Research Facility to a Security Executive Committee – KU            |                                   | p. 60 |

**VIII. Executive Session**

Board of Regents – Personnel Matters Relating to Non-Elected Personnel

**Thursday, September 17, 2015**

**IX. Introductions and Reports**

A. *Introductions*

B. *Report from System Council of Presidents*

President Inbody

**X. Consideration of Discussion Agenda**

A. *Academic Affairs*

1. Receive Report on Student Learning Assessment

Regent Van Etten  
Gary Alexander,  
VP, Academic Affairs

*p. 65*

B. *Fiscal Affairs & Audit*

1. Act on Revisions to Higher Education Unified Appropriations Request for 2016 Legislative Session

Regent Feuerborn  
Elaine Frisbie  
VP, Finance & Administration

*p. 68*

C. *Governance*

1. Discuss Board Member Conflict of Interest Disclosure Statements and Act on Actual or Apparent Conflicts

Regent Bangerter  
Julene Miller,  
General Counsel

*p. 75*

D. *Other Matters*

1. Receive Report from Kansas Postsecondary Technical Education Authority

Rita Johnson,  
VP, Workforce Development

*p. 78*

2. Adopt 2015-2016 Agenda Topics for the Board Academic Affairs Standing Committee, Fiscal Affairs and Audit Standing Committee, and Governance Committee

Regent Bangerter

*p. 79*

3. Adopt Board Goals for 2015-2016

*p. 81*

4. Appoint Members to the Various Board Committees and the Washburn Board of Regents

*p. 82*

**XI. Adjournment**



# MINUTES OF PREVIOUS MEETING(S)

- I. **Call To Order** Regent Bangerter, Chair
- II. **Executive Session**  
Board of Regents – Personnel Matters Relating to Non-Elected Personnel
- III. **Approval of Minutes** Regent Bangerter, Chair

**KANSAS BOARD OF REGENTS  
MINUTES OF SPECIAL MEETING  
June 12, 2015**

The Kansas Board of Regents met by telephone conference call on Friday, June 12, 2015. Chairman Kenny Wilk called the meeting to order at 12:02 p.m. Proper notice was given according to law.

MEMBERS PRESENT:

- Kenny Wilk, Chairman
- Shane Bangerter, Vice Chairman
- Joe Bain
- Ann Brandau-Murguia
- Bill Feuerborn
- Fred Logan
- Robba Moran
- Zoe Newton
- Helen Van Etten

### EXECUTIVE SESSION

At 12:02 p.m., Regent Bangerter moved, followed by the second of Regent Logan, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Tompkins, and General Counsel Julene Miller. At 12:32 p.m., the meeting returned to open session.

### LEGISLATIVE UPDATE AND ADJOURNMENT

President Tompkins gave a legislative update. He stated the House passed HB 2109 and the trailer bill House Substitute to SB 270. The trailer bill will be considered by the Senate later today. If passed, both HB 2109 and SB 270 will be sent to the Governor for signature. Following a discussion on process, the Chair adjourned the meeting at 12:55 p.m.

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Andy Tompkins, President and CEO

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Shane Bangerter, Chair-Elect

**KANSAS BOARD OF REGENTS**  
**MINUTES**  
June 17-18, 2015

The June 17, 2015, meeting of the Kansas Board of Regents was called to order by Chairman Kenny Wilk at 1:30 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

**MEMBERS PRESENT:**

- Kenny Wilk, Chairman
- Shane Bangerter, Vice Chairman
- Joe Bain
- Ann Brandau-Murguia
- Bill Feuerborn
- Fred Logan
- Robba Moran
- Zoe Newton
- Helen Van Etten

**APPROVAL OF MINUTES**

Regent Moran moved that the minutes of the May 15, 2015 special meeting and the May 20-21, 2015 regular meeting be approved. Following the second of Regent Logan, the motion carried.

**INTRODUCTIONS**

President Scott announced that the National Association of College and University Business Officers awarded John Patterson, Vice President of Administration and Campus Life, the Distinguished Business Officer Award. The purpose of the award is to recognize individuals for their outstanding achievement in the field of business and financial management in higher education.

President Martin introduced Fort Hays State University's new Provost, Dr. Graham Glynn; Faculty Senate President, Dr. Lorie Cook Benjamin; Student Body President, Ulises Gonzalez; and Student Body Vice President, Molly Morgan. Interim President Vietti recognized the new inductees to the National Teachers Hall of Fame. Dr. Vietti also thanked the Board for the opportunity to lead Emporia State University during this transition period.

**GENERAL REPORTS**

**REPORT FROM CHAIR**

Chairman Wilk recognized and thanked Regent Moran and Regent Logan for their service on the Board. He also introduced the three new Regents the Governor recently appointed: David Murfin, Daniel Thomas, and Dennis Mullin.

**REPORT FROM PRESIDENT AND CEO**

President Tompkins thanked the Government Relations Officers and the university CEOs for all their work during the legislative session.

**REPORT FROM COUNCIL OF PRESIDENTS**

President Bardo presented the Council of Presidents' report. The Council approved the University of Kansas' request to offer a Bachelor of Arts in Jewish Studies and Wichita State University's request to offer a Master of Innovation Design. Both programs will be forwarded to the Board for consideration. The Council received a demonstration of the LiveSafe App. This campus safety application allows individuals to share information with friends and safety officials about incidents that may be occurring on the campus. The CEOs also discussed Fort

Hays State University's request to create the College of Science, Technology, Engineering and Mathematics. Dr. Bardo stated the majority of the Council supported the request.

**REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS**

Lorie Cook Benjamin presented the Council of Faculty Senate Presidents' report. Dr. Benjamin, on behalf of the Council, thanked the outgoing Regents for their service on the Board. She also reported the Council discussed goals for the upcoming year.

**REPORT FROM STUDENTS' ADVISORY COMMITTEE**

The Students' Advisory Committee report was presented by Jessie Pringle. Ms. Pringle reported the Committee discussed the tuition decision process and the legislative session. One of the Committee's legislative initiatives this year was Lifeline 911, which did not pass this year. The students are going to evaluate whether they want to pursue this initiative again next year.

**STANDING COMMITTEE AND OTHER REPORTS**

**ACADEMIC AFFAIRS**

Regent Moran presented the Board Academic Affairs Standing Committee report. The Committee received an update from President Inbody on the progress of the Transfer and Articulation Quality Assurance Subcommittee. Board staff also presented an update on the 2+2 Program Articulation. Regent Moran reported each of the state universities has identified two programs that will transfer across the system.

**FISCAL AFFAIRS AND AUDIT**

Regent Bangerter reported the Fiscal Affairs and Audit Standing Committee discussed the state universities' tuition and fees proposals. The Board will be discussing tuition and fees later in the agenda and at that time the Committee will recommend capping both tuition and fees at 3.6%.

**GOVERNANCE**

Regent Wilk reported the Governance Committee revisited CEO compensation and reviewed the new Board member orientation process.

**APPROVAL OF CONSENT AGENDA**

Regent Logan moved, with the second of Regent Bangerter, that the Consent Agenda be approved. The motion carried.

*Fiscal Affairs and Audit*

**TRANSFER OF PROPERTY TO CONSTRUCT NEW GREENHOUSE – KU**

The University of Kansas received approval to accept property from the KU Endowment Association. The property will be used to construct a new greenhouse. The estimated cost of constructing the greenhouse is \$645,000, which will be funded with State General Fund appropriations that were provided to support the Foundation Professors. Below is the legal description of the property:

**Legal Description:**

That part of the Southeast Quarter of Section 2, Township 13 South, Range 19 East of the Sixth Principal Meridian, in the City of Lawrence, Douglas County, Kansas, described as follows:

Commencing at the Southeast corner of said Southeast Quarter; thence, along the East line of said Southeast Quarter on an assumed bearing of N01°32'56"W, 1089.70 feet; thence,

S88°27'04"W, 434.79 feet to the East line of the KU West Campus Park and Ride Lease; thence, along said east line, N42°52'24"W, 97.81 feet to the North line of said KU West Campus Park and Ride Lease; thence, continuing along said North line for the following two courses: S54°48'21"W, 87.50 feet; S73°40'12"W, 76.63 feet to the South line of a tract of land described in Book 1084, Page 906 recorded in the Office of the Douglas County Register of Deeds and being the Point of Beginning; thence, continuing along the North line of said KU West Campus Park and Ride Lease for the following two courses: S73°40'12"W, 26.85 feet; S88°06'28"W, 431.18 feet to the extended West line of said tract described in Deed Book 1084, Page 906; thence, along said extended West line, N31°12'04"E, 255.23 feet to the Southwest corner of said tract; thence, along the South line of said tract, S58°47'56"E, 379.36 feet to the point of beginning.

The above described property contains 1.14 acres, more or less.

#### TRANSFER OF PROPERTY TO THE KANSAS UNIVERSITY ENDOWMENT ASSOCIATION – KU

The University of Kansas received authorization to transfer ownership of two properties to the Kansas University Endowment Association as authorized under K.S.A. 74-3254. KU is the beneficiary of the Edward A. Baumhardt Trust. The Trust specifies the funds received by the University are to be endowed, with the income used for scholarships and awards for students in the School of Medicine. In addition, the University received a 1/16<sup>th</sup> working interest in two oil wells in Rice and Stafford counties. The mineral interest will also be transferred to the KU Endowment Association and will be used as directed by the Trust.

The University also has approximately 60% interest in the residuum of the trust estate of Helen Simmons. The gift includes approximately 240 acres of farmland in Red Willow County, Nebraska. This property will be transferred to the KU Endowment Association to be managed as directed by the trust estate. Below is the legal description of the property.

#### Legal Description:

The North 1/2 of the Northeast 1/4 and the Southwest 1/4 of Section 21, Township 1 North, Range 28 West of the 6th P.M., Red Willow County, Nebraska.

#### AMENDMENTS TO THE LIST OF REHABILITATION AND REPAIR PROJECTS FOR FY 2015 TO INCLUDE REPAIR PROJECTS IN HIGUCHI HALL – KU

The University of Kansas received authorization to amend its list of rehabilitation and repair projects to include a remodel of rooms 6, 35, 35a, and 35b in Higuchi Hall for the Kansas Biological Survey. The cost of the project is approximately \$680,000, which will be financed with State General Funds and tuition.

#### AMENDMENTS TO THE LIST OF REHABILITATION AND REPAIR PROJECTS FOR FY 2015 TO INCLUDE REPAIR PROJECTS IN THE LONDON CENTER FOR HEALTH IN AGING BUILDING – KUMC

The University of Kansas received approval to amend its list of rehabilitation and repair projects for the KU Medical Center to include a renovation in the Landon Center for Health in Aging building for the Multiple Sclerosis Achievement Center. The estimated cost of the project is \$700,000. This will be financed with Service Clearing Funds.

#### GIFT OF PROPERTY – KU

The University of Kansas received approval to accept a gift of property from the Conservation Fund as part of the Baldwin Woods Legacy Project. The University will use the property for

research, education, and outreach. Additionally, 80 acres of land will be acquired by the Conservation Fund and conveyed to the KU Endowment Association. Below are the legal descriptions of the land.

Legal Descriptions

Baldwin Woods Forest Legacy Project

Tract 3, 55 acres

Beginning at the Southeast Corner of the Southwest Quarter of Section Twenty-one (21), Township Fourteen (14), Range Twenty (20), thence North 98 1/3 rods, thence West 24 1/3 rods, thence South 98 1/3 rods, thence East 24 1/3 rods to point of beginning, containing Fifteen (15) acres, also the Southwest Quarter of the Southeast Quarter of Section Twenty-one (21) Township Fourteen (14), Range Twenty (20) in Douglas County, Kansas.

Tract 2, Common Land Farm, 117.6 acres

All that part of the Northwest Quarter of Section 28, Township 14 South, Range 20 East of the Sixth P.M., lying North and West of the center line of the former Right of Way of the Atchison, Topeka and Santa Fe Railroad.

LESS (Tract 1 – which will be conveyed to KU Endowment, approximately 10 acres)

A tract of land located in the Northwest Quarter of Section 28, Township 14 South, Range 20 East of the 6<sup>th</sup> P.M., Douglas County, Kansas, more particularly described as follows: Commencing at the Southwest corner of the Northwest Quarter, thence North 00 degrees 10' 29" East, 982.25 feet to the point of beginning, said point being on the West line of the Northwest Quarter; thence continuing along said West line North 00 degrees 10' 29" East, 403.58 feet; thence South 89 degrees 23' 41" East, 1090.46 feet; thence South 00 degrees 10' 29"

ENTER INTO A LEASE AGREEMENT – KUMC

Authorization was given to the University of Kansas Medical Center to enter into a lease agreement with CWAPTS, LLC, a KU Endowment subsidiary. The agreement will allow the Medical Center to provide monthly short-term housing for various international students and guests of the University. The lease will be effective on or about July 1, 2015.

Academic Affairs

MASTER OF SCIENCE IN DIGITAL CONTENT STRATEGY – KU

The University of Kansas received approval to offer a Master of Science in Digital Content Strategy. The University will shift existing resources to fund the program.

**CONSIDERATION OF DISCUSSION AGENDA**

Fiscal Affairs and Audit

UNIVERSITY TUITION AND FEE PROPOSALS FOR FY 2016 (FIRST READING)

Each of the state university CEOs presented their tuition and fee proposals for the upcoming academic year. Each CEO discussed the process used to develop their proposals.

BREAK

The Chair called for a break at 3:05 p.m. and resumed the meeting at 3:20 p.m.

Regent Logan moved to approve the following guidance for final tuition proposals submitted for Board action tomorrow: 1) tuition increases as recommended by the universities may not exceed 3.6% for all categories of students, 2) all campus-wide fees, as recommended by the universities, are to increase in sum total by no more than 3.6% or as otherwise stated, which are outlined in Table II, and 3) the fees approved by student referendum are to be separated from the other fees listed in Table II. Regent Murguia seconded. Regent Logan stated the proviso language is clear that all tuition is to be capped at 3.6%, but he also believes it was the intent of the Legislature to cap fees required of all students as well. Regent Feuerborn noted the proviso language does not specifically address fees and the legislative conference committee stated the cap is for tuition only. The Board discussed the intent and spirit of the law. Regent Logan emphasized that the Board’s top two priorities this year were to prevent cuts to the university block grant and to prevent the reallocation of funds. Both priorities were accomplished this year. Additionally, he stated the Board’s Fiscal Affairs and Audit Standing Committee has been studying tuition all year and believes the authority to set tuition and fees should be with the Board of Regents. Following further discussion, the motion carried. The universities are to revise their proposals in accordance with the criteria above for the Board to consider at tomorrow’s meeting.

Regent Logan moved to refer the proposals put forth by Wichita State University to offer in-state tuition to residents of Oklahoma City and Tulsa and to charge market-based tuition rates for professional development to the Board’s Fiscal Affairs and Audit Standing Committee for further review in the fall. Regent Bangerter seconded, and the motion carried.

(Tuition and Fee Proposals filed with Official Minutes)

REVISED ALLOCATION OF FY 2016 REHABILITATION AND REPAIR APPROPRIATION – SYSTEMWIDE

Greg Hoffman, Director of Facilities, presented a revised allocation of the FY 2016 Rehabilitation and Repair appropriation. Mr. Hoffman stated the Board approved the distribution of \$35,000,000 from the Educational Building Fund at its December 17, 2014 meeting. However, the Legislature only appropriated \$29,000,000. Regent Bangerter moved that the revised project list for the FY 2016 rehabilitation and repair appropriation be approved. Regent Feuerborn seconded, and the motion carried. The following summary reflects the authorized totals:

SUMMARY

	<u>Allocation</u>
The University of Kansas	\$7,792,300
The University of Kansas Medical Center	3,262,500
Kansas State University	8,671,000
Wichita State University	3,184,200
Emporia State University	1,751,600
Pittsburg State University	2,140,200
Fort Hays State University	<u>2,198,200</u>
SYSTEMWIDE TOTAL	\$29,000,000

CAPITAL IMPROVEMENT REQUESTS FOR FY 2017 – FY 2018 AND FIVE-YEAR PLANS – UNIVERSITY SYSTEM

Director Hoffman presented a summary of the requested capital improvement projects submitted by the state universities (Table 1) and a staff recommendation (Table 2). He reviewed the following staff recommendations: 1) approve all projects funded by non-state funds, 2) approve university system request for an additional \$20 million for deferred maintenance from the Expanded Lottery Act Revenues Fund, 3) approve university system request for spending authority for Rehabilitation and Repair projects from the Educational Building Fund, and 4) approve the staff recommendation for individual building/infrastructure projects submitted from the universities

that request state appropriations in FY 2017-2018, as well as those to be considered for future appropriations. Mr. Hoffman noted for FY 2017 and FY 2018 no projects are requesting State General Fund support but some funding for certain projects is marked as TBD (To Be Determined). Regent Bangerter moved to approve the staff recommendations. Following the second of Regent Murguia, the motion carried.

(Table II filed with Official Minutes)

#### BUDGET AMENDMENTS FOR SPENCER MUSEUM OF ART EXPANSION PROJECT – KU

Director Hoffman introduced the University of Kansas' request to amend its budget for the Spencer Museum of Art expansion project. The project budget will increase from \$4.3 million to \$6.36 million. The entire cost of the project will be funded with private funds, and it will be constructed under the authority of K.S.A. 76-757. Regent Bangerter moved to approve, and Regent Van Etten seconded. The motion carried.

#### EPSCoR COMPANION PROGRAM PROPOSALS

Blake Flanders, Vice President of Workforce Development, presented the proposed EPSCoR proposals. The EPSCoR Program Review Committee recommends funding the following projects:

- 1) For the CHAPRx: Accelerating Drug Discovery Pipelines for Protein Folding Diseases and Protein Toxin Inhibition located at the University of Kansas Medical Center, the Committee recommends \$83,265 for FY 2015.
- 2) For the development of a Vaccine against Salmonella located at the University of Kansas, the Committee recommends \$100,000 for FY 2015.
- 3) For the Bender Device located at Wichita State University, the Committee recommends \$50,000 for FY 2015.

Regent Van Etten moved to approve the recommendations. Following the second of Regent Moran, the motion carried.

#### Other Matters

#### EMPORIA STATE UNIVERSITY PRESIDENTIAL ADVERTISEMENT AND UNIVERSITY PROFILE

President Tompkins reviewed the Emporia State University Presidential Advertisement and University Profile. He noted the search consultant drafted the advertisement after visiting with the Search Committee and a number of on-campus and community constituencies. Regent Murguia moved to approve the advertisement. Regent Moran seconded, and the motion carried.

(Advertisement filed with Official Minutes)

#### AMENDMENT TO THE 2016 BOARD MEETING SCHEDULE TO MOVE THE MARCH 2016 MEETING TO MARCH 23-24, 2016

President Tompkins presented a proposal to amend the 2016 Board meeting schedule to move the March 2016 meeting to March 23-24, 2016. He stated currently the March Board meeting is scheduled for the 16<sup>th</sup> and 17<sup>th</sup>, which is the same week the universities have spring break. This will be the last year the Board will need to make this adjustment because in March 2014, the Board approved the three academic calendar years beginning in the Spring of 2017 and the conflict was eliminated. Regent Murguia moved to approve, and Regent Feuerborn seconded. The motion carried.

#### EXECUTIVE SESSION

At 4:00 p.m., Regent Bangerter moved, followed by the second of Regent Newton, to recess into executive session for 60 minutes starting at 4:10 p.m. to discuss personnel matters of non-elected personnel. Participating in the

executive session were members of the Board, President Tompkins, and President Schulz. At 5:10 p.m., the meeting returned to open session.

**RECESS**

The Chair recessed the meeting at 5:10 p.m.

**RECONVENE**

The Chair reconvened the meeting at 9:00 a.m. on Thursday, June 18.

**MEMBERS PRESENT:**

Kenny Wilk, Chairman  
Shane Bangerter, Vice Chairman  
Joe Bain  
Ann Brandau-Murguia  
Bill Feuerborn  
Fred Logan  
Robba Moran  
Zoe Newton  
Helen Van Etten

**INTRODUCTIONS**

President Bardo announced Wichita State University is partnering with the French company Dassault Systèmes to create a 3D additive manufacturing research center using CATIA (Computer-Aided Three-dimensional Interactive Applications) software. This will be a research center on WSU’s innovated campus. President File introduced Hutchinson Community College’s inaugural Leadership Academy.

**APPROVAL OF CONSENT AGENDA**

Regent Moran moved, with the second of Regent Murguia, that the Consent Agenda be approved. The motion carried.

*Academic Affairs*

**DEGREE AND CERTIFICATE PROGRAMS SUBMITTED BY DODGE CITY COMMUNITY COLLEGE, JOHNSON COUNTY COMMUNITY COLLEGE AND WICHITA AREA TECHNICAL COLLEGE**

Dodge City Community College received approval to offer an Associate of Applied Science degree (63 credit hours) in Professional Pilot (49.0102). The College estimates implementation costs to be approximately \$97,800, which will be funded with student tuition and fees.

Johnson County Community College received approval to offer an Associate of Applied Science degree (64 credit hours) and technical certificates (33 credit hours and 16 credit hours) in Computer Support Specialist (11.1006). The cost to deliver the program is approximately \$10,000, which will be funded with the general fund budget for information technology.

Wichita Area Technical College received authorization to offer a technical certificate (34 credit hours) in Patient Care Technician (51.2601). The cost to deliver the program is approximately \$86,000. The College plans to reallocate a portion of its general fund and use student lab fees to fund the program.

**CONSIDERATION OF DISCUSSION AGENDA**

*Academic Affairs*



UPDATE ON DEVELOPMENTAL EDUCATION WORKGROUPS

Dr. Susan Fish, Director of Adult Education, gave an update on the Developmental Education Workgroups. One of the Board's goals this year is to begin implementation of the recommendations made by the Developmental Education Task Force in three areas: 1) referring college students to Adult Education for remedial instruction, 2) placement assessment, and 3) development of a high school senior mathematics course for students needing mathematics remediation. Dr. Fish stated in 2013, 39% of first time, degree seeking students enrolled at the community colleges needed one or more remedial courses. A workgroup of Adult Education and Developmental Education administrators and faculty was formed to consider developing policies and practices on referring some of these college students to Adult Education for remedial instruction. She noted that currently there is no research to support any specific strategies; however, the workgroup did create guidelines for institutions to use as they implement or review practices involving the referral process.

Dr. Fish reported a Placement Assessment Policy Committee is developing recommendations on how to address the lack of consistency in placement assessment among the two-year colleges and reduce the number of over or under placed students. Research for future policies may include field-testing to validate the use of multiple measures to assess students' readiness for college-level coursework and reviewing processes for placement assessment testing and re-testing. Additionally, a course placement study may be conducted to set statewide cut-off scores that can be used in recommending remedial course placement.

Dr. Fish stated a group of four community and technical college math faculty and four high school math faculty was created to develop a Transition to College Algebra class. The goal is to decrease the number of students coming directly from high school who need remedial math in college. Several test pilots are going to be set up between two-year colleges and districts or high schools. Qualifying students will take this Transition to College Algebra course in their senior year of high school. The course will be evaluated based on scalability and sustainability factors as well as students' post-test scores.

(PowerPoint filed with Official Minutes)

TRANSFER ADVISORY COUNCIL REPORT

President Inbody gave an update on the work of the Quality Assurance Subcommittee of the Transfer and Articulation Council. President Inbody stated 3,984 students in the 2013-2014 academic year transferred courses from a community college to a state university. He reviewed the existing internal and external quality controls that are in place for the institutions and the data showing the achievement level of the transfer students compared with the "native students" at the state universities. Overall, the data indicates the average GPA for transfer students is similar to the "native students." President Inbody concluded future quality assurance initiatives could include working with the core outcomes groups to ensure agreed upon outcomes are used at each institution and conducting surveys to gather information from transfer students.

(PowerPoint filed with Official Minutes)

Gary Alexander, Vice President for Academic Affairs, presented an update on the 2+2 Program Articulation. Vice President Alexander stated one of the Board's goals was to have the Transfer and Articulation Council identify and approve two or more degree programs that articulate across the system. Each of the state universities now have or are close to having articulation agreements in place with each of the 19 community colleges for the programs listed below. Dr. Alexander also noted Washburn University is currently working on articulating its BSN Nursing and Bachelor of Business Administration degrees.

Emporia State University

1. Business
2. Elementary Education

Fort Hays State University

1. BGS General Studies
2. BSN Nursing

Kansas State University

1. Bachelor of Science in Interdisciplinary Social Science
2. Bachelor of Science in Technology Management

Pittsburg State University

1. Bachelor of Business Administration (BBA)
2. Teacher Licensure programs (BSE)

University of Kansas

1. BA in Psychology
2. Bachelor of Business Administration (BBA)

Wichita State University

1. Bachelor of Business Administration – General Business
2. Bachelor of Science in Criminal Justice

Regent Moran thanked the Transfer and Articulation Council for its work and moved to accept the report. Regent Van Etten seconded, and the motion carried.

NEW CERTIFICATE OF APPROVAL FOR THE FOLLOWING DEGREE GRANTING INSTITUTION – ST. PAUL SCHOOL OF THEOLOGY

Vice President Alexander introduced St. Paul School of Theology’s request for a Certificate of Approval to operate in Kansas and approval for degree granting authority for the degrees listed below. These degrees will be offered at the School’s campus located in Leawood, Kansas. Regent Moran moved to approve, and Regent Bain seconded. The motion carried.

Degrees to be delivered by St. Paul School of Theology in Kansas:

- 1) Master of Arts in Christian Ministry
- 2) Master of Arts in Theological Studies
- 3) Master of Divinity
- 4) Doctor of Ministry

Fiscal Affairs and Audit

UNIVERSITY TUITION AND FEE PROPOSALS FOR FY 2016

Elaine Frisbie, Vice President of Finance and Administration, reviewed the revised tuition and fee proposals for the state universities. The revised proposals show all tuition and campus-wide fees capped at 3.6% (excluding those approved by student referenda). Regent Bangerter moved to approval each of the state university’s proposals as revised. Following the second of Regent Logan, the motion carried.

(Revised Tuition and Fee Proposals filed with Official Minutes)

BREAK

The Chair called for a break at 10:00 a.m. and resumed the meeting at 10:13 a.m.

SECOND DISTRIBUTION OF FY 2015 APPROPRIATIONS FOR TUITION FOR TECHNICAL EDUCATION (SB 155 & AO-K PROVISIO) AND POSTSECONDARY EDUCATION PERFORMANCE-BASED INCENTIVES FUND (GED ACCELERATOR)

Vice President Frisbie presented the proposed second distribution of state funds for Technical Education (SB 155 and the Accelerating Opportunity-Kansas proviso) and the Postsecondary Education Performance-Based Incentives Fund (GED Accelerator). The Board approved the first distribution of these funds at its January 2015 meeting. Vice President Frisbie noted for FY 16 and 17 the Governor vetoed the \$1.9 million for the GED Accelerator. However, there is \$1.8 million that will rollover from the FY 15 appropriation that can be used over the next two year to fund the GED Accelerator. Regent Bangerter moved to approve, and Regent Feuerborn seconded. The motion carried. The following distribution will be made:

<b>Institution</b>	<b>SB 155</b>	<b>AOK Proviso Adult Tuition</b>	<b>GED Accelerator</b>
Allen County CC	\$319,962	\$ --	\$ --
Barton County CC	215,003	10,802	3,170
Butler CC	327,659	--	--
Cloud County CC	370,721	--	--
Coffeyville CC	237,563	--	--
Colby CC	83,335	--	--
Cowley County CC	279,899	--	--
Dodge City CC	167,400	18,297	4,000
Flint Hills Tech Col	210,639	--	--
Ft. Scott CC	336,262	31,350	5,680
Garden City CC	106,753	11,115	4,340
Highland CC	431,015	40,312	4,020
Hutchinson CC	1,083,235	15,899	2,000
Independence CC	94,276	--	--
Johnson County CC	556,412	--	--
Kansas City Kansas CC	730,952	94,691	4,510
Labette CC	146,168	--	--
Manhattan Area Tech Col	92,340	--	--
Neosho County CC	405,195	7,560	16,390
North Central KS Tech Col	121,776	--	--
Northwest KS Tech Col	151,695	--	--
Pratt CC	99,517	--	--
Salina Area Tech Col	340,161	--	--
Seward County CC	501,929	45,014	10,020
Washburn Institute of Tech	1,507,982	41,314	21,340
Wichita Area Tech Col	1,808,007	64,742	8,010
<b>Total</b>	<b>\$10,725,856</b>	<b>\$381,096</b>	<b>\$83,480</b>

ALLOCATION/DISTRIBUTION OF FY 2016 STATE APPROPRIATIONS TO COMMUNITY COLLEGES, TECHNICAL COLLEGES, WASHBURN INSTITUTE OF TECHNOLOGY, AND WASHBURN UNIVERSITY

Vice President Frisbie presented the proposed distributions to individual institutions for the Vocational Education Capital Outlay Aid, the Technology Grant, Tiered Technical Education State Aid, and Non-tiered Credit Hour Grant. Vice President Frisbie noted the proviso language for the Tiered Technical Education State Aid states the Board shall create a preliminary plan to fully implement the funding formula for tiered technical education in accordance with K.S.A. 2014 Supp. 71-1803(a). The plan is to be submitted to the House Committee on Appropriations and the Senate Committee on Ways and Means no later than February 1, 2016. Regent Bangerter moved, followed by the second of Regent Moran, to approve the distributions. The motion carried. The following distributions were approved:

<b>Vocational Education Capital Outlay Aid Distribution</b>			
<b>Institution</b>	<b>FY 2015 Funding</b>	<b>FY 2016 Funding</b>	<b>Increase/ (Decrease)</b>
Coffeyville Community College	\$121,504	\$124,980	\$3,476
Cowley County Community College	165,709	148,192	(17,517)
Dodge City Community College	130,713	128,542	(2,171)
Flint Hills Technical College	134,782	142,305	7,523
Highland Community College	138,388	131,269	(7,119)
Hutchinson Community College	213,926	213,789	(137)
Johnson County Community College	338,772	330,112	(8,660)
Kansas City Kansas Community College	220,862	223,982	3,120
Manhattan Area Technical College	136,124	140,880	4,756
North Central Kansas Technical College	139,309	145,669	6,360
Northwest Kansas Technical College	128,194	132,978	4,784
Pratt Community College	131,663	130,456	(1,207)
Salina Area Technical College	127,938	130,625	2,687
Seward County Community College	129,096	126,787	(2,309)
Washburn Institute of Technology	149,483	163,898	14,415
Wichita Area Technical College	211,416	204,847	(6,569)
<b>Total</b>	<b>\$2,617,879</b>	<b>\$2,619,311</b>	<b>\$1,432</b>

<b>Technology Grant</b>			
<b>Institution</b>	<b>FY 2015 Technology Grant</b>	<b>FY 2016 Technology Grant</b>	<b>Increase/ (Decrease)</b>
Allen County Community College	\$13,886	\$14,168	\$282
Barton County Community College	19,093	19,482	389
Butler County Community College	24,299	24,794	495
Cloud County Community College	16,487	16,824	337
Coffeyville Community College	16,487	16,824	337
Colby Community College	16,487	16,824	337
Cowley County Community College	19,093	19,482	389
Dodge City Community College	16,487	16,824	337
Fort Scott Community College	16,487	16,824	337
Garden City Community College	16,487	16,824	337
Highland Community College	18,225	18,597	372
Hutchinson Community College	25,164	25,678	514

Independence Community College	16,487	16,824	337
Johnson County Community College	38,183	38,962	779
Kansas City Community College	25,164	25,678	514
Labette Community College	13,888	14,170	282
Neosho Community College	16,487	16,824	337
Pratt Community College	12,153	12,401	248
Seward County Community College	16,487	16,824	337
Washburn University	32,974	33,647	673
<b>TOTAL</b>	<b>\$390,505</b>	<b>\$398,475</b>	<b>\$7,970</b>

<b>Tiered Technical Education State Aid Distribution</b>			
<b>Institution</b>	<b>FY 2015 Funding</b>	<b>FY 2016 Funding</b>	<b>Increase/ (Decrease)</b>
Allen County Community College	\$1,301,128	\$1,327,682	\$26,554
Barton County Community College	3,449,411	3,519,807	70,396
Butler Community College	4,126,489	4,210,703	84,214
Cloud County Community College	1,337,253	1,364,544	27,291
Coffeyville Community College	1,197,186	1,221,618	24,432
Colby Community College	672,919	686,652	13,733
Cowley County Community College	2,472,165	2,522,617	50,452
Dodge City Community College	1,152,012	1,175,522	23,510
Flint Hills Technical College	1,746,472	1,782,114	35,642
Fort Scott Community College	1,477,929	1,508,091	30,162
Garden City Community College	992,672	1,012,931	20,259
Highland Community College	1,796,970	1,833,643	36,673
Hutchinson Community College	3,944,581	4,025,083	80,502
Independence Community College	547,522	558,696	11,174
Johnson County Community College	6,204,587	6,331,221	126,624
Kansas City Kansas Community College	4,241,184	4,327,739	86,555
Labette Community College	1,106,594	1,129,177	22,583
Manhattan Area Technical College	1,850,809	1,888,581	37,772
Neosho County Community College	1,319,093	1,346,013	26,920
North Central Kansas Technical College	2,724,810	2,780,418	55,608
Northwest Kansas Technical College	2,123,807	2,167,150	43,343
Pratt Community College	1,166,014	1,189,810	23,796
Salina Area Technical College	1,864,312	1,902,359	38,047
Seward County Community College	1,161,075	1,184,770	23,695
Washburn Institute of Technology	2,619,156	2,672,608	53,452
Wichita Area Technical College	4,538,794	4,631,422	92,628
<b>Total</b>	<b>\$57,134,944</b>	<b>\$58,300,961</b>	<b>\$1,166,017</b>

<b>Non-Tiered Credit Hour Grant Distribution</b>			
<b>Institution</b>	<b>FY 2015 Funding</b>	<b>FY 2016 Funding</b>	<b>Increase/ (Decrease)</b>
Allen County Community College	\$3,403,954	\$3,473,421	\$69,467
Barton County Community College	4,307,322	4,395,227	87,905
Butler Community College	10,332,579	10,543,448	210,869
Cloud County Community College	3,002,412	3,063,686	61,274
Coffeyville Community College	1,762,909	1,798,887	35,978
Colby Community College	1,334,600	1,361,837	27,237
Cowley County Community College	4,322,469	4,410,683	88,214
Dodge City Community College	1,481,822	1,512,063	30,241
Flint Hills Technical College	471,490	481,112	9,622
Fort Scott Community College	1,894,718	1,933,386	38,668
Garden City Community College	1,657,548	1,691,376	33,828
Highland Community College	3,904,432	3,984,114	79,682
Hutchinson Community College	5,002,093	5,104,177	102,084
Independence Community College	1,400,902	1,429,492	28,590
Johnson County Community College	14,917,365	15,221,801	304,436
Kansas City Kansas Community College	5,868,547	5,988,313	119,766
Labette Community College	1,580,688	1,612,947	32,259
Manhattan Area Technical College	440,072	449,053	8,981
Neosho County Community College	1,485,123	1,515,432	30,309
North Central Kansas Technical College	732,572	747,522	14,950
Northwest Kansas Technical College	548,570	559,765	11,195
Pratt Community College	1,208,647	1,233,313	24,666
Salina Area Technical College	105,747	107,905	2,158
Seward County Community College	1,794,671	1,831,297	36,626
Washburn Institute of Technology	163,559	166,897	3,338
Wichita Area Technical College	1,841,591	1,879,175	37,584
<b>Total</b>	<b>\$74,966,402</b>	<b>\$76,496,329</b>	<b>\$1,529,927</b>

ANNOUNCEMENT

President Burks announced Ed Mills, President of Northwest Kansas Technical College, is retiring and thanked him for his years of service.

GovernanceSTATE UNIVERSITY CEO COMPENSATION FOR FY 2016

Regent Logan stated the Board's policy on CEO compensation requires the Board to take action by June 30. Over the past two years, the Board approved market adjustments for each of the state university CEOs. Regent Logan reported he compared each of the CEO's current monetary compensation to their respective peers and noted all are now aligned with the market. Regent Logan moved that for FY 2016, beginning with the first pay period of the fiscal year, the Board's Governance Committee recommends a 2% increase in base salary for each state university president and chancellor, except for the Interim President at Emporia State University, to be paid in some combination of public and private funds in accordance with the Board's policy on CEO compensation. Regent Bangerter seconded. Regent Logan noted the recommendation takes into account each university's approved current and aspirational peers and other relevant market considerations as well as performance. He also

stated the chief executive officer positions are crucial to this State and its future, and it is the Board's obligation to ensure the base salary for each be maintained at a market-competitive level. The motion carried.

#### Other Matters

#### REPORT FROM KANSAS POSTSECONDARY TECHNICAL EDUCATION AUTHORITY (TEA) AND APPOINTMENT TO THE TEA

Blake Flanders, Vice President of Workforce Development, presented the Technical Education Authority's (TEA) report. The TEA elected Ray Frederick from Wichita as the new Chair and Bruce Akin from Topeka as the Vice Chair. Dr. Flanders reported the TEA is reviewing the proviso language for the Tiered Technical Education State Aid and will have a recommendation for the Board to consider by the November 2015 meeting. The TEA also recommended the Board include in its unified budget request funding to make progress toward closing the funding gap for tiered technical education and continued funding support for the SB 155 initiative.

Dr. Flanders stated the Board appointed Dr. Jacqueline Vietti to a three year term on the TEA beginning on January 1, 2014. Recently, Dr. Vietti was named as Interim President of Emporia State University and will not be able to continue her appointment on the TEA during her tenure there. The Kansas Association of Community Colleges Trustees (KACCT) recommend appointing Linda Fund, Executive Director of the KACCT, to fill the position until Dr. Vietti resumes the appointment or the expiration of the term. Regent Logan moved to approve the appointment, and Regent Moran seconded. The motion carried. The term expires on December 31, 2016.

#### BUDGET AND LEGISLATIVE UPDATE

Matt Casey, Director of Government Relations, presented the legislative update. He reviewed the outcome for the Board's non-budgetary items. Bills that passed this session include the following: 1) SB 112 (proviso in the budget) – PSU land exchange with the City of Pittsburg, 2) SB 112 (proviso in the budget) – removal of the Johnson County Community College exception from the GED Accelerator fund, 3) HB 2154 – tuition rates for retired military personnel, their spouses and dependents, 4) HB 2353 – addition of USS to statute governing leave time authorization, and 5) HB 2395 – raising the threshold for formal procurement processes of construction projects to \$1 million. Additionally, Vice President Frisbie summarized the state appropriations for FY 2015, FY 2016, and FY 2017.

(Handouts filed with Official Minutes)

#### ACKNOWLEDGEMENT

Regent Wilk thanked President Tompkins for his 46 years of public service and wished him a happy retirement. Regent Bangerter thanked Regent Wilk, Regent Logan, and Regent Moran for their years of service and leadership on the Board.

#### EXECUTIVE SESSION

At 10:50 a.m., Regent Bangerter moved, followed by the second of Regent Murguia, to recess into executive session for 60 minutes starting at 11:00 a.m. to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Tompkins, and President Martin. At 12:00 p.m., the meeting returned to open session.

#### ADJOURNMENT

At 12:00 p.m. the Chair adjourned the meeting.

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Blake Flanders, President and CEO

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Shane Bangerter, Chair-Elect

**KANSAS BOARD OF REGENTS**  
**MINUTES**  
July 23, 2015

The July 23, 2015, meeting of the Kansas Board of Regents was called to order by Chair Shane Bangerter at 8:10 a.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT:                      Shane Bangerter, Chair  
    Zoe Newton, Vice Chair  
    Joe Bain  
    Ann Brandau-Murguia  
    Bill Feuerborn  
    Dennis Mullin\*  
    Dave Murfin\*  
    Daniel Thomas\*  
    Helen Van Etten

\*Regents Mullin, Murfin, and Thomas have been appointed by the Governor but as of this meeting date had not yet been confirmed by the Confirmation Oversight Committee. Therefore, they were not eligible to vote on the action items.

**WICHITA STATE UNIVERSITY**

President Bardo presented the overview of Wichita State University’s budget. He reviewed the total operating budget and the total budget by revenue source for FY 2016. He noted the majority of the University’s total revenue comes from tuition and fees and state appropriations. Dr. Bardo also reviewed WSU’s debt service and noted some of the bonds are backed by the Wichita State University Board of Trustee’s mill levy on property in Sedgwick County.

President Bardo stated Wichita State University wants to become the “hub” for the “New Economy” development based in innovation and entrepreneurship in South Central Kansas. Dr. Bardo provided some background information on developing the Innovation Campus and WSU’s partnerships with the City of Wichita and Sedgwick County. He stated the University’s enhancements are tied to the Innovation Campus. The first priority is for support of the Economic Innovation, Diversification, and Technology Transfer. WSU is requesting \$1.5 million in base funding for FY 2017 and an additional \$1.5 million in FY 2018. The funding will be used to rapidly expand the innovation research capacity of the university by establishing a base budget for 100 doctoral research fellowships in STEM fields and operating support for the technology transfer and business development infrastructure. This request also contains one-time funding of \$12 million to construct the Innovation Center. WSU’s second priority is for innovation equipment. Because technologies in electronics, advanced manufacturing, and biomedical technologies change rapidly, WSU is requesting \$10 million (\$7.5 million one-time funds and \$2.5 million recurring funds) to refresh technology in critical areas and jump-start laboratories and equipment. President Bardo stated he would like the State to be a partner in expanding WSU’s Innovation Campus.

**BREAK**

The Chair called for a break at 9:05 a.m. and resumed the meeting at 9:25 a.m.

**UNIVERSITY OF KANSAS AND UNIVERSITY OF KANSAS MEDICAL CENTER**

Chancellor Gray-Little pointed out the University of Kansas comprises two state agencies – the University of Kansas, Lawrence and the University of Kansas Medical Center. Theresa Gordzica, Chief Fiscal Officer, reviewed the FY 2016 operating budget for both agencies. Overall, the University has a \$1.2 billion operating



budget for all funds and this includes the six controlled affiliated corporations. Ms. Gordzica reported the majority of the Lawrence and Edwards campuses' revenues are from tuition and fees, which for FY 2016 is projected to be 35 percent of the total budget for those campuses. However, the Medical Center relies more heavily on state appropriations. She noted that the majority of the funds on all campuses are spent on instruction and research. Additionally, Ms. Gordzica reviewed the University's debt service.

Provost Vitter presented KU – Lawrence's FY 2017 proposed enhancement request. KU is requesting \$7 million phased in over two years, in ongoing support for the operating expenses of the integrated science buildings, which will be part of the campus' Innovation Way development. These buildings will address the crucial shortcomings of the current science facilities and enhance the University's ability to attract and retain students, researchers and corporate partners. Provost Vitter noted a large portion of the funding will be achieved through the University's cost-savings initiatives and commitments made by donors, students, and corporate partners. However, the University sees this initiative as an opportunity to have a partnership with the state to expand the number of students entering the STEM fields.

Executive Vice Chancellor Girod presented the KU - Medical Center's proposed enhancement requests. KUMC is requesting \$3.4 million for a 3 percent merit-based salary enhancement for faculty and staff. He noted many of the employees at the Medical Center have received only one institutionally supported annual raise in the past seven fiscal years. This has created problems with retaining valuable staff and faculty. Additionally, the Medical Center is seeking \$3.5 million in ongoing support to strengthen community-based medical education at its Wichita campus. The funds will be used to expand the school's class size and compensate community-based volunteer physicians.

(Handout filed with Official Minutes)

#### BREAK

Chair Bangertter called for a break at 10:50 a.m. and resumed the meeting at 11:00 a.m.

#### KANSAS STATE UNIVERSITY

President Schulz presented an overview of the budget for Kansas State University – Main Campus, Kansas State University – Veterinary Medicine, and Kansas State University – ESARP (Extension Systems & Agriculture Research Programs). Of the University's total operating budget for FY 2016, tuition and fees is projected to be the largest revenue generator at 27 percent followed by the State General Funds at 20 percent. President Schulz stated KSU's budget is tied directly to the University's Strategic Plan *K-State 2025*. He noted a University Budget Advisory Committee, which has representation for each of the University's governance groups, was formed to evaluate proposals requesting university funding for new programs and this group makes recommendations to the President on these proposals. President Schulz also reviewed the University's debt service.

Presidents Schulz presented Kansas State University's FY 2017 budget enhancement proposals. The University's top priority is \$5 million in ongoing funds to support the College of Arts and Sciences to construct a new facility to support the study of Geoscience within the College of Arts and Sciences. These funds will be matched on an annual basis – \$2.5 million in private donation, \$1 million from increased tuition revenues, and \$1.5 million in research expenditure growth. KSU's second request is for \$5 million in ongoing funds for the College of Agriculture and K-State Research and Extension to plan and build a new Food Systems Research and Education Facility. He noted during the past ten years, the number of students in the College of Agriculture has increased by more than 1,000.

#### BREAK

The Chair called for a break at 11:50 a.m. and resumed the meeting at 12:30 p.m.

**FORT HAYS STATE UNIVERSITY**

President Martin presented Fort Hays State University's budget overview. She reviewed the projected FY 2016 operating budget, which shows tuition and fees as the biggest revenue generator at 31 percent followed by state appropriations at 27 percent. She noted FHSU has the lowest tuition rate in the state university system and that the tuition cap put in place has slowed the University's ability to grow. Dr. Martin spoke about enrollment, the Virtual College, and the China Program. The University is looking at ways to expand the offerings in China and is exploring other markets to start similar programs.

President Martin stated Fort Hays State University's budget requests are tied to increasing retention and graduation rates. She reviewed the following requests: 1) \$200,000 to expand a freshman seminar model, 2) \$78,800 to expand the living and learning communities, 3) \$532,768 to increase support of first-year students through a freshman advising center, 4) \$197,000 for a student support position that will be assigned to at risk students, 5) \$500,000 to increase student employment and internship development, and 6) \$680,000 to expand full-time Virtual College Instruction Model. The total for all the requests is \$2.1 million ongoing.

**EMPORIA STATE UNIVERSITY**

Interim President Vietti presented Emporia State University's budget overview and enhancement request. Like the other institutions, tuition and fees are projected to be the largest revenue source at 37 percent for FY 2016 followed by state appropriations at 34 percent. She noted enrollment for ESU has increased for seven consecutive academic terms. The graduate and professional student enrollments have seen a 9 percent increase from 2012, which can be attributed to some of the unique programs offered in ESU's Teachers College. Dr. Vietti stated ESU's budget request is for \$500,000 in ongoing funds to support the Department of Nursing. The funds will be used to replace the funding that Newman Regional Health has provided in the past but will not continue due to changes to Medicare made by the federal government.

(Handout filed with Official Minutes)

**BREAK**

The Chair called for a break at 1:50 p.m. and resumed the meeting at 2:05 p.m.

**PITTSBURG STATE UNIVERSITY**

President Scott presented Pittsburg State University's budgetary overview and enhancement requests. Tuition and fees (34%) and state appropriations (30%) are projected to be the two largest funding sources for the University in FY 2016. Dr. Scott discussed PSU's enrollment trends and noted the University's new strategic plan will be presented to the Board at the October meeting. President Scott stated PSU's first proposed enhancement request is for \$1.5 million to create the School of Transportation. This School would allow PSU to consolidate, expand, and strengthen the programs related to automotive technology. PSU's second enhancement request is for \$2 million (\$1 million for the first year followed by \$2 million annually from the second year forward) to expand PSU's Rural HealthCare Professions Initiative. PSU has a highly regarded pre-medical school preparation program, pre-health professions programs, and professional nursing programs. By increasing the capacity of these programs, the University will be able to help train and provide a workforce to meet the needs of the state.

**WASHBURN BOARD OF REGENT APPOINTMENT**

Chair Bangertter stated former Regent Moran was appointed last September to a one-year term as the Board's representative on the Washburn Board of Regents, as required by K.S.A. 13-13a04. Regent Moran has requested to vacate her appointment to the Washburn Board of Regents. Regent Newton moved to appoint Regent Feuerborn to fill the unexpired term. Regent Van Etten seconded, and the motion carried.

**TEMPORARY REGULATIONS**

General Counsel Julene Miller presented proposed temporary regulations. The purpose of the amendments to the three regulations (K.A.R. 88-3-8a, 88-26-7, and 88-3-12 revocation) is to implement the provisions of 2015 HB

2154. This legislation impacts the tuition rate available to and paid by current military, veterans and their respective spouses or dependent children. General Counsel Miller stated the temporary regulations will implement the provisions while the permanent regulations continue to move through the regulation adoption process. It is anticipated that the permanent regulations will be before the Board for final action in October. Regent Newton moved, and Regent Murguia seconded, that the proposed temporary regulations be approved. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Bain, Regent Bangerter, Regent Murguia, Regent Feuerborn, Regent Newton, and Regent Van Etten. Regent Moran, Regent Logan, and Regent Wilk were not present. Motion carried.

(Temporary Regulations filed with Official Minutes)

**BUDGET REQUESTS**

Vice President Frisbie stated the Board will continue its discussion of the enhancement requests at the Board's August retreat. Action on the unified budget will occur at the September Board meeting.

(Summary List filed with Official Minutes)

**ADJOURNMENT**

The Chair adjourned the meeting at 2:50 p.m.

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Blake Flanders, President and CEO

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Shane Bangerter, Chair

**KANSAS BOARD OF REGENTS**

**MINUTES**

August 11-13, 2015

The Kansas Board of Regents Annual Retreat was called to order by Chair Shane Bangerter at 1:10 p.m. on August 11, 2015. The retreat was held at the United Wireless Conference Center, 4100 W. Comanche Street, Dodge City, Kansas. Proper notice was given according to law.

MEMBERS PRESENT:                   Shane Bangerter, Chair  
  Zoe Newton, Vice Chair  
  Ann Brandau-Murguia  
  Bill Feuerborn  
  Dennis Mullin  
  Dave Murfin  
  Daniel Thomas  
  Helen Van Etten (By Conference Call)

MEMBER ABSENT:                   Joe Bain

WELCOME

Chair Bangerter welcomed everyone to Dodge City, Kansas and each of the Regents provided some background on their careers and families.

FORESIGHT 2020

President Flanders presented an update on Foresight 2020. He gave a brief history of the development of the Board's strategic plan and noted this year the Board received its fourth progress report on the three goals: 1) Increase higher education attainment among Kansans, 2) Improve alignment of the state's higher education system with the needs of the economy, and 3) Ensure state university excellence.

Under Goal One, President Flanders reviewed the number of certificates and degrees awarded, retention and graduation rates, enrollment, adult education participation, and the success of attracting students with some college, but no degree, to return to complete a certificate or degree. The Board had a brief discussion on graduation rates and qualified admissions. Dr. Flanders reviewed the Attainment Model that was created to help the Board more accurately quantify the certificate and degree pathway required to achieve the goal of having 60 percent of Kansans with a certificate or degree by 2020. At the completion of the 2013-2014 academic year, the institutions awarded 41,417 undergraduate degrees and certificates. This number includes credentials awarded by the community colleges, technical colleges, public universities, and independent colleges and universities. An additional 800 certificates or degrees must have been awarded in the 2014-2015 academic year to stay on track to reach the 60 percent goal by 2020.

Under Goal Two, President Flanders reviewed employment and average earnings of graduates in Kansas. The data show the average earnings generally increase with each subsequent year of employment and level of education; however, the percent of graduates employed in Kansas diminishes with each subsequent year of employment and level of education. He noted that Board staff is working to obtain employment data from Missouri, which will help with understanding how Kansas graduates are doing in border communities and most notably in the Kansas City metropolitan area. Under Goal Three, Dr. Flanders reviewed the performance of the universities compared to their peers, support the universities receive through private giving, and federal research expenditures.

In closing, President Flanders noted in the Spring of 2015 the Board Governance Committee considered several modifications to the Foresight 2020 report. These changes included re-ordered metrics to better track and

communicate progress, and addition of the following new metrics: Under Goal One – inclusion of progress made on the Attainment Model, the addition of the total number of courses approved for guaranteed transfer, and the number of reverse transfer degrees awarded systemwide; Under Goal Two – inclusion of progress made on special state initiatives and the addition of summary findings from the annual Kansas Training Information Program (K-TIP) report; and Under Goal Three – inclusion of the total research dollars awarded and addition of a new University Excellence Profile, which will track rankings, have the universities' Composite Financial Index, and report on economic impact. The Board directed staff to forward notice of these changes to the university CEOs.

(PowerPoint filed with Official Minutes)

## KANSAS BOARD OF REGENTS STAFF REVIEW OF KEY ISSUES IN FY 2016

### Legal

General Counsel Julene Miller stated that because the Chancellor and Presidents of the six state universities are employees of the Board and the Board's General Counsel Office supports the Board with certain employment activities related to these individuals. She noted last year the Board conducted a campus 360 survey for each of the CEOs except for the new President at Fort Hays State University. The results were used to aid the Regents in their evaluation of the CEOs. She noted this is the second time the Board has used a 360 survey and it was recommended that this type of survey be conducted every four to five years at most. Additionally, General Counsel Miller stated her office will work with the Governance Committee on campus safety issues.

There was discussion on the state university CEOs' travel and vacation approval process. General Counsel Miller noted per Board Policy the CEOs are to submit all out-of-state travel requests to the Board's CEO for approval and as a general practice the university CEOs inform the Board President and CEO of scheduled vacations.

### Finance and Administration

Elaine Frisbie, Vice President of Finance and Administration, stated her department monitors the state's budget and works with the Board to create and submit the higher education unified budget request. She will work with the Board Fiscal Affairs and Audit Committee on the FY 2017 university tuition setting process, the process to receive the outcome reports for major state funding enhancements from the Accountability Committee, and the new procedures to review and approve each state university debt policies and reporting. Additionally, the Data, Research and Planning staff will work with other Board staff to develop a degree prospectus website as an alternative to what was prescribed in 2015 Senate Bill 193.

### Academic

Gary Alexander, Vice President of Academic Affairs, stated the key areas in Academic Affairs for FY 2016 include Developmental Education, reviewing the general education transfer policy, Credit for Prior Learning, assessing the impact of the State Authorization Reciprocity Agreement, and assessing the impact of the new qualified admissions standards. The Board discussed remedial education and it was noted a high percent of students who are placed in remedial courses do not graduate. Dr. Alexander discussed differentiated math pathways and placing students in both remedial and credit-bearing courses as possible solutions to increasing the graduation rates for students taking remedial education.

### BREAK

The Chair called for a break at 3:10 p.m. and resumed the meeting at 3:20 p.m.

### Workforce

Rita Johnson, Vice President for Workforce Development, stated the Postsecondary Technical Education Authority (TEA) will focus on the postsecondary tiered technical education cost model. The cost model was developed in 2011 to calculate the cost for delivering technical courses. The model is used in determining requests for and distribution of appropriated Tiered Technical Education State Aid, Non-Tiered Course Credit Hour Grant,

and Tuition for Technical Education (SB 155). Vice President Johnson reported legislation was enacted to require the Board of Regents to create a preliminary plan to fully implement the provisions of the Postsecondary Tiered Technical Education State Aid Act (K.S.A. 71-183(a)). She stated the TEA has discussed closing the gap on tiered funding. The TEA also discussed re-centering the formula without additional funds. Both options would result in some institutions losing base funding. Fully funding the current tiered funding formula will require filling an \$8.3 million gap. The TEA will present a plan containing options and recommendations for the redistribution of funding to the Board for consideration in November. The final plan is to be submitted to the Legislature by February 1, 2016. Other key areas in Workforce for FY 2016 include the Kansas Collaborative on Military Credit, the Kansas Department of Education Partnership, and the Industry Credential Recognition Initiative.

#### Communications

Breeze Richardson, Director of Communications, gave a brief orientation on the Board's website and reminded the Regents that they can contact her anytime they need key information or data on certain topics. Ms. Richardson also reviewed key points in media communications.

#### COMMUNITY AND TECHNICAL COLLEGE LEADERS

Chair Bangerter thanked the two-year college representatives for attending. The following presidents represented the community college: President Brian Inbody, Neosho County Community College; President Kim Krull, Butler Community College; and President Dan Barwick, Independence Community College. Representing the technical colleges were President Eric Burks, North Central Kansas Technical College; and Interim President Brenda Chatfield, Northwest Kansas Technical College. The presidents discussed the mission of community and technical colleges, remedial education, and returning adults. Returning adults often need remedial education because they have not had a formal educational experience for a number of years. Returning adults typically take less credit hours per semester than a traditional student because they have fulltime jobs and families. The presidents stated time, money, and motivation are key factors as to whether an adult student stays with a program. Many of the colleges are starting to pair developmental education courses with credit bearing courses, which will allow students to remain on track for earning a degree or certificate. The presidents discussed the different funding sources for the community and technical colleges and the different challenges they face. Additionally, the two-year college presidents discussed systemwide collaborative efforts and consolidation.

(Handout filed with Official Minutes)

#### RECESS

Chair Bangerter recessed the meeting at 5:15 p.m.

#### RECONVENE

The Chair reconvened the meeting at 9:00 a.m. on Wednesday, August 12.

#### MEMBERS PRESENT:

Shane Bangerter, Chair  
 Zoe Newton, Vice Chair  
 Ann Brandau-Murguia  
 Bill Feuerborn  
 Dennis Mullin  
 Dave Murfin  
 Daniel Thomas  
 Helen Van Etten (By Conference Call)

#### MEMBER ABSENT:

Joe Bain

LEGISLATIVE UPDATE

Matt Casey, Director of Government Relations, provided some background on the Council of Government Relations Officers and their roles. He reviewed the Board's 2015 non-budgetary items. The following items were enacted this year: 1) Pittsburg State University's land exchange with the City of Pittsburg (SB 112), 2) tuition rates for military personnel, veterans, their spouses and dependents (HB 2154), 3) addition of university support staff to the statute governing leave time authorization (HB 2353), 4) removal of the Johnson County Community College exception from the postsecondary education performance-based incentives fund (SB 112), and 5) increase the threshold to \$1 million for projects requiring formal procurement of architectural or engineering services and streamline the notice and public hearing requirements for alternative construction methods (HB 2395). The Board discussed public/private partnerships regarding long term debt and liability of the state and the private partner. Vice President Frisbie stated the Board has oversight on these projects and will advise and consult with the Legislature. It was also noted the Legislature has an opportunity to approve any facility projects that are being funded to any extent with state funds.

Director Casey reported the 2016-2017 budget that was enacted held the state universities' block grant flat. It also put a cap on state university tuition. The Board discussed the tuition cap and noted last year the Board's Fiscal Affairs and Audit Standing Committee studied each of the university's financial needs and discussed tuition-setting all year. The Regents reiterated their belief that the authority to set tuition and fees should be with the Board of Regents. Director Casey reviewed the Performance Based Funding Model recommendations the Board adopted in December 2014 and discussed the timeline for bringing non-budgetary items for the 2016 legislative session to the Board for action.

BREAK

Chair Bangerter called for a break at 10:15 a.m. and resumed the meeting at 10:35 a.m.

FY 2016-2017 BUDGET REQUEST

The Board discussed the budget priorities for the upcoming legislative session. Vice President Frisbie noted on the summary list staff has included \$20 million from the Expanded Lottery Act Revenues Fund (ELARF) to be used on deferred maintenance. The Board discussed deferred maintenance and concluded the need should be acknowledged in the budget request but it should not be a specific request this year. The Board also discussed the university requests and directed staff to draft the proposed budget request to include the university's top priority and the other enhancement requests, which may be included in a narrative to the Governor. The proposed unified budget request will be presented to the Board for consideration in September.

(Summary List of Requests filed with Official Minutes)

BREAK

The Chair called for a break at 11:50 a.m. and resumed the meeting at 12:50 p.m.

THREE-PERSON BOARD COMMITTEES

Each of the university CEOs met with their assigned three-person committee.

At 12:50 p.m., Regent Feuerborn moved, followed by the second of Regent Murfin, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Murguia, Regent Feuerborn, Regent Murfin, and Interim President Vietti. At 1:10 p.m., the meeting returned to open session. Regent Feuerborn moved to extend 15 minutes, and Regent Murguia seconded. At 1:25 p.m. the meeting returned to open session.

At 12:54 p.m., Regent Mullin moved, followed by the second of Regent Bangerter, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Bangerter, Regent Mullin, President Schulz, President Flanders, and General Counsel Julene Miller. At

1:14 p.m., the meeting returned to open session. Regent Bangerter moved to extend 15 minutes, and Regent Mullin seconded. At 1:29 p.m. the meeting returned to open session.

At 1:00 p.m., Regent Newton moved, followed by the second of Regent Thomas, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Van Etten, Regent Newton, Regent Thomas, and President Scott. The meeting returned to open session at 1:20 p.m.

At 1:20 p.m., Regent Newton moved, followed by the second of Regent Thomas, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Van Etten, Regent Newton, Regent Thomas, and President Bardo. The meeting returned to open session at 1:40 p.m. Regent Newton moved to extend 5 minutes, and Regent Thomas seconded. The meeting returned to open session at 1:45 p.m.

At 1:25 p.m., Regent Feuerborn moved, followed by the second of Regent Murguia, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Murguia, Regent Feuerborn, Regent Murfin, and Chancellor Gray-Little. At 1:55 p.m., the meeting returned to open session. Regent Murguia moved to extend 15 minutes, and Regent Feuerborn seconded. At 2:10 p.m. the meeting returned to open session.

At 1:29 p.m., Regent Mullin moved, followed by the second of Regent Bangerter, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Bangerter, Regent Mullin, President Martin, and President Flanders. At 1:49 p.m., the meeting returned to open session.

#### PITTSBURG STATE UNIVERSITY

President Scott spoke about his background and stated Pittsburg State University is looking forward to hosting the Board in October. At the October Board meeting, President Scott plans to present PSU's new strategic plan. Dr. Scott reviewed some of the unique assets and characteristics of PSU, which include the Kansas Polymer Research Center, the Kansas Technology Center and Gorilla football. Additionally, he discussed some of the efforts and initiatives put in place to make the campus safe for students, faculty, staff, and guests.

(Handout filed with Official Minutes)

#### EMPORIA STATE UNIVERSITY

Following an introduction of her background, Interim President Vietti presented an update on Emporia State University's strategic plan, *The Adaptive University*. She reviewed the objectives under each of the following goals: 1) pursue distinctive initiatives in curricula and programs to foster vibrant communities, 2) enrich the student experience with opportunities for leadership development and practice, 3) enhance the competitive role of Kansas by achieving the state goals for public higher education, and 4) create a culture of adaptive change as the foundation for innovation and growth. Dr. Vietti highlighted some key facts about ESU, including that one in six teachers in Kansas graduated from ESU and that 81 percent of ESU graduates remain in Kansas. She also reviewed some of the initiatives ESU has in place to address campus safety.

(PowerPoint filed with Official Minutes)

#### FORT HAYS STATE UNIVERSITY

President Martin gave a brief overview of her background. She stated Fort Hays State University is the home to the Kansas Academy of Math and Science (KAMS). This program allows high school 11<sup>th</sup> and 12<sup>th</sup> graders to live on campus and take courses. When these students complete the KAMS program, they will graduate with a high school diploma and 68 hours of college credit. She noted many of these students stay in Kansas to attend



college. Dr. Martin reviewed some unique facts about FHSU including that approximately 75 percent of on-campus students are from Kansas, approximately 68 percent of the students in the Virtual College are from Kansas, and nearly 3,800 students and 60 faculty are involved in the China Program. President Martin stated like the other universities, FHSU has taken steps to ensure student safety on the campus as well as in the community. She reviewed some of those initiatives and partnerships.

(Handout filed with Official Minutes)

#### BREAK

Chair Bangarter called for a break at 3:30 p.m. and resumed the meeting at 3:40 p.m.

#### KANSAS STATE UNIVERSITY

President Schulz talked about his family and career. He stated the University's strategic plan, *K-State 2025*, guides the decision-making and priority-setting process for the University. This is the fifth year of the plan and an overview will be conducted to see if any adjustments need to be made. President Schulz stated he is interested in identifying metrics that can show the impact of efficiencies on the campus and adding placement rates of graduates by department. The University is also looking at creating a five-year enrollment management plan. Additionally, President Schulz reviewed the efforts that KSU has implemented to create a safe and safety-minded campus.

(Handout filed with Official Minutes)

#### WICHITA STATE UNIVERSITY

President Bardo provided some background on his career and family, and then discussed Wichita State University's role in regional and economic development. He spoke about the eight key economic trade clusters (Aerospace, Oil and Gas Production, Advanced Manufacturing, Agricultural Inputs and Processing, Transportation and Logistics, Data Services and IT, Advanced Materials, and Health Care) and how these are tied to WSU's Innovation campus. Dr. Bardo provided an update on WSU's Innovation Campus and reviewed campus safety initiatives.

(PowerPoint filed with Official Minutes)

#### UNIVERSITY OF KANSAS

Following a brief introduction on her background, Chancellor Gray-Little presented an overview of the University of Kansas. She spoke about KU's efficiency and cost-saving initiative and the goals of the University's strategic plan, *Bold Aspirations*. The Chancellor noted the University is an economic engine for the state. KU has helped to address the state's workforce needs by expanding the schools of medicine, pharmacy, and engineering and has brought external research funds and new companies to Kansas. The Chancellor stated like the other universities, KU takes campus security and safety seriously. She reviewed some of the programs and policies that are in place at the campuses to address security and safety.

(PowerPoint and Handout filed with Official Minutes)

The Board thanked the CEOs for their presentations and discussed campus safety issues. It was noted each of the universities work hard to prevent and address sexual assaults on their campuses and all the campuses have policies and procedures for meeting the requirements of Title IX. However, the Board is interested in exploring whether a Board policy is needed to lend consistency to the universities' processes. Additionally, the Board discussed collaborative efforts and partnership between the universities.

#### RECESS

Chair Bangarter recessed the meeting at 5:30 p.m.

**RECONVENE**

The Chair reconvened the meeting at 9:00 a.m. on Thursday, August 13.

MEMBERS PRESENT: Shane Bangerter, Chair  
Zoe Newton, Vice Chair  
Ann Brandau-Murguia  
Bill Feuerborn  
Dennis Mullin  
Dave Murfin  
Daniel Thomas  
Helen Van Etten (By Conference Call)

MEMBER ABSENT: Joe Bain

**FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE AND BOARD ACADEMIC AFFAIRS STANDING COMMITTEE**

The members of the Fiscal Affairs and Audit Standing Committee and the Board Academic Affairs Standing Committee met to discuss their agendas for the upcoming year. Regent Bangerter stated the work the Committees is important and allows the members to gather more information on specific items before they are brought to the full Board.

**BOARD IDEAS**

The Chair asked each Board member to share the topics they are interested in pursuing while on the Board. The following are some of the areas of interest: 1) recruitment of students – with the population of Kansas remaining flat, how will the institutions maintain or increase enrollment, 2) public/private partnership opportunities, 3) addressing workforce needs especially in the medical and dental fields, 4) reaching the Board's 60 percent attainment goal, 5) studying time to degree issues, and 6) campus security issues and due process rights.

**BOARD MEETINGS**

Regent Bangerter reviewed the Board meeting schedule and noted this year the university campus visits are aligned with the Board meetings in October, November, and April. In these months the Board will conduct its meeting on Wednesday and begin the campus visit on Thursday. The Board also discussed the flow of Board meetings and the purpose of the three-person CEO committees.

**BOARD GOALS FOR 2015-2016**

The Board discussed potential goals for the year, which are listed below. Staff will more fully develop the goals and present them to the Board for consideration at the September meeting.

- Continue to study the concealed carry and open carry laws and their impact on the campuses to determine next steps before the 2017 exemption expires
- Study campus safety policies and exploring whether a Board policy is needed to add consistency to the universities' processes
- Implement Credit for Prior Learning with an emphasis on military credit
- Implement strategies to attract Kansans with some college but no degree back to higher education to complete a degree or certificate
- Implement strategies to increase interaction with business and industry to stimulate economic growth and expansion
- Identify current collaborative efforts between the institutions and determine if there are other areas where efficiencies can be implemented
- Continue to sharpen advocacy efforts with the Legislature

**CONFLICTS OF INTEREST**

General Counsel Miller distributed the conflict of interest form for each Regent to complete. The Board will act on any actual or apparent conflicts in September.

**ADJOURNMENT**

The Chair adjourned the meeting at 12:00 p.m.

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Blake Flanders, President and CEO

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Shane Bangerter, Chair

# CONSENT AGENDA

## IV. Introductions and Reports

- A. *Introductions*
- B. *Report from the Chair* Regent Bangerter, Chair
- C. *Report from the President & CEO* Blake Flanders, President & CEO
- D. *Report from Council of Presidents* President Martin
- E. *Report from Council of Faculty Senate Presidents* Lorie Cook Benjamin
- F. *Report from Students' Advisory Committee* Jessie Pringle
- G. *Report from Unclassified Staff Council* Brett Morrill
- H. *Report from Unclassified Support Staff Council* Marcia Tacha

## V. Standing Committee Reports

- A. *Academic Affairs* Regent Van Etten
- B. *Fiscal Affairs & Audit* Regent Feuerborn
- C. *Governance* Regent Bangerter

## VI. Approval of Consent Agenda

- A. *Academic Affairs*
  - 1. **Act on Request for a Bachelor of Arts in Jewish Studies – KU** **Gary Alexander,**  
**VP, Academic Affairs**

### Summary

*Universities may apply for approval of new academic programs following the guidelines in the Kansas Board of Regents Policy Manual. The University of Kansas has submitted an application for approval of a Bachelor of Arts in Jewish Studies. The proposing academic unit has responded to all of the requirements of the program approval process. No universities have programs utilizing this Classification of Instructional Program (CIP) code. Board Staff concurs with the Council of Presidents and Council of Chief Academic Officers in recommending approval.*

### Background

<u>Criteria</u>	<u>Program Summary</u>
1. Program Identification	BA in Jewish Studies      CIP Code: 38.0206 Primary and Additional Location(s) of Instruction: Lawrence campus, Edwards campus
2. Academic Unit	School: College of Liberal Arts and Sciences Department: Jewish Studies, Center for Global and International Studies
3. Program Description	Among the oldest of academic interdisciplinary studies, dating back to the 19 <sup>th</sup> century, Jewish studies explores Judaism, the Jewish people and culture, and their role in the shaping of human experience.  The breadth of Jewish studies is extensive, with a strong foundation in biblical scholarship and the ancient world combined with more recent study of European, American, Mediterranean and Middle Eastern history. It can involve the study of almost every discipline – religion, literature, folklore,

	<p>sociology, anthropology, psychology, political science, philosophy, modern and ancient languages, art, music, film and theatre, law, social welfare, and women's, cultural, and American studies.</p> <p>The purpose of this major is to educate students in interdisciplinary scholarship related to Jewish studies (culture, history, language, religion). Because Jewish Studies is an interdisciplinary program, courses are cross-listed and cross-referenced in American Studies, Classics, Germanic Languages and Literature, English, History, Religious Studies, Slavic Languages and Literature, and Women, Gender and Sexuality Studies. A Jewish Studies major would complement majors in Classics or Religious Studies.</p>
<p>4. Demand/Need for the Program</p>	<p>The area of Jewish Studies is pertinent to all undergraduates at KU, not only because of Jewish influence in the development of early Christianity and Islam, and in world culture, but also because of the present world attention on the Middle East. In addition, there are close to 2000 Jewish undergraduate students at KU, students of religion, students of world culture, and students of contemporary politics.</p> <p>In the Fall of 2005, Religious Studies began offering an undergraduate minor in Jewish Studies. The program has been popular, graduating 31 JS minors since the Spring of 2005. In Spring 2014 two students petitioned to have a Special Jewish Studies major; two more students petitioned in Fall 2014.</p> <p>A Nov. 2013 survey of undergraduate students in JWSH courses and of students who had graduated with JS minors indicated that more than 70% would major or strongly consider a major in Jewish Studies. A follow-up survey was conducted in October 2014 with similar results.</p> <p>This area of study is relevant to many of the careers to which students aspire. Obvious examples include work in Jewish service and community centers, federations, and agencies, but also in the areas of social work, academia, K-12 education, public policy, and law.</p> <p>Alumni from KU with Jewish Studies minors have taken positions in the field, including the following: Director of Student Life at the University of Oklahoma Hillel, Community Activator at Birthright Israel, Israel Education Center Coordinator at Jewish United Fund, and Director of Volunteer Engagement at Jewish Family Services of Greater Kansas City.</p> <p>In addition, a KU Alumni report dated May 2013 revealed that recent KU Jewish Studies alumni were employed full-time in appropriate positions as Leadership Management Director with American Israel Public Affairs Committee and as Senior Associate for Student Leadership with Israel On Campus Coalition.</p> <p>A degree in Jewish studies also prepares students for graduate school or for pre-professional training and several alumni have also continued their graduate studies in the field of Jewish Studies or a related area.</p>

	<p>To pursue graduate studies, several Jewish institutes offer a range of degree programs. The Michigan Jewish Institute (Detroit) offers a Masters of Applied Science in Jewish Studies (practical and marketable degrees in three concentrations, Judaic Studies, Jewish Education, and Jewish Leadership) and the Spertus Institute (Chicago) offers a range of MA, MS and doctoral programs “for those pursuing a career in the Jewish community.” These institutes attest to the relevance of Jewish Studies degrees for careers in Jewish leadership and education.</p>
<p>5. Comparative /Locational Advantage</p>	<p>No other university in Kansas offers a major in Jewish Studies. KU is also the only university in Kansas to offer an undergraduate <u>minor</u> in Jewish Studies; other universities in the US that offer a minor in Jewish Studies are numerous. Nearby universities that offer a <u>major</u> in Jewish Studies include Arizona State, Northwestern, Ohio State, Purdue, and the Universities of Chicago, Cincinnati, Colorado, Illinois, Indiana, Oklahoma, Texas, and Wisconsin (both Madison and Milwaukee).</p>
<p>6. Curriculum</p>	<p>There are no special procedures or criteria for admission to the Jewish Studies major beyond being a student in good standing at KU. There is no minimum GPA for admission to the program, though a student with a GPA of less than 2.0 will not be allowed to graduate, as per University rules.</p> <p>Presuming the student satisfies the language requirement for the degree, the curriculum consists of 10 courses (30 credit hours):</p> <ul style="list-style-type: none"> <li>• two courses in Jewish culture or history</li> <li>• two courses in Judaism</li> <li>• a capstone seminar</li> <li>• two courses of intermediate or advanced Hebrew or Yiddish</li> <li>• three elective courses</li> </ul> <p>If students declare a JS major with no prior knowledge of Hebrew or Yiddish, they will need to complete a prerequisite first year of Hebrew or Yiddish; this will add an additional 2 courses (10 credit hours) to their curriculum.</p>
<p>7. Faculty Profile</p>	<p>Jewish Studies has five faculty with regular appointments in Jewish Studies (including one visiting Israeli professor), with an additional 10 in allied units who teach courses that benefit the JS Program for a total of 9.375 FTE. Faculty are tenured or are tenure-track in other departments.</p> <p>Faculty below have terminal degrees (MA, PhD), are currently teaching JS courses at regular intervals, and serve on the JS Executive Committee. The Committee meets monthly to monitor the program, provide its vision, and make executive decisions concerning development, curriculum, policies of governance, and outreach.</p> <p>Jewish Studies</p> <ul style="list-style-type: none"> <li>Gal Levy (PhD Sociology), Visiting Israeli Professor, 4 JS courses/year = 1.0 FTE</li> <li>Shelley Rissien (MA Jewish Education), Lecturer, 4 JS courses/year = 1.0 FTE</li> <li>Neal Schuster (MA Jewish Education), Lecturer, 2 JS courses/year = 0.5 FTE</li> </ul>

	<p>Frances Sternberg (PhD History), Lecturer, 2 JS courses/year = 0.5 FTE Eric Welch (PhD Religious Studies), Lecturer, 4 JS courses/year = 1.0 FTE John Younger (PhD Classics), Professor, Classics &amp; Jewish Studies, 1 JS course/2 years = 0.125 FTE</p> <p>Allied Units Samuel Brody (PhD Religious Studies), Assistant Professor, Religious Studies, 2 JS courses/year = 0.50 FTE Vitaly Chernetsky (PhD Slavic), Associate Professor, Slavic, 1 JS course/year = 0.25 FTE Lynn Davidman (PhD Sociology), Professor, Sociology, 1 JS course/2 years = 0.125 FTE Marc Greenberg (PhD Slavic), Professor, Slavic, 1 JS course/2year = 0.125 FTE Cheryl Lester (PhD English), Associate Professor, English, 1 JS course/2 years = 0.125 FTE Ari Linden (PhD German), Assistant Professor, German, 1 JS course/year = 0.25 FTE Paul Mirecki (ThD), Associate Professor, Religious Studies, 4 JS courses/year = 1.0 FTE Renee Perelmutter (PhD Slavic), Associate Professor, Slavic, 4 JS courses/year = 1.0 FTE Molly Zahn (PhD Theology), Assistant Professor, Religious Studies, 4 JS courses/year = 1.0 FTE</p>
<p>8. Student Profile</p>	<p>Any KU undergraduate interested in the academic field of Jewish Studies (i.e., Jewish culture, history, and religion) may find a major in Jewish Studies beneficial. The field appeals to a wide spectrum of students. Many of these majors will be interested in understanding the early origins of Christianity and Islam, the medieval and modern history of the politics of the Middle East, the history of discrimination, migration, diaspora, and genocide, and the contributions of Jewish thought, religion, teaching, and culture to art and music, and to American life. There is also a strong desire by many students to learn Hebrew so they may study early religious texts in the original language. And Hebrew is also important for members of the armed forces stationed in the Middle East.</p>
<p>9. Academic Support</p>	<p>No additional resources are necessary to support the new major in Jewish Studies.</p>
<p>10. Facilities and Equipment</p>	<p>The current space allocated to Jewish Studies is sufficient and no additional resources are requested for purchase of equipment to support the new major.</p>
<p>11. Program Review, Assessment, Accreditation</p>	<p>The proposed program will be regularly reviewed and evaluated in accordance with the standard procedures of the College of Liberal Arts and Sciences, the Provost's Office, and the Kansas Board of Regents. There is no specialized accrediting agency for a Jewish Studies major.</p>
<p>12. Costs, Financing</p>	<p>No additional resources are required to support the new major in Jewish Studies.</p>

**CURRICULUM OUTLINE**

B. Identify the new degree: Jewish Studies BA

**II. Provide courses required for each student in the major:**

	<b>Course Name &amp; Number</b>	<b>Credit Hours</b>
<b>Core Courses</b>	<p><b><u>2 Courses in Jewish History and/or Culture</u></b>  <i>Courses cited as examples:</i>                      JWSH 300 Topics in Jewish Studies: _____                      JWSH 300 Archaeology of Ancient Israel                      JWSH 311 Narratives of Jewish Life                      JWSH 318 Jews and Slavs in Eastern Europe                      JWSH 315/HIST 325/SPAN 302 Spanish Inquisition                      JWSH 327 Jewish Secular Culture                      JWSH 336 Jewish American Literature and Culture                      JWSH 338 Languages of the Jews (339 H)                      JWSH 340 Topics in Modern Jewish Literature                      JWSH/HIST 343 The Holocaust in History                      JWSH 350 Contemporary Jewish Identities                      JWSH 361 Jewish Film                      JWSH/REL 526 Jewish History &amp; Literature in the Greek &amp; Roman Periods                      JWSH/REL 560 Classical and Contemporary Jewish Thought                      JWSH/REL 570: Studies in Judaism                      JWSH 572 Jewish Folklore (573 H)                      THR 302/702 Seminar in: Theatre &amp; Genocide</p>	<p><u>6</u></p>
	<p><b><u>2 Religion Courses Relevant to Judaism</u></b>  <i>Courses cited as examples:</i>                      JWSH/REL 107 Living Religions of the West                      JWSH/REL 124 Understanding the Bible (125 H)                      JWSH 300 Topics in Jewish Studies: Mysticism and the Supernatural                      JWSH 321/REL 311 Religion of Ancient Israel                      JWSH/REL 325 Introduction to Judaism                      JWSH 326 The Talmud: Its Origins, Nature, and Evolution                      JWSH/REL 523 The Dead Sea Scrolls                      JWSH/REL 525 Jews and Christians</p>	<p><u>6</u></p>



**2 Courses in Hebrew and/or in Yiddish at 200+ Level** 6  
**prerequisite: successful completion of introductory Hebrew or Yiddish**

*Courses cited as examples:*

- JWSH 338 Languages of the Jews (339 H)
- HEBR 210 Intermediate Israeli Hebrew I
- HEBR 220 Intermediate Israeli Hebrew II
- HEBR 230 Biblical Hebrew I
- HEBR 240 Biblical Hebrew II
- HEBR 310: Introduction to Modern Hebrew Literature
- HEBR 340 Advanced Israeli Hebrew I
- HEBR 350 Advanced Israeli Hebrew II
- HEBR 395 Study Abroad Topics in Hebrew (3-6 ch)
- HEBR 410 Studies Modern Hebrew Literature & Culture I
- HEBR 420 Studies Modern Hebrew Literature & Culture II
- HEBR 490 Independent Study (1-3 ch)
- YDSH 212: Intermediate Yiddish I
- YDSH 216: Intermediate Yiddish II
- YDSH 300 Studies in Yiddish
- YDSH 395 Study Abroad Topics in Yiddish (3-6 ch)
- YDSH 490 Independent Study (1-3 ch)

**1 Capstone Seminar Course** 3

- JWSH 601—Seminar in Jewish Studies<sup>1</sup>  
 Investigation of a topic related to Jewish studies from an interdisciplinary perspective. Open only to Jewish Studies majors and required of them. Suggested for the senior year.

**Electives** **3 Elective Courses** 9

Other courses not chosen to satisfy the above requirements (except HEBR/YDSH 100-level)

*Courses cited as examples:*

- JWSH 300 Topics in Jewish Studies: The Talmud
- JWSH 321/REL 311 Religion of Ancient Israel
- JWSH/REL 526 Jewish History & Literature in the Greek & Roman Periods
- HEBR 210 Intermediate Israeli Hebrew I

**Total** 30

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<sup>1</sup> Once the JS major is approved, this course will be submitted to CUSA as a new course.

Implementation Year: FY 16

**Fiscal Summary for the Proposed Academic Program**

Institution

University of Kansas – Lawrence

Program

Jewish Studies BA (undergraduate major)

<b>Part I. Anticipated Enrollment</b>						
	Implementation Year		Year 2		Year 3	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
A. Headcount	5	0	12	0	20	0
B. Total SCH taken by all students in the program	150		360		600	

<b>Part II. Program Cost Projection</b>			
A. In the <u>implementation</u> year, list all identifiable <b>General Use</b> costs to the academic unit(s) and how they will be funded. In subsequent years, please include <b>only</b> the additional amount budgeted.			
	Implementation Year	Year 2	Year 3
<u>Base Budget</u>			
Salaries	\$ -	\$ -	\$ -
OOE	-	-	-
Total	\$ -	\$ -	\$ -

Indicate source and amount of funds if **other than** internal reallocation:

Revised: March 2015

**2. Act on Request for a Master in Innovation Design – WSU**

**Summary**

*Universities may apply for approval of new academic programs following the guidelines in the Kansas Board of Regents Policy Manual. Wichita State University has submitted an application for approval of a Master of Innovation Design. The proposing academic unit has responded to all of the requirements of the program approval process. No universities offer a similar program. Board Staff concurs with the Council of Presidents and Council of Chief Academic Officers in recommending approval.*

**Background**

<u>Criteria</u>	<u>Program Summary</u>
1. Program Identification CIP	Master in Innovation Design, 50.0404
2. Academic Unit	Institute for Interdisciplinary Creativity
3. Program Description	The complexity of today’s technology requires innovators from multiple disciplines to come together as a team and translate ideas into something transforming through non-traditional means. The Master in Innovation Design (MID) curriculum will merge Arts, Science, and Technology curricula, creating opportunities for students and faculty to collaborate across WSU’s colleges. The MID program will be individualized for each student and will focus on developing students’ “design thinking skills.” These include the capabilities to (a) develop creative solutions, (b) effectively communicate, (c) practice entrepreneurship, and (d) develop prototypes. The development of these capabilities will be grounded in a research-based, academic curriculum. The program will engage with businesses and focus on innovation, product development, effective communication, flexibility, and small business generation.
4. Demand/Need for the Program	Preliminary demand for the MID program is strong. In a survey of WSU juniors and seniors, 275 students indicated they were interested in the program and would like to receive more information in the future. Additionally, in a recent survey of employers, over 90% of respondents indicated that the most important skills they look for in new employees are critical thinking skills, the ability to clearly communicate, the ability to continually learn, and, importantly, the ability to design innovative solutions to complex problems. The learning objectives of the Design degree address these skills, and the program is designed to emphasize the development of creative and design thinking skills that employers are looking-for.
5. Comparative/ Locational Advantage	Among the six state universities, none offers a comparable degree at the graduate level. WSU is uniquely positioned to offer students access to new faculty collaborative ventures, public-private partnerships, and the facilities of a MakerSpace and IdeasLab on campus. WSU serves a large percentage of professional students and supports a high-achieving student population collaborating across the liberal arts, sciences, and professional disciplines through its field majors and Honors College curricula. These groups would benefit from the opportunity of further study in

	<p>Innovation Design. WSU offers the additional advantage of its location in Kansas’s largest city, near large employers.</p>
<p>6. Curriculum</p>	<p>The MID curriculum consists of 30 credit hours (for thesis option) to 33 credit hours (for non-thesis option). Students are required to take 12 credits in core courses and to complete the remainder of the credit hours through an independent plan of study developed with their primary faculty advisor, and culminating in a prototype, process, portfolio, or project. Existing courses comprise most of the degree requirements.</p>
<p>7. Faculty Profile</p>	<p>While graduate faculty in existing departments and colleges across the university will teach, coordinate the MID curriculum and work with students to create independent plans of study, there are 17 core faculty for the program who teach in a variety of schools and departments. Among the core faculty, five are professors, eight are associate professors, three are assistant professors, and one is an instructor. All have a terminal degree. Thirteen are tenured, and three are tenure-track but not yet tenured.</p> <p>All core faculty members are Coleman Fellows associated with the WSU Center for Entrepreneurship. Coleman Fellows are faculty members who have appointments outside a business discipline and who work to advance self-employment education and strengthen entrepreneurship education across disciplines. The goal of the fellows program is to assist and maintain an ongoing connection for students interested in entrepreneurship across campus.</p> <p>All core faculty members listed above currently teach courses and advise graduate students. Because the courses for the proposed MID program largely consist of existing courses that these core faculty members already teach, the additional advising and teaching work the faculty members would bear as a result of the introduction of the program would be minimal.</p>
<p>8. Student Profile</p>	<p>The Master of Innovation Design (MID) degree will attract creative student entrepreneurs preparing for a career in an emerging field. This degree will appeal to students who wish to continue their education at the graduate level but do not seek specialized training concentrated in only one major design area. Early career professionals in biotechnology, graphic, media, and interface design, manufacturing, digital education, and healthcare technology who are highly motivated and inspired by challenges – not looking for opportunities, but creating them—will benefit from the MID program.</p>

9. Academic Support	<p>The MID degree will be facilitated by a faculty director. The program will use existing faculty advisors within departments and colleges across campus.</p> <p>The academic support model at WSU is extensive and includes support from the Counseling and Testing Center, Disability Support Services, One Stop Student Services, University Libraries, Career Services, the Office of Cooperative Education and Work-Based Learning, and other offices.</p>
10. Facilities and Equipment	<p>The new MakerSpace, IdeasLab, and WIDGET collaborative currently under development on campus will provide facilities for the MID students and faculty. No additional space or equipment will be needed.</p>
11. Program Review, Assessment, Accreditation	<p>The program will be reviewed according to Kansas Board of Regents' program review requirements. Assessment of student learning outcomes will be measured along such measures as graduation rates, graduate exit surveys, participation in research forums, experience-learning based evaluations, knowledge-skills assessments, and thesis/capstone evaluations. Specialized accreditation is not available for this degree.</p>
12. Costs, Financing	<p>Existing graduate-level faculty will teach, advise, and supervise student work. Funds will be needed to cover the cost of a director for the program. The funding will come from an internal reallocation from the office of the Provost and Senior Vice President for Academic Affairs. It is anticipated that after the implementation phase, the degree program will be revenue neutral.</p>

**CURRICULUM SUMMARY**

Wichita State University  
 Master in Innovation Design

**CURRICULUM OUTLINE**

**Required Core Competencies (12 credit hours or equivalent experience)**

	<b>Credit Hours</b>
ID 801 – Creativity and Innovation	3
COMM 706V – The Communication Entrepreneur	3
ID 802 – Product, Service, and Process Prototyping	3
ENTR 706 – New Product Development and Innovation	3

**Electives (12-18)**

At least 12 hours (for thesis option) -18 hours (for non-thesis option) in graduate-level courses approved by faculty advisor(s) and program director.

**Required Design Project (3) /Thesis (6)**

Non-thesis option students will complete a 3 credit hours design project (approved and guided by advisory and advisory committee). Thesis option students will complete a 6 credit hours thesis (approved and guided by advisors and advisory committee).

Total 30-33 Credit Hours

**FISCAL SUMMARY**

IMPLEMENTATION YEAR FY 2016  
Fiscal Summary for Proposed Academic Programs

Institution: Wichita State Proposed Program: Master in Innovation Design

Part I Anticipated Enrollment *	Implementation Year		Year 2		Year 3	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
A. Full-time, Part-time Headcount:	10 (9 cr. Hr./sem)		15 (9 cr. Hr./sem)		20 (9 cr. Hr./sem)	
B. Total SCH taken by all students in program	90/semester		135/semester		180/semester	
<b>Part II. Program Cost Projection</b>						
A. In implementation year one, list all identifiable General Use costs to the academic unit(s) and how they will be funded. In subsequent years, please include only the additional amount budgeted.						
	Fall, Implementation Year		Year 2		Year 3	
<u>Costs:</u>		\$0		\$0		\$0
Salaries						
OOE		\$0		\$0		\$0
Total		\$0		\$0		\$0

Indicate source and amount of funds if other than internal reallocation:

This degree program will be capped at admitting 20 students a year after full implementation, with annual operating costs estimated at \$160,000. The funding for a program director comes from an internal reallocation from the Provost and Senior Vice President for Academic Affairs. The Office of Academic Affairs will provide administrative support services for the director during the implementation phase of the degree. Facilities and equipment are included in the budget for the MakerSpace, IdeasLab, and WIDGET collaborative. It is anticipated that after the implementation phase, this degree will be revenue neutral.

Revised: September 2003

**B. Fiscal Affairs & Audit****1. Act on Authorization to Raze McCollum Hall – KU      Greg Hoffman,  
Director of Facilities**

The University of Kansas requests authorization to raze McCollum Hall. McCollum Residence Hall, which opened in 1965, is a ten-story, three-wing residence hall with a capacity of 910 residents. The building, comprising traditional double occupancy unit types, primarily housed freshmen students at roughly an 80% occupancy rate. McCollum Hall has been well maintained over the years; however, the cost to bring the facility into code compliance, as well as over \$16.8 million in deferred maintenance is cost prohibitive for rehabilitation. Also, renovation is not an option, as the space needs for the new housing model do not fit efficiently within the form of the building.

McCollum has already been replaced with two new 350 bed residence halls each containing about 95,000 gross square feet. These halls are open for Fall 2015. The university proposes to raze McCollum over the Thanksgiving break. The estimated cost to raze the building, including asbestos abatement, is \$2,834,000. The cost was planned for within the bonding of the McCollum Hall replacement project.

**2. Act on Authorization to Raze the Stouffer Place Apartments – KU**

The University of Kansas requests authorization to raze the Stouffer Place Apartments as part of the Central District improvements. Stouffer Place Apartments, a 25-building complex that provided 283 units for married student housing, was completed in 1956. There have been structural concerns with the stair towers and balconies in recent years. The deferred maintenance burden for these buildings is over \$14 million. Because of the increased rate of deterioration and backlog of deferred maintenance, it is not cost effective to renovate these housing facilities. In addition, this site was identified in the Campus Master Facilities Plan as underutilized. In the master planning process, it was determined that a better and more appropriate land use was for future academic and research facilities. The cost of asbestos abatement and demolition is estimated at approximately \$2 million and will be funded as part of the Central District Improvements.

**3. Act on Authorization to Raze Storage Shed – KSU**

Kansas State University requests approval to raze a storage shed, Building #490, at the Kansas River Valley Fields, 6347 NW 17<sup>th</sup> Street, Topeka, Kansas 66618. The 20 foot x 30 foot potato shed has a wood frame with a metal skin. The building has significantly deteriorated and metal and structural members are deteriorating or missing. Loose debris from the building is becoming a hazard and damaging other buildings on the property during high winds. The shed is no longer cost effective to maintain, as extensive repairs would be required to replace the rotten structure and metal skin. The shed does not have utility services, so there will be no utility savings. No insulation or paint exist in the shed so no testing for hazardous materials was conducted. Following demolition, the site will be utilized for agricultural research purposes. The cost of razing the shed is estimated at \$2,000 and will be financed from Kansas State University's rehabilitation and repair allocation from the Educational Building Fund.



# DISCUSSION AGENDA

## VII. Consideration of Discussion Agenda

### A. Presentation

#### 1. Receive Update on Engineering Initiative and University Research Grants

**Zoe Gruber,  
Director, Workforce Training &  
Education**

### Summary

**Background/Accountability:** Legislation and appropriations for the University Engineering Initiative Act (UEIA) and the University Research Grants program, as well as a related program entitled Innovation Growth Partners (IGP), coincided with the beginning of Governor Brownback’s first term. Originally, legislation, oversight and funding for all three programs flowed through the Kansas Department of Commerce budget, based on legislative requirements and in large part to emphasize the importance of the partnership with the private sector and job creation through these programs. As part of the accountability process, a joint Regents-Commerce steering committee was formed to provide accountability metrics and make recommendations to the Secretary of Commerce. In FY 2015, the Legislature transferred appropriations for the University Research Grants from the Department of Commerce to each university. In November 2014, the KBOR Governance Committee approved continued oversight by the steering committee (with an expanded membership to include university representatives), and receipt of an annual report to the Board Fiscal Affairs and Audit Standing Committee regarding the University Research Grants and UEIA. The joint Regents-Commerce steering committees continue to provide oversight and accountability for the UEIA, the University Research Grants program and the Innovation Growth Partners.

**University Engineering Initiative Act:** The University Engineering Initiative Act (UEIA) [K.S.A. 74-8768(a)] was enacted and signed into law effective July 1, 2011. The Kansas Legislature appropriated \$1 million in 2011 for the purpose of expanding the state’s professional engineer training programs at Kansas State University, the University of Kansas and Wichita State University, to address needs for engineers in industries that were not being met with the current levels of graduating students. The appropriation was enhanced by a commitment of \$3.5M per year for ten years (with a 1:1 dollar match) for each of the three colleges of engineering to continue the expansion and produce a combined total of 1,365 engineering graduates per year by 2021. Results and progress of the UEIA are tracked using a “scorecard” and other metrics, and universities provide an annual report including metrics to the Department of Commerce in November of each year.

Latest results were presented at the January 2015 Board meeting. An updated scorecard including data on employment and wages for engineering graduates will be presented; a fully updated scorecard and university progress report, including 2014-2015 enrollments and graduates, will be presented in Spring 2016.

**University Research Grants:** The University Research Grants provide \$5M annually (with a 1:1 dollar match) each to Kansas State University, Kansas State University-Veterinary Medicine, the University of Kansas Medical Center and Wichita State University, with a legislative charge specific to each. Kansas State University’s focus is global food systems and the focus for Kansas State University-Veterinary Medicine (does not require 1:1 match) is improvement of rankings. The University of Kansas Medical Center’s focus is the cancer center and Wichita State University’s focus is aviation research. Legislation requires each university (excluding KSU-Vet Med) to submit a plan to the Legislature and the Governor, relative to those focus areas, as to how activities create additional jobs in the state and other economic value, particularly for and with the private sector.

A brief overview of each university’s activities to date, and a draft of the metrics that will form the basis for an individualized strategic plan will be presented; a full report will be presented in Spring 2016.

*B. Fiscal Affairs & Audit***1. Act on Exchange of Property with the City of  
Pittsburg – PSU**

Regent Feuerborn  
**Greg Hoffman,**  
**Director of Facilities**

Pittsburg State University requests approval to exchange certain property with the City of Pittsburg. Three separate valuations were utilized to determine the value of each respective parcel for purposes of the negotiated exchange. While the parties negotiated through a number of iterations, the final agreed upon exchange was embodied in legislation enacted into law by the 2015 Legislature. The total agreed value of land exchanged is nearly \$600,000 with only \$462 difference between the parties (\$283,992 in agreed upon value to PSU, \$283,500 in agreed upon value to the City).

The exchange gives PSU a single undivided parcel of just over 100 acres with frontage road access to a major road. This will support future development and expansion for the area; namely, maintaining the International Baja competition site, while creating space for potential School of Construction outdoor lab space and a new track and outdoor recreation area. Additionally, the exchange grants PSU ownership of the five-acre “rugby field” which will give the University nearly complete and contiguous ownership along Rouse Street from the railroad tracks south to the Research and Development park nearby. Overall, the exchange supports planned growth and development for both the University and the City of Pittsburg.

The agreement provides 72.7 acres to the city in exchange for 30.3 acres to PSU. This will provide the city at least 40-50 acres (out of the 72 total) of prime residential development land. Strategic residential development to support community and economic growth of the city has been identified as a significant need by the City of Pittsburg (and is supported by a recent housing study).

The Kansas Legislature authorized this exchange with passage of Section 183 of House Substitute for Senate Bill 112, which the Governor has signed into law and is reproduced below with the legal description of the property. Having complied with the requirements cited below for the conveyance, Pittsburg State University now seeks authorization of the exchange by the Board of Regents, contingent upon the Attorney General’s reviews and approvals.

“Sec. 183. (a) During the fiscal year ending June 30, 2016, in addition to the other purposes for which expenditures may be made by the chief executive officer of the state board of regents, from moneys appropriated from the state general fund or any special revenue fund or funds for the state board of regents for fiscal year 2016 by this act or any other appropriation act of the 2015 regular session of the legislature, expenditures shall be made by the chief executive officer of the state board of regents from the state general fund or from any special revenue fund or funds for fiscal year 2016, for and on behalf of Pittsburg state university, to exchange and convey the tracts of real property described in subsection (b) to the city of Pittsburg, Kansas, in consideration for the city of Pittsburg exchanging and conveying the tracts of real property described in subsection (c) to Pittsburg state university. The exchange and conveyance of real property by the state board of regents under this section shall be executed in the name of the state board of regents by its chairperson and its chief executive officer. The deed for such conveyance may be by warranty deed or by quitclaim deed as determined to be in the best interests of the state by the state board of regents in consultation with the attorney general. No exchange and conveyance of real estate and improvements thereon as authorized by this section shall be made by the state board of regents until the deeds and conveyances have been reviewed and approved by the attorney general and, if warranty deeds are to be the instruments of conveyance, title reviews have been performed or title insurance has been obtained and the title opinion or the certificates of title insurance, as the case may be, have been approved by the attorney general. The conveyance authorized by this section shall not be subject to the provisions of K.S.A. 75-430a, 75-3043a, 75-6609 or 75-6611, and amendments thereto.

(b) (1) In accordance with the provisions of this section, the state board of regents is hereby authorized to exchange and convey a tract of land to the city of Pittsburg commonly known as the south of east hills addition, particularly described as follows: Part of Section Thirty Three (33), Township Thirty (30) South, Range Twenty Five (25) East of the Sixth Principal Meridian, Crawford County, Kansas, according to the United States Government Survey thereof bounded and described as follows: Beginning at a point 600 feet East of the SW corner of the North half of the NW 1/4 of said Section, thence continuing East 1766.82 feet (more or less) along the South line of the North half of the NW 1/4 to a point 300 feet West of the NE corner, SE 1/4, NW 1/4, thence South and parallel to the East line of the SE 1/4 of the NW 1/4 a distance of 435.60 feet, thence East 300 feet to the East line of the SE 1/4 of the NW 1/4, thence South along the half section line 882.51 feet (more or less) to a 3/4 inch iron pipe set at center of said Section, thence East and along the half section line 500.05 feet to the centerline of creek, thence South 753.68 feet, thence West and parallel to the half section line 702.94 feet, thence North 819.46 feet (more or less) to a point being 176.88 feet West and 80.98 feet North of the center of said Section, thence West and parallel to the half section line a distance of 426.63 feet, thence North 368.58 feet, thence West 1629 feet to the East right-of-way of the Kansas City Southern Railroad, thence Northwesterly along railroad right-of-way 491.75 feet, thence East 296.15 feet, thence North 238.41 feet, thence East 110.53 feet (more or less) to a point 600 feet East and 212.50 feet South of the SW corner, NW 1/4, NW 1/4, thence 212.50 feet to point of beginning. (Said Tract containing 59.0 acres, more or less).

(2) In accordance with the provisions of this section, the state board of regents is hereby authorized to exchange and convey a tract of land to the city of Pittsburg, particularly described as follows: Part of the West half (W 1/2) of the Northeast Quarter (NE 1/4) of Section Thirty Three (33), Township Thirty (30) South, Range Twenty Five (25) East of the Sixth Principal Meridian, Crawford County, Kansas, according to the United States Government Survey thereof bounded and described as follows: Beginning at the Northwest Corner of the Southwest Quarter (SW 1/4) of the Northeast Quarter (NE 1/4) of said Section Thirty Three (33); thence South along the West line of said Southwest Quarter (SW 1/4) of Northeast Quarter (NE 1/4) a distance of One Thousand Three Hundred Thirty Three (1,333) feet to a 3/4 inch iron pipe set at the center of said Section Thirty Three (33); Thence East along the South line of said Southwest Quarter (SW 1/4) of the Northeast Quarter (NE 1/4) a distance of Five Hundred and Five Hundredths (500.05) feet to center line of creek; Thence generally North along the center line of creek a distance of Seven Hundred Eighty (780) feet, more or less to a point in center line of creek Six Hundred Twenty Nine and Twenty Four Hundredths (629.24) feet South and Four Hundred Seventy One and Four Hundredths (471.04) feet East of the Northwest corner of the Southwest Quarter (SW 1/4) of Northeast Quarter (NE 1/4) of said Section Thirty Three (33), Thence North a distance of Forty Four (44) feet to a 1/2 inch iron pipe set; Thence continuing North a distance of Two Hundred Forty Three (243) feet to a 3/4 inch iron pipe set; Thence North a distance of Twenty Three (23) feet to a point in center line of creek Three Hundred Nineteen and Twenty Four Hundredths (319.24) feet South and Four Hundred Sixty Nine and Ninety Three Hundredths (469.93) feet East of the Northwest Corner of Southwest Quarter (SW 1/4) of Northeast Quarter (NE 1/4); Thence North and West with the meander of the center line of creek a distance of One Thousand One Hundred Thirty Eight (1138) feet, more or less to a point in the center line of creek and on the West line of the Northwest Quarter (NW 1/4) of Northeast Quarter (NE 1/4) a distance of Three Hundred Sixty Three and Thirty Three Hundredths (363.33) feet North of the Northwest corner of Southwest Quarter (SW 1/4) of the Northeast Quarter (NE 1/4); Thence South along said West line of said Northwest Quarter (NW 1/4) of Northeast Quarter (NE 1/4) a distance of Three Hundred Sixty Three and Thirty Three Hundredths (363.33) feet to the point of beginning. (Said Tract containing 13.73 acres, more or less).

(c) (1) In accordance with the provisions of this section, Pittsburg state university is hereby authorized to accept title to a tract of real property of approximately 25.1 acres commonly known as the research

and development park conveyed to the university by the city of Pittsburg, particularly described as follows: Pittsburg Research and Development Park Phase II, Lots 1, 2, 3, 4 and 5.

(2) In accordance with the provisions of this section, Pittsburg state university is hereby authorized to accept title to a tract of real property particularly described as follows: Commencing at the Southwest Corner of the Northwest Quarter (NW 1/4) of Section 33, Township 30 South, Range 25 East of the Sixth Principal Meridian, City of Pittsburg, County of Crawford, State of Kansas; thence on a bearing of South 88 Degrees 50 Minutes 56 Seconds East (this and all following bearings are assumed) along the Southerly line of said Quarter Section, a distance of 45.01 feet to a point on the existing right-of-way line of Rouse Avenue and Centennial Avenue as established by resolution and order for Tract 21, dated August 30, 1965, said point being the true point of beginning; thence on a bearing of North 00 Degrees 03 Minutes 28 Seconds West along said existing right-of-way line, a distance of 547.10 feet to a bend point in said existing right-of-way line; thence on a bearing of North 02 Degrees 47 Minutes 29 Seconds East continuing along said existing right-of-way line, a distance of 201.20 feet to a bend point in said existing right-of-way line, thence on a bearing of North 00 Degrees 03 Minutes 28 Seconds West continuing along said existing right-of-way line a distance of 175.66 feet to the point of intersection of said existing right-of-way line with the Westerly right-of-way line of the Kansas City Southern Railroad Company as now established; thence on a bearing of South 29 Degrees 55 Minutes 56 Seconds East along said Westerly right-of-way line, a distance of 1011.10 feet to a point of intersection with the extended Southerly permanent easement line of a sanitary sewer as it now exists; thence on a bearing of North 86 Degrees 35 Minutes 46 Seconds West along said Southerly permanent easement line, a distance of 310.56 feet to a bend point in said Southerly easement line; thence on a bearing of South 87 Degrees 02 Minutes 31 Seconds West continuing along said Southerly easement line, a distance of 51.73 feet; thence on a bearing of South 44 Degrees 52 Minutes 58 Seconds West, a distance of 91.75 feet to the Northerly line of the Southwest Quarter (SW 1/4) of Section 33, Township 30 South, Range 25 East of the Sixth Principal Meridian; thence continuing on a bearing of South 44 Degrees 52 Minutes 58 Seconds West, a distance of 84.94 feet; thence on a bearing of North 90 Degrees 00 Minutes 00 Seconds West along a line perpendicular to the Westerly line of said Southwest Quarter Section, a distance of 27.23 feet to a point on said existing right-of-way line of Rouse Avenue and Centennial Avenue; thence on a bearing of North 00 Degrees 00 Minutes 00 Seconds East along said existing right-of-way line, a distance of 61.94 feet, to the point of beginning; the above described tract of land contains 231,726 square feet or 5.320 acres more or less.”

**2. Act on Proposed Amendments to Memorandum of Agreement with PSU/KNEA – PSU**      **Theresa Schwartz,  
Associate General Counsel**

**Summary and Staff Recommendation**

*Pittsburg State University (PSU) requests that the Kansas Board of Regents approve and execute the Amendments to a Memorandum of Agreement (Agreement) between PSU, the Kansas Board of Regents and the PSU chapter of the Kansas National Education Association (KNEA) for FY 2016. In compliance with state law concerning negotiations with represented employee groups, PSU and KNEA met and conferred, and have reached agreement on proposed amendments to the Agreement. The two proposed changes to the existing three-year Agreement are to the Salaries and Duration articles in accordance with the limited annual automatic opener. Board staff has reviewed the proposed amendments for compliance with Board policy as well as state and federal law. Staff recommends approval of the Amendments and granting the Chair authority to execute the Agreement.*

**Background**

The Public Employer-Employee Relations Act (PEERA) (pursuant to which State agencies are required to meet and confer with their employees' recognized bargaining units over terms and conditions of employment) first took effect in 1972.<sup>2</sup> In 1974, the Kansas Public Employee Relations Board (PERB) certified the Kansas National Education Association (KNEA) as the exclusive representative under the Act for the purpose of meeting and conferring on behalf of faculty at Pittsburg State University (PSU). In 1983, the Kansas Supreme Court held that KBOR is the appropriate governing body for purposes of PEERA and therefore "must approve any proposed agreement in order to make it binding and effective." Thus, for many years, the Kansas Board of Regents has performed the role of approving agreements that are negotiated between the University and the certified faculty representative, after they have completed the meet and confer process.

In 2014, PSU and PSU/KNEA reached a three-year Memorandum of Agreement (Agreement), which concludes at the end of fiscal year 2017. The Agreement provided for an automatic opener each year for salary only. As provided for in the Agreement and as required by the PEERA, PSU and PSU/KNEA have now completed the meet and confer process over the salary article of the agreement and offer the agreed-to amendments to the Board for consideration and approval.

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<sup>2</sup> *Kansas Board of Regents and Pittsburg State University v. Pittsburg State University Chapter of KNEA and PEERB*, 233 Kan. 801, 812 (1983).

**NEGOTIATED AMENDMENTS TO THE PSU/KNEA AND PSU/KBOR AGREEMENT<sup>3</sup>**

**“IV. SALARIES [page 4 of the amended Agreement]**

**“A. FY ~~2015~~ 2016**

“For the ~~2014-2015~~ 2015-2016 academic year, it is agreed by and between the parties that those faculty salary funds for faculty included in the Meet and Confer Unit ("Unit") shall be divided in the following proportions:

Base Salary Total	\$14,780,565	\$14,965,344 <sup>4</sup>
Sum of Adjustments <sup>5</sup>	\$408,709	<u>\$316,801</u>
Merit Increment Total	0	
Grievance Fund	0	
 TOTAL	 \$15,190,274	 <u>\$15,282,145</u>
 Summer Session <del>2015</del> <u>2016</u>	 \$1,233,763	

**“XXVII. DURATION [page 76 of the amended Agreement]**

“Sections IV.A. and IV.B. of this Agreement shall be effective from July 1, ~~2014~~ 2015 through June 30, ~~2015~~ 2016. All remaining portions of this Agreement shall be effective from July 1, 2014 through June 30, 2017.

“If this Agreement contains any unlawful provisions, those provisions shall be deemed to be of no effect and stricken from this Agreement without affecting the binding force of the Agreement as it shall remain after omitting such provisions.”

**Recommendation**

Pittsburg State University requests that the Board approve the amendments to the Agreement reached through meet and confer processes. Board staff have reviewed the amendments, determined that they are consistent with Board Policy and do not violate state or federal laws. Staff therefore recommends that the Board approve the amendments and authorize the Chair to execute the Amended Agreement on behalf of the Board.

<sup>3</sup> Actual language copied directly from the Amendments to the Agreement; Section IV.B is unchanged and has been omitted solely for space considerations.

<sup>4</sup> The information that is stricken reflects the numbers from the prior fiscal year.

<sup>5</sup> Of this amount, \$49,000 shall be used to fund promotions and \$6,000 shall be distributed in the form of a \$200 overall salary increase to each unit member who achieved an overall annual performance appraisal rating of Exceptional from the 2014 review period. In addition, \$224,301 shall be distributed in the form of: 1) an overall salary increase of one percent commencing in August 2015 to each unit member who was a benefits eligible employee within fiscal year 2015; and 2) an additional overall salary increase of one percent commencing in January 2016 to each unit member who was a benefits eligible employee within fiscal year 2015. Also included and commencing in January are salary adjustments of \$37,500 (annualized amount \$75,000).

### 3. Act on Proposed Amendments to Memorandum of Agreement with FHSU/AAUP – FHSU

#### Summary and Staff Recommendation

*Fort Hays State University requests that the Board approve and execute an amended Memorandum of Agreement between the University and the Fort Hays State University chapter of the American Association of University Professors (AAUP). In compliance with state law concerning negotiations with represented employee groups, FHSU and KNEA have met and conferred, and have reached agreement on proposed amendments to the Agreement. If approved, the amendments will include changes to the Salary Article, the Post Tenure Review Article, and the Sabbatical Leave article. Board staff have reviewed the proposed amendments for compliance with Board policy as well as state and federal law and finding no conflict recommends approval of the Amendments and authorizing the Chair to execute the Agreement.*

#### Background

The Public Employer-Employee Relations Act (PEERA) (pursuant to which State agencies are required to meet and confer with their employees' recognized bargaining units over terms and conditions of employment) first took effect in 1972.<sup>6</sup> In 1983, the Kansas Supreme Court held that the Kansas Board of Regents is the appropriate governing body for purposes of PEERA and therefore "must approve any proposed agreement in order to make it binding and effective."<sup>7</sup> Thus, for many years, the Board has performed the role of approving agreements that are negotiated between the universities and the certified representatives of university employee bargaining units. The Kansas Secretary of Administration must also approve such agreements.

The Memorandum of Agreement (Agreement) in question was last approved by the Board at its September 2014 meeting, and has a term from 2014-2016. The Agreement has an automatic yearly opener. The AAUP bargaining unit now represents approximately 290 Fort Hays State University (FHSU) faculty employees. Meet and confer sessions concerning amendments to this Agreement were conducted during the Spring of 2015 and the FHSU faculty vote giving final approval of the proposed amendments occurred on May 19th. The proposed amendments state that there will be no merit salary increases for FY 2016, adjust the processes for conducting post-tenure review and change dates connected with sabbatical leave.

#### SUMMARY OF TERMS AMENDED IN THE AGREEMENT BETWEEN FHSU AND AAUP

All of the Articles and terms in the Agreement that the Board previously approved will remain the same except for the following amendments:

##### Article IV: Salary

This article has been changed to include no merit increase to the unit member salary pool for FY 2016.

##### Article X: Post Tenure Review

The FHSU administration and FHSU-AAUP agreed upon several changes to the Post Tenure Review Article that was included in 2014 to address the newly adopted Board policy on that topic. Specifically, language was added to the article reaffirming the non-disciplinary or punitive intent of the Post Tenure Review process. The review cycle was reduced from seven years to six years, and language was added clarifying the suspension of the review cycle if an administrative appointment occurs. Reference to a survey by colleagues was removed, and language referencing the possibility of a digital Post Tenure Review portfolio was added. The Post-Tenure Review Committee section was amended to delete required membership criteria for such committee, to note only that it will be the "current department tenure review committee." Language was added encouraging faculty to review progress toward goals cited during a prior review process and challenges that impacted their performance toward

<sup>6</sup> K.S.A. 75-4321 *et seq.*

<sup>7</sup> *Kansas Board of Regents and Pittsburg State University v. Pittsburg State University Chapter of KNEA and PEERB*, 233 Kan. 801, 812 (1983).

those goals. Changes to the Process and Procedure section were made including changing the date by which notification of faculty to be reviewed should occur in May 15 and adding a section requiring review of the post-tenure review file and committee findings by the college dean. Finally, the Article was renumbered to remain consistent with other articles in the MOA.

**Article XV: Sabbatical Leave**

This Article was changed to reflect an updated timeline for the process of submission of applications and selecting successful applicants for sabbatical leave. The deadlines were moved to January 16 for the date by which the University Sabbatical Committee will forward applications and recommendations to the Provost, and January 20 for the date by which the Provost will issue recommendations to the President. These changes were made to allow deans and chairs more time to process and review applications and align future schedules of successful applicants. Additional minor changes were made, including clarifying that references to “year” in the Sabbatical Article refer to the contract year.

**Recommendation**

Fort Hays State University requests that the Board approve the Amendments to the Memorandum of Agreement reached through meet and confer processes. Board staff have reviewed the proposed amendments and, finding nothing in conflict with Board Policy or state and federal laws, recommends that the Board approve these amendments to the Agreement and authorize the Board Chair to execute the Amended Agreement on behalf of the Board.



**4. Act on Naming of Building – FHSU****President Martin****Summary**

*Fort Hays State University requests authorization to name the proposed Entrepreneurship Scholarship Hall. The Scholarship Hall is a 12,775 gross square foot facility to be located on the former Wiest Hall “A” Wing site, directly north of the remaining Wiest Hall, on the Fort Hays State University campus. This new facility will provide (32) single rooms for students engaged in entrepreneurial studies, within various departments across the curriculum. Also included is one, single room for a Resident Assistant. Principal spaces include a multi-purpose meeting room, (3) innovation labs, work room, “recharge” lounge, laundry room and kitchenette. Upper level resident spaces include private bath facilities and lounges. This (3) story facility is sited west of a portion of the original Big Creek stream bed and immediately east of the proposed Wiest Hall Replacement building site. Occupancy is planned for August 2016. Total project cost is \$3,000,000, which will be funded from private gifts.*

**5. Act on Naming of Building – KSU****President Schulz****Summary**

*Kansas State University request authorization to name the new Basketball Training Faculty located in the Kansas State University Athletics Complex. The \$18 million facility was completed in August 2012 and is now the central headquarters for the Kansas State men's and women's basketball teams. The fully functional men's and women's basketball facility includes: practice courts (two full size courts designed for shared or private use), locker rooms (for both programs and coaches), players' lounges (a private space for players to share), coaches' offices (assistant coaches offices overlook practice courts), weight room (2500+ square feet), sports medicine center (with hydrotherapy facility), team film room (theatre style to be utilized by both programs), and entrance atrium an viewing deck (open design ideal for donor receptions recruiting functions).*

**6. Act on Naming of Building – KSU****Summary**

*Kansas State University request authorization to name a portion of the Seaton Complex. Funding for the Seaton Complex Revitalization and Expansion Project was approved by the 2015 Legislature. Groundbreaking for the project is planned for September 4, 2015, and completion is scheduled for summer 2017. Once completed, Seaton Complex will include interdisciplinary design labs, an outdoor teaching amphitheater, secure exhibit/gallery space, consolidated fabrication and product design labs, atrium commons and collaborative spaces, and an energy efficient design.*

C. *Other Matters*

- 1. Receive Update on the Biosecurity Research Institute (BRI) Security Executive Committee Activities – KSU** **President Schulz**

**Summary**

*The Board has adopted a Resolution transferring the Board's authority to exercise management control and supervision over certain classified information that may become accessible to K-State researchers at the Biosecurity Research Institute (BRI). This authority was transferred to a Security Executive Committee comprised of the University President, Provost, Vice President for Research and Facility Security Officer. At the time the Resolution was first adopted, in March of 2009, the Board required annual feedback from the Security Executive Committee regarding its activities. President Schulz will be giving a report on behalf of the Security Executive Committee.*

- 2. Receive Update on the KU Secure Research Facility Security Executive Committee Activities – KU** **Chancellor Gray-Little**

**Summary**

*The KU Center for Research (KUCR) has been awarded a contract to develop certain technology that requires federal institutional classification at the Secret level for reasons of national security. This project represents the university and KUCR with a critical and generally unavailable opportunity to obtain "Facility Security Clearance" (FCL), a necessary status for handling classified materials. A FCL opens the door to additional funding sources for KU researchers and has other significant benefits for the university.*

*In support of the university FCL and the creation of a secure research facility on the Lawrence campus, the Board of Regents adopted a resolution at its January 2013 meeting that "transfers authority to exercise management, control, and supervision over security of classified information [at KU] ... to the University Security Executive Committee." This committee is comprised of Chancellor Bernadette Gray-Little, Provost and Executive Vice Chancellor Jeff Vitter, Interim Vice Chancellor for Research James Tracy, Vice President for Administration and Finance Diane Goddard, and Facility Security Officer Larry Dodson. Chancellor Gray-Little will give a report on behalf of the Committee.*

**3. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over Security of Certain Biosecurity Research Institute (BRI) Related Classified Information to a Security Executive Committee – KSU**

**Julene Miller,  
General Counsel**

**Summary**

*Kansas State University requests that the Board again consider adopting a Resolution to continue precluding the Regents from exercising management control over classified information that is accessible to the University under projects involving the National Center of Medical Intelligence and other similar entities, and transferring such control to a University Security Executive Committee. In support of the University's pursuit of this Biosecurity Research Institute (BRI) project, the Board first adopted a Resolution of this nature at its March 2009 meeting, accompanied by a requirement for annual feedback from the Security Executive Committee regarding its activities. Adoption of such a Resolution (and updating it as new Regents take office) is necessary in order to exclude the Regents from a federal law requirement that they each individually obtain the Personnel Security Clearance necessary to access Top Secret Information.*

**Background**

In May of 2001, the Board approved a \$40,000,000 capital improvement request to begin design and construction of phase one of a food safety and security research facility<sup>8</sup> at Kansas State University, pending approval of a research specific bond initiative.<sup>9</sup> The purpose of the facility was to allow expansion of the University's capacity to conduct research in areas relevant to emerging biological and chemical threats for pre- and post-harvest food safety, animal disease, crop plant resistance to disease and pests, and countermeasures for biological and chemical agents, thus providing a mechanism for protection against emerging threats, whether natural, accidental or intentional. Developing its building program for this project in the time period surrounding the events of September 11, 2001, the University recognized that some funding for a project of this nature might be available through federal entities such as the new White House Office of Homeland Security, Homeland Security Council, Department of Agriculture and Department of Defense, and began investigating potential opportunities to partner with one or more of those entities. One partnership that came to fruition was with the Department of Defense (DoD) Defense Intelligence Agency, which provided \$14,000,000 in funding for most of the fixed equipment in the BRI with the expectation that classified information might be necessary to guide BRI research and that such information would need to be protected. Facility clearance is a required component of this process.

One of the DoD requirements for Facility Clearance is that all officials with management authority over the BRI, or over policies regarding documents housed at or accessible to the University, must either obtain Personnel Clearance or be excluded by the DoD from this requirement. Because Kansas law gives the Board governing authority over the state universities and the universities' contracts, the DoD has determined that members of the Board of Regents are officials who either must obtain a clearance or delegate their management authority.

Personnel Clearance for this particular project and type of classified information (top-secret) requires a "single scope background investigation" that is very involved. That type of investigation usually takes several weeks to complete, and requires responding to a 127- page security questionnaire with fingerprinting, which federal agents then use to conduct a comprehensive review of criminal, civil, credit, local agency checks, education verification, employment verification, social security identity verification, a polygraph and other reviews to determine any

<sup>8</sup> The name of the project was changed to "The Biosecurity Research Institute" (BRI) in 2003.

<sup>9</sup> The 2002 Legislature enacted the University Research Development Enhancement Act, K.S.A. 76-777 *et seq.*, authorizing the Board to form a subsidiary corporation known as the University Research and Development Enhancement Corporation (URDEC) to work with KDFRA to issue bonds to finance the costs of constructing this and other research and development facilities.

dependencies or involvement with persons or entities deemed to be a potential threat to U.S. intelligence. This type of clearance must be renewed every five years.

To be excluded from the personnel clearance requirement, the DoD requires adoption of a Resolution that transfers authority to exercise management control and supervision over security of certain classified information to a University Security Executive Committee. In this case, the DoD has determined that the Security Executive Committee must include Kansas State University's President, Provost, Vice President for Research, and Facility Security Officer, and their successors, each of whom will be required to undergo Personnel Clearance requirements. The Resolution must be updated each time new Regents take office. Even if the Board adopts the updated Resolution to exclude new Regents from the more extensive background investigation requirement, a few checks are still required due to the Board's authority to set policy for the University. These checks are much more limited, however, requiring only a record check through the National Crime Information Center and the Terrorist Watch List, and social security numbers will be compared to names to be sure there is a match (identity verification).

When faced with similar DoD requirements, the Boards of Regents of Arizona, the Texas A&M University System, Texas Tech University System and the University of California each chose to adopt resolutions. The Arizona Board of Regents and the Board of Regents of the Texas A&M University System each designated one Regent as a member of the relevant management teams, thus requiring clearance for that one Regent, and excluded all the other Regents. The Board of Regents of the Texas Tech University System excluded all of the Regents from clearance. The Board of Regents of the University of California adopted a resolution providing that the Board Chair, a minimum of a quorum of the Board, and the Board CEO would all serve as members of its management team would be processed for clearance. Just one Regent was excluded from the requirement.

In March of 2009, this Board first adopted a Resolution of this nature, thereby allowing the University to move forward to seek Facility Clearance for this project. The Resolution was most recently updated in September of 2014.

### **Recommendation**

If the Board desires Kansas State University's continuance of the project and to be excluded from Personnel Clearance requirements that accompany the Facility Clearance process, the Board must adopt an updated Resolution that transfers its management control over the classified information that may become available to individuals at the University. The Resolution is set forth below, and provides that such authority would then reside in a Security Executive Committee comprised of the President, Provost, Vice President of Research and Facility Security Officer for Kansas State University.

Alternatively, the Board could decide to exclude some of its members and place others on the Security Executive Committee, place a Board staff member on the Committee, or any combination thereof.

Staff recommends that the Board adopt the Resolution set forth below, thereby continuing the transfer of Board authority to exercise management control and supervision over classified information that is, or may become, accessible to Kansas State University researchers. Staff bases this recommendation on the following: 1) The Board has already, pursuant to K.S.A. 76-712 and Board Policy, delegated responsibility for administration of the affairs of the University, including management of records and other information, to the President of the University; 2) the President of the University is to be a member of the Security Executive Committee; 3) the remaining members of the Security Executive Committee are employees of the University; 4) a Regent participating on the Security Executive Committee would not necessarily have access to classified information directly, but rather have only such information as is necessary to make management decisions regarding the security of the information; 5) a Regent participating on the Security Executive Committee could not report any specific knowledge of classified information to other members of the Board; and 6) the Resolution is not irrevocable – if at any time the Board decides the arrangement is unworkable, it may reconsider, amend the

Resolution, and place one or more Regents or a Board staff member on the Security Executive Committee. The selected Regent or staff member would then be subject to the Personnel Clearance requirements.

It is also recommended that the Board continue to require annual feedback from the Security Executive Committee regarding its activities.

### **Proposed Updated Resolution**

**A RESOLUTION OF THE KANSAS BOARD OF REGENTS TO TRANSFER AUTHORITY TO EXERCISE MANAGEMENT CONTROL AND SUPERVISION OVER SECURITY OF CLASSIFIED INFORMATION PROTECTED PURSUANT TO EXECUTIVE ORDER 13526, AS AMENDED, ITS SUCCESSOR OR PREDECESSOR ORDERS, AND THE ATOMIC ENERGY ACT OF 1954, AS AMENDED, AND IN THE POSSESSION OF KANSAS STATE UNIVERSITY; SUCH AUTHORITY TO BE TRANSFERRED TO A LEGALLY CONSTITUTED SECURITY EXECUTIVE COMMITTEE COMPOSED OF THE KANSAS STATE UNIVERSITY PRESIDENT, THE KANSAS STATE UNIVERSITY PROVOST, THE KANSAS STATE UNIVERSITY VICE PRESIDENT FOR RESEARCH AND THE KANSAS STATE UNIVERSITY FACILITY SECURITY OFFICER.**

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**WHEREAS**, the Kansas Board of Regents (the "Board") is vested under the Constitution and laws of the State of Kansas with supervision and control over Kansas State University (the "University") and is authorized under such laws to adopt this Resolution and perform, execute and carry out, or cause to be performed, executed and carried out, the powers, duties and obligations of the Board under this Resolution in connection with the University's operation as a Contractor pursuant to Department of Defense Directive No. 5220.22-M, "National Industrial Security Program Operating Manual," dated February 28, 2006 and Incorporating Change 1 dated March 28, 2013; and

**WHEREAS**, the Board has, pursuant to K.S.A. 76-712, delegated responsibility for administration of the affairs of the University to the chief executive officer ("President") of the University; and

**WHEREAS**, the Defense Security Service and the Board have heretofore determined that, in order for the University to obtain Facility Clearance pursuant to Department of Defense Directive No. 5220.22-M, supra, it is advisable to specifically, by Board Resolution, transfer authority to exercise management control and supervision over security of classified information protected pursuant to executive order 13526, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, and disclosed to the University, to a Security Executive Committee composed of the University President, the University Provost, the University Vice President for Research and the University Facility Security Officer; and

**WHEREAS**, the University President, the University Provost, the University Vice President for Research and the University Facility Security Officer have been processed for a personnel security clearance for access to classified information to the level of the facility security clearance to be granted to the University, as provided for National Industrial Security Program established by Executive Order 13526.

**NOW THEREFORE, BE IT RESOLVED BY THE KANSAS BOARD OF REGENTS, AS FOLLOWS:**

**SECTION 1.** The Board hereby transfers authority to exercise management control and supervision over security of classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, and disclosed to the University, to the University Security

Executive Committee. This transfer includes responsibility over all matters involving the security of such classified information in the possession of the University.

**SECTION 2.** The University Security Executive Committee to which the Board transfers authority under Section 1 shall consist of four members, each of whom have been processed for a personnel security clearance for access to classified information to the level of the facility clearance granted to the University. The four members shall be the following individuals, or their successors once cleared:

- President, Kirk H. Schulz
- Provost, April C. Mason
- Facility Security Officer, Craig A. Beardsley

**SECTION 3.** The following members of the Kansas Board of Regents agree that they shall not require, shall not have, and can be effectively excluded from, access to all classified information protected pursuant to executive order 13526, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, that is disclosed to the University and will not knowingly take action to affect adversely the policies and practices of the University in the performance of classified contracts of the Department of Defense, or associated User Agencies with the National Industrial Security Program, awarded to the University.

- Joseph B. Bain
- Daniel Shane Bangerter
- Ann M. Brandau Murguia
- William Charles Feuerborn
- Dennis A. Mullin
- David Murfin
- Zoe Anne Forrester Newton
- Daniel J. Thomas
- Helen H. Van Etten

**CERTIFICATE**

We, the undersigned Chair and President and CEO of the Kansas Board of Regents (the "Board"), hereby certify that the foregoing Resolution was lawfully adopted by the Board at its meeting held on September 16, 2015.

**KANSAS BOARD OF REGENTS**

(SEAL)

By \_\_\_\_\_  
D. Shane Bangerter, Chair

**ATTEST:**

By \_\_\_\_\_  
Blake Flanders, President and CEO

#### 4. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over Security of Certain Classified Information of the KU Secure Research Facility to a Security Executive Committee – KU

##### Summary

*The University of Kansas requests that the Board again consider adopting a Resolution to preclude the Regents from exercising management control over classified information that is accessible to the University under U.S. government-funded projects subject to national security controls at the Secret level, and transferring such control to a University Security Executive Committee. The Board first adopted a Resolution for this KU Secure Research Facility at its January 2013 meeting, accompanied by a requirement for annual feedback from the Security Executive Committee regarding its activities. The Board then adopted an Updated Resolution in September of 2014, and May of 2015. Adoption of such a Resolution (and updating it as new Regents take office) is necessary in order to exclude the Regents from a federal law requirement that they each individually obtain the Personnel Security Clearance necessary to access Secret Information.*

##### Background

The University of Kansas Center for Research, Inc. (“KUCR”), the non-profit affiliate of the University created to administer sponsored projects, has been awarded a contract to develop certain information technology for the U.S. government and which, as the project progresses, requires classification at the Secret level for national security. This project presents the University with a critical and generally unavailable opportunity to obtain Facility Security Clearance (“FCL”), a necessary status for handling certain classified materials. Both KU and KUCR were granted a FCL in June of 2014. Aside from opening the door to additional funding sources, FCL will 1) be instrumental in attracting and retaining key faculty in fields where cutting edge research requires security controls; 2) broaden career opportunities for advanced students and trainees; 3) enhance potential to grow high-tech industry in Kansas; and 4) strengthen the State of Kansas’ contributions to national security. One of the Department of Defense (“DoD”) requirements for FCL is that all officials with management authority over KUCR, or over policies regarding documents housed at or accessible to the University, either obtain Personnel Security Clearance or be excluded by the DoD from this requirement. Because Kansas law gives the Board of Regents governing authority over the state universities and the universities’ contracts, the DoD has determined that members of the Board of Regents are officials who either must obtain a clearance or delegate their management authority.

Personnel Security Clearance for this particular project and type of classified information (Secret) requires a background investigation that is very involved. This type of investigation usually takes several weeks to complete and requires responding to a 127- page security questionnaire, which federal agents then use to conduct a comprehensive review of criminal, civil, credit, local agency checks, education verification, employment verification, social security identity verification, and other reviews to determine any dependencies or involvement with persons or entities deemed to be a potential threat to U.S. intelligence. This type of clearance must be renewed every ten years.

To be excluded from the Personnel Security Clearance requirement, the DoD requires adoption of a Resolution that transfers authority to exercise management control and supervision over security of certain classified information to a University Security Executive Committee. In this case, the DoD has determined that the Security Executive Committee must include the University of Kansas Chancellor, Provost and Executive Vice Chancellor, Vice Chancellor for Research, Vice Provost for Administration and Finance, and Facility Security Officer, and their successors, each of whom will be required to undergo Personnel Security Clearance requirements. The Resolution must be updated each time new Regents take office. Even if the Board adopts the Resolution to exclude Regents from the more extensive background investigation requirement, a few checks are still required due to the Board’s authority to set policy for the University. These checks are much more limited, however, requiring only

a record check through the National Crime Information Center and the Terrorist Watch List, and social security numbers will be compared to names to be sure there is a match (identity verification).

When faced with similar DoD requirements, the Boards of Regents of Arizona, the Texas A&M University System, Texas Tech University System and the University of California each chose to adopt resolutions. The Arizona Board of Regents and the Board of Regents of the Texas A&M University System each designated one Regent as a member of the relevant management teams, thus requiring clearance for that one Regent, and excluded all the other Regents. The Board of Regents of the Texas Tech University System excluded all of the Regents from clearance. The Board of Regents of the University of California adopted a resolution providing that the Board Chair, a minimum of a quorum of the Board, and the Board CEO would all serve as members of its management team would be processed for clearance. Just one Regent was excluded from the requirement.

In March of 2009, this Board first adopted a Resolution of this nature, allowing Kansas State University to move forward to seek Facility Security Clearance. That Resolution excluded all Regents from clearance requirements rather than appointing one or more to be on the University Security Executive Committee, and was most recently updated in September of 2014. The Board first adopted a Resolution for the KU Secure Research Facility at its January 2013 meeting, and it was most recently updated in May of 2015.

### **Recommendation**

If the Board desires the University of Kansas's continuance of the project and to be excluded from Personnel Security Clearance requirements that accompany the FCL process, the Board must adopt a Resolution that transfers its management control over the classified information that may become available to individuals at the University. The Resolution is set forth below, and it provides that such authority would then reside in a Security Executive Committee comprised of the Chancellor, Provost and Executive Vice Chancellor, Vice Chancellor for Research, Vice Provost for Administration and Finance, and Facility Security Officer for the University of Kansas.

Alternatively, the Board could decide to exclude some of its members and place others on the Security Executive Committee, place a Board staff member on the Committee, or any combination thereof.

Staff recommends that the Board adopt the Resolution set forth below, thereby transferring Board authority to exercise management control and supervision over classified information that is, or may become, accessible to University of Kansas researchers. Staff bases this recommendation on the following: 1) The Board has already, pursuant to K.S.A. 76-712 and Board Policy, delegated responsibility for administration of the affairs of the University, including management of records and other information, to the Chancellor of the University; 2) the Chancellor of the University is to be a member of the Security Executive Committee; 3) the remaining members of the Security Executive Committee are employees of the University; 4) a Regent participating on the Security Executive Committee would not necessarily have access to classified information directly, but rather have only such information as is necessary to make management decisions regarding the security of the information; 5) a Regent participating on the Security Executive Committee could not report any specific knowledge of classified information to other members of the Board; 6) the Board has already adopted such a resolution for KU; and 7) the Resolution is not irrevocable – if at any time the Board decides the arrangement is unworkable, it may reconsider, amend the Resolution, and place one or more Regents or a Board staff member on the Security Executive Committee. The selected Regent or staff member would then be subject to the Personnel Security Clearance requirements.

It is also recommended that the Board continue to require annual feedback from the Security Executive Committee regarding its activities.



**Proposed Resolution**

**A RESOLUTION OF THE KANSAS BOARD OF REGENTS TO TRANSFER AUTHORITY TO EXERCISE MANAGEMENT, CONTROL, AND SUPERVISION OVER SECURITY OF CLASSIFIED INFORMATION PROTECTED PURSUANT TO EXECUTIVE ORDER 13526, AS AMENDED, ITS SUCCESSOR OR PREDECESSOR ORDERS, AND THE ATOMIC ENERGY ACT OF 1954, AS AMENDED, AND IN THE POSSESSION OF THE UNIVERSITY OF KANSAS; SUCH AUTHORITY TO BE TRANSFERRED TO A LEGALLY CONSTITUTED SECURITY EXECUTIVE COMMITTEE COMPOSED OF THE UNIVERSITY OF KANSAS CHANCELLOR, THE UNIVERSITY OF KANSAS PROVOST AND EXECUTIVE VICE CHANCELLOR, THE UNIVERSITY OF KANSAS VICE CHANCELLOR FOR RESEARCH, THE UNIVERSITY OF KANSAS VICE PROVOST FOR ADMINISTRATION AND FINANCE, AND THE UNIVERSITY OF KANSAS FACILITY SECURITY OFFICER.**

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**WHEREAS**, the Kansas Board of Regents (the “Board”) is vested under the constitution and laws of the State of Kansas with supervision and control over the University of Kansas (the “University”) and is authorized under such laws to adopt this Resolution and perform, execute and carry out, or cause to be performed, executed and carried out, the powers, duties and obligations of the Board under this Resolution in connection with the University’s operation as a Contractor pursuant to Department of Defense Directive No. 5220.22-M, “National Industrial Security Program Operating Manual,” dated February 28, 2006; and

**WHEREAS**, the Board has, pursuant to K.S.A. 76-712, delegated responsibility for administration of the affairs of the University to the chief executive officer (Chancellor) of the University; and

**WHEREAS**, the Defense Security Service and the Board have heretofore determined that, in order for the University to maintain its Facility Security Clearance pursuant to Department of Defense Directive No. 5220.22-M, *supra*, it is advisable to specifically, by Board Resolution, transfer authority to exercise management, control, and supervision over security of classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, and disclosed to the University, to a Security Executive Committee composed of the University Chancellor, the University Provost and Executive Vice Chancellor, the University Vice Chancellor for Research, the University Vice Provost for Administration and Finance, and the University Facility Security Officer; and

**WHEREAS**, the University Chancellor, the University Provost and Executive Vice Chancellor, the University Vice Chancellor for Research, the University Vice Provost for Administration and Finance, and the University Facility Security Officer will maintain a personal security clearance for access to classified information to the level of the facility security clearance granted to the University as provided by the National Industrial Security Program established by Executive Order 13526.

**NOW THEREFORE, BE IT RESOLVED BY THE KANSAS BOARD OF REGENTS, AS FOLLOWS:**

**SECTION 1.** The Board hereby transfers authority to exercise management, control, and supervision over security of classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, and disclosed to the University, to the University Security Executive Committee. This transfer includes responsibility over all matters involving the security of such classified information in the possession of the University.

**SECTION 2.** The University Security Executive Committee to which the Board transfers authority under Section 1 shall consist of five members, each of whom will be processed for a personal security clearance for access to classified information to the level of the facility clearance granted to the University. The five members shall be the following individuals, or their successors once cleared:

- Chancellor, Bernadette Gray-Little
- Provost and Executive Vice Chancellor, Jeffrey S. Vitter
- Vice Chancellor for Research, James W. Tracy
- Vice Provost for Administration and Finance, Diane H. Goddard
- Facility Security Officer, Larry Dodson

**SECTION 3.** The following members of the Kansas Board of Regents agree that they shall not require, shall not have, and can be effectively excluded from, access to all classified information protected pursuant to Executive Order 13526, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, that is disclosed to the University and will not knowingly take action to adversely affect the policies and practices of the University in the performance of classified contracts of the Department of Defense, or associated User Agencies with the National Industrial Security Program, awarded to the University.

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KANSAS BOARD OF REGENTS

(SEAL)

By \_\_\_\_\_  
D. Shane Bangerter, Chair

ATTEST:

By \_\_\_\_\_  
Blake Flanders, President and CEO

**VIII. Executive Session**

Board of Regents – Personnel Matters Relating to Non-Elected  
Personnel

## DISCUSSION AGENDA

### IX. Introductions and Reports

A. *Introductions*

B. *Report from System Council of Presidents*

President Inbody

### X. Consideration of Discussion Agenda

A. *Academic Affairs*

1. **Receive Report on Student Learning Assessment**

Regent Van Etten

**Gary Alexander,  
VP, Academic Affairs**

### Summary

*The Board's strategic Plan, Foresight 2020, directs system colleges and universities to report annually, beginning in spring 2014, on the results of student learning assessment in three areas: (1) mathematics/quantitative/analytical reasoning; (2) written and oral communication; and (3) critical thinking/problem solving. Institutional reports are provided on the Board website, with an oral report provided at the September Board meeting of each year. Institutions will report on a three year cycle, beginning with mathematics and analytical reasoning in September 2015, written and oral communication in September 2016, and critical thinking/problem solving in September 2017. Institutions were asked to report on the instrument(s) used to assess learning, the results of that assessment, and the uses made of those results. Individual institutional reports are available on the Board's website at [http://kansasregents.org/academic\\_affairs\\_reports](http://kansasregents.org/academic_affairs_reports).*

### Background

The second goal of *Foresight 2020* includes the aspiration to “respond to business and industry expectations for graduates and ensure all technical programs meet expectations of quality. One measure of this goal is to assess student performance on “industry-requested *Foundational Skills*,” namely, mathematics/analytical reasoning, written and oral communication, and critical thinking/problem solving.

The three assessment categories, which were agreed upon by college and university academic officers, reflect abilities employers regularly identify as important when surveyed about what they look for in potential employees. It was determined that institutions will report on a three year cycle, beginning with mathematics/analytical reasoning in September 2015. Subsequently, they will report on written and oral communication in September 2016, and critical thinking/problem solving in September 2017.

This paper focuses primarily on how schools make use of the reported results to improve the teaching/learning process for mathematics and analytical reasoning. Institutional reports may be viewed on the Board's website at: [http://kansasregents.org/academic\\_affairs\\_reports](http://kansasregents.org/academic_affairs_reports). Reports were received from all institutions except Allen Community College and Garden City Community College.

### Institutional Assessment Overview

Colleges and universities assess student learning on multiple dimensions, using various methods and sources, to enable faculty to improve the curriculum and instruction. Some methods are common to both two- and four-year institutions, while others are specific to a sector. Over time, these assessments are intended to assist each school in determining how effectively its students are being prepared in the learning areas assessed.

An institution chooses assessments that most closely align with the characteristics of its student body and the educational programs it offers. University Qualified Admissions criteria are used to create an incoming class that is congruent with each state university's mission and character. Community and technical colleges use open admissions policies, bolstered by placement tests and other examinations for student's seeking specific

educational programs. Given the diversity of students in the system, the breadth of educational programming across the system and given that assessment information is best when collected on multiple dimensions, using multiple methods and sources, a single, systemwide test is both impractical and ineffective.

### **Universities**

Universities assess student learning through various means. Emporia State, for example, assesses college algebra results using a rubric developed by the American Association of Colleges and Universities “to rate students abilities to explain information presented in mathematical forms . . . , to convert relevant information into various mathematical forms . . . , to make judgments and draw appropriate conclusions based on the quantitative analysis of data . . . , and to calculate mathematical equations . . . .”

Fort Hays State uses a pre- and post-test approach to assess the learning of students in its college algebra course. Kansas State uses students’ grades in college algebra, a common course across many majors, as a direct assessment of student learning. Both Pittsburg State and Wichita State report using the Collegiate Learning Assessment (CLA) to evaluate student learning. The University of Kansas uses a rubric from college algebra to evaluate student performance in four outcome areas: computation, methodology, representation, and interpretation. Washburn uses the ETS Proficiency Profile, comparing mean scores of freshmen and seniors, as well as measuring seniors against the national average for all students taking the test in a given year.

In addition to direct measures, several universities used indirect assessments, such as the National Survey of Student Engagement (NSSE), to assess students’ sense of how well they had learned the material presented.

All schools use the information from assessments to monitor how well students learn the material assessed, both in an individual year and over time. Beyond that basic use of the results, by far the most common reported use of assessment results is to improve the process of teaching and learning--using results as a basis for making appropriate changes in both curriculum and pedagogy. It is common to share results with all faculty so they may do such things as evaluate student results over time, identify particular areas of strength or concern, determine specific ways to help students learn, and evaluate the effect of individual pedagogical styles on student learning.

### **Community Colleges**

Community colleges report use a number of direct assessment methods, including: results from a school’s college algebra course; a common comprehensive final exam; pre-identified questions embedded in mathematics courses; various other course-level instruments; ACT CAAP and WorkKeys test results. WorkKeys is a series of tests developed by ACT to measure “foundational and soft skills” and offering “specialized assessments to target institutional needs.”

In addition, some schools assess student experiences indirectly using the Community College Survey of Student Engagement (CCSE).

Community colleges make use of assessment results to improve both curricula and pedagogy in various ways. Faculty may “identify areas of weakness within their courses” and make appropriate adjustments. Schools may also identify trends over time and adjust pedagogy as needed; or they may use the information to make improvements to individual programs. Several schools emphasize the importance of reviewing assessment outcomes too determine their “appropriateness to accomplishing . . . institutional mission and purposes.”

### **Technical Colleges**

Technical colleges commonly report assessing student learning using course-related evaluation methods. Approaches include using a rubrics specifying what students should know and be able to do upon completing a course or program; college pre- and post-tests; success rates in math courses; use of a common final in all sections of the course that are taught; and embedding activities that allow assessment of student progress. In addition, some schools use WorkKeys test scores to evaluate student achievement.

Schools report using results as the basis for faculty discussion with individual students regarding their strengths and weaknesses in mathematics. Results may also be used to revise pedagogy aimed at improving student results. Institutions report refining course offerings based on assessment results, with particular attention paid to identifying topics to emphasize in future courses.

### **Concluding Observations**

The core function of student learning assessment is to demonstrate the learning that occurs as a result of a student's attending a particular university. The reports listed on the Board's website provide examples of how each school evaluates students and the results they have achieved. Institutions commonly use this data to track student progress over time. Student learning may be measured against normative standards, in relation to peers, and before and after taking a particular course. Course and programs are analyzed to determine what approaches work and those that do not.

In addition to reporting to KBOR, all system Institutions are required by their regional accreditor, the Higher Learning Commission, to have in place mechanisms for assessing student learning and to demonstrate their effects in order to maintain regional accreditation. To meet the criteria for regional accreditation, each institution must demonstrate it has "stated goals for student learning"; a process for assessing student learning; assesses achievement of its stated learning outcomes; uses assessment information to improve student learning; and involves faculty and other instructional staff members substantially in the assessment process.

The reports provided by institutions show that they are engaged in assessment procedures that are in accord with the Higher Learning Commission's requirements.

**B. Fiscal Affairs & Audit**

Regent Feuerborn

**1. Act on Revisions to Higher Education Unified Appropriations Request for 2016 Legislative Session**Elaine Frisbie  
VP, Finance & Administration**Summary**

*A statutory responsibility of the Kansas Board of Regents is to develop and submit to the Governor and Legislature a unified request for state appropriations for all postsecondary education, in accordance with the state budget process. The Board will take official action at the September meeting to approve revisions to the Board's Unified FY 2016 and FY 2017 state appropriations request so the Board's official budget document can be completed and submitted to the Governor and Legislature by the statutory deadline of October 1.*

*The Board held a budget workshop for the state universities in July to further understand each university's budget requests for new funding from each institution. At its August retreat the Board held additional discussions. The Board takes final action on the proposals in September.*

**Background**

The Kansas Higher Education Coordination Act provides that the Kansas Board of Regents shall "serve as the representative of the public postsecondary educational system before the Governor and the Kansas Legislature." K.S.A. 74-3202 c (b) (2). This statute provides the foundation for a unified approach to state funding with a systemwide focus on requesting and advocating for increases in State General Fund appropriations for all of the state's public postsecondary education. Although the statutory deadline for the budget document submission is October 1, the Governor's budget office requests that the document be submitted as close as possible to September 15. Board Staff has communicated with our Governor's budget analyst and it is anticipated the document will be submitted close to October 1.

The 2013 Legislature, as recommended by the Governor, enacted a biennial budget for all of state government. This modification from an annual to a biennial budget was a significant change in the state's funding process. This is the second time the Board will submit revisions to an already approved budget for the current year, FY 2016, as well as the subsequent year, FY 2017.

The Board held a budget workshop for the state universities in July to further understand each university's budget proposals. A complete description of the proposals submitted for the Board's consideration for inclusion as revisions to the FY 2017 Unified State Appropriations Request is on file at the Board of Regents Office. Further discussion was held at the Board's August retreat. The attached table summarizes the Board's preliminary determination made at its August retreat about the proposals the Board would forward to the Governor and Legislature as part of its unified appropriation request for FY 2017.

**Summary Description of the Board's Preliminary Determination of Proposals to Include in Request**

In addition to requesting the continuation of current levels of state funding and making the case that it is critical that additional state funding reductions be avoided, the Board's requests for increased state funding over the amounts currently appropriated are briefly described below, in order of presentation from the July Budget Workshop.

**Top University Priority Requests****Wichita State University**

1. WSU –Establish Department of Chemical & Materials Engineering – (\$2,000,000, recurring funding to start in FY 2017)

The College of Engineering at Wichita State currently has five departments offering seven engineering programs, computer science, and engineering technology. It has been experiencing extensive growth due

in part to the investment by the State of Kansas through the Engineering Expansion Grant and the increasing demand for engineers both regionally and globally; the College now represents one-fifth of the student population. The College recently has successfully stood up the Department of Biomedical Engineering comprising more than 150 majors and recently achieved ABET accreditation. The establishment of a Department of Chemical and Materials Engineering at WSU would:

- Provide the basis for sustainable industrial growth in the region;
- Further diversify the College reaching further into under-represented minorities;
- Provide a vibrant interdisciplinary research program that attracts the best young people; creatively shapes engineering science and design through interfaces with chemistry, biology, and materials science; and contributes to solving the technological needs of the regional economy and human society; and
- Continue to strengthen and grow the College of Engineering expanding the number of real-world-ready engineers in Kansas.

### **University of Kansas and University of Kansas Medical Center**

1. KU –Integrated Science Buildings for Innovation Way – (\$3,500,000, recurring funding to start in FY 2018 at \$7,000,000)

KU seeks state support for integrated science buildings (ISBs) as part of the Innovation Way development, the centerpiece of KU's Campus Master Plan. New ISBs are needed to address crucial shortcomings in current science facilities and to usher KU into a new era with structures to serve students and faculty and transform the way KU educates leaders and does research. The new buildings, and more broadly Innovation Way, will enhance KU's ability to attract and retain students, researchers, and corporate partners. State support—phased-in over two years—will be but one source of revenue for this unique public-private partnership.

2. KUMC – Merit based salary enhancement – (\$3,406,215, recurring funding in FY 2017)

KU seeks support for a 3.0 percent merit-based salary enhancement for faculty and staff at the KU Medical Center, where state-funded employees have received just one institutionally supported annual raise in the past six fiscal years. To attract and retain top faculty and staff, a 3.0 percent merit-based raise would be crucial. For example, within the School of Nursing, 72 percent of faculty are paid below the national average. As current faculty retire, successors will command higher rates of compensation, which the Medical Center will have great difficulty in financing.

### **Kansas State University**

1. Geoscience Support in the College of Arts and Sciences – (\$5,000,000, recurring funding to start in FY 2017)

Kansas State University is requesting state funding to support the College of Arts and Sciences, Department of Geology, to construct a new facility, install state-of-the-art training and research equipment, and provide much-needed resources for faculty, staff, and students to accommodate added recruitment, teaching, advising, research, and retention activities. State support will be matched with \$2.5 million private donations, \$1 million from tuition revenues, and \$1.5 million from research. Geoscience knowledge, expertise, and jobs underpin major sectors of the Kansas economy. To keep pace with these growing demands and to better serve the needs of the State of Kansas, KSU proposes to expand its Department of Geology, more than doubling the number of undergraduate majors and graduate students over the next five years.

### **Fort Hays State University**

1. Increase Retention and Graduation Rates – (\$2,188,568, recurring funding to start in FY 2017)

FHSU requests funding to support their achievement of Foresight 2020 Goal 1: Increase Higher Education Attainment among Kansans. To meet this goal, FHSU seeks the following recurring enhancements for FY 2016:



- Expansion of a Freshman seminar model (\$200,000);
- Expansion of living and learning communities (\$78,800);
- Freshmen Advising Center (\$532,768);
- Focused approach on at-risk students (\$197,000);
- Student employment and internship development (\$500,000); and
- Expand the full-time Virtual College instruction model (\$680,000).

### **Emporia State University**

1. Department of Nursing – (\$500,000, recurring funding to start in FY 2017)

ESU's Department of Nursing offers a four-year baccalaureate program awarding the Bachelor of Science in Nursing degree, with an RN-to-BSN option available. The program enrolled 268 majors and pre-majors in the Fall of 2014; an average of 36 students graduate per year with a staff of seven full-time and seven part-time faculty. The program is accredited and the pass rate for ESU students taking the NCLEX-RN licensure examination over the past five years is 90 percent. The majority of ESU's nursing graduates are employed in Kansas. This, however, is the only state university nursing program in Kansas with no State General Fund support. Instead, the program has been sustained by a partnership with Newman Regional Health. Since 1993, Newman has provided financial support to ESU's baccalaureate program in the form of Medicare pass-through funding. While the exact amount has varied considerably, the FY 2013 total was \$459,120. Starting in FY 2015 Newman Regional Health is ineligible for this funding due to changes in the Centers for Medicare & Medicaid Services (CMS) criteria for Medicare pass-through. The Jones Trust provided \$500,000 to temporarily replace the Medicare pass-through in FY 2015 and has signaled its intent to assist for one final year in FY 2016. ESU seeks to ensure the nursing program's future viability with an allocation from the State General Fund.

### **Pittsburg State University**

1. Create the PSU School of Transportation – (\$1,500,000, recurring funding to start in FY 2017)

Over the past decade, PSU's automotive programs have continued their development in both program sophistication as well as breadth of offerings. The future of the Automotive Department certainly has additional opportunities that are viable and worthy of pursuit. These would be best served by housing all of the programs into a single School of Transportation. Potential new programs include a Bachelor of Science in Diesel and Heavy Equipment, which could include different specializations; certificates, specializations or degrees in precision guidance and global positioning systems; future power/alternative fuels; on-highway trucking/logistics; rail/logistics; electric power generations; agricultural equipment; GPS/telematics; and electronics embedded systems.

### **Top Two-Year College Priority Request**

1. Close the Gap in the Tiered Technical Education Formula – (\$8,310,534 recurring funding in FY 2017)

The 2011 Legislature passed SB 143, which created a new postsecondary technical education formula which took effect on July 1, 2011. The heart of the new formula is the KBOR cost model that calculates costs at a course level and recognizes the cost differential in delivering technical education courses. The state funding process includes updating the state rates per the KBOR cost model, utilizing the prior year's credit hour enrollment data by student and course, calculating the adjustment in financing that accounts for an off-set for colleges with local appropriations that help finance in-district credit hours, and producing the report that identifies the gap for each individual college. The gap is the difference between the KBOR calculated state amount and the actual amount received by each college. Currently, the cost model is being refined for tiered courses, cost rates, and sources of financing; therefore, the FY 2016 and FY 2017 enhancement request may need to be revised later.

2. Continued support for fully funding the Excel in CTE Initiative (secondary students) (SB 155) – (\$2,250,000 recurring funding)

Beginning in FY 2013, new state funds have been invested for career and technical education (CTE) to encourage high school students to enroll in college-level CTE courses and earn industry-recognized credentials. The 2015 Legislature appropriated \$20.75 million for the program, and as enrollments are reported for the current year, supplemental funding may need to be requested. In order to ensure there are sufficient funds for tuition, the Postsecondary Technical Education Authority recommends requesting \$2.25 million to keep the amount available at current levels.

### **Kansas Board of Regents Office Priority Requests**

1. Office space – 32% SGF increase in state lease rate with reduced federal share – (\$178,000 recurring funding to start in FY 2017)

The KBOR Office requests state funding for a significant increase cost in office space lease. The KBOR Office occupies office space of over 22,000 square feet. According to rates provided by the Office of Facilities Management published in Division of Budget cost indices, office space rental rates in the Curtis State Office Building will increase over 30% beginning in FY 2016. Federal funds are not allowed to pay for this increased cost; therefore, the majority of increase must be financed by the State General Fund. In addition, it was recently discovered that the share of what federal funds may finance for the agency's office rent was drastically reduced.

2. Midwestern Higher Education Compact annual state commitment increase – (\$20,000, recurring funding to start in FY 2017)

The State of Kansas is a member of the Midwestern Higher Education Compact (MHEC). The compact is a statutorily created entity in each of the twelve member states driven by its mission to advance collaboration and resource sharing in higher education. Since FY 2009, the state commitment has been \$95,000 and has remained at that level through FY 2015. The Compact's commission has set the annual commitment at \$115,000 beginning in FY 2016.

### **Other Requests for Future Consideration**

#### **Wichita State University**

- Support for Economic, Innovation, Diversification, Technology Transfer – Phase 1 – (\$9,200,000 in FY 2017, recurring funding to start in FY 2018 at \$3.2 million)

WSU is positioning itself to become the "hub" for the New Economy development based in innovation and entrepreneurship in South Central Kansas. This funding request represents phase one of developing the New Economy infrastructure necessary if Kansas is to remain globally competitive. State support will help to rapidly expand the innovation research capacity of the university to support new company formation, product innovation, and economic expansion (\$1.5 million that would be ongoing); base funding to support technology transfer and business development infrastructure (\$1.7 million that would be ongoing); and funding for state participation for construction of the Innovation Center on the Innovation Campus (\$6 million in FY 2017 and \$6 million in FY 2018).

- Innovation Equipment – (\$10,000,000 in FY 2017; recurring at \$2,500,000 starting in FY 2018)

WSU requests additional funding for new economy innovation, which is based strongly in electronics, advanced manufacturing, and biomedical technologies. These technologies by definition are rapidly changing and require constant replacement and upgrading if the state is to continue to develop its global competitiveness and provide high paying stable jobs for its people.

### University of Kansas and University of Kansas Medical Center

- KUMC – Strengthening Community-Based Medical Education in Wichita – (\$3,500,000 in FY 2017; \$5,700,000, recurring thereafter)

To address Kansas' crucial shortage of doctors, KU in 2011 expanded the School of Medicine-Wichita to a full four-year program without additional state support. Since that time, state funding for Medical Center operations has decreased. Additional funds are now needed to: 1) secure the expanded program's continued operation and, 2) expand the class size to train more doctors for Kansas. The inaugural class size was eight students, which grew to 28 in 2012. In years three and four of the curriculum, 55 students from the Kansas City program join the Wichita campus. KUMC proposes to stop transferring the students and to expand the four-year class size in Wichita to 65 students per year, for a total of 260 students on the Wichita Campus. Another financial issue is that the Wichita program relies heavily on volunteer faculty who take time away from their own practices to train medical students, particularly in the last two years. This is becoming a financially untenable situation as these physicians will require compensation for their time spent away from their practice.

### Kansas State University

- College of Agriculture/Research and Extension New Facility Request – (\$5,000,000, recurring funding to start in FY 2017)

KSU requests state funding for the College of Agriculture and K-State Research and Extension to plan and build a new Food Systems Research and Education Facility. This state-of-the-art building would house diverse programs related to agricultural and food systems. It would include cutting-edge research laboratories, modern greenhouses, specialized teaching laboratories, extension and distance education space, and classrooms.

- Strengthen the College of Architecture, Planning and Design – (\$3,700,000, recurring funding to start in FY 2017)

KSU requests a realignment of the \$3.7 million appropriated to the University in FY 2016 from the Educational Building fund to the State General Fund. The money supports the College of Architecture, Planning and Design renovation and expansion of Seaton Hall. The Governor and the Legislature approved \$1 million in FY 2014 from the Educational Building Fund and then \$1.5 million in FY 2015 from the State General Fund to hire an architect to design the expansion and renovation of Seaton Hall. The request would free the \$3.7 million from the EBF to be used for deferred maintenance needs across all mission-critical buildings.

### Emporia State University

- STEM programming for Kansas economy – (\$715,700, recurring funding to start in FY 2017)

ESU is a significant player in the area of STEM, offering an array of STEM-related bachelor's and master's programs that traditionally have attracted strong students and have produced successful graduates. However, ESU's STEM-related academic programs occupy outdated facilities, utilize marginally-equipped laboratories, and suffer from a shortage of faculty members; therefore, additional funding is requested to meet the campus's needs.

### Pittsburg State University

- Rural Health-Care Professions Initiative – (\$1,000,000 in FY 2017; recurring at \$2,000,000)

This proposal encompasses PSU's highly regarded pre-medical school preparation, pre-health professions programs, and well-established professional nursing degrees.

<b>Kansas Board of Regents</b>				
<b>Summary List of Requests for FY 2017 Higher Education Unified Appropriations Request</b>				
<b>September 17, 2015</b>				
			<b>Amount of Increase from FY 2016</b>	
<b>Proposal</b>	<b>Submitted By</b>	<b>If Prioritized</b>	<b>FY 2017</b>	<b>Notes</b>
<b>TOP UNIVERSITY PRIORITY REQUESTS</b>				
WSU – Establish Department of Chemical & Materials Engineering*	WSU	1 of 3	2,000,000	Recurring
KU – Integrated Science Buildings for Innovation Way development at KU-Lawrence	KU	1 of 3	3,500,000	Recurring at \$7 m
KUMC- Merit Based Salary Enhancement	KUMC	2 of 3	3,406,215	Recurring
KSU - Geoscience Support in the College of Arts and Sciences (Capital Improvement, Equipment, Faculty Salaries)	KSU	1 of 3	5,000,000	Recurring
FHSU – Increase Retention & Graduation Rates	FHSU	1 of 1	2,188,568	Recurring
ESU – Department of Nursing	ESU	1 of 3	500,000	Recurring
PSU- School of Transportation Initiative	PSU	1 of 2	1,500,000	Recurring
<b>TOP TWO-YEAR COLLEGE PRIORITY REQUESTS</b>				
Close the Gap in the Tiered Technical Education Formula	Tech Ed Authority, Community Colleges, Technical Colleges		8,310,534	Recurring
Excel in CTE Initiative (Tuition for Secondary Students)	Tech Ed Authority, Community Colleges, Technical Colleges		2,250,000	Recurring; brings total to \$23 m
<b>KANSAS BOARD OF REGENTS OFFICE PRIORITY REQUESTS</b>				
KBOR Office Space - 32% Increase in State Lease Rate	KBOR Staff		178,000	Recurring
Midwestern Higher Education Compact Annual State Commitment Increase	KBOR Staff		20,000	Recurring

<b>OTHER REQUESTS FOR FUTURE CONSIDERATION</b>				
WSU- Support for Economic, Innovation, Diversification, Technology Transfer - Phase I	WSU	2 of 3	9,200,000	\$3.2 m recurring; \$6 m capital improvement (2 years only for \$12 m)
WSU - Innovation Equipment	WSU	3 of 3	10,000,000	Recurring at \$2.5 m
KUMC - Strengthening Community-Based Medical Education in Wichita	KUMC	3 of 3	3,500,000	Recurring at \$5.7 m
KSU - Planning for New Food Systems Research and Education Facility (FSREF) (Capital Improvement/bonding)	KSU	2 of 3	5,000,000	Recurring
KSU - Strengthen the College of Architecture, Planning, Design (Capital Improvement)	KSU	3 of 3	3,700,000	Request to switch source to SGF from EBF for debt payment. FY 2017 amount already appropriated from EBF.
ESU - STEM Programming for Kansas Economy *	ESU	2 of 3	715,700	Recurring
PSU- Rural Health Care Professions Initiative	PSU	2 of 2	1,000,000	Recurring at \$2 m

\* These items have been added since the August Board Retreat.

C. *Governance*1. **Discuss Board Member Conflict of Interest Disclosure Statements and Act on Actual or Apparent Conflicts**

Regent Bangerter

**Julene Miller,  
General Counsel****Summary and Staff Recommendation**

*In accordance with the Board's policy, Regents have reported their actual and apparent conflicts of interest on forms provided to them by Board staff. A summary of those reports is before the Board for review and/or determination of whether any restrictions should be placed on the reported activities.*

*Staff recommends approving continued membership of Regents on the identified boards because service on the boards is either required by law or is not subject to the Board's conflict of interest policy. Board approval of continued service of these Board members on these boards should be conditioned on the members recognizing that their duty is first and foremost to the Kansas Board of Regents and that if any actual conflict does arise, they will take appropriate action to manage or remedy the conflict.*

*With regard to the contracts/transactions in which three Regents have reported interests, staff recommends directing the involved Regents to excuse themselves from participating on behalf of the Board in matters involving or related to those contracts or transactions.*

**Background**

At its June 2010 meeting, the Board of Regents adopted policy governing Board member conflicts of interest.

This policy calls for Board member disclosure of certain transactional interests, memberships and affiliations, and provides that the Board will review the disclosures and make participation determinations at its September meeting.

Disclosure forms were provided to Board members at the July 2015 orientation and August 2015 retreat for completion and return to the Board President and CEO. All completed forms have been received and reviewed by President Flanders, the Board's general counsel and the Governance Committee. A summary of the disclosures (responses to any question answered in the affirmative) is provided below.

In accordance with Board policy, the Board is to now:

- Include the reported Interests in the minutes of a Board meeting; and
- With regard to each reported membership or affiliation on a governing board or affiliated corporation, make a determination regarding the permissibility of accepting or continuing to serve in such capacity; and
- With regard to each contract or transaction, direct the involved Regent to excuse him or herself from participating on behalf of the Board in actions involving that contract or transaction.

**Memberships and Affiliations**

The Board policy requires that the Board, together with the involved Regent, "make a determination regarding the permissibility of accepting or retaining such an appointment in accordance with the following guidelines:

"(i) If an independent observer, having knowledge of all the relevant circumstances, would reasonably conclude that the Board member has an actual or apparent conflict of interest in holding such a position, the Board member should not accept or retain the position;

"(ii) If, however, involvement by the Board member would bring compelling benefit to the institution, the Board may approve such involvement subject to any conditions the Board deems appropriate to assure both propriety and the appearance of propriety."

The reported memberships and affiliations to be reviewed by the Board pursuant to the above-quoted provision are as follows:

1. One Regent serves on the *governing* board of an institution that is *coordinated* by the Board:
  - Regent Feuerborn serves as the Kansas Board of Regents appointee to the Board of Regents of Washburn University pursuant to statute.
2. One Regent has reported service on the *governing* board of an *affiliated corporation* of an institution that is *governed* by the Board:
  - Regent Murfin serves as a member of the Board of Trustees of the Kansas University Endowment Association, an affiliated corporation of the University of Kansas.
3. One Regent has reported service on an *advisory* board of an *institution* that is *regulated* by the Board. Regent Murguia serves as a member on the board of trustees of the University of Missouri-Kansas City, an out-of-state public institution that has a certificate of approval from the Board to operate within the State of Kansas.
4. Two Regents have reported service on *advisory* boards of *institutions governed* by the Board:
  - Regent Mullin serves as a member of Kansas State University's College of Business Advisory Council and Global Campus Advisory Board, both of which are sounding boards for their respective programs.
  - Regent Murfin serves as a member of the University of Kansas School of Business Board of Advisors.

Staff recommends approving continued service of these Board members on these boards.

K.S.A. 13-13a04(a)(4) provides that one member of the Washburn University Board of Regents shall be a member of the Kansas Board of Regents. As this is a statutorily required appointment, it is not considered a conflict for purposes of the Board's policy.

Service on the board of an affiliated corporation that exists to raise and manage funds for its respective educational institution is generally in line with the Board's mission and goals and would be unlikely to constitute an actual conflict of interest for the Regent involved.

Because the board of trustees for UMKC, the College of Business Advisory Council, the Global Campus Advisory Board for Kansas State University, and the University of Kansas School of Business Board of Advisors are advisory boards rather than the governing boards for the respective universities, service on those boards is not subject to the Board of Regents' conflict of interest policy. These positions were disclosed by the Regents solely for the sake of transparency, not because they were considered to be an actual or apparent conflict under the Board's policy.

Board approval of continued service of these Board members on these boards should be conditioned on each member's recognition that their duty is first and foremost to the Kansas Board of Regents and that if any actual conflict does arise, they will take appropriate action to manage or remedy the conflict.

### **Contracts or Transactions**

The policy states that "no member of the Board having such interest shall participate on behalf of the Board in the authorization of any such contract or transaction."

The reported contracts or transactions in which a Regent has a direct or indirect interest are as follows:

1. Two Regents have reported an Interest in an entity that has entered a contract or transaction with an *institution* that is *coordinated* by the Board for the performance of services:
  - Regent Bangerter is a partner in a law firm (Rebein, Bangerter & Rebein) that has provided legal services to Dodge City Community College in the past and may do so for that or other institutions in the future.
  - Regent Bain is a 40% shareholder and vice president of a law firm (Cure & Bain, P.C.) that provides legal representation to Northwest Kansas Technical College.
2. Two Regents have reported an Interest in an entity that has entered a contract or transaction with an *institution* that is *governed* by the Board:
  - Regent Murguia is the executive director of a not-for-profit organization (the Argentine Neighborhood Development Association) that regularly partners with the University of Kansas Medical Center to support the mission of the Association.
  - Regent Murfin has an ownership interest in a company (MWCB, LLC) that has one or more construction related contracts with Wichita State University or its affiliated corporations.

Staff recommends directing the involved Regents to excuse themselves from participating on behalf of the Board in matters involving or related to these contracts or transactions. The Board of Regents would not typically have a role to play in whether a coordinated institution such as Dodge City Community College or Northwest Kansas Technical College enters into a contract for legal services, and thus there would generally be no action by the Board from which these Regents would need to excuse themselves from participation. However, as these are contracts for legal services, there may be other considerations such as participation in certain attorney/client privileged communications, compliance with the Professional Code of Conduct, etc. Similarly, the Board would typically not have a role to play in whether the Medical Center enters into this type of partnering arrangement with the Argentine Neighborhood Development Association. The Board would be asked to approve certain transactions related to construction on university/state property.



D. *Other Matters*

**1. Receive Report from Kansas Postsecondary  
Technical Education Authority**

**Rita Johnson,  
VP, Workforce Development**

**Summary**

*The Kansas Postsecondary Technical Education Authority (TEA) met on Thursday, August 20, 2015. Members received a report from the Tiered/Non-Tiered Course Reclassification subcommittee that included a second round list of courses to be moved from tiered to non-tiered status and discussion regarding potential tiered funding distribution scenarios in response to the legislative proviso requiring the Board to prepare and submit a plan to implement the tiered technical education cost model to the legislature by February 1, 2016. Following a budget update from Vice President Frisbie, members recommended the Board include a request for \$8.3 million to close the current funding gap for tiered technical education and an additional \$2.25 million for the tuition portion of SB155 initiative as part of the Board's unified budget amendment request to be submitted in the fall. Members also discussed proposed revisions to the TEA Strategic Priorities and received a report on the results of the federal Perkins monitoring visit and updates on Workforce AID and industry credential recognition initiatives.*

**2. Adopt 2015-2016 Agenda Topics for the Board Academic Affairs Standing Committee, Fiscal Affairs and Audit Standing Committee, and Governance Committee** **Regent Bangerter**

**Summary**

Each of the Board standing committees finalized its agenda for the coming year. The standing committees recommend Board approval of the following agenda topics for 2015-16:

**KANSAS BOARD OF REGENTS ACADEMIC AFFAIRS STANDING COMMITTEE  
2015-2016 AGENDA TOPICS**

- BAASC 15-01: Developmental education: high school course pilot; differentiated math pathways; assessment scores for placement in remedial/credit-bearing courses; co-requisite remediation
- BAASC 15-02: General education transfer policy: Appoint committee to review KBOR’s general education transfer credit policy
- BAASC 15-03: Credit for Prior Learning (CPL): Maintain and expand use of CPL, with emphasis on military credit
- BAASC 15-04: State Authorization Reciprocity Agreement (SARA): Assess the impact of SARA, for which KBOR is the Kansas State Authorization Portal
- BAASC 15-05: Qualified Admissions (QA): Monitor the impact of new QA requirements now in effect

**KANSAS BOARD OF REGENTS GOVERNANCE COMMITTEE  
2015-2016 AGENDA TOPICS**

- GOV 15-01 Review Committee Charter and adopt agenda/schedule for the year
- GOV 15-02 Review Board Member COI disclosures and make recommendations to address any actual or perceived conflicts
- GOV 15-03 Consider Board discussion topics for the year
- GOV 15-04 Consider next steps for developing weapons policy
- GOV 15-05 Receive university annual campus security reports
- GOV 15-06 Review CEO assessment process
- GOV 15-07 Review proposed revisions to policies as they arise
- GOV 15-08 Review proposed regulation amendments as they arise
- GOV 15-09 Review new board member orientation process

- GOV 15-10 Recommend CEO monetary compensation for FY17
- GOV 15-11 Discuss next steps toward developing a policy, as needed, for consistency in handling Title IX complaints

KANSAS BOARD OF REGENTS FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE  
2015-2016 AGENDA TOPICS

- FAA 15-01 Review and Adopt Committee Organization, Agenda, and Work Plan
- FAA 15-02 Finalize Revisions to Higher Education Unified Appropriations Request for 2016 Legislative Session
- FAA 15-03 Review FY 2017 KBOR Office Operating Budget
- FAA 15-04 Staff Overview of the Board’s Tuition Setting Process and Discussion of Expectations
- FAA 15-05 Staff Overview of Board’s Capital Budgeting Process
- FAA 15-06 Receive Accountability Report on Major State Investments
- FAA 15-07 Receive Internal Audit Plans and Meet with State University Internal Auditors
- FAA 15-08 Review State Universities’ Annual Financial Reports, including Key Financial Statistics and Ratios and Current Year Spending to Budget
- FAA 15-09 Receive Ten-Year Debt Capacity Plans for Each of the State Universities and Assessment from KDFFA of Debt Affordability
- FAA 15-10 Review and Approve Capital Improvement Requests and Five-year Capital Improvement Plans to be Forwarded to the Board (Board Approves in May)
- FAA 15-11 Review and approve Johnson County Educational Research Triangle (JCERT) Budgets (KU, KUMC, KSU)
- FAA 15-12 Develop Unified State Appropriation Request for 2017 Session (FY 2018 and FY 2019)

### **3. Adopt Board Goals for 2015-2016**

#### **Summary**

During the August 2015 Board retreat, a number of issues were discussed and the following emerged as the Board goals for 2015-16:

1. The Board will develop policy to address concealed carry and open carry laws on state university campuses in Kansas, in advance of the July 1, 2017 expiration of the legal exemption now in place.
2. The Board will study current campus Title IX practices, policies, and procedures and develop a Board policy to add uniformity to current university practices, policies, and procedures.
3. The Board will further the implementation of Credit for Prior Learning in Kansas, with an emphasis on serving active and veteran service members and their families.
4. The Board will explore and identify which are the best strategies to attract Kansans with some college but no degree back to higher education to complete a certificate or degree.
5. The Board will identify strategies for university and college engagement with business and industry with the purpose to increase economic prosperity for Kansans. The strategies will have a national and global reach and focus on innovation and talent development to keep Kansas business competitive.
6. The Board will review current collaborative efforts between institutions and determine if there are other areas where efficiencies can be implemented.

In addition, multi-year Board goals from the previous academic year will be continued.

**4. Appoint Members to the Various Board Committees and the Washburn Board of Regents**

**Summary**

*Chairman Bangerter has communicated with members of the Board about serving on various committees on behalf of the Board. A list of those proposed appointments is included below for Board approval. Additionally listed below are recommended appointments to the Kansas Children’s Cabinet and the Advisory Committee on Kansas Comprehensive Grant Program.*

**Board Standing Committees**

<u>Academic Affairs</u>	<u>Fiscal Affairs and Audit</u>	<u>Governance</u>
Helen Van Etten, Chair	Bill Feuerborn, Chair	Shane Bangerter, Chair
Zoe Newton	Joe Bain	Zoe Newton
Daniel Thomas	Dave Murfin	Bill Feuerborn
Ann Brandau-Murguia	Dennis Mullin	Helen Van Etten

Regents Retirement Plan

Ann Brandau-Murguia, Chair  
Shane Bangerter

**Board Representatives and Liaisons**

Education Commission of the States	Zoe Newton
Postsecondary Technical Education Authority	Tom Burke Ray Frederick
Kansas Bioscience Authority	Kenny Wilk Jerry Boettcher
Midwest Higher Education Compact (MHEC)	Helen Van Etten Blake Flanders
Washburn University Board of Regents	Bill Feuerborn
Transfer and Articulation Advisory Council	Joe Bain
KSDE/KBOR Coordinating Council	Dennis Mullin Helen Van Etten

**University Subcommittees**

<p><u>University of Kansas</u> <u>Emporia State University</u></p> <p>Ann Murguia, Chair ESU Bill Feuerborn, Chair KU Dave Murfin</p>	<p><u>Kansas State University</u> <u>Fort Hays State University</u></p> <p>Joe Bain, Chair FHSU Shane Bangerter, Chair KSU Dennis Mullin</p>	<p><u>Wichita State University</u> <u>Pittsburg State University</u></p> <p>Van Etten, Chair PSU Zoe Newton, Chair WSU Daniel Thomas</p>
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**Other Appointments Required by Statute**

**Background and Recommendations**

The Kansas Children’s Cabinet appointment has no term of office and serves at the will and pleasure of the Board. Dr. Andy Tompkins held the appointment prior to his retirement in June 2015. Staff recommends appointing Dr. Karla Wiscombe, Board’s Associate Director of Academic Affairs.

The Advisory Committee on Kansas Comprehensive Grant Program appointments have no terms of office and serve at the will and pleasure of the Board. This Committee was established by statute in 1999 and the makeup of the Committee requires two representatives from the state educational institutions, two representatives from a not-for-profit independent institutions, and one representative from a municipal university. Mr. Craig Karlin, Director of Student Financial Aid at Fort Hays State University, recently vacated his appointment. Staff recommends appointing Ms. Elaine Henrie, Director of Student Financial Aid at Emporia State University, to fill the vacated position as one of the representatives for the state educational institutions and staff recommends reaffirming the other four appointments listed below.

Kansas Children’s Cabinet  
K.S.A. 38-1901

Karla Wiscombe

Advisory Committee on Kansas Comprehensive Grant Program  
K.S.A. 74-32,124

- 1) Elaine Henrie, Director, Student Financial Aid, ESU
- 2) Robert Gamez, Director, Student Financial Aid, KSU
- 3) Jeanne Mott, Director, Student Financial Aid, Baker University
- 4) Matt Lindsey, President, Kansas Independent College Association
- 5) Gail Palmer, Director, Student Financial Aid, Washburn University

**XI. Adjournment**

# AGENDA

Academic Affairs Standing Committee  
September 16, 2015  
Kathy Rupp Conference Room  
10:30 a.m.

- I. Approve September 1, 2015 Minutes**
- II. Discussion**
  - A. Fort Hays State University: Reorganization – Gary Alexander and Graham Glynn
  - B. *Foresight 2020* Student Learning Assessment Report – Gary Alexander  
[http://kansasregents.org/academic\\_affairs\\_reports](http://kansasregents.org/academic_affairs_reports)
  - C. Review of Performance Agreement Report Process – Jean Redeker and Karla Wiscombe
- III. Updates**
  - Transfer and Articulation Council – Karla Wiscombe

# MINUTES

**Kansas Board of Regents  
Academic Affairs Standing Committee  
Tuesday, September 1, 2015  
Conference Call  
MINUTES**

The Academic Affairs Standing Committee of the Kansas Board of Regents met by Conference Call at 11:00 a.m. on Tuesday, September 1, 2015.

**In Attendance:**

**Members:** Regent Van Etten  
Regent Zoe Newton  
Regent Ann Brandau-Murguia  
Regent Daniel Thomas

**Staff:** Gary Alexander, Jean Redeker, Jacqueline Johnson, Julene Miller, and Renee Burlingham

**Others:** John Younger, University of Kansas; Cheryl Lester, University of Kansas; Aileen Ball, University of Kansas; Graham Glynn, Fort Hays State University; Tony Vizzini, Wichita State University; Rick Muma, Wichita State University; Ruth Dyer, Kansas State University; Brian Neihoff, Kansas State University; Lynette Olson, Pittsburg State University; Jan Schmidt, Pittsburg State University; Andy Anderson, Johnson County Community College; Doc Arnett, Cowley Community College; and Robin Garrett, Barton Community College

Meeting called to order at 11:00 a.m.

**Approve June 17, 2015 Minutes**

The June 17, 2015 minutes were moved and seconded for approval. The motion carried.

**Consent Agenda**

Request for Approval for a Bachelor of Arts in Jewish Studies – KU

Cheryl Lester and John Younger were present representing the University of Kansas. Cheryl Lester gave a brief overview of the program.

It was moved, and seconded to place the University of Kansas' proposed Bachelor of Arts in Jewish Studies on the Board's September 2015 agenda. Motion carried.

Request for a Master in Innovation Design – WSU

Tony Vizzini and Rick Muma were present representing Wichita State University. Tony Vizzini provided a brief overview of the program.

It was moved, and seconded to place Wichita State University's proposed Master in Innovation Design on the Board's September 2015 agenda. Motion carried.



**Discussion Agenda**

Student Learning Assessment Report

Gary Alexander previewed the *Foresight 2020* Student Learning Assessment Report. The Report will be on the September 2015 Board agenda. BAASC will also discuss the Report at its Wednesday, September 16, 2015 meeting.

It was moved, and seconded to place the *Foresight 2020* Student Learning Assessment Report on the Board's September 2015 agenda. Motion carried.

**Other Business**

There being no other business, meeting adjourned at 11:14 a.m.

# AGENDA

Fiscal Affairs and Audit Committee  
Wednesday, September 16, 2015  
10:15-11:45 am, Board Room

## I. OLD BUSINESS

- A. Follow up on issues raised during the September 1 teleconference regarding FAA items on the Board's agenda and any other questions/clarifications about Board agenda items

## II. NEW BUSINESS

- A. **FAA 15-01**, Review and adopt FAA Committee Agenda
- B. **FAA 15-02**, Finalize Revisions to Higher Education Unified Appropriations Request for 2016 Legislative Session
- C. Tuition Proposals from Wichita State University
  - a. Policies for Tulsa and Oklahoma City Metropolitan Areas
  - b. Contractual Market-Based Education
- D. Staff Overview of KBOR System Financial Sources and Uses (IPEDS financial data)
- E. Staff Overview of Board Policies Relevant to the Committee
- F. Audits for committee review and discussion (standing item)
- G. Other Committee Business

## III. OTHER COMMITTEE ITEMS

- A. Next meeting dates
  - 1. September 29, Noon (Agenda planning conference call)
  - 2. October 14, 10:15 am at Pittsburg State University

# AGENDA

Board Governance Committee  
Wednesday, September 16, 2015  
9:00-10:00, Conference Room B

- I. APPROVE MINUTES FROM JUNE 17, 2015 AND AUGUST 11, 2015**
- II. BOARD APPROVED TOPICS FOR THE GOVERNANCE COMMITTEE**
  - A. GOV 15-01, Review Committee Charter and Adopt Agenda/Schedule for the Year
  - B. GOV 15-02, Review Board Member COI Disclosures and Make Recommendations to Address any Real or Perceived Conflicts
  - C. GOV 15-03, Discuss Possible Board Agenda Topics for the Year
    - 1. Governance Issues
      - Development of a weapons policy.
      - Development of consistent safety policies across the universities.
    - 2. Coordination Issues
      - Strategic alignment with the military, including credit for prior learning.
      - Engaging Kansans with some college, but no degree.
      - Increasing interaction with business and industry stimulating economic growth and expansion.
      - Sharpening our advocacy efforts with the legislature.
      - Implementing collaborative efforts to increase efficiency.
  - D. GOV 15-04, Consider Next Steps for Developing Weapons Policy
- III. OTHER BUSINESS**
- IV. NEXT MEETING DATES**
  - A. October 14
  - B. November 18

# MINUTES

## GOVERNANCE COMMITTEE June 17, 2015 Minutes

The Kansas Board of Regents' Governance Committee met on Wednesday, June 17, 2015. Chairman Kenny Wilk called the meeting to order at 9:00 a.m. Proper notice was given according to law.

Members Present:           Kenny Wilk, Chair  
                                  Shane Bangerter  
                                  Fred Logan

### AMEND AGENDA

The Chair amended to the agenda to add under Other Matters "Reconsider CEO Monetary Compensation."

### MINUTES

Regent Logan moved to approve the minutes of May 20, 2015. Regent Bangerter seconded, and the motion carried.

### RULES AND REGULATIONS RESIDENCY FOR MILITARY PERSONNEL

General Counsel Miller stated HB 2154 passed during the legislative session. This bill allows in-state tuition rates to all current military and veterans making use of the Post-9/11 GI Bill benefits. Board staff is seeking approval to move forward in the process to amend the existing regulations to reflect the new law. Regent Logan moved to approve, and Regent Bangerter seconded. The motion carried.

### NEW BOARD MEMBER ORIENTATION

President Tompkins stated when new Regents are appointed, Board staff likes to hold at least two orientation sessions. This allows the new Regents time to assimilate the information and ask questions. The Committee likes the process. It was noted it may be helpful for the new members to meet with the President and CEO for follow-up questions after they have sat through a couple of regular board meeting.

### CEO MONETARY COMPENSATION

Regent Logan stated he would like the Committee to reconsider its recommendation of a 2.5% increase in base salary for each of the CEOs. After reviewing the tuition proposals, he believes recommending a 2% increase is more appropriate. Regent Logan moved that for FY 2016, beginning with the first pay period of the fiscal year, the Board's Governance Committee recommend to the Board a 2% increase in base salary for each state university president and chancellor, except for the Interim President at Emporia State University, to be paid in some combination of public and private funds in accordance with the Board's policy on CEO compensation. Regent Bangerter seconded, and the motion carried.

### ADJOURNMENT

The meeting was adjourned at 9:13 a.m.

**GOVERNANCE COMMITTEE**  
**August 11, 2015 Minutes**

The Kansas Board of Regents' Governance Committee met on Tuesday, August 11, 2015. Chair Shane Bangerter called the meeting to order at 11:30 a.m. Proper notice was given according to law.

Members Present:           Shane Bangerter, Chair  
                                  Zoe Newton (By Conference Call)  
                                  Helen Van Etten (By Conference Call)  
                                  Bill Feuerborn

2015-2016 AGENDA TOPICS

General Counsel Julene Miller stated the Governance Committee was created to carry out certain administrative responsibilities of and for the Board of Regents. This year the Committee membership includes the Board Chair and Vice Chair and the Chairs of the Academic Affairs and Fiscal Affairs and Audit Standing Committees. General Counsel Miller reviewed the proposed agenda schedule for the upcoming year. Regent Bangerter stated the Committee will discuss campus safety issues this year. At the September meeting, he would like to start the discussion on the weapons policy. Additionally, the Committee discussed Title IX and universities taking adversarial positions in a public forum. The Committee directed staff to add an agenda item to discuss whether a Board policy is needed to have consistency in addressing Title IX complaints.

ADJOURNMENT

The meeting was adjourned at 12:15 p.m.

# AGENDA

System Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
September 16, 2015  
10:00 a.m.  
Suite 530

1. Approve minutes from Wednesday, May 20, 2015
2. Discuss Program Transfer and Articulation – Gary Alexander, Karla Wiscombe
3. Discuss Messaging for the 2016 Legislative Session – Matt Casey
4. Report from System Council of Chief Academic Officers
5. Other Matters

# MINUTES

System Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
May 20, 2015  
10:30 a.m.  
Suite 530

1. Presidents Carl Heilman and John Bardo called the meeting to order at 10:30 am.
2. Minutes of April 15, 2015 were approved.
3. Report from the System Council of Chief Academic Officers, John Marshall, *Vice President for Academic Affairs for Allen Community College*
  - Transfer and Articulation Council update: website has been updated; handouts available.
  - National Student Clearing House reverse transfer discussion. A model has been brought forth for discussion. Will learn more about this in June.
  - Graduate Course Credit opportunity discussion.
4. Legislative Update, Andy Schlapp, *Director of Government Relations, Wichita State University*
  - Status update of bills being tracked: HB 2154 has been sent on to Governor, HB 2395 has been passed, SB 161 being worked on.
  - Budget being worked on by legislature. There are many options being discussed.

There being no other matters the meeting was adjourned at 10:40 am.

Respectfully Submitted,

Anna Lanier Weyers  
Wichita State University

# AGENDA

Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
September 16, 2015  
11:00 a.m.  
Suite 530

1. Approve minutes from Wednesday, June 17, 2015
2. Report from Council of Chief Academic Officers
3. Report from Council of Chief Business Officers
4. Report from Council of Government Relations Officers
5. Report from Council of Chief Student Affairs Officers
6. Report from University Support Staff
7. Update on K-State Olathe
8. Discuss USS Leave Equalization
9. PIO Workgroup
10. Other Matters



# MINUTES

Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
June 17, 2015  
10:00 a.m.  
Suite 530

1. President Bardo called the meeting to order at 10:07 am.
2. Minutes from Wednesday, May 20, 2015
3. Report from Council of Chief Academic Officers, Dr. Tony Vizzini, *Provost and Senior Vice President, Wichita State University*
  - a. New Program Requests Approved through COCAO and brought to COPS:
    - i. KU - Bachelor of Arts in Jewish Studies
    - ii. WSU - Master of Innovation Design
      1. Motion to approve by Scott, Gray-Little seconded. All approved.
  - b. Program Requests at COCAO:
    - i. PSU - change minor and certificate from Women's Studies TO Women's and Gender Studies
    - ii. FHSU – rename the following colleges:
      1. College of Arts and Sciences TO College of Arts, Humanities and Social Sciences
      2. College of Education and Technology TO College of Education
      3. College of Health and Life Sciences TO College of Health and Behavioral Sciences
    - iii. FHSU request to rename the following:
      1. Institute of Applied Technology TO Department of Applied Technology
      2. Department of Management and Marketing TO Department of Management
      3. Department of Justice Studies TO Department of Criminal Justice
      4. Requests approval to split the Department of Sociology and Social Work into two departments:
        - a. (1) Department of Sociology and (2) Department of Social Work (to be located in the College of Health and Behavioral Sciences)
    - iv. Approved K-State request to move the Dietetics program and faculty from the Department of Hospitality Management and Dietetics TO the Department of Human Nutrition
      1. Approval rename of Department of Hospitality Management and Dietetics TO Department of Hospitality Management
  - c. COCAO discussed transcript notion and will bring this up in further meetings prior to this issue bring brought to COPS.
4. Report from Council of Chief Business Officers, Ms. Mary Herrin, *Vice President for Administration and Finance, Wichita State University*

- a. Tuition Plans for Fiscal Year 2016, Clarification of Tuition Proviso, and the Date for Presentation to the Fiscal Affairs and Audit Committee
    - i. Universities had 48 hours from the decision of the Legislature to submit their tuition proposals. The first reading will be June 17 at KBOR.
  - b. Update on Status of Budgets and Revenues for FY 2015 and 2016
    - i. Elaine Frisbie update on the Legislative Session and struggle to increase taxes.
  - c. Salary Increases for Fiscal Year 2016
    - i. Most universities were in the 1.6% to 2.0% range with increases being made effective in the middle of the fiscal year.
  - d. Update on Joint Building Committee Actions Concerning EBF (June 2, 2015 Meeting)
    - i. EFB allocation will be distributed following Legislative Sessions.
  - e. Update on Disclosure Policies
    - i. KSU has a draft disclosure policy that they share with COBO members.
  - f. Appointment of Chair of the Student Insurance Advisory Committee
    - i. Cindy Bontrager will serve as COBO's representative to the Committee.
5. Report from Council of Government Relations Officers, Ms. Kelly Reynolds, *Assistant Director of Government Relations, Wichita State University*
- a. Review of non-budget legislative items:
    - i. PSU land exchange with City of Pittsburg, PASSED-proviso in budget
    - ii. Removal of the JCCC exception from postsecondary education performance-based incentives fund, PASSED-proviso in budget
    - iii. Tuition rates for retired military personnel (veterans), their spouses and dependents, HB 2154 PASSED
    - iv. Additional revenue for the Kansas Law enforcement training Center (KU), working for next session.
    - v. Addition of USS to Statute governing leave time authorization, HB2353, PASSED
    - vi. 60% degree and certificate attainment, HB 5011, working next session
    - vii. Increase threshold to 1.0 million for projects requiring formal procurement of architectural or engineering services and streamline the notice and public hearing requirements for alternative construction methods. HB 2395, PASSED
  - b. Budget issues
    - i. Flat funding for FY 16 and 17. Tuition cap of CPI + 2. Comp Grant 60/40 split
6. Report from Council of Chief Student Affairs Officers, Dr. Wade Robinson, *Vice President of Student Affairs, Wichita State University*
- a. Had joint meeting with the two year institutions.
  - b. LiveSafe app: institutions have ability to work together to help with pricing.
  - c. Transcript notations discussion- which will now be brought to COCAO prior to COPS.
  - d. Handgun issue and exemption discussion.
7. Report from University Support Staff, Ms. Ali Levine, *University Support Staff President, Wichita State University*
- a. USS is requesting to add Equal Leave accrual to the September COPS agenda.
  - b. Introduced Marcia Tacha from FHSU to represent the USS staff.

8. FHSU Request to create a College of Science Technology Engineering Mathematics (STEM):
  - a. Background provided on the request:
    - i. Dr. Glynn, FHSU Provost, spoke about need for the full STEM title, versus the STM title that has been discussed in COCAO. They want to have an integrated approach and national funding for scholarship and research in STEM fields.
    - ii. COCAO recap from May meeting: they voted 5-1 against STEM title. Expressed concern regarding the engineering component. Made recommendation for STM.
    - iii. Dr. Martin expressed that the program creates a pipeline for research institutions.
  - b. Bardo asks for motion to bring FHSU STEM College naming request forward to COPS. Martin motioned, Schultz seconded.
    - i. Motion passed on a 4 to 2 vote.
    - ii. COPS will bring this recommendation to the Board.
  
9. Demonstration for LiveSafe App, Les Williams, *LiveSafe App Representative*
  - a. Review of the app and the benefit for students, faculty and staff:
    - i. Has ability to submit tips anonymously via text, picture, video and audio.
    - ii. Can see where crime/incidents have occurred and nearby safe locations.
    - iii. Programed emergency numbers; location tracking with safety officials.
    - iv. Location tracking with chat so friends can help you get home safely.

There being no further matters the meeting was adjourned at 11:21 am.

Respectfully Submitted,

Anna Lanier Weyers  
Wichita State University

# AGENDA

## System Council of Chief Academic Officers

Wednesday, September 16, 2015  
 8:30 a.m. – 9:15 a.m.  
 or upon adjournment  
 Kathy Rupp Conference Room

1. **Approve Minutes June 17, 2015**
2. **Updates**  
 Transfer and Articulation Council (TAAC) – Karla Wiscombe
3. **Informational Items**  
 Washburn University – New Degree: BS in Anthropology with a Forensic Concentration – Randy Pembrook
4. **Discussion**  
 KBOR 4 year institution alliance to provide MS and 18 hour discipline course work for community college and high school Dual Enrollment instructors – April Mason
5. **Other Business**

**SCOCAO Schedule – September 2015 – June 2016**

<b>AGENDA MATERIALS DUE</b>	<b>MEETING DATES</b>
August 26, 2015	September 16, 2015
September 23, 2015	October 14, 2015
October 28, 2015	November 18, 2015
November 20, 2015	December 16, 2015
December 18, 2015	January 20, 2016
January 20, 2016	February 17, 2016
February 19, 2016	March 23, 2016
March 23, 2016	April 20, 2016
April 20, 2016	May 18, 2016
May 25, 2016	June 15, 2016

# MINUTES

## System Council of Chief Academic Officers Minutes

Wednesday, June 17, 2015  
8:30 a.m.

Kathy Rupp Conference Room  
Kansas Board of Regents

The System Council of Chief Academic Officers met in the Kathy Rupp Conference Room, Kansas Board of Regents, Topeka, Kansas, at 8:30 a.m. on Wednesday, June 17, 2015.

### Members Present:

Jon Marshall, Allen County Community College  
David Cordle, Emporia State University  
Lynette Olson, Pittsburg State University  
Graham Glynn, Fort Hays State University  
Randy Pembrook, Washburn University  
Peggy Forsberg, Highland Community College

Karla Fisher, Butler Community College  
Sara Rosen for Jeff Vitter, University of Kansas  
Tony Vizzini, Wichita State University  
April Mason, Kansas State University  
Bill Backlin, Cloud County Community College  
Steve Loewen for Sheree Utash, Wichita Area  
Technical College

### Board Staff

Gary Alexander, Jean Redeker, Karla Wiscombe, Jacqueline Johnson, Rita Johnson, and Cynthia Farrier

### Others Present:

Ruth Dyer, Kansas State University; Rick Muma, Wichita State University; Chris Crawford, Fort Hays State University; Steve Porter, Hutchinson Community College; Andy Anderson, Johnson County Community College; Tiffani Price, Butler Community College; Kim Krull, Butler Community College; and Danny Gillum, Dodge City Community College

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### Approve Minutes of May 20, 2015 Meeting

Karla Fisher moved, and Randy Pembrook seconded the motion, to approve the May 20, 2015 minutes as submitted. Motion carried unanimously.

### Updates

Transfer and Articulation Council (TAAC) – Karla Wiscombe

Karla Wiscombe updated SCOCAO on the Transfer and Articulation Council:

- Brian Inbody will present the Quality Assurance Subcommittee Report to the Board Thursday, June 18, 2015
- All thirty-two institutions have entered their Kansas Regents System Number (KRSN) into the KBOR database
- Andy Anderson and Bruce MacTavish are the new Co-Chairs
- The Kansas Core Outcomes Group (KCOG) meeting is on September 18, 2015 at Johnson County Community College
- Washburn University will host the KCOG meeting the next two years (2016 and 2017)
- Institutions were encouraged to identify the appropriate people to represent them at each of the course meetings on September 18, 2015

- Thanks was given to the two outgoing co-chairs, Brian Inbody and Linnea Glenmaye, and to the all the members of TAAC

### **Discussion**

CEP Faculty Qualifications: Availability of Graduate Courses and Degrees

SCOCAO discussed the availability of graduate courses and degrees:

- Post what is available on the Kansas Board of Regents website
- Compile a one-page document of what is available for institutional use
  - Include what is available
  - When it is available
  - What the requirements are to enroll
- Research what other states are doing
- Have the resources available by August
- Explain how credits will transfer

### **Other Business**

Impact of ACT eliminating COMPASS

- Ends November 2016
- Provide other placement tools
- Determine cut scores

SCOCAO asked that KBOR staff contact ACCUPLACER and inquire about the possibility of consortium pricing should Kansas institutions wish to go that direction for a new placement instrument. Gary Alexander agreed to this request. Additionally, SCOCAO suggested that should institutions utilize ACCUPLACER as their placement instrument we might wish to consider abiding by the company/ACCUPLACER recommended placement scores for the first year of implementation, and then in the second year assess those recommended placement scores and their impact on the institutions.

There being no other business, Tony Vizzini moved, and April Mason seconded the motion, to adjourn. Motion carried.

Meeting adjourned at 9:00 a.m.

# AGENDA

## Council of Chief Academic Officers

Wednesday, September 16, 2015  
9:15 a.m. to 10:00 a.m.  
or upon adjournment of SCOCAO  
Kathy Rupp Conference Room

### 1. Approve Minutes of June 17, 2015

### 2. New Program Requests

- a. FHSU - Request Approval to Add a Bachelor of Science in Sociology to an Existing Program (FIRST READING)
- b. K-STATE - Request Approval for a PhD in Personal Financial Planning (SECOND READING)
- c. KUMC - Requests Approval for a Master of Science in Cancer Biology (SECOND READING)
- d. KUMC - Requests Approval for a Ph.D. in Cancer Biology (SECOND READING)

### 3. Program Requests

- a. KU - Request Approval to Change the Name of the Geography Department to the Geography and Atmospheric Science Department
- b. ESU - Request Approval to Add Two Concentrations to the MS in Clinical Counseling
  - a. Clinical Addictions Counseling
  - b. Clinical Mental Health Counseling to Clinical Counseling
- c. K-STATE - Request Approval for a Name Change and Major Reorganization of the K-State Salina Campus

### 4. Informational Items

- a. KU - New Minor in Visual Arts
- b. KU - Discontinued the Doctor of Engineering in Mechanical Engineering
- c. ESU - New Clinical Rehabilitation Counseling

### 5. Discussion

- a. Transcript Notation for Non Academic Misconduct
- b. Proposed Revisions to CH II.7 of the Policy Manual
- c. Request to Add New Degree to an Existing Program
- d. Use of the American Council on Education's "The Guide to the Evaluation of Military Experiences in the Armed Services"

### 6. Other Business

<b>AGENDA MATERIALS DUE</b>	<b>MEETING DATES</b>	<b>LUNCH ROTATION</b>
August 26, 2015	September 16, 2015	<b>ESU</b>
September 23, 2015	October 14, 2015 at PSU	<b>PSU</b>
October 28, 2015	November 18, 2015 at WSU	<b>WSU</b>
November 20, 2015	December 16, 2015	<b>KU</b>
December 18, 2015	January 20, 2016	<b>FHSU</b>
January 20, 2016	February 17, 2016	<b>WASHBURN U</b>
February 22, 2016	March 23, 2016 at KUMC/KU Edwards	<b>KUMC</b>
March 23, 2016	April 20, 2016 at K-State	<b>KSU</b>
April 20, 2016	May 18, 2016	<b>PSU</b>
May 25, 2016	June 15, 2016	<b>ESU</b>
<p><b>*Please Note: New Program Proposals are to be submitted 4 weeks prior to the next COCAO meeting for review and processing purposes.</b></p>		



# MINUTES

## Council of Chief Academic Officers

Wednesday, June 17, 2015  
9:15 a.m. – 10:00 a.m.  
Or upon adjournment of SCOCAO  
Kathy Rupp Conference Room  
Kansas Board of Regents

## MINUTES

The Council of Chief Academic Officers met in the Kathy Rupp Conference Room, Kansas Board of Regents, Topeka, Kansas at 9:15 a.m. on Wednesday, June 17, 2015.

### Members Present:

Graham Glynn, Provost, FHSU

Sara Rosen for Jeff Vitter, Provost & EVC, KU

Tony Vizzini, Provost, WSU

Lynette Olson, Provost, PSU

David Cordle, Provost, ESU

April Mason, Provost, KSU

Randy Pembroke, VPAA, WU

### Staff Present:

Gary Alexander, Jean Redeker, Jacqueline Johnson, and Karla Wiscombe

### Others Present:

Rick Muma Wichita State University, Ruth Dyer, Kansas State University; Chris Crawford, Fort Hays State University; Lorie Cook-Benjamin, Fort Hays State University; Fred Guzek, Kansas State University; Patricia Kluding; University of Kansas Medical Center; and Sandra Bergquist Beringer, University of Kansas Medical Center

### Approve Minutes of May 20, 2015

April Mason, moved, and David Cordle seconded the motion, to approve the May 20, 2015 minutes. Motion carried unanimously.

### New Program Requests

KU - Request Approval for a Bachelor of Arts in Jewish Studies (SECOND READING)

Sara Rosen gave a brief overview of the University of Kansas' proposed Bachelor of Arts in Jewish Studies.

April Mason moved, and David Cordle seconded the motion, to recommend placing the University of Kansas' Bachelor of Arts in Jewish Studies on the Council of Presidents agenda for approval. Motion carried unanimously.

This proposed program will be reviewed by the Council of Presidents at its meeting today (June 17, 2015).

WSU – Request Approval for a Master of Innovation Design (SECOND READING)

Tony Vizzini gave a brief overview of Wichita State University's Master of Innovation Design.

Lynette Olson moved, and David Cordle seconded the motion, to recommend placing Wichita State University's Master of Innovation Design on the Council of Presidents agenda for approval. Motion carried unanimously.

This proposed program will be reviewed by the Council of Presidents at its meeting today (June 17, 2015).

**Program Requests**

- a. PSU - Request approval to change the name of the minor and certificate from Women’s Studies to Women’s and Gender Studies
- b. FHSU – Requests approval to rename the following colleges:

- College of Arts and Sciences **to** College of Arts, Humanities and Social Sciences
- College of Education and Technology **to** College of Education
- College of Health and Life Sciences **to** College of Health and Behavioral Sciences

FHSU – Requests approval to rename the following:

- Institute of Applied Technology **to** Department of Applied Technology
- Department of Management and Marketing **to** Department of Management
- Department of Justice Studies **to** Department of Criminal Justice

FHSU – Requests approval to split the Department of Sociology and Social Work into two departments: (1) Department of Sociology and (2) Department of Social Work (to be located in the College of Health and Behavioral Sciences)

- c. K-State – Requests approval to move the Dietetics program and faculty from the Department of Hospitality Management and Dietetics to the Department of Human Nutrition
- K-State – Requests approval to rename the Department of Hospitality Management and Dietetics to Department of Hospitality Management

Lynette Olson moved, and Sara Rosen seconded the motion, to approve the above listed program request items a.-c. Motion carried.

**Informational Items**

PSU - Certificate in District Leadership in the Education Specialist Degree in Advanced Studies in Leadership

PSU - Certificate in Internal Auditing in the Bachelor of Business Administration with a Major in Accounting

The above items are informational items and no action is required.

The Council recessed until noon.

COCAO reconvened at noon in the Kathy Rupp Conference Room.

**Other Business**

COCAO discussed

- Placing non-academic student behavior notations on transcripts
- Potential decrease in freshman class size due to budget crisis

There being no other business, David Cordle moved, and Chris Crawford seconded the motion, to adjourn. Meeting adjourned at 12:30 p.m.

Sincerely,  
Tony Vizzini, Provost,  
Wichita State University

# CURRENT FISCAL YEAR MEETING DATES

## Fiscal Year 2016

<u>Meeting Dates</u>	<u>Agenda Material Due to Board Office</u>
August 11-13, 2015	
September 16-17, 2015	August 26, 2015 at noon
October 14-15, 2015	September 23, 2015 at noon
November 18-19, 2015	October 28, 2015 at noon
December 16-17, 2015	November 24, 2015 at noon
January 20-21, 2016	December 30, 2015 at noon
February 17-18, 2016	January 27, 2016 at noon
March 23-24, 2016	March 2, 2016 at noon
April 20-21, 2016	March 30, 2016 at noon
May 18-19, 2016	April 27, 2016 at noon
June 15-16, 2016	May 25, 2016 at noon

# TENTATIVE MEETING DATES

## Fiscal Year 2017

### Meeting Dates

- July 21, 2016 – Budget Workshop
- August 9-11, 2016 – Retreat
- September 14-15, 2016
- October 19-20, 2016
- November 16-17, 2016
- December 14-15, 2016
- January 18-19, 2017
- February 15-16, 2017
- March 15-16, 2017
- April 19-20, 2017
- May 17-18, 2017
- June 14-15, 2017

# COMMITTEES (2015-2016)

**Shane Bangerter, Chair**  
**Zoe Newton, Vice Chair**

## Standing Committees

Academic Affairs

Helen Van Etten, Chair  
 Zoe Newton  
 Daniel Thomas  
 Ann Brandau-Murguia

Fiscal Affairs and Audit

Bill Feuerborn, Chair  
 Joe Bain  
 Dave Murfin  
 Dennis Mullin

Governance

Shane Bangerter, Chair  
 Zoe Newton  
 Bill Feuerborn  
 Helen Van Etten

Regents Retirement Plan

Ann Brandau-Murguia, Chair  
 Shane Bangerter

## Board Representatives and Liaisons

Education Commission of the States	Zoe Newton
Postsecondary Technical Education Authority	Tom Burke Ray Frederick
Kansas Bioscience Authority	Kenny Wilk Jerry Boettcher
Midwest Higher Education Compact (MHEC)	Helen Van Etten Blake Flanders
Washburn University Board of Regents	Bill Feuerborn
Transfer and Articulation Advisory Council	Joe Bain
KSDE/KBOR Coordinating Council	Dennis Mullin Helen Van Etten