

## **KANSAS BOARD OF REGENTS**

### **MINUTES**

September 17-18, 2014

The September 17, 2014, meeting of the Kansas Board of Regents was called to order by Chairman Kenny Wilk at 12:30 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

**MEMBERS PRESENT:**

Kenny Wilk, Chairman  
Shane Bangerter, Vice Chairman  
Joe Bain  
Ann Brandau-Murguia  
Bill Feuerborn  
Fred Logan  
Robba Moran  
Zoe Newton  
Helen Van Etten

### **EXECUTIVE SESSION**

At 12:30 p.m., Regent Bangerter moved, followed by the second of Regent Logan, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board and President Tompkins. At 1:00 p.m., the meeting returned to open session. Regent Logan moved to extend 15 minutes. Following the second of Regent Moran, the motion carried. At 1:15 p.m., the meeting returned to open session.

### **BREAK**

The Chairman called for a break at 1:15 p.m. and resumed the meeting at 1:30 p.m.

### **NEW BOARD MEMBERS**

Regent Wilk welcomed the new Board members: Regent Zoe Newton, Regent Bill Feuerborn, and Regent Joe Bain. Each of them gave a brief introduction on their backgrounds.

### **APPROVAL OF MINUTES**

Regent Bangerter moved that the minutes of the June 13, 2014 special meeting, June 18-19, 2014 regular meeting, July 22, 2014 budget workshop, and August 12-14, 2014 Board retreat be approved. Following the second of Regent Van Etten, the motion carried.

### **INTRODUCTIONS**

President Scott introduced Pittsburg State University's Faculty Senate President, Julie Dainty, Unclassified Staff President, Cathy Lee Arcuino, and Student Government President, Jordan Schaper. President Tompkins introduced the Board Office's new Vice President of Finance and Administration, Elaine Frisbie, and new Director of Facilities, Greg Hoffman.

President Tompkins also introduced Steve Radley, who is the President and CEO of NetWork Kansas. Mr. Radley stated that this year marks the 10<sup>th</sup> anniversary of the Kansas Economic Growth Act, which created the Kansas Bioscience Authority and NetWork Kansas. Regent Wilk and Secretary of Revenue Nick Jordan co-authored the Act when they served in the Legislature. Mr. Radley thanked both of them for their work on the Act and presented each of them with a commemorative plaque.

## **GENERAL REPORTS**

### **REPORT FROM CHAIR**

Chairman Wilk thanked the Board staff, university CEOs, and Board members for their time spent at the Board's August retreat. He believes there was good discussion and looks forward to a productive year.

### **REPORT FROM PRESIDENT AND CEO**

President Tompkins reported he and Regent Wilk met with community college trustees to discuss some of their key issues. He also noted Breeze Richardson, Director of Communications, is working on remodeling the appearance of the Board Office by displaying works of art. Artwork from the university that is chairing the Council of Presidents will be displayed in the Board Office during the year. This year she is working with Wichita State University's School of Art, Design and Creative Industries.

### **REPORT FROM COUNCIL OF PRESIDENTS**

President Bardo presented the Council of Presidents' report. The Council received reports from the Council of Business Officers (COBO), the Council of Chief Academic Officers (COCAO), the Council of Government Relations Officers, and the Council of Student Affairs Officers. COBO reported they are monitoring the projected budget outlook and working on finalizing each university's long-term debt policy. COCAO approved the University of Kansas' Bachelor of Applied Science in Biotechnology and Pittsburg State University's MS in Polymer Chemistry. President Bardo stated the Council of Presidents also approved these two programs, and they will be forwarded to the Board for consideration. The Government Relations Officers discussed potential non-budgetary legislative requests, and the Student Affairs Officers discussed the impact of the new qualified admissions standards that will be implemented in 2015 as well as training on Title IX.

### **REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS**

Mehmet Barut presented the Council of Faculty Senate Presidents' report. Dr. Barut read the following message from the Council:

As faculty leaders we bring years of experience and a diversity of viewpoints which should help you with your responsibilities in governance of our institutions. We encourage you to be proactive in using us as a resource before, during, and after development of initiatives that will help us attain our common goals in educating the students of the state of Kansas. We are ready and willing to help.

At their meeting earlier in the day, the Council discussed how Credit for Prior Learning should focus on student success. The Council also discussed the campuses implementation processes for the Board's social media policy. Dr. Barut stated the faculty are also willing to help with the performance-based funding initiative.

#### REPORT FROM STUDENTS' ADVISORY COMMITTEE

The Students' Advisory Committee report was presented by Reagan Kays. All the campuses are working on their voter registration initiative. Mr. Kays reported this initiative is a non-partisan effort to get students registered to vote for the upcoming elections. The Committee also discussed updating its by-laws, which have not been updated since 1989, and reviewing each university's policies regarding sexual assaults on campus.

#### REPORT FROM UNIVERSITY SUPPORT STAFF COUNCIL

Ali Levine presented the University Support Staff Council report. Ms. Levine stated the Council meets monthly by phone and twice a year in person. She reported that each university's classified staff voted to convert to university support staff (USS). This conversion allows university administration to control salary increases rather than the Legislature, and Ms. Levine noted that USS members received their first raises in more than 5 years due to the conversions. It was noted the University of Kansas' classified staff converted several years ago. The next steps are to review classification and compensation and re-evaluate the employer review system.

#### REPORT FROM UNCLASSIFIED STAFF COUNCIL

Gina Crabtree presented the Unclassified Staff Council report. Ms. Crabtree reported the Council met earlier in the day to set goals for this year. She noted unclassified staff are involved in policy discussions on each campus on various issues.

### STANDING COMMITTEE AND OTHER REPORTS

#### ACADEMIC AFFAIRS

Regent Moran presented the Board Academic Affairs Standing Committee report. The Committee reviewed its agenda topics for the upcoming year. Eleven courses were reviewed by the Kansas Core Outcome Committee and will be ready for the Board's consideration at a later date. She reported two representatives from the Tilford Conference on Diversity and Multiculturalism spoke to the Committee. They discussed ways to promote diversity and multiculturalism.

#### FISCAL AFFAIRS AND AUDIT

Regent Bangerter reported the Fiscal Affairs and Audit Standing Committee reviewed and discussed the Board's proposed FY 2016 and FY 2017 unified state appropriation request, which will be considered by the Board on Thursday. The Committee also reviewed its agenda topics for the upcoming year.

#### GOVERNANCE

Regent Wilk presented the Governance Committee report. The Committee adopted its Charter and finalized the CEO multi-rater feedback survey process. It discussed the next steps for studying the weapons policy and approved changes to the Board's By-Laws regarding formalizing the July budget workshop and election of Board officers. These proposed amendments will be forwarded

to the Board for consideration next month. Additionally, the Committee discussed Board member conflict of interest disclosures, the performance-based funding initiative, and Board discussion topics for the year.

### **APPROVAL OF CONSENT AGENDA**

Regent Moran moved, with the second of Regent Murguia, that the Consent Agenda be approved. The motion carried.

#### *Academic Affairs*

##### **LEASE AGREEMENT WITH EXTRA SPACE MANAGEMENT – WSU**

Wichita State University received authorization to enter a lease agreement with Extra Space Management, Inc. for spaces in a parking lot located at 5010 East 21<sup>st</sup> North in Wichita, Kansas. The lease will include approximately 240 spaces at a cost of \$3,000 per month (excluding December, June, and July) for two years.

##### **FY 2015 CAPITAL IMPROVEMENT PLAN AND ARCHITECTURAL PROGRAM STATEMENT FOR CONSTRUCTION OF A NEW ENTREPRENEURSHIP SCHOLARSHIP HALL – FHSU**

Fort Hays State University received approval to amend its FY 2015 Capital Improvement Plan to add the Entrepreneurship Scholarship Hall, which will house 32 students. The estimated cost of the project is \$3,000,000, and it will be funded by private gifts. The architectural program statement was also approved.

##### **OIL AND GAS LEASE – FHSU**

Fort Hays State University received approval to enter into an oil and gas lease with Downing-Nelson Oil Company. Downing-Nelson will be authorized to explore for oil and gas, for a term of not more than 10 years and so long as oil, gas, or other minerals are produced in paying quantities, on a parcel of land located in Ellis County. As required by law, the lease will retain to the State a royalty interest of 1/8 part of all oil, gas, or other minerals produced. The Board authorized the Board Chair and the President and CEO to execute the lease.

##### **CONSTRUCT FIRST PHASE OF FIELDHOUSE APARTMENTS ON STATE PROPERTY – KU**

The University of Kansas received authorization for the KU Endowment association to construct the first phase of the Fieldhouse Apartments project. The initial phase of the Apartments project will house 39 students, some of whom will be student-athletes. The estimated cost of this phase is \$11,900,000, and it will be funded with private gifts. The annual maintenance and operating costs will be funded by the division of Student Housing from rental income. Upon completion of construction, the facility will be transferred to the University.

FY 2015 CAPITAL IMPROVEMENT PLAN AND PROGRAM STATEMENT  
FOR RENOVATIONS TO THE MOSIER HALL SMALL ANIMAL CLINIC –  
KSU

Approval was given to Kansas State University to amend its FY 2015 Capital Improvement Plan for renovations to the Mosier Hall small animal clinic. The estimated project cost is \$1,820,328, which will be funded from cash balances in the Veterinary Health Center fund and private gifts. This project will be phased over several months to allow the clinic to remain open. The Board also accepted the program statement for the renovation.

**CONSIDERATION OF DISCUSSION AGENDA**

*Presentation*

**UPDATE ON ENGINEERING INITIATIVE**

Blake Flanders, Vice President for Workforce Development, gave an update on the Engineering initiative. The University Engineering Initiative Act was signed into law to expand the state's professional engineer training programs at Kansas State University, the University of Kansas, and Wichita State University. The Act is administered by the Department of Commerce and requires a dollar for dollar match from non-state sources. The goal is to increase the number of engineering graduates to 1,365 per year in 2021. To reach the goal, each of the three universities will need an additional 164 graduates over its identified baseline of 2008. Dr. Flanders reviewed the graduate numbers and gap for each of the universities and projected enrollment numbers needed to meet the goal. He also highlighted the University of Kansas' engineering program and discussed employment opportunities in Kansas.

(PowerPoint filed with Official Minutes)

*Academic Affairs*

**STATE UNIVERSITY ADMISSION POLICIES**

Gary Alexander, Vice President for Academic Affairs, presented the proposed state university admission policies to implement the new Qualified Admission regulations. In 2011, the Board adopted new qualified admission regulations that will take effect in summer 2015. These regulations will require applicants to complete a precollege curriculum with a 2.0 GPA (2.5 for nonresidents) and then be admitted based on a minimum ACT composite score of 21 or rank in the top 1/3 of their high school class. In 2012, the Board adopted new qualified admission regulations for the University of Kansas that will take effect in summer 2016. These regulations will have a slightly higher admission standard and an ability to base non-automatic admission on a more comprehensive review of the student's background. Dr. Alexander stated Board staff reviewed each of the universities' proposed policies for compliance with the regulations. Following discussion, Regent Moran moved to approve. Regent Logan seconded, and the motion carried.

DOCTOR OF NURSING PRACTICE (DNP) – PSU

Vice President Alexander presented Pittsburg State University's request to offer a Doctor of Nursing Practice (DNP). He reported the American Association of Colleges of Nursing recommended that by 2015 all advanced practice nursing preparation programs transition from a master's degree to a Doctor of Nursing Practice. The national accrediting body of graduate nursing education updated the accreditation standards to reflect the recommendation. Dr. Alexander stated Board policy acknowledges that under special circumstances a regional university may request authorization to offer a doctoral program. The program will be funded by university funds. The Board discussed the additional cost to students, admission requirements, and whether this national movement is necessary. Regent Wilk has concerns about whether the rules that were adopted by a national association are the best practice for Kansas. He also has concerns about the mission differentiation between the research and regional universities and the offering of doctoral programs. Regent Moran moved to approve and Regent Logan seconded. The motion carried.

BREAK

The Chairman called for a break at 3:05 p.m. and resumed the meeting at 3:20 p.m.

*Fiscal Affairs and Audit*BOND RESOLUTION FOR CONSTRUCTION OF STUDENT HOUSING TO REPLACE WIEST RESIDENCE HALL – FHSU

General Counsel Julene Miller introduced a proposed bond resolution for Fort Hays State University to be used to construct student housing to replace Wiest Hall. The resolution would authorize the issuance of revenue bonds in one or more series in a total aggregate amount sufficient to finance project expenditure of not to exceed \$25,000,000 plus costs and reserves. The bonds will be secured with a pledge of generally available unencumbered funds of the University; however, the University intends to pay the debt service with Housing System Revenue Funds. Regent Bangerter moved to approve and authorized the Chair and President and CEO to execute the Resolution and various other documents relating to the security and payment of such bonds. Regent Murguia seconded, and the motion carried.

(Resolution filed with Official Minutes)

UPDATE ON INNOVATION CAMPUS – WSU

President Bardo presented an update on Wichita State University's Innovation Campus. President Bardo reported the Sedgwick County Commission, the Sedgwick County Public Building Commission, and the Wichita City Council all voted to support the development of WSU's Experiential Engineering Building. Part of the Wichita/Sedgwick County mill levy funds will be used to secure and pay off bonds for this project. He reviewed the location of the Experiential Engineering Building, which will face 17<sup>th</sup> Street. The land the facility will be located on is owned in part by the State and in part by the Wichita Board of Trustees. President Bardo stated the Trustees will need to deed their portion of the land to the State. The Board of Regents will then need to authorize WSU to lease this land and the State-owned land to the Public Building Commission to allow for issuance of bonds that are necessary to build this facility. Regent Logan clarified that WSU will enter a ground lease with the Public Building Commission for the life of the bonds and once the bonds are paid off, the lease will terminate and the building will be owned

by WSU. The next step in the process is for WSU to present its request to the Board for consideration.

(PowerPoint filed with Official Minutes)

#### NAMING OF BUILDING – KU

Chancellor Gray-Little requested authorization to name the Fieldhouse Apartments in honor of Marie S. McCarthy. Regent Murguia moved to approve. Following the second of Regent Moran, the motion carried. The apartments will be named Marie S. McCarthy Hall.

#### NAMING OF BUILDING – FHSU

President Martin requested authorization to name Fort Hays State University's new Center for Networked Learning in honor of former president Edward H. Hammond. Regent Moran moved to approve, and Regent Bangerter seconded. The motion carried. The center will be named Hammond Hall.

#### NAMING OF BUILDING – KSU

President Schulz requested authorization to name the new welcome center at Kansas State University in honor of Rand and Patti Berney. Regent Logan moved to approve, and Regent Van Etten seconded. The motion carried. The building will be named the Berney Family Welcome Center.

#### *Other Matters*

#### UPDATE ON THE BIOSECURITY RESEARCH INSTITUTE (BRI) SECURITY EXECUTIVE COMMITTEE ACTIVITIES – KSU

President Schulz presented an update on the activities of the Biosecurity Research Institute (BRI) Security Executive Committee. This Committee comprises the University President, Provost, Vice President for Research, and the Facility Security Officer. It meets twice a year to review projects that require security clearance.

#### UPDATE ON THE KU SECURE RESEARCH FACILITY SECURITY EXECUTIVE COMMITTEE ACTIVITIES – KU

Mary Lee Hummert, Interim Vice Chancellor for Research, presented an update on the KU Secure Research Facility. She stated the Facility Security Clearance application and review process has been completed. Security agreements with the US Government have been executed, and these agreements allow KU to pursue classified contracts with all federal agencies.

UPDATED RESOLUTION TRANSFERRING BOARD'S AUTHORITY TO EXERCISE MANAGEMENT CONTROL OVER SECURITY OF CERTAIN BIOSECURITY RESEARCH INSTITUTE (BRI) RELATED CLASSIFIED INFORMATION TO A SECURITY EXECUTIVE COMMITTEE – KSU, AND UPDATED RESOLUTION TRANSFERRING BOARD'S AUTHORITY TO EXERCISE MANAGEMENT CONTROL OVER SECURITY OF CERTAIN CLASSIFIED INFORMATION OF THE KU SECURE RESEARCH FACILITY TO A SECURITY EXECUTIVE COMMITTEE – KU

General Counsel Miller introduced an updated Resolution related to the Biosecurity Research Institute. This Resolution exempts members of the Board from exercising management control and supervision over the security of certain classified information, and transfers that management control to a University Security Executive Committee comprising of the KSU President, Provost, Vice Provost for Research, and Facility Security Officer. It is being updated to include the names of the new Board members.

She also presented a Resolution related to the University of Kansas' Secure Research Facility. This Resolution also exempts members of the Board from exercising management control and supervision over the security of certain classified information and transfers that management control to a University Security Executive Committee comprising of the KU Chancellor, Provost and Executive Vice Chancellor, Vice Chancellor for Research, Vice Provost for Administration and Finance, and Facility Security Officer. It is being also updated to include the names of the new Board members.

Regent Feuerborn moved to adopt both Resolutions. Regent Van Etten seconded, and the motion carried.

(Resolutions filed with Official Minutes)

**RECESS**

Chairman Wilk recessed the meeting at 3:55 p.m.

**RECONVENE**

The Chairman reconvened the meeting at 9:15 a.m. on Thursday, September 18.

**MEMBERS PRESENT:**

Kenny Wilk, Chairman  
Shane Bangerter, Vice Chairman  
Joe Bain  
Ann Brandau-Murguia  
Bill Feuerborn  
Fred Logan  
Robba Moran  
Zoe Newton  
Helen Van Etten

**INTRODUCTIONS**

President Heilman introduced Fort Scott Community College's Interim President, Dick Hedges (former Regent).

## **REPORTS**

### **REPORT FROM SYSTEM COUNCIL OF PRESIDENTS**

President Heilman presented the System Council of Presidents' report. The Council received a report from the System Council of Chief Academic Officers on courses reviewed by the Kansas Core Outcome Committee and procedures for the reverse transfer process. He reported the Council spent the majority of their time discussing performance-based funding. The Council has a common understanding for the need and recognizes there is an opportunity to grow the funding base. They believe it is important for higher education to take charge of the direction of performance-based funding. In developing a model, the Council believes it should be simplified and not go beyond what is necessary or needed. President Heilman noted the Council voted to formally endorse the concept to develop a performance-based funding model.

### **APPROVAL OF CONSENT AGENDA**

Regent Moran moved, with the second of Regent Van Etten, that the Consent Agenda be approved. The motion carried.

#### *Academic Affairs*

#### **ADDITIONAL DEGREE GRANTING AUTHORITY FOR GRAND CANYON UNIVERSITY, WEBSTER UNIVERSITY, ITT TECHNICAL INSTITUTE, COLORADO TECHNICAL UNIVERSITY – ONLINE, OKLAHOMA WESLEYAN UNIVERSITY – ONLINE, OREGON STATE UNIVERSITY, UNIVERSITY OF NORTHERN COLORADO, KAPLAN UNIVERSITY, AND WRIGHT CAREER COLLEGE**

Grand Canyon University received authorization to offer a Bachelor of Arts in History, a Bachelor of Science in Educational Studies, and a Master of Divinity.

Approval was given to Webster University to offer the following additional degrees:

- 1) Bachelor of Arts in Criminology
- 2) Bachelor of Arts in Psychology
- 3) Bachelor of Science in Nursing (RN-BSN)
- 4) Master of Arts in Counseling
- 5) Master of Arts in Education and Innovation
- 6) Master of Arts in Marketing
- 7) Master of Arts in Non-Profit Leadership
- 8) Master of Arts in Teaching English as a Second Language
- 9) Master of Education Technology
- 10) Master of Public Administration
- 11) Master of Science in Finance
- 12) Master of Science in Nursing

ITT Technical Institute received approval to offer an Associate of Applied Science in Accounting online.

Colorado Technical University received approval to offer a Master of Science in Cyber Security Policy online.

Oklahoma Wesleyan University received authorization to offer the following degrees online: 1) Master of Arts in Theology and Apologetics, 2) Master of Science in Nursing, and 3) Master of Science in Strategic Leadership.

Oregon State University received approval to offer a Bachelor of Science in Sustainability. This program will be delivered through the University's E-campus.

The University of Northern Colorado received authorization to offer a Master of Arts in Dance Education. This program will be offered online and extended studies delivery.

Authorization was given to Kaplan University to offer the following additional degrees:

- 1) Associate of Applied Science in Accounting
- 2) Associate of Applied Science in Business Administration
- 3) Associate of Applied Science in Criminal Justice
- 4) Associate of Applied Science in Fire Science
- 5) Associate of Applied Science in Health Information Technology
- 6) Associate of Applied Science in Medical Assisting
- 7) Associate of Applied Science in Medical Office Management
- 8) Associate of Applied Science in Medical Transcription
- 9) Associate of Applied Science in Paralegal Studies
- 10) Associate of Applied Science in Public Administration
- 11) Bachelor of Science in Business Administration
- 12) Bachelor of Science in Criminal Justice
- 13) Bachelor of Science in Environmental Policy and Management
- 14) Bachelor of Science in Fire and Emergency Management
- 15) Bachelor of Science in Health Care Administration
- 16) Bachelor of Science in Health Information Management
- 17) Bachelor of Science in Health Science
- 18) Bachelor of Science in Information Technology
- 19) Bachelor of Science in Legal Studies
- 20) Bachelor of Science in Liberal Studies
- 21) Bachelor of Science in Nursing
- 22) Bachelor of Science in Paralegal Studies
- 23) Bachelor of Science in Political Science
- 24) Bachelor of Science in Psychology
- 25) Bachelor of Science in Professional Studies
- 26) Master of Arts in Teaching
- 27) Master of Business Administration
- 28) Master of Health Care Administration
- 29) Master of Public Administration
- 30) Master of Public Health
- 31) Master of Science in Accounting

- 32) Master of Science in Education
- 33) Master of Science in Education in Instructional Technology
- 34) Master of Science in Educational Psychology
- 35) Master of Science in Environmental Policy
- 36) Master of Science in Finance
- 37) Master of Science in Health Education
- 38) Master of Science in Higher Education
- 39) Master of Science in Information Technology
- 40) Master of Science in Legal Studies
- 41) Master of Science in Management
- 42) Master of Science in Nursing
- 43) Master of Science in Psychology
- 44) Doctor of Nursing Practice

Wright Career College received approval to offer the following degrees: 1) Associate of Applied Science in Medical Laboratory Technician, 2) Bachelor of Science in Medical Technology, 3) Bachelor of Science in Project Management, and 4) Bachelor of Science in Public Administration. These degrees will be offered at the Overland Park and Wichita campuses.

## **CONSIDERATION OF DISCUSSION AGENDA**

### *Other Matters*

#### **PERFORMANCE-BASED FUNDING**

President Tompkins reported that at the retreat the Board and several legislators heard a presentation from Dr. Dennis Jones on performance-based funding. During the retreat, the legislators expressed support for beginning with a narrowly focused model that aligns with the Kansas economy. The Board agreed to work with the stakeholders to develop a focused model that will be proposed during the 2015 legislative session. President Tompkins stated that guidelines for developing a model were discussed at the retreat. The Board agrees that the following concepts should be used in developing a model: 1) be transparent, 2) be broad-based in order to be sustainable, 3) align standards with one or more of the Board's strategic goals, 4) be prospective with no retroactive applications, 5) be phased in on a reasonable timeline, and 6) include a stop-loss (gain) provision. Regent Wilk noted the Governance Committee reviewed these guidelines and recommended that the words "one or more of" on 3 be removed. There were no objections to this change.

The next step is to develop a focused performance-based funding model. President Tompkins stated staff developed the following suggestions to help guide the process:

- 1) Since the suggestion at the retreat was to focus on an area that aligned with the needs of the state's economy, we believe an area such as STEM (science, technology, engineering, and mathematics) would be aligned with our goals.
- 2) We believe that a workgroup consisting of one research university president/chancellor, one comprehensive university president, two community college presidents, one technical college president, the Washburn University president, and one KBOR staff member

should be tasked with developing a proposal that the Board could consider no later than the December 2014 Board meeting.

- 3) We would suggest that we contract with Dr. Dennis Jones at NCHEMS to provide guidance and support to the workgroup.
- 4) We would suggest that the workgroup recommend a funding pool consisting of some current resources and some additional resources.
- 5) We would suggest that the workgroup consider this proposal as a “pilot” project to begin in FY 2016 and be evaluated at the end of FY 2017.

Regent Wilk noted the importance of the workgroup. The workgroup will need to determine what area to focus on. The area does not necessarily need to be STEM, but it does need to be an area that is relevant for all the public sectors of higher education. The workgroup will also need to look at who the consultant should be to help guide and support their work. As far as the model, some of the CEOs suggested it should only include new appropriations, it should have incentives, and it should look at mission differentiation. The CEOs agreed that the model should not put the institutions’ current appropriations in jeopardy. Regent Wilk stated the workgroup is to present their proposed model to the Board in December.

### Academic Affairs

#### REPORT ON STUDENT LEARNING ASSESSMENT

Vice President Gary Alexander presented the report on student learning assessment. One of the aspirations under Goal Two (Improve Economic Alignment) in Foresight 2020 is to respond to expectations of business and industry for core workplace skills. It was decided that institutions should perform student assessments in three areas: 1) Mathematics/Analytical Reasoning, 2) Written and Oral Communication, and 3) Critical Thinking/Problem Solving. Dr. Alexander stated that each institution measured learning in a manner consistent with its unique mission. The institutions decided which instrument to use in the assessment. Out of the 30 institutions that reported, 21 including all six state universities assessed all three areas. It was noted that the institutions are required by the Higher Learning Commission to assess learning. Regent Moran moved to accept the report. Following the second of Regent Bain, the motion carried.

(PowerPoint filed with Official Minutes)

### Fiscal Affairs and Audit

#### BOARD’S FY 2016 AND FY 2017 UNIFIED STATE APPROPRIATION REQUEST

Elaine Frisbie, Vice President of Finance and Administration, presented the proposed FY 2016 and FY 2017 Unified State Appropriation Request. The Board reviewed these requests at the July budget meeting and the August retreat. Vice President Frisbie stated the Fiscal Affairs and Audit Standing Committee also reviewed the requests at its meeting on Wednesday and adopted three conditions to be attached to the capital improvement and operations request for the Fort Hays State University (FHSU) and Dodge City Community College (DCCC) merger: 1) The budget request must be supported with new funding only and not through a reallocation of resources, 2) the Board’s support is conditional on inclusion in the Governor’s budget, and 3) the Board will receive and review adequate financial information from Dodge City Community College. Vice President

Frisbie also noted that since the Board retreat the following requests were added: 1) \$20,000 in FY 2016 and FY 2017 for the Midwestern Higher Education Compact Annual State Commitment, and 2) \$250,000 in FY 2016 and FY 2017 for the National Guard Education Assistance Program.

Following discussion, Regent Wilk summarized the Board's requests. The following will be included: 1) the top priority requests of the universities, 2) the top priority request of the two-year colleges, 3) the higher education system priority requests, which will include the three conditions for the FHSU/DCCC merger, 4) the Kansas Board of Regents Office priority requests, and 5) the student financial assistance priority requests. He noted the other enhancement requests should be included in a narrative to the Governor. Regent Bangerter moved to approve the Board's FY 2016 and FY 2017 Unified State Appropriation Request as summarized above. Regent Feuerborn seconded, and the motion carried.

(Summary Table attached to Official Minutes)

### Governance

#### BOARD MEMBER CONFLICT OF INTEREST DISCLOSURE STATEMENTS

General Counsel Miller presented a summary of the Board Member Conflict of Interest Disclosure Statements. The following disclosures were made:

1. One Regent has reported service on the governing board of an institution that is *coordinated* by the Board:
  - Regent Moran serves as the Kansas Board of Regents appointee to the Board of Regents of Washburn University.
2. One Regent has reported service on an *advisory* board of an *institution* that is *regulated* by the Board.
  - Regent Murguia serves as a member on the board of trustees of the University of Missouri-Kansas City, an out-of-state public institution that has a certificate of approval from the Board to operate within the State of Kansas.
3. Two Regents have reported an interest in an entity that has entered a contract or transaction with an *institution* that is *coordinated* by the Board for the performance of services:
  - Regent Bangerter is a partner in a law firm (Rebein, Bangerter & Rebein) that has provided legal services to Dodge City Community College in the past and may do so for that or other institutions in the future.
  - Regent Bain is a 40% shareholder and vice president of a law firm (Cure & Bain, P.C.) that provides legal representation to Northwest Kansas Technical College.
4. One Regent has reported an interest in an entity that has entered a contract or transaction with an *institution* that is *governed* by the Board:
  - Regent Murguia is the executive director of a not-for-profit organization (the Argentine Neighborhood Development Association) that regularly partners with the University of Kansas Medical Center to support the mission of the Association.

Regent Moran moved to approve the continued service of Board members on the boards listed in 1 and 2, and for the for the Regents involved in 3 and 4 above to excuse themselves from

participating on behalf of the Board in matters involving or related to the contract or transaction. Regent Murguia seconded, and the motion carried.

### BREAK

The Chairman called for a break at 10:06 a.m. and resumed the meeting at 10:19 a.m.

### Other Matters

#### REPORT FROM KANSAS POSTSECONDARY TECHNICAL EDUCATION AUTHORITY

Vice President Flanders presented the Kansas Postsecondary Technical Education Authority's report. The Authority continues to review the tiered technical cost model. A process chart for applying the established tiered/non-tiered course designation framework was also reviewed. Additionally, the Authority received an update on the Excel in Technical Education initiative and the Workforce AID projects.

#### AMENDMENTS TO MEMORANDUM OF AGREEMENT WITH PSU/KNEA – PSU AND AMENDMENTS TO MEMORANDUM OF AGREEMENT WITH FHSU/AAUP – FHSU

General Counsel Miller presented the proposed amendments to the Memorandum of Agreement with Pittsburg State University and the Kansas National Education Association. She also presented the proposed changes to the Memorandum of Agreement with Fort Hays State University and the American Association of University Professors. Both MOAs include post-tenure review provisions as required by Board policy. President Scott stated PSU incorporated its post-tenure review into the annual review process, and President Martin stated FHSU's post-tenure review supplements the annual review process.

Regent Logan moved to approve PSU's MOA and authorized the chair to execute on behalf of the Board. Following the second of Regent Van Etten, the motion carried.

Regent Moran moved to approve FHSU's MOA and authorized the chair to execute on behalf of the Board. Regent Bain seconded, and the motion carried.

#### 2014-2015 AGENDA TOPICS FOR THE BOARD ACADEMIC AFFAIRS STANDING COMMITTEE, FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE, AND GOVERNANCE COMMITTEE

Regent Wilk stated that each of the Board committees created agenda topics for the upcoming year. These topics were reviewed at the retreat. Regent Wilk reported that at Wednesday's meeting, the Governance Committee added an item regarding accountability/reporting on major state investments. Regent Moran moved to approve the Board Academic Affairs Standing Committee agenda topics. Regent Newton seconded, and the motion carried. Regent Bangerter moved to approve the Board Fiscal Affairs and Audit Standing Committee agenda topics. Regent Logan seconded, and the motion carried. Regent Wilk moved to approve the Governance Committee agenda topics as amended. Regent Logan seconded, and the motion carried.

(2014-2015 Agenda Topics filed with Official Minutes)

BOARD GOALS FOR 2014-2015

Regent Wilk stated the Board discussed its goals for 2014-2015 at the retreat. The Governance Committee reviewed the goals and recommended adding a seventh goal. This goal would be for the Board to study how to attract and retain outstanding students. Regent Wilk moved to approve the goals as amended, and Regent Murguia seconded. The motion carried. The following goals were adopted:

1. The Board will study the value of liberal arts degrees for undergraduate students. The Board will receive a report in December that demonstrates the value such degrees provide in the areas of critical thinking and communication, including information on wage and employment data for undergraduates who receive liberal arts degrees and other findings identified as important.
2. The Board, with the assistance of the Transfer and Articulation Council, will identify and approve two or more degree programs that articulate across the system. The Board expects the Transfer and Articulation Council to recommend at least two degree programs for its approval by the end of October that can then become the focus of the articulation effort that would be approved by the Board in June of 2015.
3. The Board will explore performance-based funding models for higher education and propose an initiative by January of 2015 for consideration during the FY 2015 Legislative Session. The Board's performance-based funding initiative will be focused in a particular area and will incorporate the six guidelines on which the Board and legislative leaders reached consensus at the Board's retreat in August: (1) be transparent, (2) be broad-based in order to be sustainable, (3) have standards that apply to the Board's strategic plan, (4) be forward looking with no retroactive application, (5) be phased in on a reasonable basis, and (6) include a stop-loss provision.
4. The Board will study the impact of out-of-state students on the higher education system and the state, including a view of the financial impact and the number that stay in Kansas.
5. The Board will begin implementation of the recommendations made by the Developmental Education Task Force. These will include development of a course to be offered in the senior year of high school that could enable more students to enter college taking credit-bearing mathematics and composition classes. Also, Board staff will assist institutions in identifying training on best practices and establishing common placement requirements. Finally, the staff will convene a group to recommend processes for referring developmental students to adult basic education.
6. The Board will receive and discuss a report on practices and trends in higher education that are designed to enhance the ability of students to compete and succeed in an increasingly global economy and business environment.
7. The Board will study how to attract and retain outstanding students.

MEMBERS TO THE VARIOUS BOARD COMMITTEES AND THE WASHBURN BOARD OF REGENTS

Regent Bangerter moved to approve the appointments to the various Board committees. Regent Feuerborn seconded, and the motion carried. Regent Logan moved to appoint Regent Moran to the Washburn Board of Regents. Regent Murguia seconded, and the motion carried.

(Committee Members filed with Official Minutes)

ADJOURNMENT

Chairman Wilk adjourned the meeting at 10:35 a.m.

---

Andy Tompkins, President and CEO

---

Kenny Wilk, Chair