

# **SEPTEMBER 18-19, 2013**

**Kansas Board of Regents**

2013-2014  
Fred Logan, Chair  
Kenny Wilk, Vice Chair

## **KANSAS BOARD OF REGENT MEMBERS:**

Shane Bangertter

Mildred Edwards

Ann Brandau-Murguia

Tim Emert

Fred Logan

Ed McKechnie

Robba Moran

Helen Van Etten

Kenny Wilk

## **FORESIGHT 2020**

A Strategic Agenda for the State's Public Higher Education System

1. Increase higher education attainment among Kansas citizens
2. Improve alignment of the state's higher education system with the needs of the economy
3. Ensure state university excellence

# FORESIGHT 2020

*A 10-Year Strategic Agenda for the State's Public Higher Education System*



*Foresight 2020* is a 10-year strategic agenda for the state's public higher education system. Originally adopted by the Kansas Board of Regents in 2010 and updated in 2012, the plan sets long-range achievement goals that are measurable, reportable, and ensure the state's higher education system meets Kansans' expectations.

## INCREASE HIGHER EDUCATION ATTAINMENT

### Aspirations

- ★ Increase, to 60 percent, the number of Kansas adults who have a certificate, credential, associate's degree, or bachelor's degree by 2020.
- ★ Achieve a ten percentage point increase in retention and graduation rates.

### Measures

- ★ State demographics with higher education participation levels of Kansas citizens, including underrepresented groups.
- ★ Postsecondary attainment of Kansans, by age groups, to the United States.
- ★ In-state postsecondary participation rates by age groups—traditional students, adults between the ages of 25-39, and adults between the ages of 40-64.
- ★ Number of Adult Basic Education (ABE) participants.
- ★ Percent of ABE participants in postsecondary education.
- ★ Number of adults with college credit returning to complete a postsecondary credential.
- ★ First to second year retention rates at universities, community colleges and technical colleges.
- ★ Three-year graduation rate for community and technical colleges.
- ★ Six-year graduation rate for universities.
- ★ Number of certificates and degrees produced.
- ★ Number of adults with college credit returning to complete a certificate/credential, associate or bachelor degree

Learn more about the Kansas Board of Regents and find additional *Foresight 2020* information at [www.kansasregents.org/foresight\\_2020](http://www.kansasregents.org/foresight_2020).

## IMPROVE ECONOMIC ALIGNMENT

### Aspirations

- ★ Meet business and industry expectations for core workplace skills in mathematics/analytical reasoning, communication and problem solving.
- ★ Reduce workforce shortages in selected high demand fields.
- ★ Meet expectations of quality in all technical programs.
- ★ Enhance understanding of the role of university research in supporting the economy.
- ★ Continue to exceed the regional average for percent of credentials awarded in STEM fields.

### Measures

- ★ Performance of students on institutional assessments in three areas:
  1. Mathematics/Quantitative/Analytical Reasoning
  2. Written and Oral Communication,
  3. Critical Thinking/Problem Solving.
- ★ Percent graduates employed in Kansas post graduation.
- ★ Average wages earned by graduates post graduation.
- ★ Performance of students on selected third-party technical program certificate/credential assessments.
- ★ Number of certificates and degrees awarded in selected high-demand occupations.
- ★ Percent of credentials awarded in STEM fields.

## ENSURE STATE UNIVERSITY EXCELLENCE

### Aspiration

- ★ Improve the regional and national reputations of state universities.

### Measures

- ★ Selected regional and national rankings and other quality measures of research universities compared to peers.
- ★ Institutional performance of regional universities on quality measures compared to peers.
- ★ Amount and proportion of federal research dollars awarded.
- ★ Private giving to universities.

BOARD ACADEMIC AFFAIRS STANDING COMMITTEE  
2013-2014 AGENDA TOPICS

- BAASC 13-01: Continue to assess performance agreement format to promote alignment with Foresight 2020 goals and continue to review performance agreements annually
- BAASC 13-02: Review policy from Transfer and Articulation Council on quality assurance; discuss progress on transfer and articulation
- BAASC 13-03: Consider issues raised by entering into reciprocity compact for approval of out-of-state higher education institutions
- BAASC 13-04: Developmental education
- BAASC 13-05: Teacher preparation
- BAASC 13-06: Academic Calendar
- BAASC 13-07: Academic Program Review Report
- BAASC 13-08: Accreditation Report
- BAASC 13-09: Performance Reports
- BAASC 13-10: Qualified Admissions Report
- BAASC 13-11: Distance Education Report
- BAASC 13-12: Student Learning Outcomes Report
- BAASC 13-13: Adult Education Report
- BAASC 13-14: New Degree Programs (University)
- BAASC 13-15: Requests for Additional Degree Granting Authority (Private/Out-of-State)
- BAASC 13-16: Requests for Degree and Certificate Programs Submitted from Community and Technical Colleges
- BAASC 13-17: Request Approval for New Degrees
- BAASC 13-18: Career and Technical Education Program Alignment
- BAASC 12-19: Board Policies

FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE  
2013-2014 AGENDA TOPICS

- FAA 13-01 Review and adopt Committee Organization and Agenda Plan for the year
- FAA 13-02 Review each of the state universities organizational (functional) financial reporting structures
- FAA 13-03 Further review and discussion of university budget issues i.e. balances, reductions, reallocations, enhancement requests and, specifically, resource plans and their alignment with strategic plans
- FAA 13-04 Review of FY 2015 KBOR Office operating budget
- FAA 13-05 Consider a change in state university audit procedures
- FAA 13-06 Update on KSU Veterinary Medical Center enhancement funding (2012 Session)
- FAA 13-07 Review and discuss changes to the capital budgeting process, including review of the Educational Building Fund
- FAA 13-08 Review current policies and consider whether a specific debt policy is needed
- FAA 13-09 Receive Internal Audit plans and meet with state university Internal Auditors
- FAA 13-10 Review state universities Annual Financial Reports, including financial statistics and ratios
- FAA 13-11 Development of the FY 2016 and FY 2017 Unified State Appropriation Request (capital and operating)
- FAA 13-12 Discuss and develop guidance for the FY 2015 State Universities tuition proposals
- FAA 13-13 Review and approve Johnson County Educational Research Triangle (JCERT) budgets (KU, KUMC, KSU)
- FAA 13-14 Study of financial projections related to Foresight 2020

KANSAS BOARD OF REGENTS GOVERNANCE COMMITTEE  
2013-2014 AGENDA TOPICS

- GOV 13-01 Review Committee Charter and Adopt Agenda/Schedule for the year
- GOV 13-02 Consider conceal carry legislation/process for studying
- GOV 13-03 Review university campus security reports
- GOV 13-04 Discuss CEO performance review format
- GOV 13-05 Consider university CEO search and selection processes and policies
- GOV 13-06 Develop university CEO compensation policy
- GOV 13-07 Review policy on Council of Government Relations Officers (COGRO)
- GOV 13-08 Review policy on Concurrent Enrollment (faculty qualifications and 24 credit hour limit)
- GOV 13-09 Review student success plans progress
- GOV 13-10 Review proposed revisions to policies

Geographic Jurisdiction (create exception for courses delivered on military reservations pursuant to contract with federal government)

Multiple Year Appointments (KU proposal to add Med Center Clinical Track and Med Center Educator Track to types of appointments that may be made on a multiple year basis)

Advising (BAASC proposal on improving/updating advising policy)

Others as needed

- GOV 13-11 Review proposed regulation amendments
  - Coordinated Institution Regulations (update existing regulations)
  - KU Qualified Admissions (address *Fisher* case concerns)
  - Others as needed

- GOV 13-12 Review new board member orientation process
- GOV 13-13 Follow-up to Retreat Discussion on Board governance and ethics
- GOV 13-14 Discuss government relations/communications issues

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# MEETING INFORMATION AND SCHEDULE

Unless noted, all meetings take place at the Curtis State Office Building (CSOB) at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612 in the meeting room indicated. Addresses for offsite meetings can be obtained by contacting the Kansas Board of Regents office at 785-296-3421.

## Wednesday, September 18, 2013

<b>Time</b>	<b>Committee/Activity</b>	<b>Location</b>
8:15 am - 9:00 am	System Council of Chief Academic Officers	Kathy Rupp Room
9:00 am or Adjournment	Council of Chief Academic Officers	Kathy Rupp Room
8:45 am - 10:00 am	Governance Committee	Conference Room B
10:00 am - Noon	Council of Faculty Senate Presidents	Kan-Ed Conference Room
10:00 am - Noon	Students' Advisory Committee	Workforce Development Conference Room
10:00 am - Noon	Fiscal Affairs & Audit Standing Committee	Board Room
10:00 am - 11:00 am	System Council of Presidents	Crumbine Conference Room, Suite 540
11:00 am or Adjournment	Council of Presidents	Crumbine Conference Room, Suite 540
10:30 am - Noon	Academic Affairs Standing Committee	Kathy Rupp Room
Noon - 1:15 pm	Lunch <i>Council of Chief Academic Officers</i>	Kathy Rupp Room
Noon	Board Photo/Lunch <i>Board of Regents &amp; President Tompkins</i>	Board Room/ Conference Room B
1:30 pm	Board of Regents Meeting	Board Room
5:00 pm	Reception <i>Board of Regents and KBOR Staff</i>	Top of the Tower
6:15 pm	Dinner <i>Board of Regents, President Tompkins, and State University CEOs</i>	Top of the Tower

**Thursday, September 19, 2013**

<b>Time</b>	<b>Committee/Activity</b>	<b>Location</b>
7:45 am	Breakfast <i>Board of Regents, President Tompkins, and KBOR Staff Leadership</i>	Kathy Rupp Room
8:30 am	Board of Regents Meeting <i>Executive Session</i>	Kathy Rupp Room
9:00 am	Board of Regents Meeting	Board Room
11:30 am	Lunch <i>Board of Regents &amp; President Tompkins</i>	Conference Room B

# MEETING AGENDA

The Kansas Board of Regents will meet in the Board Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

## Wednesday, September 18, 2013

- I. Call To Order** Regent Logan, Chair
  - A. *Approve Minutes*
    - June 14, 2013 Special Meeting p. 7
    - June 19-20, 2013 Meeting p. 8
    - July 24, 2013 Special Meeting p. 21
    - August 2, 2013 Special Meeting p. 25
    - August 13-15, 2013 Retreat p. 26
  
- II. Introductions and Reports**
  - A. *Introductions*
  - B. *Report from the Chair* Regent Logan, Chair
  - C. *Report from the President & CEO* Andy Tompkins, President & CEO
  - D. *Report from Council of Presidents* President Shonrock
  - E. *Report from Council of Faculty Senate Presidents* Sheryl Lidzy
  - F. *Report from Students' Advisory Committee* Chris Roberts
  - G. *Report from Classified and Support Staff Council* Laurie Pitman
  - H. *Report from Unclassified Staff Council* Sharon Brown
  
- III. Standing Committee Reports**
  - A. *Academic Affairs* Regent Moran
  - B. *Fiscal Affairs & Audit* Regent McKechnie
  - C. *Governance* Regent Logan
  
- IV. Approval of Consent Agenda**
  - A. *Fiscal Affairs & Audit*
    - 1. Authorize the University of Kansas Endowment Association to Construct an Addition to Marvin Hall – KU Eric King, Director of Facilities p. 37
    - 2. Amend FY 2014 Capital Improvement Request and Approve Architectural Program Statement – KSU p. 39
    - 3. Amend Lease Agreement with Kansas State University Endowment – KSU p. 39

**V. Consideration of Discussion Agenda**

- |  |  |  |       |
|--|--|--|-------|
| <b>A. Academic Affairs</b>   |  | Regent Moran                                 |       |
| 1. Discuss State Authorization Reciprocity Agreement (SARA)  |  | Larry Isaak and<br>Marshall Hill             | p. 40 |
| <b>B. Presentation</b>   |  |  |       |
| 1. Discuss Foresight 2020 Goal – Increase, to 60% by 2020, the Number of Kansas Adults who have a Certificate, Credential, Associate’s Degree, or Bachelor’s Degree – with Dennis Jones, President, National Center for Higher Education Management Systems (NCHEMS) |  | Andy Tompkins,<br>President & CEO            | p. 42 |
| <b>C. Fiscal Affairs &amp; Audit</b>   |  | Regent McKechnie                             |       |
| 1. Approve Contract for Energy Conservation Measures – KSU   |  | Eric King,<br>Director of Facilities         | p. 43 |
| 2. Act on Request to Name Building – KSU   |  |  | p. 44 |
| 3. Discuss Board’s FY 2015 Unified State Appropriation Request   |  | Diane Duffy,<br>VP, Finance & Administration | p. 45 |
| <b>D. Governance</b>   |  | Regent Logan                                 |       |
| 1. Receive Update on the Biosecurity Research Institute (BRI) Security Executive Committee Activities – KSU  |  | President Schulz                             | p. 55 |
| 2. Receive Update on the KU Secure Research Facility Security Executive Committee Activities – KU  |  | Chancellor Gray-Little                       | p. 55 |
| 3. Adopt Updated Resolution Transferring Board’s Authority to Exercise Management Control Over Security of Certain Biosecurity Research Institute (BRI) Related Classified Information to a Security Executive Committee – KSU                                       |  | Julene Miller,<br>General Counsel            | p. 57 |
| 4. Adopt Updated Resolution Transferring Board’s Authority to Exercise Management Control Over Security of Certain Classified Information of the KU Secure Research Facility to a Secure Executive Committee – KU  |  |  | p. 61 |
| 5. Amend Annual and Multiple Year Appointment Section of Board Policy Manual to Add Clinical and Educator Tracks at the University of Kansas Medical Center – KU   |  |  | p. 65 |

**Thursday, September 19, 2013****VI. Executive Session**

Board of Regents – Personnel Matters Relating to Non-Elected Personnel

**VII. Introductions and Reports**

A. *Introductions*

B. *Report from System Council of Presidents*

President Heilman

C. *Report from Washburn University*

President Farley

**VIII. Approval of Consent Agenda**

A. *Academic Affairs*

1. Act on Requests for Additional Degree Granting Authority for:

Gary Alexander,  
VP, Academic Affairs

*p. 68*

- a) Strayer University
- b) National American University
- c) Walden University
- d) Full Sail University

2. Act on Requests for Degree and Certificate Program Submitted by Manhattan Area Technical College

Blake Flanders,  
VP, Workforce Development

*p. 72*

**IX. Consideration of Discussion Agenda**

A. *Academic Affairs*

Regent Moran

1. Act on Request for New Degree Granting Authority for Northcentral University

Gary Alexander,  
VP, Academic Affairs

*p. 74*

B. *Presentation*

1. Receive Update on Fort Hays State University's Master Plan

President Hammond

*p. 76*

C. *Fiscal Affairs & Audit*

Regent McKechnie

1. Act on Proposed Amendments to Memorandum of Agreement between Fort Hays State University and the American Association of University Professors (AAUP) – FHSU

Theresa Schwartz,  
Associate General Counsel

*p. 77*

2. Act on Board's FY 2015 Unified State Appropriation Request

Diane Duffy,  
VP, Finance & Administration

*p. 80*

D. *Governance*

Regent Logan

1. Act on Proposed Amendments to the Board's Policy Manual – Academic Affairs, Off-Campus Delivery of Academic Courses and Programs

Julene Miller,  
General Counsel

*p. 81*

2. Discuss Board Member Conflict of Interest Disclosure Statements and Act on Actual or Apparent Conflicts

*p. 84*

*E. Other Matters*

- |  |  |              |
|--|--|--------------|
| 1. Receive Legislative Update  | Mary Jane Stankiewicz,<br>Director, Government<br>Relations & Communications | <i>p. 87</i> |
| 3. Receive Report from Kansas Postsecondary Technical<br>Education Authority       | Blake Flanders,<br>VP, Workforce Development                                 | <i>p. 90</i> |
| 4. Adopt Board Goals for 2013-2014   | Andy Tompkins,<br>President & CEO  | <i>p. 91</i> |
| 5. Appoint Member to Washburn Board of Regents<br>(K.S.A. 13-13a04)                | Regent Logan   | <i>p. 92</i> |
| 6. Appoint Members to the Midwest Adult Stem Cell<br>Therapy Center Advisory Board |  | <i>p. 92</i> |

**X. Adjournment**

# MINUTES OF PREVIOUS MEETING(S)

**I. Call To Order**

Regent Logan, Chair

*A. Approve Minutes*

**KANSAS BOARD OF REGENTS  
MINUTES OF SPECIAL MEETING  
June 14, 2013**

The Kansas Board of Regents met by telephone conference call on Friday, June 14, 2013. Chairman Tim Emert called the meeting to order at 12:07. Proper notice was given according to law.

MEMBERS PRESENT:                      Tim Emert, Chairman  
Fred Logan, Vice Chairman  
Christine Downey-Schmidt  
Dan Lykins  
Robba Moran  
Ed McKechnie  
Janie Perkins  
Kenny Wilk

MEMBERS ABSENT:                      Mildred Edwards

**EXECUTIVE SESSION**

At 12:07 p.m., Regent Logan moved, followed by the second of Regent Wilk, to recess into executive session for 60 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Tompkins (for a portion), and General Counsel Julene Miller. At 1:07 p.m., the meeting returned to open session.

**ADJOURNMENT**

Regent Logan moved to adjourn at 1:10 p.m., and Regent Wilk seconded. The motion carried.

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Andy Tompkins, President and CEO

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Fred Logan, Chair-Elect

**KANSAS BOARD OF REGENTS**

**MINUTES**

June 19-20, 2013

The June 19, 2013, meeting of the Kansas Board of Regents was called to order by Chairman Tim Emert at 2:00 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT:                      Tim Emert, Chairman  
Fred Logan, Vice Chairman  
Christine Downey-Schmidt  
Mildred Edwards  
Dan Lykins  
Ed McKechnie  
Robba Moran  
Janie Perkins  
Kenny Wilk

**APPROVAL OF MINUTES**

Regent Logan moved that the minutes of the May 10, 2013 special meeting, May 15-16, 2013 regular meeting, and June 6, 2013 special meeting be approved. Following the second of Regent Perkins, the motion carried.

**INTRODUCTIONS**

President Hammond introduced Fort Hays State University's new Faculty Senate President, Dr. Stephen Donnelly, and new Student Government President, Christopher Roberts. President Scott recognized Joan Cleland, his administrative assistant who is retiring, and introduced Jaime Vanderbeck, who will be succeeding Ms. Cleland.

**GENERAL REPORTS**

**REPORT FROM CHAIR**

Chairman Emert stated the Regents enjoyed attending commencements at the universities.

**REPORT FROM COUNCIL OF PRESIDENTS**

President Scott presented the Council of Presidents' report. The Council received a report from the Council of Chief Academic Officers regarding the advising policy and state reciprocity. The Council of Business Officers reported on state university tuition proposals and the budget. The Council of Presidents also received an update from the Council of Government Relations Officers.

**REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS**

Sheryl Lidzy presented the Council of Faculty Senate Presidents' report. The Council discussed recruitment and retention of faculty, tuition assistance for faculty, and how the faculty can help during the legislative session.

**REPORT FROM STUDENTS' ADVISORY COMMITTEE**

The Student Advisory Committee appointed members to the Student Insurance Advisory Committee and the Transfer and Articulation Advisory Council. The members discussed their goals for next year including increasing freshman voter registration. Additionally, the Committee discussed interest rates for student loans.

**STANDING COMMITTEE AND OTHER REPORTS****ACADEMIC AFFAIRS**

Regent Edwards presented the Board Academic Affairs Standing Committee report. The Committee received an update from staff on regional/national reciprocity for online academic programs, the computer literacy survey responses, and academic advising.

**FISCAL AFFAIRS AND AUDIT**

Regent Wilk reported the Fiscal Affairs and Audit Standing Committee discussed the expectations for the Board's budget work session to be held on July 24. The Committee received an update from staff on the proposal to pursue external independent financial audits for the state universities. Currently the state universities are audited as part of the state's comprehensive audit. The Committee will continue to work with the university business officers on several issues that will need to be resolved before proceeding, including funding for the audits.

**GOVERNANCE**

Regent Emert presented the Governance Committee report. The Committee discussed the proposed peers for the six state universities and reviewed the new format of the Board's Policy Manual.

**APPROVAL OF CONSENT AGENDA**

Regent Logan moved, with the second of Regent Perkins, that the Consent Agenda be approved. The motion carried.

*Academic Affairs***PROFESSIONAL SCIENCE MASTERS IN APPLIED SCIENCE (CIP 52.0210) – KU**

The University of Kansas received approval to offer a Professional Science Masters in Applied Science (CIP 52.0210). The program will be funded with the Johnson County Education Research Triangle funds.

*Fiscal Affairs & Audit***AMENDMENT TO 2013 REHABILITATION AND REPAIR LIST – KU**

The University of Kansas received authorization to amend its FY 2013 Rehabilitation and Repair list to include the mechanical, electrical, and plumbing repairs and renovations in Sellards Scholarship Hall. The estimated cost of the project is \$590,000, which will be funded with private funds on deposit at the KU Endowment Association.

**ACCEPTANCE OF PROPERTY FROM THE UNIVERSITY OF KANSAS ENDOWMENT ASSOCIATION – KU**

Authorization was given to the University of Kansas to accept the transfer of 0.771 acres on the west Lawrence campus. The property is used by the Naval Reserve Officer Training Corps units and other ROTC units of the University of Lawrence. Below is the legal description of the property.

*A tract of land in the Northwest Quarter of Section 2, Township 13 South, Range 19 East of the Sixth Principal Meridian, described as follows: Commencing at the Southwest corner of Lot One, KUEA storage facility addition, a tract of land in the Northwest Quarter of Section 2, Township 13 South, Range 19 East of the Sixth Principal Meridian; thence North 25°49'54" East, along the West line of said Lot One, 98.74 feet to the point of beginning; thence North 80°49'15" West, 44.06 feet; thence*

*North 09°10'45" East, 460.00 feet; thence South 80°49'15" East, 80.00 feet; thence South 09°10'45" West, 339.85 feet to a point on the West line of said Lot One; thence continuing South 09°10'45" West, 120.15 feet; thence North 80°49'15" West, 35.94 feet to the point of beginning. Contains 0.771 acres, more or less, all in the City of Lawrence, Douglas County, Kansas.*

**AMENDMENT TO 2014 CAPITAL IMPROVEMENT REQUEST AND APPROVAL OF ARCHITECTURAL PROGRAM STATEMENT – KSU**

Kansas State University received approval to amend its FY 2014 Capital Improvement Requests to consolidate the Kramer dining center project with the new residence hall and renovations to Marlatt and Goodnow. The cost of the combined projects is \$70 million, which will be financed through revenue bonds repaid with housing revenue. Housing revenue will fund all future maintenance and operating costs. The Architectural Program Statement was also approved.

**CONSIDERATION OF DISCUSSION AGENDA**

Presentation

**UPDATE ON ENGINEERING INITIATIVE**

Blake Flanders, Vice President for Workforce Development, presented an update on the University Engineering Initiative. The initiative requires partnership between the Department of Commerce, Board of Regents, state research universities (Kansas State University, University of Kansas, and Wichita State University), and private industries. The goal is to graduate 1,365 engineering students annually by 2021, which will fuel economic growth and business success in Kansas. To reach the goal, each research university will add 164 additional graduates to the baseline. By 2021, Kansas State University's goal is to graduate 587 engineering students, the University of Kansas' goal is to graduate 419 engineering students, and Wichita State University's goal is to graduate 361 engineering students. Vice President Flanders stated a progress report will be presented at the December 2013 Board meeting.

(PowerPoint filed with Official Minutes)

**WICHITA STATE UNIVERSITY'S STRATEGIC PLAN AND MASTER PLAN**

President Bardo presented Wichita State University's Strategic Plan. He stated the plan was developed with high community input and aligns with Foresight 2020. It focuses on education, research, and service that are linked to the needs of the state and the Wichita metropolitan area. President Bardo stated the mission of Wichita State University is to be an essential educational, cultural and economic driver for Kansas and the greater public good, and the vision for WSU is to be internationally recognized as the model for applied learning and translational research. Regent Logan stated the term "translational" needs to be removed because it has different meanings in different areas. Following discussion, Regent Wilk moved to adopt WSU's Strategic Plan as amended. Regent Edwards seconded, and the motion carried.

(PowerPoint filed with Official Minutes)

President Bardo presented the draft Campus Master Plan for Wichita State University. He stated the framework for the campus is divided into three corridors: active, academic, and arts and sciences. The proposed master plan strategically balances immediate needs with long-term proposals.

(PowerPoint filed with Official Minutes)

Fiscal Affairs and Audit

PURCHASE OF PROPERTY FROM KANSAS STATE UNIVERSITY FOUNDATION – KSU

Eric King, Director of Facilities, presented Kansas State University's requests to purchase the office/laboratory building located at 1310 Research Park Drive in Manhattan, Kansas from the Kansas State University Foundation. The building will house research components from the College of Human Ecology. KSU has agreed to purchase the building for \$2,740,000 and provide fifty percent of the closing costs. The building will be financed from University restricted fees reserves and repaid from the College of Human Ecology within ten years through a combination of private funds, restricted fees and sponsored research overhead. Following a discussion on why the College of Human Ecology will be housed in the building, Regent Logan moved to approve. Regent Downey-Schmidt seconded, and the motion carried.

BOND RESOLUTION – ENGINEERING INITIATIVE ACT PROJECT – KU

Diane Duffy, Vice President for Finance and Administration, presented the University of Kansas' request to authorize the issuance of K DFA Revenue Bonds in one or more series in an aggregate amount not to exceed \$80,000,000 plus costs and reserves and K DFA Refunding Bonds. The Bonds will be used to finance the costs of acquiring, constructing and equipping an engineering facility to be located on the Lawrence campus and refund certain outstanding revenue bonds relating to other facilities at the University. The engineering facility bonds will be secured and debt serviced with a pledge of KU's share of the Expanded Lottery Act Revenue Funds and generally available unencumbered funds of the University. The refunding Bonds will be debt serviced with a pledge of generally available unencumbered funds of the University. Regent Wilk moved to approve the Resolution and authorized the Chair and the President and CEO to execute the Resolution, a Pledge of Revenues Agreement and various other documents relating to the security and payment of such bonds. Regent Moran seconded, and the motion carried.

(Resolution filed with Official Minutes)

BREAK

The Chairman called for a short break at 3:30 p.m. and resumed the meeting at 3:37 p.m.

FY 2014 STATE UNIVERSITY TUITION AND FEE PROPOSAL

Regent Wilk stated the Fiscal Affairs and Audit Standing Committee discussed university tuition at each of its meetings this year. The state universities were directed to develop proposals based on a flat SGF appropriation. Adjustments were then made to incorporate the SGF reductions imposed by the 2013 Legislature. Regent Wilk noted one of the Board's goals in Foresight 2020 is to increase higher education attainment. He stated this goal must be aggressively pursued in order to grow the State.

Regent Wilk moved to approve the Pittsburg State University resident undergraduate tuition proposal in the amount of 7.4%, of which 4.4% is necessary to cover the state funding reduction imposed by the 2013 Legislature, and all other tuition rates and student initiated required fees for Pittsburg State University. Regent Logan seconded, and the motion carried.

Regent Wilk moved to approve the University of Kansas resident undergraduate tuition proposal in the amount of 4.9%, of which 2.5% is necessary to cover the state funding reduction imposed by the 2013 Legislature, the University of Kansas Medical Center resident undergraduate tuition proposal in the amount of 7.3%, which will not fully cover the 12% state general fund cut, and all other tuition rates, student initiated required fees, specific course fees, new online tuition and fees for the University of Kansas. Regent Logan seconded, and the motion carried.

Regent Wilk moved to approve the Fort Hays State University resident undergraduate tuition proposal in the amount of 3.4%, of which 2.5% is necessary to cover the state funding reduction imposed by the 2013 Legislature, and all other tuition rates and student initiated required fees for Fort Hays State University. Regent Perkins seconded, and the motion carried.

Regent Wilk moved to approve the Kansas State University resident undergraduate tuition proposal in the amount of 7.0%, of which 4.0% is necessary to cover the state funding reduction imposed by the 2013 Legislature, and all other tuition rates, student initiated required fees, specific course fees, English language program tuition rate and fees for Kansas State University. Regent Lykins seconded, and the motion carried.

Regent Wilk moved to approve the Emporia State University resident undergraduate tuition proposal in the amount of 6.5%, of which 6.4% is necessary to cover the state funding reduction imposed by the 2013 Legislature, and all other tuition rates, course fees, changes to their tuition structure, student initiated required fees and the four other fees for Emporia State University. Regent Moran seconded, and the motion carried.

Regent Wilk moved to approve the Wichita State University resident undergraduate tuition proposal in the amount of 8.0%, of which 3.5% is necessary to cover the state funding reduction imposed by the 2013 Legislature, and all other tuition rates and student initiated required fees for Wichita State University. Regent Logan seconded, and the motion carried.

(Tuition Proposals filed with Official Minutes)

Regent Wilk moved that the Board authorize the Chairman and Board President and CEO to send a letter to the Legislative Coordinating Council requesting the LCC authorize eight days to discuss the higher education budget. The letter would request one day be spent at each university and one day be spent at a community college and one day be spent at a technical college so that the legislative members are able to fully engage and understand the complexity of these budgets. Regent McKechnie seconded, and the motion carried.

**EXECUTIVE SESSION**

At 4:20 p.m., Regent Logan moved, followed by the second of Regent Moran, to recess into executive session for 60 minutes starting at 4:30 p.m. in the Kathy Rupp Conference Room to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Tompkins, and President Scott. At 5:30 p.m., the meeting returned to open session.

**RECESS**

The Chairman recessed the meeting at 5:30 p.m.

**RECONVENE**

Chairman Emert reconvened the meeting at 8:05 a.m. on Thursday June 20.

**MEMBERS PRESENT:**

- Tim Emert, Chairman
- Fred Logan, Vice Chairman
- Christine Downey-Schmidt
- Mildred Edwards
- Dan Lykins
- Ed McKechnie
- Robba Moran
- Janie Perkins
- Kenny Wilk

**EXECUTIVE SESSION**

At 8:05 a.m., Regent Logan moved, followed by the second of Regent Wilk, to recess into executive session for 60 minutes in the Kathy Rupp Conference Room to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Tompkins, and President Bardo. At 9:05 a.m., the meeting returned to open session.

**BREAK**

The Chairman called for a break at 9:05 a.m. and resumed the meeting at 9:30 a.m. in the Board room.

**APPROVAL OF CONSENT AGENDA**

Regent Moran moved, with the second of Regent Edwards, that the Consent Agenda be approved. The motion carried.

*Academic Affairs*

**ADDITIONAL DEGREE GRANTING AUTHORITY FOR CENTRAL MICHIGAN UNIVERSITY, EMBRY-RIDDLE AERONAUTICAL UNIVERSITY, PINNACLE CAREER INSTITUTE, HERITAGE COLLEGE, AND CONCORD CAREER COLLEGE**

Central Michigan University received approval to offer a Bachelor of Science in Political Science and a Master of Arts in School Principalship.

Embry-Riddle Aeronautical University received authorization to offer a Bachelor of Science in Fire Science, a Master of Systems Engineering, and a Doctor of Philosophy in Aviation.

Pinnacle Career Institute received approval to offer an Associate of Applied Studies in Wind Turbine Technician.

Approval was given to Heritage College to offer an Associate of Occupational Studies in Veterinary Technician. The program will be offered at its Wichita campus.

Concorde Career College received approval to offer a Bachelor of Science in Healthcare Administration.

**DEGREE AND CERTIFICATE PROGRAMS SUBMITTED FROM SALINA AREA TECHNICAL COLLEGE AND GARDEN CITY COMMUNITY COLLEGE**

Salina Area Technical College received approval to offer an Associate of Applied Science degree (64 credit hours), technical certificate (32 credit hours), and technical certificate (27 credit hours) in Environmental Technology (15.0506). The program will be funded with a TRAC-7 grant, student tuition, and the College's operating budget.

Garden City Community College received approval to offer an Associate of Applied Science degree (67 credit hours) and a technical certificate (30 credit hours) in Culinary Management (12.0504). The program will be financed with the College's general fund, student fees, contributions from industry partners, and the partnership with USD 457.

**CONSIDERATION OF DISCUSSION AGENDA**

*Academic Affairs*

**NEW DEGREE GRANTING AUTHORITY FOR WALDEN UNIVERSITY AND INDEPENDENCE UNIVERSITY**

Gary Alexander, Vice President for Academic Affairs, presented new degree granting authority requests for Walden University and Independence University. The institutions have met all statutorily imposed requirements. Regent Perkins moved to approve, and Regent Edwards seconded. The motion carried. The following programs were approved:

Walden University

- 1) Bachelor of Science in Accounting
- 2) Bachelor of Science in Business Administration
- 3) Bachelor of Science in Communications
- 4) Bachelor of Science in Computer Information Systems
- 5) Bachelor of Science in Information Technology
- 6) Bachelor of Science in Nursing (RN-BSN) – Accredited by Commission on Collegiate Nursing Education (CCNE)
- 7) Master of Science in Information Systems
- 8) Master of Science in Adult Learning
- 9) Master of Science in Information Technology

Independence University

- 1) Associate of Applied Science in Business Management and Accounting
- 2) Associate of Applied Science in Graphic Arts
- 3) Associate of Occupational Science in Medical Specialties
- 4) Associate of Science in Business
- 5) Associate of Science in Respiratory Therapy
- 6) Bachelor of Science in Accounting
- 7) Bachelor of Science in Business
- 8) Bachelor of Science Business Administration
- 9) Bachelor of Science in Computer Science
- 10) Bachelor of Science in Graphic Arts
- 11) Bachelor of Science in Health Information Management
- 12) Bachelor of Science in Health Science
- 13) Bachelor of Science in Health Services Management
- 14) Bachelor of Science in Nursing Administration
- 15) Bachelor of Science in Respiratory Care
- 16) Bachelor of Science in Web Design and Development
- 17) Master of Business Administration
- 18) Master of Public Health
- 19) Master of Science in Healthcare Administration
- 20) Master of Science in Healthcare Informatics
- 21) Master of Science in Health Services
- 22) Master of Science in Information Systems
- 23) Master of Science in Nursing Administration

**PERFORMANCE AGREEMENT REPORTS**

Vice President Alexander stated the Board’s Academic Affairs Standing Committee reviewed performance reports covering the period of January 1, 2012 through December 31, 2013. The Committee recommends the following:

Institution	Cycle Year	Recommended Action
Emporia State University	Year 1 of 2	Full funding

<b>Institution</b>	<b>Cycle Year</b>	<b>Recommended Action</b>
Fort Hays State University	Year 1 of 2	Full funding
Kansas State University	Year 3 of 3	Full funding
Pittsburg State University	Year 2 of 3	Full funding
University of Kansas	Year 3 of 3	Full funding
University of Kansas Medical Center	Year 3 of 3	Full funding
Wichita State University	Year 3 of 3	Full funding
Allen Community College	Year 3 of 3	Full funding
Barton Community College	Year 1 of 2	Full funding
Butler Community College	Year 3 of 3	Full funding
Cloud Community College	Year 3 of 3	Full funding
Coffeyville Community College	Year 1 of 2	Full funding
Colby Community College	Year 2 of 3	Full funding
Cowley Community College	Year 1 of 2	Full funding
Dodge City Community College	Year 1 of 2	Full funding
Fort Scott Community College	Year 1 of 2	Full funding
Garden City Community College	Year 3 of 3	Full funding
Highland Community College	Year 1 of 2	Full funding
Hutchinson Community College	Year 2 of 3	Full funding
Independence Community College	Year 3 of 3	Full funding
Johnson County Community College	Year 1 of 2	Full funding
Kansas City Kansas Community College	Year 2 of 3	Full funding
Labette Community College	Year 1 of 2	Full funding
Neosho County Community College	Year 1 of 2	Full funding
Pratt Community College	Year 2 of 3	Full funding
Seward Community College	Year 3 of 3	Full funding
Flint Hills Technical College	Year 2 of 3	Full funding
Manhattan Area Technical College	Year 1 of 3	Full funding
North Central Kansas Technical College	Year 2 of 3	Full funding
Northwest Kansas Technical College	Year 3 of 3	Full funding
Salina Area Technical College	Year 2 of 3	Full funding
Wichita Area Technical College	Year 1 of 2	Full funding
Washburn University	Year 2 of 3	Full funding
Washburn Institute of Technology	Year 1 of 2	Full funding

Regent Perkins moved to adopt the funding recommendations. Following the second of Regent Edwards, the motion carried.

#### COURSES FOR SYSTEM-WIDE TRANSFER

Vice President Alexander presented the Transfer and Articulation Advisory Council proposed list of 2013-2014 transfer courses for general education credit at any university or college in the state higher education system. He noted ten of the courses were part of the Board's original list of courses proposed for transfer and five were recommended by Kansas Core Outcomes faculty group. Regent Logan directed the Transfer and Articulation Advisory Council to recommend additional transfer courses that could be included in the Board's goals for next year, and he asked the Council to review whether the Board's policy on transfer needs language added

concerning quality. Regent Logan moved to adopt the courses for system-wide transfer. Regent Edwards seconded, and the motion carried. The following courses for transfer were approved:

2013-14 Courses	TAAC Approval	
Anatomy & Physiology	5/16/2013	Board Goal
Art Appreciation	12/20/2012	Board Goal
Calculus I	12/20/2012	Board Goal
History of World Civ. To 1500	12/20/2012	Board Goal
Intro. to Cultural Anthropology	12/20/2012	Board Goal
Intro. to Philosophy	12/20/2012	Board Goal
Intro. to Political Science	12/20/2012	Board Goal
Music Appreciation	12/20/2012	Board Goal
Spanish I	12/20/2012	Board Goal
Theatre Appreciation	12/20/2012	Board Goal
Acting	12/20/2012	KCOG Recommendation
Human Lifespan/Devel. Psych.	12/20/2012	KCOG Recommendation
Ethics	12/20/2012	KCOG Recommendation
Intro. to Computers & App.	12/20/2012	KCOG Recommendation
Physics II & Lab	12/20/2012	KCOG Recommendation

Legislative

**LEGISLATIVE AND BUDGET UPDATE**

Mary Jane Stankiewicz, Director of Government Relations and Communications, presented an update on the non-budgetary legislative items and the budget. The military scholarship, motorcycle license plate, and extension of the TEA were all signed by the Governor. The land transfer for Emporia State University and the land exchange for the University of Kansas stalled in conference. Ms. Stankiewicz stated the Governor signed the two-year budget. He vetoed the University of Kansas Medical Center proviso and the provision regarding the 70% of vacant FTE positions in state agencies be abolished if left unfilled for greater than 120 days. The salary cap policy was vetoed but the funding attached to it was still swept. Ms. Stankiewicz stated the Council of Government Relations Offices will be working on legislative strategies for next session.

Fiscal Affairs and Audit

**ACT ON ALLOCATION/DISTRIBUTION OF STATE APPROPRIATIONS TO COMMUNITY COLLEGES, TECHNICAL COLLEGES, WASHBURN INSTITUTE OF TECHNOLOGY AND WASHBURN UNIVERSITY FOR FY 2014**

Vice President Duffy presented the proposed distributions to individual institutions for the Vocational Education Capital Outlay Aid, the Technology Grants, Tiered Technical Education State Aid, and Non-tiered Credit Hour Grant. Regent Wilk moved, followed by the second of Regent Logan, to approve the distributions. The motion carried. The following distributions were approved:

Institution	FY 2013 Funding	FY 2014 Funding	Increase/ (Decrease)
Coffeyville Community College	\$130,755	\$129,702	(\$1,053)
Cowley County Community College	\$169,878	\$163,243	(\$6,635)
Dodge City Community College	\$134,917	\$133,577	(\$1,340)
Flint Hills Technical College	\$133,871	\$134,392	\$523

Highland Community College	\$146,653	\$140,404	(\$6,249)
Hutchinson Community College	\$212,472	\$215,564	\$3,092
Johnson County Community College	\$325,040	\$328,858	\$3,818
Kansas City Kansas Community College	\$230,561	\$223,576	(\$6,985)
Manhattan Area Technical College	\$132,900	\$136,075	\$3,175
North Central Kansas Technical College	\$141,448	\$139,999	(\$1,449)
Northwest Kansas Technical College	\$126,246	\$126,483	\$237
Pratt Community College	\$131,936	\$133,312	\$1,376
Salina Area Technical College	\$127,927	\$130,299	\$2,372
Seward County Community College	\$127,079	\$128,011	\$932
Washburn Institute of Technology	\$154,806	\$158,655	\$3,849
Wichita Area Technical College	\$192,822	\$197,159	\$4,337
<b>Total</b>	<b>\$2,619,311</b>	<b>\$2,619,311</b>	<b>\$0</b>

<b>Table 2 Technology Grant Distribution</b>		
<b>Institution</b>	<b>FY 2013 Technology Grant</b>	<b>FY 2014 Technology Grant</b>
Allen County Community College	\$14,168	\$14,168
Barton County Community College	\$19,482	\$19,482
Butler County Community College	\$24,794	\$24,794
Cloud County Community College	\$16,824	\$16,824
Coffeyville Community College	\$16,824	\$16,824
Colby Community College	\$16,824	\$16,824
Cowley County Community College	\$19,482	\$19,482
Dodge City Community College	\$16,824	\$16,824
Fort Scott Community College	\$16,824	\$16,824
Garden City Community College	\$16,824	\$16,824
Highland Community College	\$18,597	\$18,597
Hutchinson Community College	\$25,678	\$25,678
Independence Community College	\$16,824	\$16,824
Johnson County Community College	\$38,962	\$38,962
Kansas City Community College	\$25,678	\$25,678
Labette Community College	\$14,170	\$14,170
Neosho Community College	\$16,824	\$16,824
Pratt Community College	\$12,401	\$12,401
Seward County Community College	\$16,824	\$16,824
Washburn University	\$33,647	\$33,647
<b>TOTAL</b>	<b>\$398,475</b>	<b>\$398,475</b>

<b>Table 3 Tiered Technical Education State Aid Distribution</b>		
<b>Institution</b>	<b>FY 2013 Funding</b>	<b>FY 2014 Funding</b>
Allen County Community College	\$1,327,682	\$1,327,682
Barton County Community College	3,519,807	3,519,807
Butler Community College	4,210,703	4,210,703
Cloud County Community College	1,364,544	1,364,544

Coffeyville Community College	1,221,618	1,221,618
Colby Community College	686,652	686,652
Cowley County Community College	2,522,617	2,522,617
Dodge City Community College	1,175,522	1,175,522
Flint Hills Technical College	1,782,114	1,782,114
Fort Scott Community College	1,508,091	1,508,091
Garden City Community College	1,012,931	1,012,931
Highland Community College	1,833,643	1,833,643
Hutchinson Community College	4,025,083	4,025,083
Independence Community College	558,696	558,696
Johnson County Community College	6,331,211	6,331,211
Kansas City Kansas Community College	4,327,739	4,327,739
Labette Community College	1,129,177	1,129,177
Manhattan Area Technical College	1,888,581	1,888,581
Neosho County Community College	1,346,013	1,346,013
North Central Kansas Technical College	2,780,418	2,780,418
Northwest Kansas Technical College	2,167,150	2,167,150
Pratt Community College	1,189,810	1,189,810
Salina Area Technical College	1,902,359	1,902,359
Seward County Community College	1,184,770	1,184,770
Washburn Institute of Technology	2,672,608	2,672,608
Wichita Area Technical College	4,631,422	4,631,422
<b>Total</b>	<b>58,300,961</b>	<b>58,300,961</b>

**Table 4  
Non-Tiered Credit Hour Grant Distribution**

<b>Institution</b>	<b>FY 2013 Funding</b>	<b>FY 2014 Funding</b>
Allen County Community College	\$3,473,421	\$3,473,421
Barton County Community College	4,395,227	4,395,227
Butler Community College	10,543,448	10,543,448
Cloud County Community College	3,063,686	3,063,686
Coffeyville Community College	1,798,887	1,798,887
Colby Community College	1,361,837	1,361,837
Cowley County Community College	4,410,683	4,410,683
Dodge City Community College	1,512,063	1,512,063
Flint Hills Technical College	481,112	481,112
Fort Scott Community College	1,933,386	1,933,386
Garden City Community College	1,691,376	1,691,376
Highland Community College	3,984,114	3,984,114
Hutchinson Community College	5,104,177	5,104,177
Independence Community College	1,429,492	1,429,492
Johnson County Community College	15,221,801	15,221,801
Kansas City Kansas Community College	5,988,313	5,988,313
Labette Community College	1,612,947	1,612,947
Manhattan Area Technical College	449,053	449,053
Neosho County Community College	1,515,432	1,515,432

North Central Kansas Technical College	747,522	747,522
Northwest Kansas Technical College	559,765	559,765
Pratt Community College	1,233,313	1,233,313
Salina Area Technical College	107,905	107,905
Seward County Community College	1,831,297	1,831,297
Washburn Institute of Technology	166,897	166,897
Wichita Area Technical College	1,879,175	1,879,175
<b>Total</b>	<b>76,496,329</b>	<b>76,496,329</b>

#### PROPOSALS FOR THE BOARD'S FY 2015 UNIFIED STATE BUDGET REQUEST

Vice President Duffy stated the coordinated institutions were asked to submit proposed legislative budget requests for possible inclusion in the Board's FY 2015 unified budget request. She reviewed the budgetary process and stated other items may be submitted before the August Board retreat. Regent Logan stated the July budget work session will be used to review the state universities' requests. The Board will also be discussing the Oral Health Taskforce recommendations and state university tuition. He noted the Board will be reviewing the requests of the coordinated institutions with their leadership at the Board retreat.

(Handout filed with Official Minutes)

#### Other Matters

#### REPORT FROM KANSAS POSTSECONDARY TECHNICAL EDUCATION AUTHORITY

Vice President Flanders presented the Kansas Postsecondary Technical Education Authority (TEA) report. The TEA received a report from the Kansas Department of Labor on the future workforce needs of Kansas and a report on the Accelerating Opportunity Initiative. The TEA approved the 2014 Qualifying Certification/Credential list. The list supports the Career Technical Education Incentive Program, which provides incentive awards of \$1,000 to school districts with high school graduates having obtained industry-recognized credentials prior to graduation in an occupation identified in high need. He asked the Board to consider approving the list. Regent Wilk moved to approve, and Regent McKechnie seconded. The motion carried.

(Handout filed with Official Minutes)

#### CEO COMPENSATION INITIATIVE

Regent Logan stated "K.S.A. 76-714 places the responsibility on the Kansas Board of Regents to prescribe the compensation for each of the state university chief executive officers. The Board today will consider market adjustments to bring their compensation more into line with that paid at outstanding peer institutions. Today's market adjustments will be entirely paid with private funds, provided by supporters of the six state universities."

Regent Logan noted "the chief executive officers of the state universities in this system are providing outstanding service to the universities they lead – Kansans could not have a better team of higher education leaders."

In studying the university CEO's compensation, it became apparent to the Board that market adjustments are needed to bring the level of their compensation closer to the level of compensation paid to the chief executive officers at outstanding peer institutions. The comparison, for example, of total compensation paid to the chief executive officers at KU and K-State with the total compensation paid to the chief executive officers at the University of Iowa and Iowa State University, respectively, comparable universities in comparable states, demonstrates a significant gap. That gap exists to some degree at all six state universities when compared with outstanding peer institutions. The Board decided to address that gap.

Regent Logan moved that the Kansas Board of Regents approve the following market adjustments, to be paid for entirely with private funds, to the total compensation paid to the chief executive officers of the six state universities:

- (1) The base salary for the Chancellor of the University of Kansas, and the Presidents of Kansas State University and Wichita State University, shall be increased as shown on the attached Proposed FY14 Market Adjustment Schedule for the research university chief executive officers.
- (2) The base salary for the Presidents of Emporia State University, Fort Hays State University, and Pittsburg State University, shall be increased as shown on the attached Proposed FY14 Market Adjustment Schedule for the comprehensive regional university chief executive officers.
- (3) These increases in compensation shall be paid for with private funds and shall become effective July 1, 2013.

Regent Downey-Schmidt seconded, and the motion carried

(FY 2014 market Adjustment Schedule filed with Official Minutes)

Regent Logan stated “K.S.A. 74-3203a places the responsibility on the Kansas Board of Regents to prescribe the compensation for the Board President and Chief Executive Officer. Board President and Chief Executive Officer Andy Tompkins is providing outstanding service to the Board and the Kansas public system of higher education.”

Regent Logan noted “a comparison of the Kansas public higher education system with comparable systems in other states, demonstrates that there is a significant gap between the compensation of the chief executive officers of these systems. The Board President and Chief Executive Officer has not received any increase in compensation since beginning service in May, 2010.”

Regent Logan moved that the Kansas Board of Regents approve a bonus in the amount of \$8,000 be paid to President Tompkins, from private funds, before the end of fiscal year 2013. Regent Lykins seconded, and the motion carried.

**ACKNOWLEDGEMENT**

Chairman Emert thanked Regent Downey-Schmidt, Regent Lykins, and Regent Perkins for their eight years of service on the Board of Regents. Additionally, Regent Logan and the other Board members thanked Regent Emert for his service as Board Chairman this year.

**EXECUTIVE SESSION**

At 10:45 a.m., Regent Logan moved, followed by the second of Regent Perkins, to recess into executive session for 60 minutes starting at 10:55 a.m. in the Kathy Rupp Conference Room to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board and President Tompkins. At 11:55 a.m., the meeting returned to open session.

**ADJOURNMENT**

The Chairman adjourned the meeting at 11:55 a.m.

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Andy Tompkins, President and CEO

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Fred Logan, Chair-Elect

**KANSAS BOARD OF REGENTS**  
**MINUTES OF SPECIAL MEETING**  
July 24, 2013

The July 24, 2013, meeting of the Kansas Board of Regents was called to order by Chairman Fred Logan at 8:30 a.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT: Fred Logan, Chairman  
Kenny Wilk, Vice Chairman  
Shane Bangerter  
Ann Brandau-Murguia  
Mildred Edwards  
Tim Emert  
Ed McKechnie  
Robba Moran  
Helen Van Etten

**REPORT FROM CHAIR**

Chairman Logan reviewed the August 13-15 Board retreat agenda. The retreat will be held at the Barn Bed and Breakfast Inn in Valley Falls, Kansas. The Chairman also reviewed the proposed committee appointments. He noted he is not appointing representatives to the Kansas Campus Compact or the KSU Research Foundation Board. Both organizations are fine with not having an appointment from the Board of Regents.

Regent McKechnie moved to approve the committee appointments. Regent Emert seconded and the motion carried.

(Appointments filed with Official Minutes)

**STATE UNIVERSITY BUDGET REVIEW**

Diane Duffy, Vice President of Finance and Administration, stated the Board of Regents is statutorily required to develop and present to the Governor and Legislature a unified budget request for postsecondary education by October 1 of every year. This year the Board asked the state universities to submit the following materials: 1) FY 2014 operating budget, 2) FY 2015 planning budget, 3) a description of how FY 2014 and FY 2015 reductions will be made; and, if the funds were to be restored, how the university would propose to use the restored funds, 4) a brief response to “what a 1% State General Funds (SGF) base increase would mean to the university,” and 5) proposed enhancement requests.

**UNIVERSITY OF KANSAS**

Chancellor Gray-Little presented an overview of the University of Kansas and discussed how the cuts are going to impact the KU campuses. She stated the University’s top priority is maintaining its AAU membership. Currently, KU’s state funding is lower than most AAU peers (15<sup>th</sup> out of 25 public universities). The Chancellor noted the cuts will affect the recruitment and retention of faculty. At the University of Kansas Medical Center, because it has fewer students, it is impossible for tuition to backfill the cuts. She stated the Medical Center will cut 31 positions and leave other vacant positions unfilled. Cuts to the academic programs at the Medical Center’s Kansas City campus will include 20 fewer Nursing students, 5 fewer Health Professions students, 4 fewer residency (GME) positions, and 2 fewer positions for students enrolled in the M.D.-Ph.D. program. Additionally, the Chancellor noted the University continues its efforts, with the assistance of a business consultant, to study its business operations and look for more ways to be efficient.

Theresa Gordzica, Chief Planning and Business Officer, reviewed the University of Kansas' budget information. She stated the two top revenue sources in the All-funds budget for the entire university are research grants and tuition. She noted the Medical Center is more dependent on state funding because of the limited number of students who can enroll in their programs. The General use funds at the Medical Center consist of 26% tuition, 67% SGF – Operations, 3% SGF – Medical Scholarships and Loans, and 3% other general use.

Provost Jeff Vitter and Executive Vice Chancellor/Executive Dean Douglas Girod presented KU's FY 2015 proposed enhancement requests. Provost Vitter stated KU is seeking \$2.8 million for implementing its Transforming Student Success and Retention through Course Redesign and Online Technologies initiative. The initiative focuses on two key areas. The first deals with online technologies and analytics and their use in more intentional, purposeful, and integrated academic support services for students. The second is course redesign using online technologies and active learning. This initiative will help KU reach its 10-year goal to obtain a 90% first-year retention rate and 70% six-year graduation rate. Also included in the KU budget materials was a request for recurring state funding in the annual amount of \$2.5 million to build a Kansas Institute for Translational Chemical Biology.

Executive Vice Chancellor Girod stated the priority of the Medical Center is to produce more doctors for Kansas. To accomplish that priority, the Medical Center is seeking \$15 million SGF for the Health Education Building. The other funding sources include \$25 million Medical Center FICA recovery funds, \$20 million private fund raising, and \$15 million tuition and other KUMC resources for a total of \$75 million. The new building would allow the Medical Center to expand the School of Medicine class size by 50 students in Kansas City. The Medical Center is also requesting \$4.5 million to increase the stature of the Medical Center including the School of Medicine in Wichita. Executive Vice Chancellor Girod stated 49% of physicians who graduate from KUMC in Wichita are likely to practice in Kansas and 65% of physicians who graduate from both medical school and a residency program on the Wichita Campus are likely to practice in Kansas.

(PowerPoint filed with Official Minutes)

#### BREAK

The Chair called for a short break at 10:10 a.m. and resumed the meeting at 10:30 a.m.

#### KANSAS STATE UNIVERSITY

President Schulz and Cindy Bontrager, Interim Vice President, presented an overview of the budgets for Kansas State University – Main Campus, Kansas State University – Veterinary Medicine, and Kansas State University – ESARP (Extension Systems & Agriculture Research Programs). President Schulz also reviewed KSU's debt service and the K-State Athletics budget.

President Schulz presented Kansas State University's FY 2015 budget enhancement proposals. KSU is requesting \$1.5 million to hire an architect to design the expansion and renovation of Seaton Hall. In FY 2016 this request will increase to \$5 million per year. This investment will be aimed at maintaining and bolstering College of Architecture, Planning, and Design's (APDesign) role as the nexus of state, regional and national design leadership through outreach and research informed by collaborative interdisciplinary activity. The funds will be matched on an annual basis by funds generated by APDesign. KSU's second priority is \$15 million or \$1.5 million per year for debt service to construct a new College of Business Administration building. President Schulz stated the University has raised \$35 million in private gifts. The \$1.5 million from the SGF will be used to fund twenty years of debt service on the remaining building costs of \$15 million. KSU's third priority is \$2 million to enhance Agriculture Research and its fourth request is \$5 million to create a Research Synergy Center.

Following discussion, Regent Logan asked the Board to think about what the policy of the Board should be regarding appropriation requests for new buildings.

BREAK

The Chair called for a short break at 11:55 a.m. and resumed the meeting at 12:00 p.m.

WICHITA STATE UNIVERSITY

Vice President Mary Herrin presented an overview of Wichita State University's budget. She reviewed WSU's FY 2014 operating budget by fund, program, and expenditure classification.

President Bardo presented Wichita State University's FY 2015 enhancement requests. The \$1.2 million request is to extend the University's capacity to engage with business and to support technology transfer. WSU will establish an Office of Business Development which will focus specifically on working with established businesses in the Wichita region to promote and develop joint research and support. WSU's second request is for \$2 million that will be used for planning funds for a Technology Transfer Facility. The funds will establish an office to support the development of the University technology/research park, which is part of WSU's master campus plan. WSU's third request is for \$700,000, which will be used to develop technology transfer capacities through entrepreneurship.

BREAK

Chairman Logan called for a break at 12:50 p.m. and resumed the meeting at 1:50 p.m.

EMPORIA STATE UNIVERSITY

Vice President Ray Hauke reviewed Emporia State University's enrollment and financial information. He stated the fall 2013 enrollment at ESU is up by 141 students and on campus enrollment is up by 79 students compared to last year. Vice President Hauke noted ESU's future depends upon enrollment growth.

President Shonrock discussed how the University is absorbing the state appropriation reductions and noted ESU has launched a two-year initiative to reduce expenditures by \$2.5 million. President Shonrock also presented ESU's FY 2015 proposed enhancement requests. ESU is requesting \$500,000 to support its Bachelor of Science, Nursing (BSN) program. President Shonrock stated Newman Regional Health has been providing this support for years but may not be able to contribute the same level of funding for the program because of budgetary issues and the University will need to fill that funding hole. ESU's second request is for \$500,000 to establish a Master of Science, Forensics (MS), and its third request is for \$1 million to enhance the Honors Program to an Honors College.

It was noted the Master of Science, Forensics (MS) program has not gone through the Board's program approval process. The Board will continue to discuss whether an appropriation request should be made for a program that has not yet been approved by the Board.

(PowerPoint filed with Official Minutes)

BREAK

The Chair called for a short break at 2:37 p.m. and resumed the meeting at 2:45 p.m.

FORT HAYS STATE UNIVERSITY

President Hammond presented an overview of Fort Hays State University. He stated the Board's strategic plan Foresight 2020 and the University's strategic plan drives the University's budget. FHSU has a commitment to growth. The University's enrollment has grown by 42% from 2007 to 2012, which has allowed FHSU to keep tuition lower. President Hammond discussed the impact of FHSU's virtual college and the Kansas Academy of Mathematics and Science (KAMS). Additionally, he reported on FHSU's commitment to global engagement and the impact the China program has had on the University.

Fort Hays State University's FY 2015 proposed budget requests include \$248,000 for the Kansas Academy of Math and Science (KAMS) Summer Academy and \$760,111 for the Information Systems Engineering program. The KAMS program will allow qualified high school students who do not wish to leave their current high school environment during the school year to participate in KAMS during the summer. The Information Systems Engineering is a systematic and interdisciplinary means of approaching and exploiting information in and across physical, mathematical, business, social science, legal and information science disciplines.

(PowerPoint filed with Official Minutes)

#### BREAK

Chairman Logan called for a short break at 3:30 p.m. and resumed the meeting at 3:40 p.m.

#### PITTSBURG STATE UNIVERSITY

President Scott presented an overview of Pittsburg State University's budget. He reviewed PSU's FY 2014 operating budget by program and expenditure classification. President Scott stated PSU's FY 2014 budget reductions equaled \$900,177. The University absorbed the reduction by eliminating 10 employee positions and increasing tuition.

Pittsburg State University's FY 2015 proposed budget requests include \$1 million to create the Kansas Center for CTE Teacher Development and Innovation. The Kansas Center for CTE Teacher Development and Innovation will train and educate high-quality teachers for CTE programs. Also included in PSU's budget materials was a request for \$15 million for the Kansas Technology Center (KTC) expansion. The Kansas Technology Center expansion is a capital request that will provide additional space for the School of Construction and the School of Transportation.

#### OTHER REQUESTS

Vice President Duffy presented the budgetary requests from the community colleges, technical colleges, Washburn University, and the Board office. She noted the Board's interest in requesting restoration of the FY 2014 and FY 2015 budget cuts. In addition, she noted the first priority of the community and technical colleges is the restoration of cuts in tiered and non-tiered funding. Both listed as their second priority to fully fund SB 155 (the Governor's secondary CTE initiative). The third priority is an additional \$8 million for tiered and non-tiered courses. Finally, the community colleges called for providing for seamless transfer at every level through incenting concurrent universities and incenting rigor of postsecondary instruction at high schools.

Washburn University is seeking \$920,000 for personnel and equipment to support the KBI Crime Lab partnership. The proposed budget requests for the Board office include \$732,000 for the adult education program, \$741,496 for the Board's Transfer & Articulation Web Portal, \$1 million to increase state funding for EPSCoR, and between \$480,000 and \$960,000 to purchase dental school seats. Additionally, the Board office is proposing a new financial aid program for adult learners returning to complete an associate or bachelors degree.

Regent Logan stated the Board will discuss the FY 2015 enhancement requests at the Board's August retreat. Action on the unified budget will occur at the September Board meeting.

#### ADJOURNMENT

Chairman Logan adjourned the meeting at 5:00 p.m.

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Andy Tompkins, President and CEO

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Fred Logan, Chair

**KANSAS BOARD OF REGENTS  
MINUTES OF SPECIAL MEETING  
August 2, 2013**

The Kansas Board of Regents met by telephone conference call on Friday, August 2, 2013. Chairman Fred Logan called the meeting to order at 9:02 a.m. Proper notice was given according to law.

MEMBERS PRESENT: Fred Logan, Chairman  
Kenny Wilk, Vice Chairman  
Shane Bangerter  
Tim Emert  
Ed McKechnie  
Robba Moran  
Helen Van Etten

MEMBERS ABSENT: Mildred Edwards  
Ann Brandau-Murguia

**CONSIDERATION OF DISCUSSION AGENDA**

**AMENDMENTS TO MEMORANDUM OF AGREEMENT WITH PSU/KNEA – PSU**

Theresa Schwartz, Associate General Counsel, presented the proposed amendments to the Memorandum of Agreement (MOA) between PSU and the Pittsburg State University Chapter of the Kansas National Education Association (PSU/KNEA). There are two proposed changes to the Salaries and Duration articles. President Scott commented on the negotiation process and noted that the faculty vote in favor of the amendments was 97-4. Regent McKechnie moved to approve and authorized the Chair to execute the MOA on behalf of the Board. Regent Moran seconded and the motion carried.

**ADJOURNMENT**

Regent Logan adjourned the meeting at 9:06 a.m.

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Andy Tompkins, President and CEO

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Fred Logan, Chair

**KANSAS BOARD OF REGENTS**

**MINUTES**

August 13-15, 2013

The August 13, 2013, Kansas Board of Regents Annual Retreat was called to order by Chairman Fred Logan at 1:00 p.m. The meeting was held at The Barn Bed and Breakfast Inn, 14910 Blue Mound Road, Valley Falls, Kansas. Proper notice was given according to law.

MEMBERS PRESENT: Fred Logan, Chairman  
Kenny Wilk, Vice Chairman  
Shane Bangerter  
Ann Brandau-Murguia  
Tim Emert  
Ed McKechnie  
Robba Moran  
Helen Van Etten

MEMBER ABSENT: Mildred Edwards

**FORESIGHT 2020**

President Tompkins presented a progress report on the three goals of Foresight 2020: 1) Increase higher education attainment among Kansans, 2) Improve alignment of the state's higher education system with the needs of the economy, and 3) Ensure state university excellence. On goal one, he reported on state demographic trends for the institutions, adult learners, and the number of credentials awarded. He noted the focus areas supporting goal one include: 1) developmental education, 2) reverse transfer, 3) programming and marketing for adults, 4) student-focused strategy for online education, and 5) measure of certificate/credential and degree attainment for general Kansas population. Regent Wilk stated one of the aspirations under goal one is to increase, to 60 percent, the number of Kansas adults who have a certificate, credential, associate's degree, or bachelor's degree by 2020. He noted the importance of this aspiration and believes the Board should focus on how to become more specific in the number of certificates and degrees needed to meet the goal of 60 percent.

On goal two, President Tompkins reviewed the progress on the percent of graduates employed after graduation, the nursing and engineering initiatives, the Governor's CTE initiative, the work done with the national credentialing groups, and STEM credentials awarded in Kansas institutions. He noted in FY 2014 the Board will receive a report on the performance of student learning in the following areas: 1) mathematics/quantitative/analytical reasoning, 2) written and oral communications, and 3) critical thinking/problem solving. The focus areas for goal two include: 1) reporting on the research capability of the universities and their success in commercialization, 2) keeping abreast of workforce needs and developing system strategies to respond, 3) continuing to improve data quality with regard to employment and wages, and 4) continuing to connect with national credentialing agencies to obtain student performance data.

For goal three, President Tompkins reviewed the work done by the Governance Committee on university peers and noted the annual report on the university endowment and research funding began last year. The areas of focus for goal three include: 1) improving strategic communications, 2) broadening advocacy, 3) identifying critical investments that enhance excellence, and 4) reporting annually on rankings and peer comparisons. The Board discussed the university peers and the set of metrics used to make comparisons. One of the Board's goals for this year will be to receive a report from the research universities (Kansas State University, University of Kansas, and Wichita State University) on rankings.

Additionally, the Board discussed how to incorporate more information on the metrics of Foresight 2020 into the CEO evaluations. Board staff will review the Foresight 2020 section of the CEO evaluation tool.

(PowerPoint filed with Official Minutes)

#### KANSAS BOARD OF REGENTS STAFF REVIEW OF KEY ISSUES IN FY 2014

##### Legal

General Counsel Julene Miller stated the General Counsel's Office will be working on reviewing the CEO performance evaluation format, reviewing CEO search and selection processes and policies, and working with the Board on developing a CEO compensation policy. Additionally, General Counsel Miller presented a history of the campus weapons policies and the postsecondary institution exemption under the Personal and Family Protection Act. It was noted that the Governance Committee will discuss the process for studying the impact of concealed carry on campus and how best to implement the new legislation.

(PowerPoint filed with Official Minutes)

##### Government Relations and Communications

Mary Jane Stankiewicz, Director of Government Relations and Communications, stated the higher education legislative tour for the House Appropriations Committee, Senate Ways and Means Committee, and legislative leadership will probably occur sometime in October. They will visit the campuses of each state university, one community college, and one technical college. Ms. Stankiewicz reported the Council of Government Relations Officers and the System Council of Government Relations Officers focused on this topic at their retreat. The two councils also discussed the upcoming legislative session and the importance of using uniform data points and having a united message. Additionally, she reported Board staff is working to make the Board's website more efficient for users.

(PowerPoint filed with Official Minutes)

##### Finance and Administration

Diane Duffy, Vice President of Finance and Administration, reviewed the timeline of the state budget process. Her unit will work with the Fiscal Affairs and Audit Standing Committee on exploring the pros and cons of changing the state university audit procedures and reviewing whether the Board should consider a specific debt policy for the state universities. Additionally, Finance and Administration continues to build the Board's data base and analysis capacity.

(Handout filed with Official Minutes)

##### Academic Affairs

Gary Alexander, Vice President of Academic Affairs, stated the key areas in Academic Affairs for FY 2014 are the State Authorization Reciprocity Agreement (SARA), developmental education, performance agreements, distance education, transfer and articulation, and teacher preparation. Vice President Alexander reported the Board Academic Affairs Standing Committee (BAASC) will meet with Larry Isaak, President of Midwest Higher Education Compact, and Marshall Hill, executive director of national SARA initiative, regarding SARA. He noted a state's participation in any agreement is voluntary, but in order for the Board to participate, state statutes will need to be revised. Following discussion, the Board would like to invite Mr. Isaak and Mr. Hill to present to the full Board in September after they meet with BAASC.

##### Workforce Development

Blake Flanders, Vice President of Workforce Development, reviewed that unit's key issues for FY 2014. He stated in October 2010 the Board adopted a process that establishes terms for the Board appointments to the Kansas Postsecondary Technical Education Authority (TEA). The terms for the member representing the community colleges and the member representing the technical colleges expire on December 31, 2013.

Appointment recommendations for these two terms will be forwarded to the Board for consideration in October, 2013. Additionally, the terms of the two TEA members representing the Board expire on June 20, 2014 and recommendations for these appointments will be forwarded to the Board in March or April, 2014. Vice President Flanders also discussed the progress of the Governor's CTE initiative. The initiative has been successful but will need additional state support for continued growth. Other key areas Workforce Development will continue to address include outcome metrics, KanVet, program alignment, employer engagement, engineering, Accelerating Opportunity Kansas, and the Commerce-University partnership.

(PowerPoint filed with Official Minutes)

**BREAK**

The Chairman called for a break at 3:45 p.m. and resumed the meeting at 4:00 p.m.

**POSSIBLE COOPERATION BETWEEN FORT SCOTT COMMUNITY COLLEGE AND PITTSBURG STATE UNIVERSITY**

Clayton Tatro, President of Fort Scott Community College, Steve Scott, President of Pittsburg State University, and Dr. Jackie Vietti, former President of Butler Community College, discussed the possibility of expanding the partnership between Fort Scott Community College (FSCC) and Pittsburg State University (PSU). Currently, the two institutions have an agreement that allows FSCC student to take community college courses on the PSU's campus while providing the students with the ability to seamlessly transfer to PSU. The two institutions are now looking at ways to expand their existing partnership to better serve students, the communities, the region and the state. FSCC and PSU asked Dr. Vietti to facilitate the conversation. Dr. Vietti reviewed the potential guiding principles and elements to be addressed in the development of a conceptual model. President Tatro stated there will be public forums held in Fort Scott and Pittsburg to gather input from the communities and noted if a plan is created it will be presented to the Fort Scott Community College Board of Trustees and the Kansas Board of Regents for consideration.

**RECESS**

Chairman Logan recessed the meeting at 5:00 p.m.

**RECONVENE**

The Chairman reconvened the meeting at 8:20 a.m. on Wednesday, August 14.

**MEMBERS PRESENT:**

Fred Logan, Chairman  
Kenny Wilk, Vice Chairman  
Shane Bangerter  
Ann Brandau-Murguia  
Mildred Edwards  
Tim Emert  
Ed McKechnie  
Robba Moran  
Helen Van Etten

**DISCUSSION WITH STEVE ANDERSON**

The Kansas State Budget Director, Steve Anderson, spoke to the Board about the state budget, the impact of the tax cuts, and state funding in the coming years.

FY 2015 LEGISLATIVE BUDGET REQUESTS

Regent Logan stated the Board received proposed legislative budget requests at the regular June 19-20, 2013 meeting and July 2013 budget meeting. These requests were submitted by the institutions and Board office for possible inclusion in the Board's FY 15 unified budget request. The Board discussed requesting restoration of all the base cuts made by the Kansas Legislature for FY 2014 and FY 2015 and the Board's other budget priorities. There was also discussion on the possibility of freezing tuition for FY 2015 if the amount that was cut is restored. The Board reviewed the following budget proposals:

**Kansas Board of Regents**

**Summary List of Ideas for FY 2014 and 2015 Postsecondary Education State Unified Budget Request**

**THEMES: RESTORE - BUILD UNIVERSITY EXCELLENCE - GROW AND IMPROVE THE QUALITY OF THE KANSAS WORKFORCE**

Proposal	Submitted By	If Prioritized	Proposed Increase		Notes
			FY 2014	FY 2015	
<b>SYSTEMWIDE All Higher Education</b>					
Restore all base cuts made by the Kansas legislature for FY14 and FY15		CC's 1 of 4; TC's 1 of 3	\$19,600,000	\$16,800,000	
1% across-the-board base SGF increase				7,500,000	
<b>SYSTEMWIDE Student Financial Assistance</b>					
New Program Targeted to Working Kansas Adults to Return and Complete				600,000	
<b>KBOR REQUESTS</b>					
Adult Education Budget Request to Meet Foresight 2020 Goal	KBOR Staff			732,000	
Board's Transfer & Articulation Web Portal and Process	KBOR Staff			741,496	
Increase State Funding for EPSCoR	KBOR Staff			1,000,000	
Oral Health Task Force – Phase I – Purchase of Dental School Seats	2012 Oral Health Task Force			960,000	
Phase II - Create Dental School a) 40 students				68,500,000	\$54m start-up costs & \$14.5m annual operating budget
b) 60 students				77,500,000	\$58m start-up costs & 19.5m annual operating budget

**INSTITUTION/SECTOR SPECIFIC PROPOSALS**

Technical Education Fund - Governor's CTE Secondary Initiative	Tech Ed Authority, Community Colleges, Technical Colleges	CC's 2 of 4 TC's 2 of 3	15,250,000	15,250,000	
Close the Gap in the Tiered Technical Education Formula	Tech Ed Authority, Community Colleges, Technical Colleges	CC's 3 of 4 TC's 3 of 3		8,000,000	
KansasConnect Initiative (patterned after Florida DirectConnect initiative)	Community Colleges	CC's 4 of 4		No funds requested	
Additional Funding for Deferred Maintenance at the State Universities	Board approved at its May, 2013 Board Meeting			20,000,000	
ESU - Enhance Honors Program to Honors College	ESU	1 of 3		1,000,000	
ESU - Establish Master of Science, Forensics (MS)	ESU	2 of 3		500,000	\$500,000 divided evenly over 2 years
ESU - Bachelor of Science, Nursing (BSN) Program	ESU	3 of 3		500,000	
FHSU - Information Systems Engineering	FHSU			760,111	
FHSU - Kansas Academy of Math and Science - Expand Summer Academy	FHSU			248,000	
KSU - Strengthen the College of Architecture, Planning, Design	KSU	1 of 4		1,500,000	KSU would request \$5m in base funding beginning in FY 16
KSU - Construct the College of Business Administration Building (capital improvement project/20 year bond financing)	KSU	2 of 4		1,500,000	
KSU - Enhance Agriculture Research	KSU	3 of 4		2,000,000	
KSU - Create a Research Synergy Center (includes a capital improvement component)	KSU	4 of 4		5,000,000	
PSU- Create the Kansas Center for CTE Teacher Development and Innovation	PSU	1 of 2		1,000,000	

PSU - Expansion of Kansas Technology Center (capital improvement project)	PSU	2 of 2		15,000,000	
KU- Transforming Student Success and Retention through Course Redesign and Online Technologies	KU	1 of 2		2,835,000	
KU - Support for Kansas Institute for Translational Chemical Biology	KU	2 of 2		2,500,000	
KUMC Medical Education Building (capital improvement project)	KUMC	1 of 2		15,000,000	The request also included \$25m in FICA funds
KUMC - Increase Stature of the Medical Center including School of Medicine in Wichita	KUMC	2 of 2		4,500,000	
WSU - Extend the University's Capacities to Engage with Business and to Support Technology Transfer	WSU	1 of 3		1,200,000	
WSU - Planning Funds for a Technology Transfer Facility (capital improvement project)	WSU	2 of 3		2,000,000	
WSU - Develop Technology Transfer Capacities through Entrepreneurship	WSU	3 of 3		700,000	
Washburn University - Washburn University/KBI Crime Lab Partnership	Washburn	1 of 1		920,000	

**BREAK**

The Chairman called for a break at 10:04 a.m. and resumed the meeting at 10:25 a.m.

**DISCUSSION WITH COMMUNITY AND TECHNICAL COLLEGE LEADERS**

Regent Logan thanked the two-year college representatives for attending. The following presidents represented the community colleges: President Carl Heilman, Barton County Community College; President Clayton Tatro, Fort Scott Community College; President Stephen Vacik, Colby Community College; and President John Masterson, Allen County Community College. Representing the technical colleges were President Eric Burks, North Central Kansas Technical College, and President Ed Mills, Northwest Kansas Technical College. The presidents discussed the progress of transfer and articulation and the difference between the tiered technical education aid line item and the Governor's Career Technical Education (CTE) secondary initiative. The tiered technical education formula appropriation is targeted at adults. The Governor's CTE initiative is targeted at high school students. The appropriation for the Governor's initiative is used to increase the number of high school students graduating from high school with college credit in postsecondary technical education and with an industry-recognized credential in a high need occupation.

The community college presidents discussed their "Kansas Connection" legislative request. The vision of the Kansas Connection initiative is to expand higher education access and develop a seamless high school to community college to university response to degree/certificate attainment based on the SB 155 concept of state supported tuition for high school students. President Heilman reviewed the funding incentives that include the following: 1) maintain funding award to USD for community college completers (\$1,000 per completer), 2) provide early college high school scholarships for higher education credits (student course credit scholarship reimbursed to community college), 3) provide bonus to community college for completers (\$1,000 per completer), 4) provide incentives to community college for students transferring to Kansas Regent University with an associate degree (\$500 within 18 months of associate degree completion), 5) incent universities to recruit community college students with a minimum of 45 credit hours (\$1,000 per student transferring students), and 6) incent university dual admission and academic advisor cross training for retention and completion attainment (\$500 per student dual admission). The Board asked if this would result in seeking funding for general education credits earned in high school and if this provision would apply to technical colleges and universities. The Board directed the Board staff and the System Council of Presidents to review the proposal.

(Handout filed with Official Minutes)

**BREAK**

The Chairman called for a break at 11:45 a.m. and resumed the meeting at 12:45 p.m.

**THREE-PERSON BOARD COMMITTEES**

Each of the university CEOs met with their assigned three-person committee.

At 12:50 p.m., Regent Logan moved, followed by the second of Regent Edwards, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Edwards, Regent Logan, Regent Murguia, and President Bardo. At 1:10 p.m., the meeting returned to open session.

At 1:10 p.m., Regent Logan moved, followed by the second of Regent Edwards, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Edwards, Regent Logan, Regent Murguia, and Chancellor Gray-Little. At 1:10 p.m., the meeting returned to open session. Regent Logan moved to extend 5 minutes, and Regent Edwards seconded. The meeting returned to open session at 1:35 p.m.

At 12:50 p.m., Regent Wilk moved, followed by the second of Regent Van Etten, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Wilk, Regent Van Etten, Regent McKechnie, and President Shonrock. At 1:10 p.m., the meeting returned to open session.

At 1:15 p.m., Regent Wilk moved, followed by the second of Regent Van Etten, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Wilk, Regent Van Etten, Regent McKechnie, and President Scott. At 1:35 p.m., the meeting returned to open session.

At 12:50 p.m., Regent Emert moved, followed by the second of Regent Moran, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Emert, Regent Moran, Regent Bangerter, and President Schulz. At 1:10 p.m., the meeting returned to open session. Regent Emert moved to extend 10 minutes, and Regent Moran seconded. At 1:20 p.m. the meeting returned to open session.

At 1:20 p.m., Regent Emert moved, followed by the second of Regent Moran, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Emert, Regent Moran, Regent Bangerter, and President Hammond. At 1:40 p.m., the meeting returned to open session.

EMPORIA STATE UNIVERSITY, FORT HAYS STATE UNIVERSITY, AND PITTSBURG STATE UNIVERSITY

President Shonrock, President Hammond, and President Scott discussed how the regional universities impact their respective regions of the state. President Hammond reviewed the economic and business impact of each university. Additionally, each president shared information regarding their business support services and community/university partnerships.

(PowerPoints filed with Official Minutes)

BREAK

The Chairman called for a break at 2:40 p.m. and resumed the meeting at 2:50 p.m.

UNIVERSITY OF KANSAS, KANSAS STATE UNIVERSITY, AND WICHITA STATE UNIVERSITY

Chancellor Gray-Little, President Schulz, and President Bardo discussed the value of research universities. They noted that research universities are the engines of innovation and entrepreneurship that drive the global economy and create national, state, and regional competitiveness. Each CEO discussed the contributions and impacts their universities have made in research. Additionally, each CEO noted the importance of having highly qualified and recognized faculty.

(PowerPoints filed with Official Minutes)

BREAK

Chairman Logan called for a break at 3:50 p.m. and resumed the meeting at 4:02 p.m.

DISCUSSION WITH STATE UNIVERSITIES

The Board and the university CEOs discussed the upcoming higher education legislative tour.

BREAK

The Chairman called for a break at 4:50 p.m. and resumed the meeting at 5:20 p.m.

DISCUSSION WITH GOVERNOR BROWNBACK AND LANDON FULMER

Regent Logan thanked Governor Brownback and the Governor's Chief of Staff, Landon Fulmer for attending the Board retreat. The Governor spoke about the legislative process and the FY 2014 and FY 2015 budgets. He stated restoring the higher education cuts and the University of Kansas Medical Education Building are priorities for him. Additionally, the Governor and the Board discussed the Governor's CTE initiative, job creation, and the importance of communicating the aspirations of the universities.

RECESS

Chairman Logan recessed the meeting at 5:50 p.m.

RECONVENE

The Chairman reconvened the meeting at 8:20 a.m. on Thursday, August 15.

MEMBERS PRESENT:

Fred Logan, Chairman  
Kenny Wilk, Vice Chairman  
Shane Bangerter  
Ann Brandau-Murguia  
Mildred Edwards  
Tim Emert  
Ed McKechnie  
Robba Moran  
Helen Van Etten

DISCUSSION WITH RICHARD NOVAK

Richard Novak, a Senior Fellow with the Ingram Center for Public Trusteeship and Governance at the Association of Governing Boards of Universities and Colleges, discussed the issues of governance and ethics with the Board. Mr. Novak spoke about the difficulties of governing and coordinating multiple institutions in a system. He also reviewed the ethical duties and other key responsibilities of governing boards.

(Handout filed with Official Minutes)

BREAK

The Chairman called for a break at 9:30 a.m. and resumed the meeting at 9:45 a.m.

FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE AND THE BOARD ACADEMIC AFFAIRS STANDING COMMITTEE

The members of the Fiscal Affairs and Audit Standing Committee and the Board Academic Affairs Standing Committee met to discuss their agendas for the upcoming year.

KEY ISSUES

Budget Priorities

The Board discussed the budget priorities for the upcoming legislative session. Staff was directed to draft the proposed unified budget request for the Board's consideration at the September meeting with the following priorities:

- 1) The Board's top priority is to restore all cuts made by the Kansas Legislature for FY 14 and FY 15.
- 2) The Board's top priority for the universities was the KU medical school proposal.
- 3) The top two enhancement proposals for each of the state universities will be placed on the Board's draft budget request document with the exception of ESU. The Board wants to place ESU's first and third proposal on the budget document for consideration.

- 4) For the two-year sector, the Board's top priority is funding to close the gap in the tiered technical education formula. The Board also wanted to include full funding for the Governor's CTE secondary initiative.
- 5) The Board directed the proposals for Adult Basic Education and Washburn University be included in the proposed budget request.

Additionally, the Board discussed the Oral Health Task Force recommendations and directed the staff to send a formal copy of the report to the Governor. The Board also discussed the importance of having one of the universities provide leadership in this area.

#### CEO Evaluations Forms

The Board reviewed and discussed the format of the CEO evaluation form. Board staff was directed to replace "Strongly Disagree" with "Unable to Evaluate." The Board also discussed including more information in the Financial Stewardship section and the Foresight 2020 section of the form. Board staff will work with Governance Committee to review the suggested changes.

#### EXECUTIVE SESSION

At 11:15 a.m., Regent Wilk moved, followed by the second of Regent Emert, to recess into executive session for 20 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Andy Tompkins and General Counsel Julene Miller. At 11:35 a.m., the meeting returned to open session. Regent Wilk moved to extend 10 minutes, and Regent Emert seconded. The meeting returned to open session at 11:45 a.m. Regent Wilk moved to extend 5 minutes, and Regent Moran seconded. At 11:50 a.m. the meeting returned to open session.

#### BOARD GOALS

Regent Logan summarized potential Board goals for this year, which are listed below. Staff will fully develop the goals and present them to the Board for consideration at the September meeting.

- Develop strategies on how to reach the Foresight 2020 aspiration to increase, to 60 percent, the number of Kansas adults who have a certificate, credential, associate's degree, or bachelor's degree by 2020
- Receive a presentation by the research universities on rankings
- Approve additional transfer courses
- Address developmental education
- Receive update from the state universities on the progress of the post-tenure review policies
- Explore strategies on how to leverage assets in the state universities

#### ADJOURNMENT

The Chairman adjourned the meeting at 12:50 p.m.

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Andy Tompkins, President and CEO

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Fred Logan, Chair

## CONSENT AGENDA

### II. Introductions and Reports

- |  |                                |
|--|--------------------------------|
| A. <i>Introductions</i>                                    |                                |
| B. <i>Report from the Chair</i>                            | Regent Logan, Chair            |
| C. <i>Report from the President &amp; CEO</i>              | Andy Tompkins, President & CEO |
| D. <i>Report from Council of Presidents</i>                | President Shonrock             |
| E. <i>Report from Council of Faculty Senate Presidents</i> | Sheryl Lidzy                   |
| F. <i>Report from Students' Advisory Committee</i>         | Chris Roberts                  |
| G. <i>Report from Classified and Support Staff Council</i> | Laurie Pitman                  |
| H. <i>Report from Unclassified Staff Council</i>           | Sharon Brown                   |

### III. Standing Committee Reports

- |                                      |                  |
|--------------------------------------|------------------|
| A. <i>Academic Affairs</i>           | Regent Moran     |
| B. <i>Fiscal Affairs &amp; Audit</i> | Regent McKechnie |
| C. <i>Governance</i>                 | Regent Logan     |

### IV. Approval of Consent Agenda

- |   |  |
|---|--|
| A. <i>Fiscal Affairs &amp; Audit</i>  |  |
| <b>1. Authorize the University of Kansas Endowment Association to Construct an Addition to Marvin Hall – KU</b> | <b>Eric King,<br/>Director of Facilities</b> |

The School of Architecture, Design and Planning proposes to renovate a 925 square feet in Marvin Hall to create a commons area and add a 2,700 square foot lecture hall. The renovated space and the new space together will create a Forum Addition. The estimated cost of the project is \$2,080,000 and will be funded primarily with private funds on deposit with KU Endowment Association. Some university resources, estimated at \$15,000, may be used to demolish any existing structures in the “builder’s yard.”

The purpose of this proposal is to activate a project that will transform the culture of the School through the creation of a central “commons” which will include a 179 seat lecture hall and meeting and exhibition space. The School has never had a central place for this purpose; for interaction, welcome and celebration of the work of its integrated professional programs. Such space is a cultural amenity that is common to virtually all design-based schools nationally. The Forum will enrich the School’s professional culture and invite interaction with the larger University community.

The current opportunity to build this space came about due to a confluence of factors including the opportunity to engage Studio 804 for the design and construction of the project.

This project will be the 2013-2014 academic year design-build project for Studio 804, a program directed by Dan Rockhill, JL Constant Distinguished Professor of Architecture. Studio 804 is a 501(c)(3) not-for-profit design-build program at the KU School of Architecture, Design and Planning that focuses on the creation of community-based architecture. The Studio 804 experience encompasses all aspects of the building process, from initial design through finished construction. This graduate capstone studio has designed and built two other buildings of comparable size and complexity on the KU campus.

The KU Endowment Association will contract with Studio 804 to perform the design and construction of the addition which will become property of the university upon completion. The project will be overseen by the University Design and Construction Management Office.

## **2. Amend FY 2014 Capital Improvement Request and Approve Architectural Program Statement – KSU**

Kansas State University requests approval to modify its FY 2014 Capital Improvement Plan to include a \$1.3 million project to renovate the Veterinary Medical Library on the fourth floor of Trotter Hall. The project will be funded 50 percent from College of Veterinary Medicine balances available in general fees and 50 percent from balances available in restricted fees fund. The purpose of the renovation is to provide comprehensive library resources to the students and faculty in a comfortable setting and to facilitate collaborative learning opportunities. Part of the library collection will be digitized resulting in elimination of some book stacks, providing more space for library users. The scope of the project includes reconfiguration of approximately 9,400 square feet to provide better access for the patrons to the information desk, group study rooms, public computers and a conference center.

## **3. Amend Lease Agreement with Kansas State University Endowment – KSU**

Kansas State University requests approval to amend the lease agreement with the KSU Foundation for the old Printing Services facility located at 5980 Corporate Drive (a business park southwest of the Manhattan campus). In March 2003 the Board approved a five-year lease for the building to house the Printing Service operations. In October 2005 the Board approved amending the lease through December 31, 2017 with the Foundation's intent to give the property to the University upon expiration of the lease. The current annual lease payment is \$91,000.

The Printing Services department was experiencing a declining revenue stream and an annual operating deficit that was not sustainable. In 2011 a task force was charged with developing a consolidation plan of the three distinct printing operations with the goals of improving service, reducing costs and transitioning to a digital platform. The task force developed a detailed plan for space, equipment and staff merging the Printing Services department with the Department of Communications. Early in 2012 the physical merger occurred with equipment moved to Umberger and Dole Hall and excess equipment auctioned off.

Relocation of printing services provided an opportunity for the university to consider the vacant building as possible space for book storage. Kansas State Libraries has housed 425,000 volumes of books at the University of Kansas facility since FY 2010, at a lease cost of \$143,865 per year. Since the original agreement between the two libraries was executed, KU has indicated their increased need for the space, limiting the amount of materials Kansas State has been able to locate there, and eliminating any option for increased space use in the future, which is vital to the K-State libraries storage needs. With the vacancy of the Corporate Drive facility, a feasibility study was completed that confirmed the existing warehouse floor was capable of supporting the heavy loads required for high-density shelving and storage. The amended lease provides for improvements to be made to the building that creates a high-density archival storage facility capable of storing 1,250,000 books. The existing mechanical systems are inadequate and will need to be replaced with a more robust system capable of maintaining the stringent temperature and humidity control required within the high density storage environment.

The total project cost is \$4 million, with \$1.4 million of that costs estimated for the high-density shelving. The library will fund the project from available balances in sponsored research overhead and restricted fees funds. Once completed, the materials at the KU facility will be returned to the new K-State facility.

## DISCUSSION AGENDA

### V. Consideration of Discussion Agenda

#### A. Academic Affairs

#### 1. Discuss State Authorization Reciprocity Agreement (SARA)

Regent Moran

Larry Isaak and  
Marshall Hill

#### Summary

*This item is a presentation by Larry Isaak, President of the Midwestern Higher Education Compact, and Marshall Hill, Executive Director for the national initiative to create interstate reciprocity in the regulation of online postsecondary education. Both men have played a central role in development of the State Authorization Reciprocity Agreement (SARA).*

#### Background

As Board members are aware, the development of a State Authorization Reciprocity Agreement (SARA) has significant support from political, academic and foundation leadership. Larry Isaak and Marshall Hill have played key roles in development of this initiative. The information below, providing major dates and core issues related to the national reciprocity initiative, was included in a Board memo sent to Board members on August 19, 2013.

**October 28, 2010:** The United States Department of Education released the following new regulation regarding state authorization of academic programs:

*If an institution is offering postsecondary education through distance or correspondence education in a State in which it is not physically located, the institution must meet any State requirements for it to be legally offering distance or correspondence education in that State. An institution must be able to document upon request from the Department that it has such State approval (Federal Register Vol. 75, No. 209, October 29, 2010, p. 66867).*

Implementation is currently on hold until 2014 due to court challenges. However, the Federal action underscored the fact that institutions from all educational sectors must register in states where they operate online.

*A State Authorization Reciprocity Agreement (SARA) was developed in response to the proposed federal regulation. It proposes a mechanism for states to reciprocate in approving online academic programs that will be implemented by the four regional compacts: Midwestern Higher Education Compact (MHEC), of which Kansas is a member; New England Board of Higher Education (NEBHE); Southern Regional Education Board (SREB); and Western Interstate Commission for Higher Education (WICHE).*

The short-term goal is “to create four individual reciprocity agreements within the respective compacts’ existing frameworks,” with the long-term goal of eventually uniting the four regional agreements “through a supra-agreement, that would provide the mechanism for states to collaborate in a “quasi-national agreement.”

**April 2013:** SARA Principles and Recommendations document released

**July 2013:** Establishing of National Coordinating board anticipated. MHEC’s business plan includes having half of the MHEC states participating in SARA by the second year of the agreement’s operation.

Participation in the regional reciprocity agreement is voluntary. A participating state must demonstrate that it effectively regulates online education in its state, i.e., has “appropriate laws, policy, practice, and processes for authorizing all *accredited* postsecondary education institutions that operate from their state” and “demonstrate . . . it meets all the criteria for authorizing institutions” outlined in the SARA model.

The proposal includes a financial component requiring institutions operating in states other than their home state to pay an annual fee to a proposed nationwide SARA Coordinating Board. These fees are expected to fund operational expenses for the Coordinating Board and SARA related work done by the regional compacts.

Kansas’ participation in an interstate reciprocity agreement would require a change to the state’s statutes governing private and out-of-state institutions operating in Kansas. Currently, criteria established in statute are used to approve all programs being offered to Kansans, whatever their state of origin. Under the new reciprocity arrangement, KBOR staff would review only the operation of schools for which Kansas is their legal domicile and, if the Board chose, any school with a physical plant located in Kansas. Participation would also necessitate the inclusion of Kansas independent colleges (Baker, Sterling, etc.) in the regulatory process for those who wish to participate in the reciprocal agreement. Currently, KBOR has no regulatory authority for these institutions.

Internally, consideration would need to be given to the fiscal impact of entering a reciprocity agreement, since the Private Postsecondary unit is funded by institutional fees rather than the State General Fund.

*B. Presentation*

1. **Discuss Foresight 2020 Goal – Increase, to 60% by 2020, the Number of Kansas Adults who have a Certificate, Credential, Associate’s Degree, or Bachelor’s Degree – with Dennis Jones, President, National Center for Higher Education Management Systems (NCHEMS)** **Andy Tompkins, President & CEO**

**Background**

Over the past three years, the Board has developed its first strategic agenda, Foresight 2020, and continued to make improvements to it. At the August retreat, the Board received a report from Dr. Tompkins on progress to date and further efforts that will be needed to achieve the Foresight 2020 goals. As the Board pursues strategic goal one, increasing educational attainment in Kansas to 60 percent of resident adults having a credential or degree by 2020, the Board discussed an important task for this year is to develop a methodology for identifying the Kansas credential/degree gap and for tracking progress in reaching the goal.

The National Center for Higher Education Management Systems (NCHEMS), in partnership with the Center for Law and Social Policy, has developed a model for projecting educational attainment goals of a state based on student flow through postsecondary education. Working with Board staff, NCHEMS has adapted its model to fit the specifics of the Foresight 2020 goal. Board staff believes the NCHEMS tool is grounded in sound methodology and is a reasonable approach to identifying the Kansas credential/degree gap and for tracking progress from year to year in reaching the goal. Furthermore, the interactive tool presents current rates of college access and number of credentials/degrees awarded and allows for choosing different scenarios for increasing college degree production utilizing a formula represented in an easy-to-use dashboard. One set measures the additional credentials produced as a result of improving high school graduation and college access rates. It also measures additional credentials produced as a result of changes in college completion rates by type of institution. The tool also allows you to assess the impact of redistributing the first-time enrollment patterns of the additional students generated by improving college participation and completions. Finally, the tool also projects returns on investment. The returns reflect additional revenues to individuals, the state, and the federal government.

At the September meeting, Dennis Jones, President of NCHEMS, is scheduled to make a presentation about increasing postsecondary attainment in general and more specifically in Kansas using the data model and the context and challenges related to achieving the 60% attainment goal. Mr. Jones is widely recognized for his work in such areas as:

- Developing "public agendas" to guide state higher education policymaking
- Financing, budgeting, and resource allocation methodologies for use at both state and institutional levels
- Linking higher education with states' workforce and economic development needs
- Developing and using information to inform policymaking

Mr. Jones has written many monographs and articles on these topics, has presented his work at many regional, national, and international conferences, and has consulted with hundreds of institutions and state higher education agencies on management issues of all kinds.

Prior to joining NCHEMS, Mr. Jones served as an administrator (in business and in institutional planning) at Rensselaer Polytechnic Institute. He received his graduate and undergraduate degrees from that institution in the field of management engineering.

NCHEMS is a private nonprofit organization whose mission is to improve strategic decision making in higher education for states and institutions in the U.S. and abroad.

C. *Fiscal Affairs & Audit*

**1. Approve Contract for Energy Conservation Measures – KSU**

Regent McKechnie  
**Eric King,**  
**Director of Facilities**

Kansas State University engaged Johnson Controls to conduct an investment-grade energy audit of the campus, with an emphasis on the chilled water system for the purpose of identifying energy conservation projects. The audit is complete and the University is ready to proceed with the performance contract and the issuance of revenue bonds. The audit identified four broad categories of energy savings projects in over 95 buildings and throughout the campus infrastructure that will result in first-year utility savings of approximately \$2.5 million.

These projects, which will cost approximately \$71.2 million to implement, will construct a new chilled water plant and associated chilled water distribution piping to form a chilled water loop around campus, replace a failed chiller in the existing chilled water plant, provide centralized control and monitoring of building environmental systems, assist in troubleshooting of potential equipment malfunction, lighting technology upgrades for energy efficiency, efficiency upgrades to existing HVAC (Heating, Ventilation, Air Conditioning) equipment and implement a behavioral modification program to promote energy conservation by students, faculty and staff.

Johnson Controls will guarantee the actual amount of energy savings attributable to the energy conservation measures. The Kansas Corporation Commission and Johnson Controls have agreed to allow K-State to purchase the building automation system parts of \$7.9 directly from Honeywell in order to generate additional purchase savings of \$2.0 million.

<u>Energy Conservation Measures</u>	<u>Project Cost</u>
Chilled Water Infrastructure Improvements	\$55,906,655
Building Automation System	\$ 7,929,719
Lighting Improvements	\$ 5,224,336
Mechanical System Improvements	\$ 379,165
Other Fees	<u>\$ 1,792,618</u>
Total Project Costs	\$71,232,493
Total Estimated Utility Savings (year one)	\$ 2,502,788
Simple Payback	28.5 years

*If the Board authorizes K-State to proceed with the energy performance contract outlined above, the University requests that the Board adopt a Resolution approving the issuance of bonds by the Kansas Development Finance Authority to finance the projects. The Resolution will be supplied by the Kansas Development Financial Authority.*

**2. Act on Request to Name Building – KSU**

Kansas State University requests approval from the Kansas Board of Regents to name the office/laboratory building located at 1310 Research Park Drive in Manhattan, Kansas, the “\_\_\_\_ and \_\_\_\_\_ Hall.” The Board authorized the University’s purchase of this building from the Kansas State University Foundation at the June 19, 2013 meeting, to be occupied by components from the College of Human Ecology. The College of Human Ecology produces some of the most diverse research at Kansas State University. Additional research and testing space will position the College for even greater collaboration and more federal and corporate grant funding.

### 3. Discuss Board's FY 2015 Unified State Appropriation Request

**Diane Duffy,**  
VP, Finance & Administration

#### Summary

*A statutory responsibility of the Kansas Board of Regents is to develop and submit to the Governor and Legislature a unified request for state appropriations for all postsecondary education, in accordance with the State budget process. The Board will need to take official action at the September meeting to approve the Board's Unified FY 2015 State Appropriation request so the Board's official budget document can be completed and submitted to the Governor and Legislature by the statutory deadline of October 1.*

*The Board held initial discussions at its May meeting, and reviewed the system, sector, and institutional proposals at the June meeting. Further the Board held a budget workshop for the state universities in July to further understand each university's budget and FY 2015 requests for each institution. At its August retreat the Board held further discussions and made a preliminary determination to forward as its number one system priority the restoration of base budget cuts made during the 2013 Legislative Session. Also, the Board identified the top university request to be the proposed KUMC New Health Education Building and the top two-year college sector request is a proposed increase in technical education funding. The Board also discussed forwarding, in no priority order, a selective list of other enhancement requests for future consideration. The staff recommends the Board discuss the request on Wednesday and take final action on Thursday.*

#### Background

The Kansas Higher Education Coordination Act provides that the Kansas Board of Regents shall "serve as the representative of the public postsecondary educational system before the Governor and the Kansas Legislature." K.S.A. 74-3202c(b)(2). This provision provides the foundation for an approach to state funding that reflects the recurring theme of maintaining a unified state budget request and a systemwide focus on requesting and advocating for increases in State General Fund appropriations for postsecondary education. Although the statutory deadline for the budget document submission is October 1, the Governor's budget office requests the document be submitted as close as possible to September 15. Board Staff has communicated with our Governor's budget analyst and it is anticipated the document will be submitted by October 1.

The 2013 Legislature, as recommended by the Governor, enacted legislation that appropriates funds for two years (FY 2014 which begins July 1, 2013 and ends June 30, 2014 and FY 2015 which begins July 1, 2014 and ends June 30, 2015.) This change from an annual to a biennial budget is a significant change in the State's funding process. The Legislature enacted a single state appropriations bill in early June, 2013, that contained appropriations from the State General Fund for all postsecondary education totaling approximately \$754 million in both FY 2014 and FY 2015. With regard to the state budget cycle for the 2014 Legislative Session, the State Budget Director indicated the Board should submit any proposed changes/enhancement requests to the FY 2014 and FY 2015 appropriations as part of the Board's FY 2015 Unified State Appropriations Request

The Board held discussions at its May meeting, and reviewed the system, sector, and institutional proposals. The Board reviewed 30 proposals at the June meeting. Further the Board held a budget workshop for the state universities in July to further understand each university's budget and FY 2015 proposals from each institution. A complete description of the proposals submitted for the Board's consideration for inclusion in its FY 2015 Unified State Appropriation Request is on file at the Board of Regents Office. Further discussion was held at the Board's August retreat. The attached table summarizes the Board's preliminary determination made at its August retreat about the proposals they would forward to the Governor and Legislature as part of its unified appropriation request for FY 2015.

**Summary Description of the Board’s Preliminary Determination of Proposals to Include in Request**

In addition to requesting the continuation of current levels of state funding and making the case that it is critical that additional state funding reductions be avoided, the Board’s requests for increased state funding over the amounts currently appropriated are briefly described below.

**Top System Priority Request for Increased State Funding**

Restore base cuts made by the 2013 Legislature for FY14 and FY15

- a. Background: Despite the Governor’s budget recommendations for FY 2014 and FY 2015 that state funding for postsecondary education be held flat, the Legislature made a series of reductions impacting both FY 2014 and FY 2015.

Each state university’s operating grant line item was reduced to reflect (a) a 1.5 percent across the board reduction, (b) self-funding of the longevity program, and (c) a salary reduction that varies greatly in percentage among the universities. The table below illustrates the disparate impact of the reductions.

	FY 2014 Reduction	% Reduction from FY 13 SGF Appropriation	FY 2015 Change	% Change from FY 13 SGF Appropriation
ESU	(\$1,487,246)	-4.8%	(\$1,282,567)	-4.1%
FHSU	(824,201)	-2.5%	(504,204)	-1.5%
PSU	(381,383)	-1.1%	15,182	0%
KSU-Main	(3,569,182)	-3.5%	(2,698,579)	-2.6%
KSU-ESARP	(2,712,943)	-5.6%	(2,135,896)	-4.4%
KSU-VMC	(355,211)	-2.4%	(215,710)	-1.5%
KU	(3,291,036)	-2.4%	(1,972,676)	-1.4%
KUMC	(4,247,105)	-4.2%	(4,065,519)	-4.0%
WSU	(2,049,013)	-3.1%	(1,061,264)	-1.6%
TOTAL	(\$18,917,330)	-3.3%	(15,383,956)	-2.4%

For the Community Colleges, Technical Colleges and Washburn Institute of Technology, the primary appropriations (tiered technical education state aid and non-tiered grant) were held flat in FY 2014, and were reduced by 1.5% in FY 2015.

The Washburn University operating grant was reduced by 1.5% in both fiscal years. Board Office operations were reduced by 2% in FY 2014 and FY 2015. Student Financial Assistance programs were reduced by 2% in FY 2014.

The Board has discussed seeking restoration of the salary reduction and the across-the-board reductions.

- b. Board Preliminary Request:  
 Restore Salaries and Wages Reductions (FY14 \$10.2m; FY15 \$5.9m)  
 Restore Across-the-Board Reductions (FY14 \$9.4m; FY15 11.0m)

Staff Note: Legislative staff made an error in posting the correct amount for ESU’s appropriation; our legislative and governor’s budget office staff have agreed that we should include the ESU technical correction in the budget request.

**Top University Priority Request**

KUMC Construct New Health Education Building

- a. Background: This proposal seeks state funding to help build a new health education building on the KUMC main campus. KU would like to increase the number of medical students from 175 to 225, however the current structure does not have the capacity to expand the training of doctors. Furthermore, the classrooms are outdated and do not accommodate use of current technology or the newer interdisciplinary, small group instructional methodology.

The proposal is to finance this new \$75 million facility with a combination of public and private resources. The public sources include some combination of a direct SGF appropriation or SGF for debt service payment for bond financing and Medical Resident FICA Recovery Funds. This project was part of the Board’s request last year. The Governor endorsed the project and recommended direct SGF appropriation and bonding (no specific SGF debt service commitment) as part of his budget recommendations. The final approved budget only included \$1 million from the EBF and bonding authority up to \$35 million, but included no commitment of SGF to pay the debt service on the bonds.

A portion of the requested financing is from the Medical Resident FICA Recovery Funds. For most of the 1990s and early 2000s, medical residents at KU Medical Center and other medical schools across the country, were counted as employees and FICA was deducted from their pay. KUMC and the State of Kansas challenged the IRS and protected the refund claims over many years. Recently, the IRS concluded that residents are indeed employees but that its rules prior to 2005 were not clear so it conceded to pay refunds to residents and the State. The State’s share of the refund, including interest, is \$25 million. Last session, the Legislature’s plan was to transfer the \$25 million to the State General Fund. The Governor line-item vetoed that provision on that grounds that action should not be taken prior to full settlement with the IRS. Therefore, today the \$25 million would be available to help with the financing of the new building.

Below is a recap of the funding request history (in millions)

**FY 2014 KBOR Request**

State Financing	30	Note 1
Medical Resident FICA Recovery Funds	15	Note 2
University funds, including Gifts	<u>30</u>	
Total Budget	75	

**Governor's Budget Recommendations**

State General Fund	10	Note 3
Bonding Authority – no SGF for debt service	35	Note 4
University funds, including Gifts	<u>30</u>	
Total Budget	75	

**Legislative Action – Approved Budget**

Educational Building Fund	1	
Bonding Authority – no SGF for debt service	35	Note 4
University funds, including Gifts	<u>39</u>	
Total Budget	75	

**FY 2015 Proposal**

State Financing	15	Note 5
Medical Resident FICA Recovery Funds	25	
University funds (tuition and other funds)	15	
Private Gifts	<u>20</u>	
Total Budget	75	

Note 1: State financing to include \$1 million SGF in FY 2014 and bonds in the amount of \$29 million with debt service to be financed by the SGF

Note 2: The total amount of Medical Resident FICA Refund was not known at the time the FY 2014 request was prepared.

Note 3: The \$10 million was split across FY 2014 (\$3 million) and FY 2015 (\$7 million).

Note 4: No commitment of state funds for the payment of debt service

Note 5: \$1.4M annual debt service payment to make bond payments or alternative of \$15M direct SGF appropriation.

- b. Board Preliminary Request: \$1.4 million SGF for debt service payment for 15 year bond financing (bonding authority is already approved). Alternatively, a SGF appropriation of \$14 million. Last session, the Legislature appropriated \$1 million EBF for this project. The already appropriated \$1 million EBF along with the direct appropriation of \$14 million would total SGF financing of \$15 million for the project. Also, the Board requests the \$25 million in Medical Resident FICA Recovery Funds be directed to this project.

**Top Two-Year College Priority Request**

Tiered Technical Education Funding Formula

- a. Background: 2011 SB 143 created a new postsecondary technical education formula which became effective July 1, 2011. The heart of the new formula is the KBOR cost model that calculates costs at a course level and recognizes the cost differential in delivering technical education courses. The state funding process includes updating the state rates per the KBOR cost model, utilizing the prior year’s (Fall, Spring, Summer) credit hour enrollment data by student and course, calculating the adjustment in financing that accounts for an off-set for colleges with local appropriations that help finance in-district credit hours, and producing the gap report that identifies the gap for each individual college. The gap is the difference between the KBOR calculated state amount and the actual amount received by each college. Last year’s calculated gap was in the range of \$60 million.

As the substantive legislation was working its way through the 2011 legislative session, the Board and colleges spent several months looking at various options related to the implementation of the legislation, especially in light of the range in the level of gaps among the institutions. At the time, based on input from the Colleges, the Board determined that FY 2011 would be the new base year, and any new state money would flow through the formula. In other words, the initial implementation would be a forward-looking approach setting the base “as is” with only new funding going to close the gaps. However, the Board and Colleges were cognizant that in the absence of new funding the disparity in funding among the colleges would persist.

For FY 2013, the Board requested \$8 million in new state funds for the tiered technical education appropriation, and the Governor included this new funding in his budget recommendation to the Legislature. In addition, a proviso was included that provided that no college shall receive less than it received the prior year. The Legislature and Governor approved the new \$8 million and appropriated \$54.9 million, an increase of 17% or \$8 million over FY 2012. Based on a method that computes the percentage a college is underfunded and only distributes new funds to those who percentage is greater than the average of all the colleges, of the 26 eligible colleges, 18 received a portion of the new funds based on their relative gaps in state funding, and 8 received the same amount of funding that was received the previous year. In other words, relatively overfunded colleges received none of the new \$8 million in FY 2013.

For FY 2014, the Kansas Board of Regents requested an additional \$8 million for this line-item appropriation for a total of \$66,300,961. The Governor did not recommend the increase, but recommended flat state funding for FY 2014 and FY 2015. The final appropriation bill includes an FY 2014 appropriation of \$58,300,961, the same amount as FY 2013. For FY 2015, the appropriation was reduced by the 1.5% across the board reduction (\$874,514) for a total of \$57,426,447. Furthermore, for FY 2015 the bill contains proviso language which provides that only new funds shall be distributed to close the gap and no college shall receive less than it received the prior year.

- b. Board Preliminary Request: \$8m

#### Governor’s CTE Initiative

- a. Background: In January, 2012, Governor Brownback released a plan that would incentivize pathway alignment with K-12 and postsecondary education. The Governor laid out his proposal to invest new state funds for career and technical education (CTE) to encourage high school students to enroll in college-level CTE and earn industry-recognized credentials. Authorizing legislation (SB 155) was enacted along with new state appropriations for the first year of the program (FY 2013) of approximately \$12 million. Enrollments are expected to double in Year 2. The FY 2014 and FY 2015 approved budget only includes \$10.250 million.
- b. Estimate: \$15.250m for a total of \$25.5m

#### **Other Enhancement Requests for Future Consideration (no priority order)**

##### Adult Education

- a. Background: The Board asked Adult Education to work on a budget request to increase enrollment in Adult Education programs which is a critical strategy to Foresight 2020 goal One. The budgetary request would (1) restore state and federal funding cuts (\$186,000) for 343 student slots previously funded, and (2) serve an additional 1,000 adult learners at the current

per student cost of \$542 (\$546,000). The federal government annually provides \$3.5m, which is the maximum Kansas can receive so any increase must come from state funds.

- b. Request: \$732,000

#### ESU - Honors College

- a. Background: ESU is seeking to dramatically improve its honors program by creating an Honors College. The goal would be to enhance the image of the University as a scholarly institution, attract more honors students, and create an honors culture.
- b. Request: \$1m

#### ESU Bachelor of Science, Nursing (BSN) Program

- a. Background: ESU indicates the need for this program due to changes in Newman Regional Health. The program would be delivered in a face-to-face format.
- b. Request: \$500,000

#### FHSU - Information Systems Engineering

- a. Background: The information systems engineering program was recently approved by the Board. This degree is designed to prepare entry level engineers to work with networks and information systems. This field is projected to be one of the fastest growing occupations in the next 5-10 years. The program is designed to support 100 students with a financial base laid for future self-funded enrollment growth.
- b. Request: \$760,111

#### FHSU – Kansas Academy of Math and Science – Expand Summer Academy

- a. Background: This program would be designed for students who are interested in KAMS, especially engineering but do not want to leave their high school during their junior and senior year. The program would offer different tracks each summer and thus students could return for multiple years and build on their coursework. It is anticipated 90 students would enroll each summer.
- b. Request: \$248,000

#### KSU - College of Architecture, Planning and Design

- a. Background: This proposal is focused on enhancing the nationally ranked design programs. Funds would be used for scholarships, endowed chairs, program enhancement, and updated technologies and facilities.
- b. Request: \$1.5m in FY 2015 to continue the architectural building design and for FY 2016 \$5m in recurring base funding. These funds would be matched with the following funds: \$2.5m private, \$1m increase tuition from increased enrollment, \$1m from fees and \$.5m from research.

#### KSU - Construct the College of Business Administration Building

- a. Background: The Board approved this capital improvement project with an estimated cost of \$50 million. The original plans call for financing the project with \$35 million in private funds and \$15 million from university resources. Rather than \$15 million in university resources, KSU requests \$1.5 million from the SGF for the annual debt service payment on \$15 million in bonds issued to cover the remaining amount.

- b. Request: \$1.5m debt service/15 yr bond financing or \$15m direct SGF appropriation

PSU - Center for CTE Instructor Development and Innovation

- a. Background: PSU would modify and expand the capacity of the existing Technical Teacher Education program to meet current and future CTE instructional and support needs. PSU would also propose to be the provider of all ongoing education for CTE professionals.
- b. Request: \$1m

PSU - Expand the Kansas Technology Center

- a. Background: Expand the Kansas Technology Center to allow for the recently approved new School of Construction and plans to proceed with a new School of Transportation. There has been no addition to the building since it was built 15 years ago.
- b. Request: \$1.5m debt service/15 yr bond financing or \$15m direct SGF appropriation

KU - Transforming Student Success and Retention through Course Redesign and Online Technologies

- a. Background: This proposal envisions an integrated set of programs and interventions to transform the undergraduate educational program and boost learning outcomes focused on two key areas: (1) online technologies and analytics and their use in integrated academic support services for students; (2) course redesign using online technologies and active learning and would involve “flipping” the classroom in the first year gateway courses that often limit student success.
- b. Request: \$2,835,000

KU - Kansas Institute for Translational Chemical Biology

- a. Background: KU seeks funding to build the critical infrastructure for a Kansas Institute for Translational Chemical Biology. The institute, which will be centered on the Lawrence campus, will serve all campuses of the university and will interact with external university and corporate partners to promote chemical biology research, and state-of-the-art drug discovery and development. This institute will be an integral component of the drug discovery mission of the NIH funded KU Cancer Center and will also enhance regional translational medicine by supporting researchers involved in the Clinical and Translational Science Award program at the Medical Center.
- b. Request: \$2.5m

KUMC, School of Medicine, Wichita

- a. Background: The University requests consideration of additional state funding to increase the stature of the Medical Center, including the School of Medicine in Wichita. Funds are needed to stabilize the expansion to a four-year curriculum in Wichita, allow for further growth of the class size in Wichita and to compensate community physicians for their teaching time so that the community-based model can continue to be successful.
- b. Request: \$4.5m

Washburn University – KBI Crime Lab Partnership

- a. Background: The KBI and Washburn University are involved in a joint building initiative to build a new KBI lab on the Washburn University campus. This proposal addresses the forensic

program. Washburn has received national recognition for their forensic program. This venture would provide an efficient model for training forensic scientists while addressing a workforce need of crime labs, including the KBI.

- b. Request: \$920,000 annually

WSU - Extend the University's Capacities to Engage with Business and to Support Technology Transfer

- a. Background: These funds would be used to establish an Office of Business Development focused specifically on working with established businesses in the Wichita region to promote and develop joint research and support.

- b. Request: \$1.2m

WSU - Planning Funds for a Technology Transfer Facility

- a. Background: WSU's campus facilities master plan calls for development of a "technology park" to house both institutional business spin-outs and technology-based businesses that benefit from co-location with institutional technical and business faculty. This is a capital improvement project.

- b. Request: \$2m

**Kansas Board of Regents**

**Board Priorities for FY 2014 and 2015 Postsecondary Education State Unified Budget Request**

**INCREASE EDUCATIONAL ATTAINMENT to 60% - - GROW AND IMPROVE THE QUALITY OF THE KANSAS WORKFORCE -- BUILD UNIVERSITY EXCELLENCE**

**DRAFT - Per Discussion at Board Retreat**

8/27/2013	Proposed Increase			
Proposal	FY 2014 Operating	FY 2015 Operating	FY 2015 Capital Improvement	Notes
<b>Top Priority Requests</b>				
<b>Top System Priority</b>				
Restore base cuts made by the Kansas legislature for FY14 and FY15				restore the cuts - total \$36.5m
Salary and Wages Reduction (State Universities)	\$10,250,692	\$5,865,966		
1.5% (IHEs)/2.0% KBOR Office Reduction	9,395,568	10,959,676		
<b>Top University Request</b>				
KUMC Health Education Building (capital improvement project/15 year bond financing)			1,400,000	\$1.4m debt service/15 yr bond financing or \$14m cash option; project also includes \$25m FICA recovery funds. \$1m EBF already appropriated. \$35m private and university funds. Total of \$75m
<b>Top Two-yr Sector Request</b>				
Close the Gap in the Tiered Technical Education Formula		8,000,000		

<b><i>Governor's CTE Secondary Initiative</i></b>	15,250,000	15,250,000		
<b><i>Other Enhancement Requests for Future Consideration (no priority order)</i></b>				
Adult Education Budget Request to Meet Foresight 2020 Goal		732,000		
ESU - Enhance Honors Program to Honors College		1,000,000		
ESU - Bachelor of Science, Nursing (BSN) Program		500,000		
FHSU - Information Systems Engineering		760,111		
FHSU - Kansas Academy of Math and Science - Expand Summer Academy		248,000		
KSU - Strengthen the College of Architecture, Planning, Design (capital improvement project)			1,500,000	Request \$5m in recurring base funding beginning in FY 16
KSU - Construct the College of Business Administration Building (capital improvement project/15 year bond financing)			1,500,000	\$1.5m debt service/15 yr bond financing or \$15m cash option
PSU- Create the Kansas Center for CTE Teacher Development and Innovation		1,000,000		
PSU - Expansion of Kansas Technology Center (capital improvement project/15 year bond financing)			1,500,000	\$1.5m debt service/15 yr bond financing or \$15m cash option
KU- Transforming Student Success and Retention through Course Redesign and Online Technologies		2,835,000		
KU - Support for Kansas Institute for Translational Chemical Biology		2,500,000		
KUMC - Increase Stature of the Medical Center including School of Medicine in Wichita		4,500,000		
WSU - Extend the University's Capacities to Engage with Business and to Support Technology Transfer		1,200,000		
WSU - Planning Funds for a Technology Transfer Facility (capital improvement project)			2,000,000	
Washburn University - Washburn University/KBI Crime Lab Partnership		920,000		

## D. Governance

Regent Logan

**1. Receive Update on the Biosecurity Research Institute (BRI) Security Executive Committee Activities – KSU**

President Schulz

**Background**

*The Board has adopted a Resolution transferring the Board's authority to exercise management control and supervision over certain classified information that may become accessible to K-State researchers at the Biosecurity Research Institute (BRI). This authority was transferred to a Security Executive Committee comprised of the University President, Provost, Vice President for Research and Facility Security Officer. At the time the Resolution was first adopted, in March of 2009, the Board required annual feedback from the Security Executive Committee regarding its activities. President Schulz will be giving a report on behalf of the Security Executive Committee.*

**2. Receive Update on the KU Secure Research Facility Security Executive Committee Activities – KU**

Chancellor Gray-Little

**Background**

The KU Center for Research has been awarded a contract to develop certain technology that requires federal institutional classification at the Secret level for reasons of national security. This project presents the university and KUCR with a critical and generally unavailable opportunity to obtain "Facility Security Clearance" (FCL), a necessary status for handling classified materials. Obtaining FCL opens the door to additional funding sources for KU researchers and has other significant benefits for the university.

To facilitate FCL for the university and the creation of a secure facility on the Lawrence campus, the Board of Regents adopted a resolution at its January 2013 meeting that "transfers authority to exercise management, control, and supervision over security of classified information [at KU] ... to the University Security Executive Committee." This committee is comprised of Chancellor Bernadette Gray-Little, Provost and Executive Vice Chancellor Jeff Vitter, Vice Chancellor for Research and Graduate Studies Steve Warren, Vice President for Administration and Finance Diane Goddard, and Facility Security Officer Susan MacNally.

The Board of Regents resolution requires periodic follow-up reports. At present:

- KU has submitted the initial package of application materials to the Defense Security Service (DSS). Once DSS completes its reviews, a representative will visit KU for an inspection and the signing of a security agreement with the U.S. government. This will grant KU clearance to conduct classified research.
- Unfortunately, prompt review, inspection and action by DSS has been delayed due to organizational changes at DSS, personnel changes at the industry sponsor of the research and, most recently, the federal budget sequester, i.e., required staff furloughs at DSS.
- While waiting for completion of the DSS review and final inspection, we are busy preparing our on-campus facility, developing programmatic and procedural elements of our security plan, and hiring personnel to manage day-to-day operations.
- KU's secure research program is starting small, with two faculty working on one radar technology project in one room.
  - Spearheading the project is Dr. Shannon Blunt, Associate Professor of Electrical Engineering and Computer Science. Dr. Blunt, who is also the director of the Radar Systems & Remote Sensing Lab

at KU, has experience working on restricted projects with the U.S. Navy and is currently funded by a grant from the U.S. Air Force. His aim is to develop a sustainable, multi-disciplinary, secure research program at KU.

- Given the considerable infrastructure required and the level of responsibility assumed in taking on classified work of any kind, KU will grow this program in accordance with KU's broader missions of research, education and service.
- Research dollars from U.S. Department of Defense (DoD) agencies are available for a variety of programs that match up well with KU's technology development strengths. Once KU obtains FCL, we will be able to compete for and obtain grant funding from these agencies.
  - Two examples of this match-up are remote sensing and cyber-security technologies, areas that also relate to strategic initiative themes in KU's Bold Aspirations strategic plan. These include: *Harnessing Information, Multiplying Knowledge; Promoting Well-Being, Finding Cures; and Sustaining the Planet, Powering the World.*
  - The President's FY 2014 budget proposal included \$142.8 billion for research and development, with nearly half (\$68.3 billion) devoted to defense-related R&D.
  - DoD has more than 16 different agencies that fund research of various kinds, including biomedical applications, navigation, and structural materials.
- KU's anticipated new Defense Systems Lab for classified research will leverage our existing, well-recognized strengths in remote sensing, cyber-security, and other areas of research and development. This will help attract and retain faculty and staff in these cutting-edge fields, and will give them and their students opportunities to engage more fully in advanced technology sponsored projects with industry and government partners.

- 3. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over Security of Certain Biosecurity Research Institute (BRI) Related Classified Information to a Security Executive Committee – KSU**
- Julene Miller,  
General Counsel**

### **Summary and Staff Recommendation**

*Kansas State University requests that the Board again consider adopting a Resolution to preclude the Regents from exercising management control over classified information that is accessible to the University under projects involving the National Center of Medical Intelligence and other similar entities, and transferring such control to a University Security Executive Committee. In support of the University's pursuit of the Biosecurity Research Institute project, the Board first adopted a Resolution of this nature at its March 2009 meeting, accompanied by a requirement for annual feedback from the Security Executive Committee regarding its activities. Adoption of such a Resolution (and updating it as new Regents take office) is necessary in order to exclude the Regents from a federal law requirement that they each individually obtain the Personnel Security Clearance necessary to access Top Secret Information.*

### **Background**

In May of 2001, the Board approved a \$40,000,000 capital improvement request to begin design and construction of phase one of a food safety and security research facility<sup>1</sup> at Kansas State University, pending approval of a research specific bond initiative.<sup>2</sup> The purpose of the facility was to allow expansion of the University's capacity to conduct research in areas relevant to emerging biological and chemical threats for pre- and post-harvest food safety, animal disease, crop plant resistance to disease and pests, and countermeasures for biological and chemical agents, thus providing a mechanism for protection against emerging threats, whether natural, accidental or intentional. Developing its building program for this project in the time period surrounding the events of September 11, 2001, the University recognized that some funding for a project of this nature might be available through federal entities such as the new White House Office of Homeland Security, Homeland Security Counsel, Department of Agriculture and Department of Defense, and began investigating potential opportunities to partner with one or more of those entities. One partnership that came to fruition was with the Department of Defense (DoD) Defense Intelligence Agency, which provided \$14,000,000 in funding for most of the fixed equipment in the BRI with the expectation that classified information might be necessary to guide BRI research and that such information would need to be protected. Facility clearance is a required component of this process.

One of the DoD requirements for Facility Clearance is that all officials with management authority over the BRI, or over policies regarding documents housed at or accessible to the University, must either obtain Personnel Clearance or be excluded by the DoD from this requirement. Because Kansas law gives the Board governing authority over the state universities and the universities' contracts, the DoD has determined that members of the Board of Regents are officials who either must obtain a clearance or delegate their management authority.

Personnel Clearance for this particular project and type of classified information (top-secret) requires a "single scope background investigation" that is very involved. That type of investigation usually takes several weeks to complete, and requires responding to a 30- page security questionnaire, which federal agents then use to conduct a comprehensive review of criminal, civil, credit, local agency checks, education verification, employment

<sup>1</sup> The name of the project was changed to "The Biosecurity Research Institute" (BRI) in 2003.

<sup>2</sup> The 2002 Legislature enacted the University Research Development Enhancement Act, K.S.A. 76-777 *et seq.*, authorizing the Board to form a subsidiary corporation known as the University Research and Development Enhancement Corporation (URDEC) to work with KDFRA to issue bonds to finance the costs of constructing this and other research and development facilities.

verification, social security identity verification, a polygraph and other reviews to determine any dependencies or involvement with persons or entities deemed to be a potential threat to U.S. intelligence. This type of clearance must be renewed every five years.

To be excluded from the personnel clearance requirement, the DoD requires adoption of a Resolution that transfers authority to exercise management control and supervision over security of certain classified information to a University Security Executive Committee. In this case, the DoD has determined that the Security Executive Committee must include Kansas State University's President, Provost, Vice President for Research, and Facility Security Officer, and their successors, each of whom will be required to undergo Personnel Clearance requirements. The Resolution must be updated each time new Regents take office. Even if the Board adopts the updated Resolution to exclude new Regents from the more extensive background investigation requirement, a few checks are still required due to the Board's authority to set policy for the University. These checks are much more limited, however, requiring only a record check through the National Crime Information Center and the Terrorist Watch List, and social security numbers will be compared to names to be sure there is a match (identity verification).

When faced with similar DoD requirements, the Boards of Regents of Arizona, the Texas A&M University System, Texas Tech University System and the University of California each chose to adopt resolutions. The Arizona Board of Regents and the Board of Regents of the Texas A&M University System each designated one Regent as a member of the relevant management teams, thus requiring clearance for that one Regent, and excluded all the other Regents. The Board of Regents of the Texas Tech University System excluded all of the Regents from clearance. The Board of Regents of the University of California adopted a resolution providing that the Board Chair, a minimum of a quorum of the Board, and the Board CEO would all serve as members of its management team would be processed for clearance. Just one Regent was excluded from the requirement.

In March of 2009, this Board first adopted a Resolution of this nature, thereby allowing the University to move forward to seek Facility Clearance for this project. The Resolution was most recently updated in September of 2011.

### **Summary and Staff Recommendation**

If the Board desires Kansas State University's continuance of the project and to be excluded from Personnel Clearance requirements that accompany the Facility Clearance process, the Board must adopt an updated Resolution that transfers its management control over the classified information that may become available to individuals at the University. The Resolution is set forth below, and provides that such authority would then reside in a Security Executive Committee comprised of the President, Provost, Vice President of Research and Facility Security Officer for Kansas State University.

Alternatively, the Board could decide to exclude some of its members and place others on the Security Executive Committee, place a Board staff member on the Committee, or any combination thereof.

Staff recommends that the Board adopt the Resolution set forth below, thereby continuing the transfer of Board authority to exercise management control and supervision over classified information that is, or may become, accessible to Kansas State University researchers. Staff bases this recommendation on the following: 1) The Board has already, pursuant to K.S.A. 76-712 and Board Policy, delegated responsibility for administration of the affairs of the University, including management of records and other information, to the President of the University; 2) the President of the University is to be a member of the Security Executive Committee; 3) the remaining members of the Security Executive Committee are employees of the University; 4) a Regent participating on the Security Executive Committee would not necessarily have access to classified information directly, but rather have only such information as is necessary to make management decisions regarding the security of the information; 5) a Regent participating on the Security Executive Committee could not report any specific knowledge of classified information to other members of the Board; and 6) the Resolution is not

irrevocable – if at any time the Board decides the arrangement is unworkable, it may reconsider, amend the Resolution, and place one or more Regents or a Board staff member on the Security Executive Committee. The selected Regent or staff member would then be subject to the Personnel Clearance requirements.

It is also recommended that the Board continue to require annual feedback from the Security Executive Committee regarding its activities.

### **Proposed Updated Resolution**

**A RESOLUTION OF THE KANSAS BOARD OF REGENTS TO TRANSFER AUTHORITY TO EXERCISE MANAGEMENT CONTROL AND SUPERVISION OVER SECURITY OF CLASSIFIED INFORMATION PROTECTED PURSUANT TO EXECUTIVE ORDER 12958, AS AMENDED, ITS SUCCESSOR OR PREDECESSOR ORDERS, AND THE ATOMIC ENERGY ACT OF 1954, AS AMENDED, AND IN THE POSSESSION OF KANSAS STATE UNIVERSITY; SUCH AUTHORITY TO BE TRANSFERRED TO A LEGALLY CONSTITUTED SECURITY EXECUTIVE COMMITTEE COMPOSED OF THE KANSAS STATE UNIVERSITY PRESIDENT, THE KANSAS STATE UNIVERSITY PROVOST, THE KANSAS STATE UNIVERSITY VICE PRESIDENT FOR RESEARCH AND THE KANSAS STATE UNIVERSITY FACILITY SECURITY OFFICER.**

---

**WHEREAS**, the Kansas Board of Regents (the "Board") is vested under the Constitution and laws of the State of Kansas with supervision and control over Kansas State University (the "University") and is authorized under such laws to adopt this Resolution and perform, execute and carry out, or cause to be performed, executed and carried out, the powers, duties and obligations of the Board under this Resolution in connection with the University's operation as a Contractor pursuant to Department of Defense Directive No. 5220.22-M, "National Industrial Security Program Operating Manual," dated February 28, 2006; and

**WHEREAS**, the Board has, pursuant to K.S.A. 76-712, delegated responsibility for administration of the affairs of the University to the chief executive officer ("President") of the University; and

**WHEREAS**, the Defense Security Service and the Board have heretofore determined that, in order for the University to obtain Facility Clearance pursuant to Department of Defense Directive No. 5220.22-M, supra, it is advisable to specifically, by Board Resolution, transfer authority to exercise management control and supervision over security of classified information protected pursuant to executive order 12958, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, and disclosed to the University, to a Security Executive Committee composed of the University President, the University Provost, the University Vice President for Research and the University Facility Security Officer; and

**WHEREAS**, the University President, the University Provost, the University Vice President for Research and the University Facility Security Officer have been processed for a personnel security clearance for access to classified information to the level of the facility security clearance to be granted to the University, as provided for National Industrial Security Program established by Executive Order 12829.

**NOW THEREFORE, BE IT RESOLVED BY THE KANSAS BOARD OF REGENTS, AS FOLLOWS:**

**SECTION 1.** The Board hereby transfers authority to exercise management control and supervision over security of classified information protected pursuant to Executive Order 12958, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, and disclosed to the University, to the University Security

Executive Committee. This transfer includes responsibility over all matters involving the security of such classified information in the possession of the University.

**SECTION 2.** The University Security Executive Committee to which the Board transfers authority under Section 1 shall consist of four members, each of whom have been processed for a personnel security clearance for access to classified information to the level of the facility clearance granted to the University. The four members shall be the following individuals, or their successors once cleared:

- President, Kirk H. Schulz
- Provost, April C. Mason
- Vice President for Research, Ronald W. Trewyn
- Facility Security Officer, Craig A. Beardsley

**SECTION 3.** The following members of the Kansas Board of Regents agree that they shall not require, shall not have, and can be effectively excluded from, access to all classified information protected pursuant to executive order 12958, as amended, its successor or predecessor orders, and the atomic energy act of 1954, as amended, that is disclosed to the University and will not knowingly take action to affect adversely the policies and practices of the University in the performance of classified contracts of the Department of Defense, or associated User Agencies with the National Industrial Security Program, awarded to the University.

- Daniel Shane Bangerter
- Ann M. Brandau Murguia
- Mildred A. Edwards
- Timothy R. Emert
- Fred J. Logan, Jr.
- Arthur Edwin McKechnie
- Robba Addison Moran
- Helen H. Van Etten
- Kenneth A. Wilk

**CERTIFICATE**

We, the undersigned Chair and President and CEO of the Kansas Board of Regents (the "Board"), hereby certify that the foregoing Resolution was lawfully adopted by the Board at its meeting held on September 18, 2013.

**KANSAS BOARD OF REGENTS**

(SEAL)

By \_\_\_\_\_  
Fred Logan, Chair

**ATTEST:**

By \_\_\_\_\_  
Andy Tompkins, President and CEO

#### 4. Adopt Updated Resolution Transferring Board's Authority to Exercise Management Control Over Security of Certain Classified Information of the KU Secure Research Facility to a Secure Executive Committee – KU

##### Summary and Staff Recommendation

*The University of Kansas requests that the Board again consider adopting a Resolution to preclude the Regents from exercising management control over classified information that is accessible to the University under U.S. government-funded projects subject to national security controls at the Secret level, and transferring such control to a University Security Executive Committee. The Board first adopted a Resolution for this KU Secure Research Facility at its January 2013 meeting, accompanied by a requirement for annual feedback from the Security Executive Committee regarding its activities. At its March 2009 meeting, the Board adopted a similar Resolution in support of Kansas State University's pursuit of the Biosecurity Research Institute project. That Resolution was also accompanied by a requirement for annual feedback from the Security Executive Committee regarding its activities. Adoption of such a Resolution (and updating it as new Regents take office) is necessary in order to exclude the Regents from a federal law requirement that they each individually obtain the Personnel Security Clearance necessary to access Secret Information.*

##### Background

The University of Kansas Center for Research, Inc. ("KUCR"), the non-profit affiliate of the University created to administer sponsored projects, has been awarded a contract to develop certain information technology for the U.S. government and which, as the project progresses, requires classification at the Secret level for national security. This project presents the University with a critical and generally unavailable opportunity to obtain Facility Security Clearance ("FCL"), a necessary status for handling certain classified materials. Aside from opening the door to additional funding sources, FCL will 1) be instrumental in attracting and retaining key faculty in fields where cutting edge research requires security controls; 2) broaden career opportunities for advanced students and trainees; 3) enhance potential to grow high-tech industry in Kansas; and 4) strengthen the State of Kansas' contributions to national security. One of the Department of Defense ("DoD") requirements for FCL is that all officials with management authority over KUCR, or over policies regarding documents housed at or accessible to the University, either obtain Personnel Security Clearance or be excluded by the DoD from this requirement. Because Kansas law gives the Board of Regents governing authority over the state universities and the universities' contracts, the DoD has determined that members of the Board of Regents are officials who either must obtain a clearance or delegate their management authority.

Personnel Security Clearance for this particular project and type of classified information (Secret) requires a background investigation that is very involved. This type of investigation usually takes several weeks to complete and requires responding to a 127-page security questionnaire, which federal agents then use to conduct a comprehensive review of criminal, civil, credit, local agency checks, education verification, employment verification, social security identity verification, and other reviews to determine any dependencies or involvement with persons or entities deemed to be a potential threat to U.S. intelligence. This type of clearance must be renewed every ten years.

To be excluded from the Personnel Security Clearance requirement, the DoD requires adoption of a Resolution that transfers authority to exercise management control and supervision over security of certain classified information to a University Security Executive Committee. In this case, the DoD has determined that the Security Executive Committee must include the University of Kansas Chancellor, Provost and Executive Vice Chancellor, Vice Chancellor for Research and Graduate Studies, Vice Provost for Administration and Finance, and Facility Security Officer, and their successors, each of whom will be required to undergo Personnel Security Clearance requirements. The Resolution must be updated each time new Regents take office. Even if the Board adopts the Resolution to exclude Regents from the more extensive background investigation requirement, a few checks are still required due to the Board's authority to set policy for the University. These checks are much more limited, however, requiring only a record check through the National Crime Information Center and the

Terrorist Watch List, and social security numbers will be compared to names to be sure there is a match (identity verification).

When faced with similar DoD requirements, the Boards of Regents of Arizona, the Texas A&M University System, Texas Tech University System and the University of California each chose to adopt resolutions. The Arizona Board of Regents and the Board of Regents of the Texas A&M University System each designated one Regent as a member of the relevant management teams, thus requiring clearance for that one Regent, and excluded all the other Regents. The Board of Regents of the Texas Tech University System excluded all of the Regents from clearance. The Board of Regents of the University of California adopted a resolution providing that the Board Chair, a minimum of a quorum of the Board, and the Board CEO would all serve as members of its management team would be processed for clearance. Just one Regent was excluded from the requirement.

In March of 2009, this Board first adopted a Resolution of this nature, allowing Kansas State University to move forward to seek Facility Security Clearance. That Resolution excluded all Regents from clearance requirements rather than appointing one or more to be on the University Security Executive Committee, and was most recently updated in September of 2011. The Board first adopted a Resolution for the KU Secure Research Facility at its January 2013 meeting.

### **Summary and Staff Recommendation**

If the Board desires the University of Kansas's continuance of the project and to be excluded from Personnel Security Clearance requirements that accompany the FCL process, the Board must adopt a Resolution that transfers its management control over the classified information that may become available to individuals at the University. The Resolution is set forth below, and it provides that such authority would then reside in a Security Executive Committee comprised of the Chancellor, Provost and Executive Vice Chancellor, Vice Chancellor for Research and Graduate Studies, Vice Provost for Administration and Finance, and Facility Security Officer for the University of Kansas.

Alternatively, the Board could decide to exclude some of its members and place others on the Security Executive Committee, place a Board staff member on the Committee, or any combination thereof.

Staff recommends that the Board adopt the Resolution set forth below, thereby transferring Board authority to exercise management control and supervision over classified information that is, or may become, accessible to University of Kansas researchers. Staff bases this recommendation on the following: 1) The Board has already, pursuant to K.S.A. 76-712 and Board Policy, delegated responsibility for administration of the affairs of the University, including management of records and other information, to the Chancellor of the University; 2) the Chancellor of the University is to be a member of the Security Executive Committee; 3) the remaining members of the Security Executive Committee are employees of the University; 4) a Regent participating on the Security Executive Committee would not necessarily have access to classified information directly, but rather have only such information as is necessary to make management decisions regarding the security of the information; 5) a Regent participating on the Security Executive Committee could not report any specific knowledge of classified information to other members of the Board; 6) the Board has already adopted such a resolution for K-State; and 7) the Resolution is not irrevocable – if at any time the Board decides the arrangement is unworkable, it may reconsider, amend the Resolution, and place one or more Regents or a Board staff member on the Security Executive Committee. The selected Regent or staff member would then be subject to the Personnel Security Clearance requirements.

It is also recommended that the Board continue to require annual feedback from the Security Executive Committee regarding its activities.

**Proposed Resolution**

**A RESOLUTION OF THE KANSAS BOARD OF REGENTS TO TRANSFER AUTHORITY TO EXERCISE MANAGEMENT, CONTROL, AND SUPERVISION OVER SECURITY OF CLASSIFIED INFORMATION PROTECTED PURSUANT TO EXECUTIVE ORDER 12958, AS AMENDED, ITS SUCCESSOR OR PREDECESSOR ORDERS, AND THE ATOMIC ENERGY ACT OF 1954, AS AMENDED, AND IN THE POSSESSION OF THE UNIVERSITY OF KANSAS; SUCH AUTHORITY TO BE TRANSFERRED TO A LEGALLY CONSTITUTED SECURITY EXECUTIVE COMMITTEE COMPOSED OF THE UNIVERSITY OF KANSAS CHANCELLOR, THE UNIVERSITY OF KANSAS PROVOST AND EXECUTIVE VICE CHANCELLOR, THE UNIVERSITY OF KANSAS VICE CHANCELLOR FOR RESEARCH AND GRADUATE STUDIES, THE UNIVERSITY OF KANSAS VICE PROVOST FOR ADMINISTRATION AND FINANCE, AND THE UNIVERSITY OF KANSAS FACILITY SECURITY OFFICER.**

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**WHEREAS**, the Kansas Board of Regents (the “Board”) is vested under the constitution and laws of the State of Kansas with supervision and control over the University of Kansas (the “University”) and is authorized under such laws to adopt this Resolution and perform, execute and carry out, or cause to be performed, executed and carried out, the powers, duties and obligations of the Board under this Resolution in connection with the University’s operation as a Contractor pursuant to Department of Defense Directive No. 5220.22-M, “National Industrial Security Program Operating Manual,” dated February 28, 2006; and

**WHEREAS**, the Board has, pursuant to K.S.A. 76-712, delegated responsibility for administration of the affairs of the University to the chief executive officer (Chancellor) of the University; and

**WHEREAS**, the Defense Security Service and the Board have heretofore determined that, in order for the University to obtain Facility Security Clearance pursuant to Department of Defense Directive No. 5220.22-M, *supra*, it is advisable to specifically, by Board Resolution, transfer authority to exercise management, control, and supervision over security of classified information protected pursuant to Executive Order 12958, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, and disclosed to the University, to a Security Executive Committee composed of the University Chancellor, the University Provost and Executive Vice Chancellor, the University Vice Chancellor for Research and Graduate Studies, the University Vice Provost for Administration and Finance, and the University Facility Security Officer; and

**WHEREAS**, the University Chancellor, the University Provost and Executive Vice Chancellor, the University Vice Chancellor for Research and Graduate Studies, the University Vice Provost for Administration and Finance, and the University Facility Security Officer will be processed for personal security clearance for access to classified information to the level of the facility security clearance to be granted to the University as provided by the National Industrial Security Program established by Executive Order 12829.

**NOW THEREFORE, BE IT RESOLVED BY THE KANSAS BOARD OF REGENTS, AS FOLLOWS:**

**SECTION 1.** The Board hereby transfers authority to exercise management, control, and supervision over security of classified information protected pursuant to Executive Order 12958, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, and disclosed to the University, to the University Security Executive Committee. This transfer includes responsibility over all matters involving the security of such classified information in the possession of the University.

**SECTION 2.** The University Security Executive Committee to which the Board transfers authority under Section 1 shall consist of five members, each of whom will be processed for a personal security clearance for access to classified information to the level of the facility clearance granted to the University. The five members shall be the following individuals, or their successors once cleared:

- Chancellor, Bernadette Gray-Little
- Provost and Executive Vice Chancellor, Jeffrey S. Vitter
- Vice Chancellor for Research and Graduate Studies, Steven F. Warren
- Vice Provost for Administration and Finance, Diane H. Goddard
- Facility Security Officer, Susan E. MacNally

**SECTION 3.** The following members of the Kansas Board of Regents agree that they shall not require, shall not have, and can be effectively excluded from, access to all classified information protected pursuant to Executive Order 12958, as amended, its successor or predecessor orders, and the Atomic Energy Act of 1954, as amended, that is disclosed to the University and will not knowingly take action to adversely affect the policies and practices of the University in the performance of classified contracts of the Department of Defense, or associated User Agencies with the National Industrial Security Program, awarded to the University.

- Daniel Shane Bangerter
- Ann M. Brandau Murguia
- Mildred A. Edwards
- Timothy R. Emert
- Arthur Edwin McKechnie
- Fred J. Logan, Jr.
- Robba Addison Moran
- Kenneth A. Wilk

**CERTIFICATE**

We, the undersigned Chair and President and CEO of the Kansas Board of Regents (the “Board”), hereby certify that the foregoing Resolution was lawfully adopted by the Board at its meeting held on September 18, 2013.

KANSAS BOARD OF REGENTS

(SEAL)

By \_\_\_\_\_  
Fred Logan, Chair

ATTEST:

By \_\_\_\_\_  
Andy Tompkins, President and CEO

**5. Amend Annual and Multiple Year Appointment Section of Board Policy Manual to Add Clinical and Educator Tracks at the University of Kansas Medical Center – KU**

**Summary and Staff Recommendation**

*The University of Kansas requests a revision to the Board Policy Manual regarding Annual and Multiple Year Appointments to add authority for multiple year appointments to a Clinical Track and Educator Track at the Medical Center. Both would be non-tenure tracks, with a one-time option for moving from the non-tenure track to tenure track, or vice versa, for full-time appointees. Staff recommends approval.*

**Background**

The current board policy limits multiple year appointments at the University of Kansas Medical Center (KUMC) to persons appointed to the Clinical Scholar Track. The University would like to expand the opportunities for multiple year appointments at the Medical Center to include two more options, the Clinical Track and the Educator Track. Both would be non-tenure tracks, with a one-time, one-way option of moving from the non-tenure track to tenure track, or vice versa.

Specific reasons for requesting this revision to the policy include:

- The increased complexity of clinical disciplines makes it difficult to teach up-to-date material, offer cutting-edge patient/client care within a specialty, and maintain a research program.
- The need for flexibility in appointing faculty particularly suited to designing and maintaining clinical and nonclinical programs.
- The need to attract and retain outstanding clinical and nonclinical faculty.
- The need to be competitive and to fulfill KUMC’s mission, which includes the development of distributed education at the Salina and Wichita campuses.

**Proposed Revision to Board Policy**

Chapter II, Section C.

2. APPOINTMENTS

...

b. Faculty and Staff

...

vi. Annual and Multiple Year Appointments

(1) Except as provided in this section, all appointments of unclassified non-tenure track and non-tenured personnel shall be annual. Every appointment of more than one year shall be subject, on an annual basis, to appropriations being provided by the Kansas Legislature.

(2) University of Kansas Medical Center ~~Clinical Scholar~~ Tracks

(a) Clinical Scholar Track:

The University of Kansas Medical Center may employ and appoint personnel with clinical responsibilities to full-time, non-tenure track positions as determined to be in the best interest of

the Medical Center by the Chancellor. A component of the clinical appointment may include teaching. Contracts shall be renewable and the lengths shall be: Instructor, one year; Assistant Professor, one to three years; Associate Professor and Professor, three years. Three year contracts may be rolling contracts that, unless otherwise specified, annually shall roll over to create a new three-year term. The University may terminate a rolling contract by giving notice, prior to June 30th of any year, that the contract will terminate at the end of the then current contract term. Salary shall be determined each year by the availability of funds and by merit, which includes, but is not limited to, productivity. Contracts may be terminated by mutual agreement of the faculty member and the University. Prior to the expiration of the appointment, and except as provided above with respect to a rolling appointment contract, the University may only terminate the contract for cause, including loss of clinical privileges or loss of clinical employment with practice corporation or foundation, or financial exigency.

(b) Clinical Track:

The University of Kansas Medical Center may employ and appoint personnel with primarily clinical responsibilities to part-time or full-time non-tenure track positions as determined to be in the best interest of the Medical Center by the Chancellor. A component of the clinical appointment may include teaching. Initial contracts for appointments on this track shall range from one to three year terms and shall be renewable. This Clinical Track includes four ranks: Clinical Instructor, Clinical Assistant Professor, Clinical Associate Professor and Clinical Professor. Criteria for promotion in this track are specific to the applicable school within the Medical Center. The University may terminate a contract by giving notice, prior to June 30th of any year that the contract will terminate at the end of the current contract term. Salary shall be determined each year by the availability of funds and by merit, which includes, but is not limited to, productivity. Contracts may be terminated by mutual agreement of the faculty member and the University. Prior to the expiration of the appointment, the University may only terminate the contracts for cause, including loss of clinical privileges or loss of clinical employment with practice corporation or foundation, or financial exigency.

(c) Educator Track:

The University of Kansas Medical Center may employ and appoint personnel to the Educator Track whose teaching or administrative responsibilities related to medical or healthcare education equal or exceed seventy percent of their total effort in their responsibilities with the University. Appointments may be part-time or full-time, non-tenure track positions as determined to be in the best interest of the Medical Center by the Chancellor. Initial contracts for appointments on this track shall range from one to three years and shall be renewable. The Educator Track includes four ranks: Education Instructor, Education Assistant Professor, Education Associate Professor and Education Professor. Criteria for promotion in this track are specific to the applicable school within the Medical Center. The University may terminate a contract by giving notice, prior to June 30th of any year that the contract will terminate at the end of the current contract term. Salary shall be determined each year by the availability of funds and by merit, which includes, but is not limited to, productivity. Contracts may be terminated by mutual agreement of the faculty member and the University. Prior to the expiration of the contract, the University may only terminate the contract for cause, including loss of clinical privileges, if any, or loss of clinical employment with practice corporation or foundation, if any, or financial exigency.

(d) Transfer Between Appointment Categories

Full-time faculty members may apply for a one-time, one-way transfer between appointment categories (tenure track, non-tenure track). Upon mutual agreement, transfers from the tenure track to the non-tenure track can may be made prior to but no later than the end of the fifth year of employment. For transfers from the non-tenure track to the tenure track, time and title in the non-tenure track does not count toward the probationary period to obtain tenure. Once a transfer from the non-tenure track to the tenure track has occurred, the guidelines for earning tenure apply. Any such appointments must be made in specific compliance with parameters approved by the Kansas Board of Regents. ~~This subsection applies only to full-time faculty at the University of Kansas Medical Center.~~

## (3) Kansas State University Clinical Track Faculty

Kansas State University may appoint clinical faculty to full-time or part-time, non-tenure track positions as determined by the President to be in the best interest of the University. The primary responsibility for persons on these appointments will be teaching and clinical service. A component of the clinical appointment may include opportunity for scholarly achievement.

Contracts shall be renewable and the titles and lengths shall be: clinical assistant professor, one year; clinical associate professor, three years; and clinical professor, five years. Salary will be determined each year by availability of funds and by merit, which includes, but is not limited to, productivity. The University may terminate the contract prior to the expiration of the appointment, only for cause or financial exigency. Notice of non-renewal of the three-year contract and the five-year contract must be given at least 12 months before the expiration of the contract. Faculty members may apply for a one-time, one-way transfer between appointment categories (tenure track, non-tenure track). Once a transfer from non-tenure track to tenure track has occurred, the guidelines for earning tenure apply. Time and title in the non-tenure track does not count toward the probationary period to obtain tenure. Any such appointments must be made in specific compliance with parameters approved by the Kansas Board of Regents.

## (4) Division I Athletic Directors and Coaches:

Any athletic director or coach of a division I state university may hold a multiple year appointment when the chief executive officer of the university determines such appointment to be in the best interest of the university. Salary shall be determined each year by availability of funds and by merit.

**Recommendation**

Staff recommends approval of the proposed revision of Chapter II, Section C.2. of the *Board Policy Manual*, to allow the University of Kansas Medical Center to offer clinical track and educator track positions in accordance with the proposed policy amendments.

## CONSENT AGENDA

### VI. Executive Session

Board of Regents – Personnel Matters Relating to Non-Elected Personnel

### VII. Introductions and Reports

A. *Introductions*

B. *Report from System Council of Presidents*

President Heilman

C. *Report from Washburn University*

President Farley

### VIII. Approval of Consent Agenda

A. *Academic Affairs*

#### 1. Act on Requests for Additional Degree Granting Authority for:

**Gary Alexander,  
VP, Academic Affairs**

a) **Strayer University**

b) **National American University**

c) **Walden University**

d) **Full Sail University**

#### Staff Recommendation

*The following institutions request approval for additional degree granting authority: (1) Strayer University, (2) National American University, (3) Walden University, and (4) Full Sail University. After a thorough review of staff qualifications, record keeping systems, coursework, materials, website platforms, extended studies, and campuses, the listed institutions demonstrate they meet and maintain compliance with all of the statutorily imposed requirements described below. Staff recommends approval for additional degree granting authority.*

#### Summary of Institution Requirements

The Private and Out-of-State Postsecondary Educational Institution Act (Act) requires private and out-of-state postsecondary educational institutions to obtain Certificates of Approval from the Kansas Board of Regents (Board) in order to lawfully “operate” in Kansas. This Act not only covers “brick and mortar” schools having a physical presence within Kansas but also schools that offer or provide on-line distance education to Kansans who remain in Kansas while receiving that education.

To qualify for a Certificate of Approval, an institution operating in Kansas subject to the Act must meet the standards established by the Act. In reviewing schools to determine if they meet the statutory standards, Board staff requires and reviews substantial documentation and evidence presented to demonstrate compliance of the schools to ensure proper facilities (with site reviews), equipment, materials, and adequate space are available to meet the needs of the students. A recent financial statement, proof of accreditation, evidence of compliance with local, county, state and national safety codes, enrollment agreements, copies of advertisements, schedules of tuitions and fees, and refund policies are reviewed by KBOR staff. Schools are also required to provide descriptions of their programs and courses, including class syllabi, clinical or externship contracts, instructor credentials; a statement of the objectives of the programs; and qualifications of administrators and owner information.

**Institution Requests:****Strayer University**

The Kansas Board of Regents first approved Strayer University for degree granting authority in January of 2012. Strayer University was founded in 1892 in Maryland as Strayer's Business College of Baltimore City. The school later moved to Washington D.C. In 1970 the school was licensed to grant Bachelor of Science degrees and offer programs online in 1996. Today Strayer University serves more than 50,000 students across the United States and around the world at 100 campus locations and online. Currently, Strayer University is approved by the Kansas Board of Regents to offer 30 programs online at the associate, bachelor and master level.

Graduation rate data are based on undergraduate students who enrolled full-time and have never enrolled in college before. This may not represent all undergraduates who attend this institution. The U.S. Department of Education reports that three (3) percent of entering students at Strayer University were counted as "full-time, first-time" in 2011 with a graduation rate of 15% and a 13.9% federal student loan default rate.

Strayer University is accredited by the Middle States Commission on Higher Education. The Middle States Commission on Higher Education is an institutional accrediting agency recognized by the U.S. Secretary of Education and the Council for Higher Education Accreditation. This accreditation, according to K.S.A. 74-32,168 of the Postsecondary Educational Institution Act, may be accepted as evidence of compliance with the statutory standards for approval.

**Degrees Requested by Strayer University for Approval:**

- Master of Science in Information Assurance

**National American University**

The Kansas Board of Regents first approved National American University (NAU) in October 2000. NAU has campus locations in Overland Park, North Kansas City, MO and two campuses in Wichita. The university was founded in South Dakota in 1941, and now has campuses located throughout the United States. The university began offering online coursework via the internet to students across the United States and internationally in 1996. The program requested will be offered at the Overland Park campus location. The Overland park campus is currently approved by the Kansas Board of Regents to offer 39 programs at the associate and bachelor level.

Graduation rate data are based on undergraduate students who enrolled full-time and have never enrolled in college before. This may not represent all undergraduates who attend this institution. The U.S. Department of Education reports that four (4) percent of entering students at National American University – Overland Park were counted as "full-time, first-time" in 2011 with a graduation rate of 29% and a 22.9% federal student loan default rate.

National American University is accredited by the Higher Learning Commission, a United States Department of Education approved accrediting agency, and it is a member of the North Central Association of Colleges and Schools. This accreditation, according to K.S.A. 74-32,168 of the Postsecondary Educational Institution Act, may be accepted as evidence of compliance with the statutory standards for degree granting approval.

**Degrees Requested by National American University for Approval:**

- Bachelor of Science in Organizational Leadership

**Walden University**

Walden University was first approved by the Kansas Board of Regents in June of 2013. Walden University was founded in 1970 by two New York teachers, Bernie and Rita Turner, for working adults to pursue doctoral degrees. Headquartered in Minneapolis Minnesota, today Walden University offers programs at the bachelor,

master and doctoral levels in areas including Computer Technology, Nursing, Psychology, and Management. Walden University is currently approved by the Kansas Board of Regents to offer 41 programs at the bachelor and master level.

Graduation rate data are based on undergraduate students who enrolled full-time and have never enrolled in college before. Walden University did not admit full-time, first-time undergraduate level students in the cohort year collected by the U.S. Department of Education; therefore graduation rate information was not reported. The U.S. Department of Education reports a 4.2% Federal student loan default rate.

Walden University is accredited by the North Central Association of the Higher Learning Commission, an institutional accrediting agency recognized by the U.S. Secretary of Education and the Council for Higher Education Accreditation. This accreditation, according to K.S.A. 74-32,168 of the Postsecondary Educational Institution Act, may be accepted as evidence of compliance with the statutory standards for approval.

**Degrees Requested by Walden University for Approval:**

- Bachelor of Science in Child Development
- Bachelor of Science in Criminal Justice
- Bachelor of Science in Educational Studies
- Bachelor of Science in Forensic Psychology
- Bachelor of Science in Health Studies
- Bachelor of Science in Human Services
- Bachelor of Science in Healthcare Management
- Bachelor of Science in Instructional Design and Technology
- Bachelor of Science in Interdisciplinary Studies
- Bachelor of Science in Political Science and Public Administration
- Bachelor of Science in Psychology
- Bachelor of Science in Public Health
- Executive Master of Business Administration
- Master of Science in Accounting
- Master of Science in Accounting and Management
- Master of Science in Addition Counseling
- Master of Science in Career Counseling
- Master of Science in Clinical Research Administration
- Master of Science in Criminal Justice
- Master of Science in Criminal Justice Leadership and Executive Management
- Master of Science in Early Childhood Studies
- Master of Science in Education
- Master of Science in Emergency Management
- Master of Science in Forensic Psychology
- Master of Science in Health Informatics
- Master of Science in Higher Education
- Master of Science in Human Resource Management
- Master of Science in Human Services
- Master of Science in Instructional Design and Technology
- Master of Science in Leadership
- Master of Science in Management
- Master of Science in Marriage, Couple, and Family Counseling
- Master of Science in Mental Health Counseling
- Master of Science in Nonprofit Management and Leadership

- Master of Science in Project Management
- Master of Science in Psychology
- Master of Arts in Teaching
- Master of Business Administration
- Master of Healthcare Administration
- Master of Information Systems Management
- Master of Public Administration
- Master of Public Health
- Master of Public Policy
- Master of Science in Nursing
- Doctor of Business Administration
- Doctor of Education
- Doctor of Nursing Practice
- Doctor of Philosophy in Counselor Education and Supervision
- Doctor of Philosophy in Education
- Doctor of Philosophy in Health Services
- Doctor of Philosophy in Human Services
- Doctor of Philosophy in Management
- Doctor of Philosophy in Psychology
- Doctor of Philosophy in Public Health
- Doctor of Philosophy in Public Policy and Administration

#### **Full Sail University**

Full Sail University was first approved by the Kansas Board of Regents for degree granting authority in December of 2011. Full Sail University is a for-profit institution originally established in Ohio in 1979 with a branch campus in Orlando, FL. The University permanently moved to Orlando, FL in 1980. The curriculum used for Full Sail University Online is generated utilizing the same educators and advisory boards as campus-based programs. Online students at Full Sail utilize much of the same software and creative tools students use in campus-based programs. Full Sail University is currently approved by the Kansas Board of Regents to offer 22 programs at the bachelor and master level.

Graduation rate data are based on undergraduate students who enrolled full-time and have never enrolled in college before. This may not represent all undergraduates who attend this institution. The U.S. Department of Education reports a graduation rate of 80% and a 11.8% federal student loan default rate for Full Sail University.

Full Sail University is accredited by the Accrediting Commission of Career Schools and Colleges. The Accrediting Commission of Career Schools and Colleges is an institutional accrediting agency recognized by the U.S. Secretary of Education and the Council for Higher Education Accreditation. This accreditation, according to K.S.A. 74-32,168 of the Postsecondary Educational Institution Act, may be accepted as evidence of compliance with the statutory standards for approval.

#### **Degrees Requested by Full Sail University for Approval:**

- Bachelor of Science in Software Development
- Master of Science in Mobile Gaming
- Master of Science in Business Intelligence

- 2. Act on Requests for Degree and Certificate Program Submitted by Manhattan Area Technical College** **Blake Flanders, VP, Workforce Development**

### Summary and Staff Recommendation

*Each month community colleges and technical colleges submit requests for the approval of new certificate and degree programs. The Board office received a request from Manhattan Area Technical College to offer an associate of applied science degree and a technical certificate in Facility Maintenance Technology. The program submitted addressed all criteria requested and was subject to the 14 day comment period required by policy. The program was reviewed by the Postsecondary Technical Education Authority and is recommended for approval.*

### Background

Community colleges and technical colleges submit requests for new certificate and degree programs each month utilizing forms approved by staff. Criteria addressed during the application process include, but are not limited to, the following:

- Student and employer demand for the program
- Current and projected job openings and anticipated wages
- Level of program duplication across institutions, based on Classification of Instructional Program (CIP) code, and any efforts to collaborate to provide the needed program
- Rationale for why collaboration is not a viable option and/or need for a duplicative program
- Program description and designation of required and elective courses
- Measurable program outcomes and course competencies
- Process and frequency for review of program content, level of program success, and process for addressing any areas of concern
- Any specialized accreditation required and/or available for the proposed program
- Faculty qualifications and proposed student to faculty ratio
- Description of facilities and equipment needed and available
- Projected program costs and designation of adequate resources
- Membership of a steering/advisory committee for the program
- Approval by institutional academic committee and local governing board

### Description of Proposed Programs

**Manhattan Area Technical College** requests approval for the following programs:

#### Facility Maintenance Technology—AAS degree/65 credit hours; Technical Certificate/38 credit hours

The proposed program prepares individuals to repair and maintain electrical and mechanical systems and physical structures in residential, commercial, and industrial facilities. Facility maintenance technicians often are hired based on existing skills in a single area (such as electrical, HVAC, or plumbing) and then cross-trained in other maintenance fields. The proposed program is designed from a multi-discipline maintenance approach utilizing existing and new courses to provide instruction and hands-on opportunities for students to acquire skills related to heating, ventilation, and air conditioning; basic carpentry; basic electrical wiring and troubleshooting; and basic plumbing. The associate degree level allows students to focus on either residential or industrial applications and adds instruction in motor controls and electronic environmental control systems, boiler maintenance, and basic computer networking.

The U.S. Occupational Outlook Handbook (U.S. DOL/Bureau of Labor Statistics) categorizes employment of general maintenance and repair workers as about average (around 11%) with a median annual wage of \$34,736

or about \$16.70 per hour. The long-term growth projections by the Kansas Department of Labor are approximately 9% with a median annual wage of \$39,202 or about \$18.76 per hour.

Responses from a survey of local business owners in the Manhattan area indicated at least 48 positions would need to be filled within the next three years, and that finding staff replacements and/or additional full-time employees were major concerns of these respondents. Letters of support from three local businesses indicated their willingness to support the proposed program by providing opportunities for job shadowing and on-the-job training; guest instructors to teach specific skills, methods, and equipment; donating equipment and recruiting and hiring program graduates.

Other programs, with the same CIP code, are currently offered by the following institutions: Flint Hills Technical College (AAS and Technical Certificate); Washburn Institute of Technology (technical certificate); Kansas City Kansas Community College (technical certificate).

MATC has pursued collaboration with both Flint Hills Technical College and Washburn Institute of Technology to the extent feasible. Both Flint Hills and Washburn Tech have acquired equipment, trainers, and other resources available for distance delivery through the use of specialized trailers. Initially, MATC will utilize these resources to introduce students to programmable logic controllers and electrical troubleshooting either by joining classes within the region (joint scheduling) or by renting trainers as needed. When availability of these resources becomes more difficult, MATC will acquire their own trainers for instruction. Letters from Flint Hills and Washburn Tech supporting MATC's proposed program were included in the program application materials.

Initial implementation costs are minimal (\$15,000) and will be used to support four new courses to be taught by adjunct instructors. The remaining courses during the first year will utilize existing courses, facilities, full-time faculty in related disciplines, equipment, materials, and classrooms. First-year costs will be supported through tuition/ fees and student course fees. Planned costs for full implementation (second year of the program) are \$85,100 to support one full-time and two adjunct instructors, additional equipment, instructional and course supplies. Second-year costs will be supported through tuition/fees, student course fees, capital outlay and Perkins grant funding.

The proposed program was subject to the 14-day comment period during which no letters of comment were received.

### **Staff Recommendation**

The new program request submitted by Manhattan Area Technical College for an AAS degree and a technical certificate in Facility Management Technology has been reviewed by the Postsecondary Technical Education Authority and is recommended for approval.

## DISCUSSION AGENDA

### IX. Consideration of Discussion Agenda

#### A. Academic Affairs

#### 1. Act on Request for New Degree Granting Authority for Northcentral University

Regent Moran

**Gary Alexander,**  
VP, Academic Affairs

#### Staff Recommendation

*Northcentral University requests approval for new degree granting authority. After a thorough review of staff qualifications, record keeping systems, coursework, materials, extended studies delivery, and online platforms, the institution demonstrates it meets and complies with all statutorily imposed requirements described below. Staff recommends approval for new degree granting authority.*

#### Summary of Institution Requirements

The Private and Out-of-State Postsecondary Educational Institution Act (Act) requires private and out-of-state postsecondary educational institutions to obtain Certificates of Approval from the Kansas Board of Regents (Board) in order to lawfully “operate” in Kansas. This Act not only covers “brick and mortar” schools having a physical presence within Kansas but also schools that offer or provide on-line distance education to Kansans who remain in Kansas while receiving that education.

To qualify for a Certificate of Approval, an institution operating in Kansas subject to the Act must meet the standards established by the Act. In reviewing schools to determine if they meet the statutory standards, Board staff requires and reviews substantial documentation and evidence presented to demonstrate compliance of the schools to ensure proper facilities (with site reviews), equipment, materials, and adequate space are available to meet the needs of the students. A recent financial statement, proof of accreditation, evidence of compliance with local, county, state and national safety codes, enrollment agreements, copies of advertisements, schedules of tuitions and fees, and refund policies are reviewed by KBOR staff. Schools are also required to provide descriptions of their programs and courses, including class syllabi, clinical or externship contracts, instructor credentials; a statement of the objectives of the programs; and qualifications of administrators and owner information.

#### Institution Request

##### Northcentral University

Northcentral University (NCU) was founded in 1996 by Dr. Donald Hecht, founder of California Southern University. Located in Prescott Valley, Arizona, Northcentral University provides distance education at the bachelor, master and doctoral level, offering programs in business, technology, education, psychology and marriage and family sciences. In July of 2009, Fort Hays State University (FHSU) and NCU signed a “Transfer and Articulation Agreement,” which allows a seamless transfer of MBA and other coursework from FHSU into NCU’s doctoral programs, including the Doctorate of Business Administration and the PhD in Business.

Graduation rate data are based on undergraduate students who enrolled full-time and have never enrolled in college before. Northcentral University did not admit full-time, first-time undergraduate level students in the cohort year collected by the U.S. Department of Education; therefore graduation rate information was not reported. The U.S. Department of Education reports a 12.5% federal student loan default rate.

Northcentral University is accredited by the North Central Association of the Higher Learning Commission, an institutional accrediting agency recognized by the U.S. Secretary of Education and the Council for Higher

Education Accreditation. This accreditation, according to K.S.A. 74-32,168 of the Postsecondary Educational Institution Act, may be accepted as evidence of compliance with the statutory standards for approval.

**Degrees Requested by Northcentral University for Approval:**

- Bachelor of Business Administration
- Bachelor of Education
- Bachelor of Arts in Psychology
- Master of Business Administration
- Master of Education
- Master of Arts in Psychology
- Master of Arts in Marriage and Family Therapy
- Doctor of Business Administration
- Doctor of Education
- Doctor of Philosophy in Business Administration
- Doctor of Philosophy in Education
- Doctor of Philosophy in Psychology
- Doctor of Philosophy in Marriage and Family Therapy

*B. Presentation*

**1. Receive Update on Fort Hays State University's  
Master Plan**

**President Hammond**

**Background**

*Fort Hays State University has completed work on the comprehensive update to its master plan. The architectural firm of Gould Evans began work in June 2012, made numerous trips to campus, interviewing various representatives of campus and the community of Hays. With input and direction from the Master Plan Committee appointed by President Hammond work was completed in August of 2013.*

*Representatives of Gould Evans conducted focus groups, open meetings and individual interviews as a part of the process to determine facility needs, building conditions, expectations for growth, and the overall priorities of the University. The strategic plan was also reviewed to insure the master plan synchronized with the long term goals of the University. President Hammond will present the plan and a final report is available for review.*

C. *Fiscal Affairs & Audit*

Regent McKechnie  
**Theresa Schwartz,**  
**Associate General Counsel**

**1. Act on Proposed Amendments to Memorandum of Agreement between Fort Hays State University and the American Association of University Professors (AAUP) – FHSU**

**Summary and Staff Recommendation**

*Pursuant to the provisions of the Kansas Public Employer-Employee Relations Act, Fort Hays State University and the Fort Hays State University chapter of the American Association of University Professors met and conferred during the spring semester of 2013, reached agreement on proposed amendments, and now seek the Board’s approval of the proposed amendments to Article I (Term) and Article IV (Salary) of the current Agreement between the University and AAUP.*

*Board Staff has reviewed the proposed amendments to the Agreement for compliance with Board policies, and state and federal law. Staff recommends approval of the amendments to the Agreement and authorizing the Chair to execute documents associated with the amendments on behalf of the Board.*

**Background**

First enacted in 1972, the Public Employer-Employee Relations Act (PEERA) requires that State agencies meet and confer with their employees’ recognized bargaining units when the parties are negotiating the terms and conditions of employment. In 1984 the Kansas Supreme Court held that, with regard to state university negotiations under the PEERA, the Kansas Board of Regents is the employer as well as the appropriate governing body. Thus, the Board “must approve any proposed agreement in order to make it binding and effective.”<sup>3</sup>

Representatives from Fort Hays State University and the Fort Hays State University Chapter of the American Association of University Professors conducted meet and confer sessions during the spring semester of 2013 and as a result the parties have agreed to amend specified terms contained in Articles I and IV of the Memorandum of Agreement (MOA).

The amendment to Article I would extend the term of MOA for another three years (2014-2016).

The new provisions in Article IV provide for additional salaries totaling \$669,000, which will come from internal reallocation at the University. The newly amended provisions in Article IV are summarized below and, to allow for comparison, also included is an exact copy of both the 2013 and the proposed 2014 provisions.<sup>4</sup>

Summary of New Provisions in Article IV Salary<sup>5</sup>

- A. Tenure and Promotion Stipends, Degree Completion. The University will fund tenure and promotion stipends, and amounts previously contracted for degree completion. This will result in an increase to the overall unit salary pool of approximately 0.5%.

<sup>3</sup> *Kansas Board of Regents and Pittsburg State University v. Pittsburg State University Chapter of KNEA and PEERB*, 233 Kan. 801, 812 (1983).

<sup>4</sup> Following Staff recommendations is a list of every Article in the MOA. However, only amendments to two Articles are now coming forward for Board approval.

<sup>5</sup> Fort Hays State University has established the goal of trying to insure that its faculty salaries are at least 100% of the average (as determined by the Kansas Board of Regents) of FHSU's peer institutions. "Peer Institutions" are defined as the institutions that the Kansas Board of Regents considers peers of FHSU. Both parties to this MOA understand that the time frame within which this goal will be accomplished cannot be set forth with any preciseness due to factors affecting salaries which are beyond FHSU's control.

- B. Increase to Unit Member Salary Pool. The University will fund a 2% increase to the unit member salary pool. The increase to the pool will be distributed as a \$1,100 addition to each unit member's base salary.
- C. Merit-Based Bonus. The University will fund a one-time bonus pool equivalent to 2.5% of the unit member salary pool. The bonus will be available to each unit member based on the unit member's merit evaluation completed in spring 2013. This bonus will not be added to the unit member's FY 2014 base salary, but will be divided by and paid over the appropriate number of pay periods based on the individual unit member's FY 2014 contract.
- D. Merit-Based Bonus to Base Conversion. The one-time Merit-Based Bonus earned and received by a unit member, as outlined in C., above, may be converted into a permanent adjustment to the unit member's base salary, conditioned upon the University's FY 2014 budget as compared to the FY 2013 budget, as illustrated below:
1. A reduction of the University's FY 2014 operating budget equal to or exceeding \$700,000 will result in the Merit-Based Bonus being paid only during FY 2014, as outlined in C., above.
  2. Any amount of reduction in the FY 2014 budget of less than \$700,000 will result in the percentage of the bonus amount that equals the percentage of the budget reduction to \$700,000 being considered one-time, with the remainder of the bonus amount going into the base salary for FY 2015.<sup>6</sup>
  3. If there is no reduction in the University's FY 2014 budget, the amount of the bonus will be considered part of the base salary of the faculty member for FY 2014.<sup>7</sup>

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<sup>6</sup> By way of example, assume the University's budget for 2014 is reduced by \$300,000, or 43% of \$700,000. If a faculty member's bonus was \$1,250, 43% of the bonus amount-- or \$537.50--is considered one-time and 57%, or \$712.50, is added to the base salary for 2015.

<sup>7</sup> Given the budgetary reduction passed by the Kansas Legislature during the 2013 session that exceeded \$700,000, the 2.5% bonus amount will not become part of the unit member's base salary in FY 2014.

**(OLD) ARTICLE IV: SALARY (FY-2013)**

FHSU-AAUP and University Administration agree that for FY 2013 FHSU will provide a 3% merit increase.

In addition, FHSU-AAUP and University Administration agree that \$1,000 will be added to each member's base salary as an energy adjustment. This will result in an additional approximate 1.85% increase.

FHSU-AAUP and University Administration agree that the University will fund tenure and promotion stipends, and amounts previously contracted for degree completion. This will result in an approximate .284% increase.

All of these adjustments and increases total approximately \$723,000, which represents an approximately 5.14% increase.

It is the goal of Fort Hays State University for faculty salaries to be at least 100% of the average (as determined by the Kansas Board of Regents) of FHSU's peer institutions. "Peer Institutions" are defined as the institutions that the Kansas Board of Regents considers peers of FHSU. Both parties to this MOA understand that the time frame within which this goal will be accomplished cannot be set forth with any preciseness due to factors affecting salaries which are beyond FHSU's control.

**(NEWLY AMENDED) ARTICLE IV: SALARY (FYI – 2014)**

FHSU-AAUP and University Administration agree unit member salaries for FY 2014 will be adjusted as follows.

- A. Tenure and Promotion Stipends. Degree Completion. The University will fund tenure and promotion stipends, and amounts previously contracted for degree completion. This will result in an increase to the overall unit salary pool of approximately 0.5%.
- B. Increase to Unit Member Salary Pool. The University will fund a 2% increase to the unit member salary pool. The increase to the pool will be distributed as a \$1,100 addition to each unit member's base salary.
- C. Merit-Based Bonus. The University will fund a one-time bonus pool equivalent to 2.5% of the unit member salary pool. The bonus will be available to each unit member based on the unit member's merit evaluation completed in spring 2013. This bonus will not be added to the unit member's FY 2014 base salary, but will be divided by and paid over the appropriate number of pay periods based on the individual unit member's FY 2014 contract.
- D. Merit-Based Bonus to Base Conversion. The one-time Merit-Based Bonus earned and received by a unit member, as defined in C., above, may be converted into a permanent adjustment to the unit member's base salary. The conversion is conditioned upon the University's FY 2014 budget as compared to the FY 2013 budget, as defined in this paragraph D.
  1. A reduction of the University's FY 2014 operating budget equal to or exceeding \$700,000 will result in the Merit-Based Bonus being paid only during FY 2014, as outlined in C., above.
  2. If a reduction of the University's FY 2014 operating budget is less than \$700,000, the percentage of the unit member's Merit-Based Bonus to be added to the unit member's FY 2015 base salary will be equal to the percentage of the \$700,000 not eliminated from the operating budget. The balance of the Merit-Based Bonus will be considered the one-time Merit- Based Bonus paid to the unit member in FY 2014.

By way of example, assume the University's budget for 2014 is reduced by \$300,000, or 43% of \$700,000. If a faculty member's bonus was \$1,250, 43% of the bonus amount-- or \$537.50--is considered one-time and 57%, or \$712.50, is added to the base salary for 2015.

3. No reduction in the University's FY 2014 budget will result in the unit member's entire Merit-Based Bonus being considered part of the member's FY 2014 base salary.
  
- E. It is the goal of Fort Hays State University for faculty salaries to be at least 100% of the average (as determined by the Kansas Board of Regents) of FHSU's peer institutions. "Peer Institutions" are defined as the institutions that the Kansas Board of Regents considers peers of FHSU. Both parties to this MOA understand that the time frame within which this goal will be accomplished cannot be set forth with any preciseness due to factors affecting salaries which are beyond FHSU's control.

**Recommendation**

Board legal staff has reviewed the Agreement with particular attention to the proposed amendments. Staff believes that the entire Agreement, including the amendments to these two Articles, complies with Board policies, as well as state and federal law. Staff therefore recommends that the Board approve the amendments and authorize the Board to Chair to execute the appropriate documents on behalf of the Board.

**2. Act on Board's FY 2015 Unified State  
Appropriation Request**

**Diane Duffy,  
VP, Finance & Administration**

## D. Governance

**1. Act on Proposed Amendments to the Board's Policy Manual – Academic Affairs, Off-Campus Delivery of Academic Courses and Programs**

Regent Logan

**Julene Miller,  
General Counsel**

**Summary**

*Last April, as part of the effort to update all portions of the Board Policy and Procedure Manual, the Board adopted a new policy dealing with delivery of face-to-face courses and programs by an institution outside its own service area. Shortly thereafter, it was brought to staff's attention that colleges have been able to contract with the federal government to deliver face-to-face courses on military reservations, installations or enclaves outside their service areas without seeking approval from other colleges. Staff is now recommending an amendment to the new policy to continue to allow this practice.*

**Background**

At its April 2013 meeting, the Board adopted a new policy to provide processes by which institutions may deliver face-to-face courses and programs outside their designated service areas. As institutions began to utilize the new procedures, it came to Board staff's attention that past practice had been to allow colleges having agreements with the federal government to deliver courses on military reservations, installations and enclaves without obtaining approval from other two-year colleges, even if the location was not within the delivering college's service area.

K.S.A. 71-205, enacted in 1968 and last amended in 1980, provides:

“For the purpose of offering and providing off-campus instruction and courses of study at the Fort Leavenworth military reservation, any community college board of trustees is hereby authorized to enter into agreements with the United States of America or any department or agency thereof. Credit for such study shall be given and accredited in the same manner and to the same extent as other community college credit is given and accredited.”

While there is no similar statute for McConnell Air Force Base or any other military reservation, installation or enclave, it appears that the practice has been to extend the concept of K.S.A. 71-205 to those other bases. *See Board of Trustees of Butler County Community College v. Board of County Commissioners of the County of Sedgwick*, 257 Kan. 468 (1995). Technical colleges have not had territorial limitations until the Board's new policy was adopted. Thus, all two-year colleges have in the past been authorized to deliver courses within military reservations, installations or enclaves, pursuant to agreement with the federal government, without needing to seek the approval of any other two-year institution even if outside their service area. (With the enactment of K.S.A. 71-609(b) in 1992, however, in order to be eligible to receive state aid for such courses, community colleges must seek approval of any state university whose main campus is located within the county where the courses are delivered. *Board of Trustees of Butler County Community College*, 257 at 480. The Board's policy requires technical colleges and the Washburn Institute of Technology to obtain state university approval in those circumstances as well.)

The issue of delivering courses on military reservations, installations or enclaves was not discussed during the development of the new policy on delivery of face-to-face courses and programs by an institution outside its service area. There was no intent expressed to discontinue the longstanding practice of allowing agreements with the federal government to deliver courses in those locations without needing to seek the approval of any other community college, technical college or the Institute.

**Recommend Adoption**

Staff recommends allowing this past practice to continue. Accordingly, staff recommends adoption of the following policy amendment:

**CHAPTER III: COORDINATION<sup>8</sup> - STATE UNIVERSITIES, COMMUNITY COLLEGES, TECHNICAL COLLEGES, WASHBURN UNIVERSITY AND/OR THE WASHBURN INSTITUTE OF TECHNOLOGY**

**A ACADEMIC AFFAIRS**

...

**6 OFF-CAMPUS DELIVERY OF ACADEMIC COURSES AND PROGRAMS**

...

- f Community Colleges, Technical Colleges and Washburn Institute of Technology
  - i The provisions in this policy dealing with community colleges, technical colleges and Washburn Institute of Technology are adopted pursuant to the Board’s authority conferred by K.S.A. 71-601, 71-609, 71-620, 71-1801 *et seq.*, 72-4480, 72-4482, and 74-3205d.
  - ii Service Areas; In-State Responsibilities and Requirements
    - (1) The areas shown in the "Map of Service Areas for Kansas Community Colleges" and the "Map of Service Areas for Kansas Technical Colleges," both of which are at the end of this policy, shall be considered the service areas for community colleges and technical colleges for purposes of this policy. The service area for the Washburn Institute of Technology shall be Shawnee County for purposes of this policy.
    - (2) Assignment of particular service areas to specific colleges and the Washburn Institute of Technology applies only to off-campus academic courses and programs that are offered for credit and submitted for state reimbursement, and delivered on a face-to-face basis. These service areas do not apply to distance education courses or programs. These service areas and this geographic jurisdiction policy also do not apply to courses, whether face-to-face or distance, delivered on a military reservation, installation or enclave pursuant to a contract with the federal government.
    - (3) The community college and technical college in a service area have primary responsibility for meeting the needs of that area that are within the college’s mission, and have priority over other community colleges and technical colleges in offering off-campus face-to-face academic courses and programs within that area.
    - (4) The colleges in a service area have the responsibility to request that other public institutions in Kansas serve identified or expressed needs in that area when the home institutions are unable to do so.
    - (5) To maintain eligibility of the course for state reimbursement, prior to offering any off-campus face-to-face academic courses for credit in a service area other than its own, each

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<sup>8</sup> See Chapter I., Section A.3 for definition of Coordination.

community college, technical college and Washburn Institute of Technology shall seek approval for offering the course or program from the chief executive officer of each two-year college assigned to that service area. In addition, to maintain eligibility of the course for state reimbursement, prior to offering any new off-campus face-to-face academic courses for credit in a service area other than its own and in a county in which the main campus of a state university or Washburn University is located, each community college, technical college and Washburn Institute of Technology shall seek approval for offering the course or program from the chief executive officer of that university. Each institution from which approval is required shall have the option to offer the course or program itself, approve the request of the out-of-service-area institution, or reject the request of the out-of-service-area institution. If each home institution is unable or chooses not to offer the course or program and approves the request, or does not respond to the request within 30 days, then the out-of-service-area institution may proceed in accordance with Board policy. If a home institution rejects the out-of-service-area institution's request, the out-of-service-area institution may appeal in accordance with paragraph g.

(6) Institutions shall maintain a record of off-campus academic courses and programs and provide notice to the Board of all agreements allowing off-campus face-to-face academic courses outside an institution's service area, including those agreements with the federal government for delivery of courses on a military reservation, installation or enclave.

## 2. Discuss Board Member Conflict of Interest Disclosure Statements and Act on Actual or Apparent Conflicts

### Summary and Staff Recommendation

*In accordance with the Board's policy, Regents have reported their actual and apparent conflicts of interest on forms provided to them by Board staff. A summary of those reports is before the Board for review and/or determination of whether any restrictions should be placed on the reported activities.*

*Staff recommends approving continued membership of Regents on the identified boards because service on the boards of affiliated corporations that exist to raise and manage funds for their respective educational institutions, or to encourage and foster alumni participation in their respective institutions, is generally in line with the Board's mission and goals and would be unlikely to constitute an actual conflict of interest for the Regents involved. Board approval of continued service of these Board members on these boards should be conditioned on the members recognizing that their duty is first and foremost to the Kansas Board of Regents and that if any actual conflict does arise, they will take appropriate action to manage or remedy the conflict.*

*With regard to the contracts/transactions in which three Regents have reported interests, staff recommends directing the involved Regents to excuse themselves from participating on behalf of the Board in matters involving or related to those contracts or transactions.*

### Background

At its June 2010 meeting, the Board of Regents adopted policy governing Board member conflicts of interest.

This policy calls for Board member disclosure of certain transactional interests, memberships and affiliations, and provides that the Board will review the disclosures and make participation determinations at its September meeting.

Disclosure forms were provided to Board members at the August 2013 retreat for completion and return to the Board President and CEO. All completed forms have been received and reviewed by President Tompkins, the Board's general counsel and the Governance Committee. A summary of the disclosures (responses to any question answered in the affirmative) is provided below.

In accordance with Board policy, the Board is to now:

- Include the reported Interests in the minutes of a Board meeting; and
- With regard to each reported membership or affiliation on a governing board or affiliated corporation, make a determination regarding the permissibility of accepting or continuing to serve in such capacity; and
- With regard to each contract or transaction, direct the involved Regent to excuse him or herself from participating on behalf of the Board in actions involving that contract or transaction.

### Memberships and Affiliations

The Board policy requires that the Board, together with the involved Regent, "make a determination regarding the permissibility of accepting or retaining such an appointment in accordance with the following guidelines:

"(i) If an independent observer, having knowledge of all the relevant circumstances, would reasonably conclude that the Board member has an actual or apparent conflict of interest in holding such a position, the Board member should not accept or retain the position;"

“(ii) If, however, involvement by the Board member would bring compelling benefit to the institution, the Board may approve such involvement subject to any conditions the Board deems appropriate to assure both propriety and the appearance of propriety.”

The reported memberships and affiliations to be reviewed by the Board pursuant to the above-quoted provision are as follows:

1. One Regent has reported service on the governing board of an *affiliated corporation* of an institution that is *governed* by the Board:
  - Regent Edwards serves as a member and on the executive committee of the Board of Directors of the Wichita State University Alumni Association, Inc., an affiliated corporation of Wichita State University.
2. One Regent has reported service on the governing board of an *affiliated corporation* of an institution that is *coordinated* by the Board:
  - Regent Emert serves on the Independence Community College William Inge Festival Foundation, an affiliated corporation of Independence Community College, the purpose of which is to raise and manage funds to support the theatre festival.
3. One Regent has reported service on an *advisory* board of an *institution* that is *regulated* by the Board.
  - Regent Murguia serves as a member on the board of trustees of the University of Missouri-Kansas City, an out-of-state public institution that has a certificate of approval from the Board to operate within the State of Kansas.

Staff recommends approving continued service of these Board members on these boards.

Service on the boards of affiliated corporations that exist to raise and manage funds for their respective educational institutions, or to encourage and foster alumni participation in their respective institutions, is generally in line with the Board’s mission and goals and would be unlikely to constitute an actual conflict of interest for the Regents involved.

Because the board of trustees for UMKC is an advisory board rather than the governing board for the university, service on that board is not subject to the Board of Regents’ conflict of interest policy. This membership was disclosed by the Regent solely for the sake of transparency, not because it was considered an actual or apparent conflict under the Board’s policy.

Board approval of continued service of these Board members on these boards should be conditioned on the members recognizing that their duty is first and foremost to the Kansas Board of Regents and that if any actual conflict does arise, they will take appropriate action to manage or remedy the conflict.

### **Contracts or Transactions**

The policy states that “no member of the Board having such interest shall participate on behalf of the Board in the authorization of any such contract or transaction.”

The reported contracts or transactions in which a Regent has a direct or indirect interest are as follows:

1. Two Regents have reported an Interest in an entity that has entered a contract or transaction with an *institution* that is *coordinated* by the Board for the performance of services:
  - Regent Emert is a partner in a law firm (Emert, Chubb & Gettler) that provides legal services and advice to Independence Community College.

- Regent Bangerter is a partner in a law firm (Rebein, Bangerter & Rebein) that has provided legal services to Dodge City Community College in the past and may do so for that or other institutions in the future.
2. One Regent has reported an Interest in an entity that has entered a contract or transaction with an *institution* that is *governed* by the Board:
- Regent Murguia is the executive director of a not-for-profit organization (the Argentine Neighborhood Development Association) that regularly partners with the University of Kansas Medical Center to support the mission of the Association.

Staff recommends directing the involved Regents to excuse themselves from participating on behalf of the Board in matters involving or related to these contracts or transactions. The Board of Regents would not typically have a role to play in whether a coordinated institution such as Independence Community College or Dodge City Community College enters into a contract for legal services, and thus there would generally be no action by the Board from which these Regents would need to excuse themselves from participation. However, as these are contracts for legal services, there may be other considerations such as participation in certain attorney/client privileged communications, compliance with the Professional Code of Conduct, etc. Similarly, the Board would typically not have a role to play in whether the Medical Center enters into this type of partnering arrangement with the Argentine Neighborhood Development Association.

*E. Other Matters*

**1. Receive Legislative Update**

**Mary Jane Stankiewicz,  
Director, Government Relations &  
Communications**

The following is an overview of the legislative bus tour of various higher education institutions.

**Legislative Tour of Higher Education**

October 22-24, 2013

October 28-30, 2013

1. Review dates – request participation by the Board
  - a. 6 days visiting all universities and Washburn Institute of Technology and Fort Scott Community College
    - i. Shorter time frame than we had proposed
2. Tour booklet
  - a. Welcome Letter
  - b. Overview of key items (consistent numbers and message)
    - i. Labor needs
    - ii. Employment and Earnings
    - iii. Tuition
    - iv. State Appropriation
    - v. Student Debt
    - vi. Research
    - vii. Fund Balances
  - c. Institution Profile (common data points)
  - d. Questions and Answers
    - i. KBOR answers
    - ii. Institution specific answers

**FY 2013 Interim Regents Bus Tour Schedule**

**Tuesday, October 22 – Washburn Institute of Technology and Emporia**

- Leave Topeka at 8:00 a.m.
- 8:30 Presentation at Washburn Institute of Technology
- 9:00 Questions
- 9:30 - 10:30 Tour of Facility
- 10:30 On the Bus to Emporia
- 12:00 - 1:30 Lunch at ESU with presentations
- 1:30 - 3:00 Questions
- 3:00 - 4:00 Tour of campus
- 4:30 - 6:30 drive to Wichita
- 6:30 - 8:00 Dinner
- 8:30 Hotel in Wichita

**Wednesday, October 23** – Wichita State University

- 8:00 - 8:30 Hotel to WSU
- 8:30 - 9:30 Presentations
- 9:30 - 10:30 Questions
- 10:30 - 11:30 Tour of campus
- 11:30 - 12:30 Lunch
- 12:30 - 1:00 Bus to NIAR
- 1:00 - 2:00 Tour of NIAR
- 2:00 - 3:00 Drive over and tour of NCAT
- 3:00 - 6:00 Bus to Pittsburg
- 6:30 - Dinner in Pittsburg

**Thursday, October 24** – Fort Scott Community College and Pittsburg State University

- Leave Hotel at 8:00 a.m.
- 8:30 - 9:30 Pittsburg State presentations
- 9:30 - 10:00 Questions
- 10:30 - 11:30 Tour of Campus
- 11:30 - 1:00 Lunch
- 1:00 - 2:00 Bus ride to Ft. Scott Community College
- 2:00 - 2:45 Presentation at Ft. Scott Community College
- 2:45 - 3:30 Questions
- 3:30 - 4:30 Tour of Facility
- 4:30 - 6:30 Drive back to Topeka

**Monday October 28** – Fort Hays State University

- Leave Topeka at 8:00 a.m.
- 11:30 Arrive at Fort Hays State University
- 11:30 - 1:00 Lunch
- 1:00 - 2:00 Presentations
- 2:00 - 3:30 Questions
- 3:30 - 5:00 Tour of campus
- 5:00 - 6:00 Drive to Salina
- 6:00 - 8:00 Dinner with presentation on KSU Salina campus
- 8:15 Hotel in Salina

**Tuesday, October 29** – Kansas State University

- 8:00 - 10:30 Drive to KSU
- 10:30 - 11:30 Presentation
- 11:30 - 1:00 Lunch
- 1:00 - 2:30 Questions
- 2:30 - 4:30 Tour of Campus
- 5:00 - 6:30 Dinner in Manhattan
- 6:30 - 8:30 Drive to Kansas City

- 8:30 Hotel

**Wednesday, October 30** – University of Kansas Medical Center and University of Kansas

- Leave Hotel at 8:00 a.m.
- 8:30 Arrive at KUMC
- 8:30 - 9:30 Presentation
- 9:30 - 11:00 Questions
- 11:00 - 12:00 Tour of campus
- 12:00 - 1:30 Lunch
- 1:30 - 2:30 Bus to KU campus
- 2:30 - 3:30 Tour of campus
- 3:30 - 4:30 Drive to Topeka

**3. Receive Report from Kansas Postsecondary  
Technical Education Authority**

**Blake Flanders,  
VP, Workforce Development**

**Summary**

*The Kansas Postsecondary Technical Education Authority met in the Board office on Thursday, August 22, 2013. Members approved the new program submitted and approved requests for exceptions/waivers on program lengths for associate of applied science degrees in three program areas. The TEA approved the direction of Outcome Metrics to include a pilot incentive project focused on improvement of student follow-up, data submission and reporting processes. Members were briefed on a joint Commerce/KBOR initiative focused on identifying and improving business engagement opportunities. The Authority discussed current and future funding advocacy and received a report on the progress of the KanVet initiative.*

**4. Adopt Board Goals for 2013-2014****Andy Tompkins,  
President & CEO****Summary**

During the August 2013 retreat, the Board discussed a variety of issues. From that discussion emerged a set of goals for 2013-14 which are included below:

**Strategic Goal One – Educational Attainment**

1. As the Board pursues its strategic goal of increasing educational attainment in Kansas to 60 percent of resident adults having a credential or degree by 2020, it will develop a methodology for identifying the gap in what is currently produced and what is needed for tracking progress in reaching the goal. This new methodology will be included in the annual Foresight 2020 report in January of 2014.
2. The Board will continue its efforts to improve transfer and articulation of general education courses throughout the system (1) by approving a quality assurance policy submitted by the Transfer and Articulation Advisory Council and by the Board Academic Affairs Standing Committee and (2) by approving the list of additional courses included below for transfer by no later than January of 2014, and any other courses forwarded to the Board for approval by the Transfer and Articulation Advisory Council. In addition, the Board directs the Transfer and Articulation Advisory Council to begin addressing transfer issues of academic disciplines and report on its progress.

## Proposed Transfer Courses for Consideration in 2013-14

- |  |                                 |
|--|---------------------------------|
| 1. Introduction to Linguistic Anthropology | 8. Spanish II                   |
| 2. Survey of Art History                   | 9. Music Theory                 |
| 3. Chemistry II and Lab                    | 10. Introduction to Logic       |
| 4. Interpersonal Communications            | 11. Early Childhood Development |
| 5. Introduction to Physical Geography      | 12. Social Problems             |
| 6. Elementary Statistics                   | 13. Acting II                   |
| 7. French I                                |                                 |
3. The Board will initiate a study on developmental education in the higher education system in Kansas and receive a set of recommendations for redesigning developmental education across the system no later than June of 2014.

**Strategic Goals Two and Three – Economic Alignment and University Excellence**

4. With the assistance of university leaders, the Board will study how the universities and the state of Kansas can best take advantage of the National Bio and Agro-Defense Facility (NBAF) at Kansas State University, National Cancer Institute (NCI) designation at the University of Kansas, and other major initiatives at each of the governed universities.

**Strategic Goal Three – University Excellence**

5. The Board will receive a panel presentation report from the CEOs of each of the research universities on the rankings that they track for their respective universities, and on the progress that they are making in improving those rankings
6. In 2012-13, the Board adopted a policy on post-tenure review and charged each of the university CEOs to have their campus policies in place by April of 2014, except those that may need longer due to faculty negotiations. The Board will receive a panel presentation report from the leaders of the universities on their campus post-tenure review policies by no later than May of 2014.

- 5. Appoint Member to Washburn Board of Regents      Regent Logan  
(K.S.A. 13-13a04)**
- 6. Appoint Members to the Midwest Adult Stem Cell  
Therapy Center Advisory Board**

### Summary

*The Stem Cell Therapy Center Advisory Board was created earlier this year when the Legislature enacted 2013 Senate Bill No. 199. The Advisory Board is charged with serving in an advisory role to the director of the Midwest Stem Cell Therapy Center. The director is to be appointed by and report to the Executive Vice Chancellor of the University of Kansas Medical Center.*

*The Advisory Board is to be composed of 14 members and one ex officio member, with the Board of Regents responsible for appointing one person to represent the University of Kansas and one person to represent Kansas State University. The original appointments to these two positions will serve a term of one year. Thereafter, appointments will be for three year terms. Regent Logan recommends appointing Dr. Michael Detamore to represent the University of Kansas and Dr. Deryl Troyer to represent Kansas State University. Both individuals have been contacted and indicated that they would be honored to accept such an appointment.*

### Background

Dr. Michael Detamore is a professor in the School of Engineering at the University of Kansas. He received his BS in Chemical Engineering from the University of Colorado at Boulder and his PhD in Bioengineering from Rice University. His research interests are as follows:

Our areas of expertise include tissue engineering, biomaterials, stem cells and biomechanics. Biomaterials approaches include microsphere-based scaffolds, interpenetrating network hydrogels, colloidal gels, and electrospinning. Our stem cell efforts are focused on umbilical cord stem cells in general and on gene delivery in particular. Early biomechanics studies were focused on temporomandibular joint (TMJ) cartilages, and more recently we have turned our attention to consolidating testing methods for mechanical failure studies of cartilage and hydrogels. In terms of our tissue engineering and regenerative medicine efforts, we primarily focus on bone and cartilage regeneration, including the TMJ, knee, cranium, and trachea. In addition, our group is also exploring a collaboration in cochlea inner ear hair cell regeneration for hearing restoration.

Dr. Deryl Troyer is a professor in the College of Veterinary Medicine at Kansas State University. He received his DVM and his PhD from Kansas State University. His research interests are as follows:

The emphasis of my laboratory is in stem cell and cancer biology, particularly in the utilization of stem cells as delivery vehicles for targeted cancer therapy. We have discovered a novel and potentially inexhaustible source of stem cells isolated from the matrix of umbilical cords (UCMS cells). We have successfully used engineered UCMS cells to deliver cytokines to breast cancer, melanoma and pancreatic cancer in rodent models. We are currently testing them for delivery of therapeutic molecules in nanoparticles, and superparamagnetic core/shell/shell iron/iron oxide/gold nanoparticles for magnetic hyperthermia and imaging. We have successfully used cell-mediated delivery of magnetic nanoparticles for successful attenuation of subcutaneous melanomas application of an external A/C magnetic field. We are also utilizing defensive cells as delivery vehicles for cancer therapy. In addition, we are developing strategies for early cancer detection.

**X. Adjournment**

# AGENDA

**Board Academic Affairs Standing Committee  
September 18, 2013  
10:30 a.m. – 11:30 a.m.  
Kathy Rupp Conference Room**

1. Approve September 3, 2013 Conference Call Minutes
2. BAASC 13-05, Teacher Preparation: Gary Alexander
  - a. Fort Hays State University Education Dean – Robert Scott
  - b. University of Kansas Education Dean – Rick Ginsberg
3. BAASC 13-02, Transfer and Articulation: Quality Assurance Draft – Karla Wiscombe and Gary Alexander
4. BAASC 13-19, Advising Policy Update – Gary Alexander
5. BAASC 13-03, Reciprocity Background Discussion – Gary Alexander
6. Revised Board Academic Affairs Standing Committee Conference Call Schedule – Sherry Farris

# MINUTES

## Kansas Board of Regents Academic Affairs Standing Committee

Tuesday, September 3, 2013  
Conference Call  
MINUTES

The Academic Affairs Standing Committee of the Kansas Board of Regents met by Conference Call at 11:00 a.m. on Tuesday, September 3, 2013. This meeting had been properly noticed pursuant to the Kansas Open Meetings Law on August 27, 2013.

### In Attendance:

**Members:** Regent Robba Moran  
Regent Mildred Edwards

**Staff:** Gary Alexander, Jean Redeker, Karla Wiscombe, Jacqueline Johnson, Crystal Puderbaugh, Rita Johnson, Renee Burlingham, Susan Fish, and Julene Miller

**Others:** Linda Fund, Kansas Association of Community College Trustees; Sara Rosen, University of Kansas; Rick Muma, Wichita State University; Tony Vizzini, Wichita State University; Lynette Olson, Pittsburg State University; Brian Niehoff, Kansas State University; Randy Pembroke, Washburn University; Jennifer Brown, Northcentral Kansas Technical College; Marilyn Mahon, Manhattan Area Technical College; Mike Werle, University of Kansas Medical Center; Regena Lance, Fort Scott Community College; and Mike Vitale, Kansas City Kansas Community College

Meeting called to order at 11:07 a.m. without a quorum present.

### Approve June 19, 2013 Minutes

Regent Moran authorized the minutes stand as written.

### Consent Agenda

#### Act on Requests for Additional Degree Granting Authority for:

- Strayer University
- National American University
- Walden University
- Full Sail University

#### Act on Requests for Degree and Certificate Programs Submitted from Community Colleges and Technical Colleges for Manhattan Area Technical College

Regent Moran authorized placing the above listed consent agenda items on the September consent agenda of the Board of Regents as no questions or comments had been sent to her regarding the agenda items.

### **Discussion Agenda**

#### **Act on Requests for New Degree Granting Authority for Northcentral University**

Jacqueline Johnson presented Northcentral University's request for new degree granting authority. Northcentral University is accredited by the North Central Association of the Higher Learning Commission which is recognized by the U.S. Secretary of Education and the Council for Higher Education Accreditation.

Regent Moran authorized placing Northcentral University's request for new degree granting authority on the September discussion agenda of the Board of Regents.

### **Comments and Questions**

#### **Face-to-face Standing Committee Meeting**

The Board Academic Affairs Standing Committee's face-to-face meeting will be on Wednesday, September 18, 2013.

BAASC is interested in learning more about teacher preparation and wants to hear from the universities what they are doing well and what they are working on. At the September 18 meeting Robert Scott, Dean of Education at Fort Hays State University and Rick Ginsberg, Dean of Education at the University of Kansas, will make presentations to the Standing Committee. The other education deans are scheduled to make presentations later in the year.

### **Reciprocity**

It was noted the Kansas Private and Out-of-State Postsecondary Educational Institutional Act will require revision if Kansas enters into the proposed State Authorization Reciprocity Agreement (SARA). One consideration is how to address institutions in the states that do not enter into the proposed SARA.

It was noted that representatives of the Midwest Higher Education Commission and the National Council for State Authorization Reciprocity Agreements will discuss reciprocity with the full Board of Regents at its September 18<sup>th</sup> meeting.

### **Academic Advising Report Update**

The proposed academic advising policy language is on the System Council of Chief Academic Officers' September 18 agenda and it will be shared with the Student Advisory Committee. Then it will be taken to BAASC and/or Governance Committee.

### **Other Business**

There being no further business, the meeting adjourned at 11:15 a.m.

# AGENDA

**Board Fiscal Affairs and Audit Committee  
Wednesday, September 18, 2013  
10:00-11:50, Board Room**

**I. APPROVE NOTES FROM SEPTEMBER 3, CONFERENCE CALL**

**II. NEW BUSINESS**

- A. FAA 13-01, Review and adopt FAA Committee Agenda
- B. Follow up on FAA items on the Board's agenda (responses to questions raised during the September 3 conference call and any other Committee questions/clarifications about the Board agenda)
  - 1. Discuss the Board item: ACT ON BOARD'S FY 2015 UNIFIED STATE APPROPRIATIONS REQUEST (See Board Agenda Booklet)
- C. FAA 13-02, Review each of the state universities organizational financial reporting structures and FAA 13-05, Consider a Change in State University Audit Procedures
  - 1. Staff overview current Board policies in the area of fiscal management
  - 2. Staff overview KBOR system budget sources and uses
  - 3. Receive policy white paper on University Financial Audits
  - 4. Review KU and KUMC organizational financial reporting structures, Theresa Gordzica, Chief Planning and Business Officer (the University organizational chart from a financial perspective; where the financial functions and control points occur; component units and organizational relationship to the University; component unit Boards by composition and membership)
  - 5. Further review and discussion of KU and KUMC follow up items from the July budget work session, FY 2014 and FY 2015 state reductions, reallocation plans, and FY 2015 enhancement requests (Reference July budget book)

**III. OTHER COMMITTEE ITEMS**

- A. Next meeting dates
  - 1. October 1, Tuesday, NOON (Agenda planning conference call)
  - 2. October 18, Wednesday, 10:00 a.m.

# AGENDA

**Board Governance Committee  
Wednesday, September 18, 2013  
8:45-10:00, Conference Room B**

**I. APPROVE MINUTES FROM JUNE 19, 2013**

**II. NEW BUSINESS**

- A. GOV 13-01, Review Committee Charter and adopt agenda/schedule for the year
- B. GOV 13-10, Review proposed revisions to policies
  - 6. Geographic Jurisdiction (create exception for courses delivered on military reservations pursuant to contract with federal government)
  - 7. Multiple Year Appointments (KU proposal to add Med Center Clinical Track and Med Center Educator Track to types of appointments that may be made on a multiple year basis)
- C. GOV 13-13, Follow-up to retreat discussion on Board governance and ethics and review Board member disclosure statements
- D. GOV 13-07, Review policy on Council of Government Relations Officers (COGRO)
- E. GOV 13-05, Consider university CEO search and selection processes and policies
- F. GOV 13-02, Begin discussing conceal carry legislation/process for studying

**III. OTHER COMMITTEE ITEMS**

- A. Next meeting dates
  - 1. October 16
  - 2. November 20

# MINUTES

## GOVERNANCE COMMITTEE June 19, 2013 Minutes

The Kansas Board of Regents' Governance Committee met on Wednesday, June 19, 2013. Chairman Tim Emert called the meeting to order at 9:00 a.m. Proper notice was given according to law.

Members Present: Tim Emert, Chair  
Fred Logan

Member Absent: Ed McKechnie

Others Present: President Hammond, FHSU; President Shonrock, ESU; President Bardo, WSU; Andy Tompkins, KBOR; and Renee Burlingham, KBOR

### MINUTES

The Committee approved the May 15, 2013 minutes.

### STATE UNIVERSITY PEERS

The Committee discussed the proposed peers of the state universities. Fort Hays State University and Wichita State University will submit updated peers to the Governance Committee by September. The Committee wants each university to have five current peers and five aspirational peers. Common metrics were also discussed. The Committee directed the research universities to identify and submit all the rankings they follow.

### BOARD POLICY MANUAL

The Committee reviewed the proposed format of the Board Policy Manual. The new format is broken down into three sections: 1) Board of Regent Members, Operations and Staff, 2) Governance, and 3) Coordination.

### ADJOURNMENT

The meeting was adjourned at 9:15 a.m.

# AGENDA

System Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
September 18, 2013  
10:00 a.m.  
Crumbine Conference Room, Suite 540

1. Approve minutes of May 16, 2013
2. Consider changing the date and time for SCOPS meetings
3. Receive information on the Washburn University – Master of Studies in Law (22.0201)  
[Attachment]
4. Other matters

**A Master of Studies in Law (22.0201) – Washburn University**

**Summary and Recommendation**

*Universities apply for approval of new academic programs following the guidelines in the Kansas Board of Regents Policies and Procedures Manual. Washburn University has submitted an application for approval of a Master of Studies in Law (CIP 22.0201). This program is presented to the System Council of Chief Academic Officers and the System Council of Presidents for information before submission to the Board Academic Affairs Committee for placement on the Board agenda.*

*The proposing academic unit has responded to all of the requirements of the program approval process. No other institution has a program using this Classification of Instructional Program (CIP) code. The program will be funded through internal reallocation.*

*A PDF of the full proposal is available at [http://www.kansasregents.org/forms\\_documents](http://www.kansasregents.org/forms_documents).*

**Background**

<u>Criteria</u>	<u>Program Summary</u>
1. Program Identification	<u>Master of Studies in Law</u> <u>Detail for CIP Code 22.0201</u>
2. Academic Unit	School of Law
3. Program Description	Washburn’s M.S.L. degree provides a focused course of study for students who will benefit from a background in legal education and who do not require the broad training of a Juris Doctor degree. The program begins with an introductory course and at least one foundational course related to the individual’s chosen career path. Subsequent course selections provide in depth study of a particular field of law tailored to meet the interests of each individual student. The goal of the program is to provide a legal background that will complement the professional interests of the participants, strengthen their ability to interact effectively with the legal community, and provide professional certification of those accomplishments.
4. Demand/Need for the Program	<p>The market for students who may be interested in a master’s level law-related degree has changed dramatically in recent years. Larger numbers of prospective students have decided that they lack the interest and resources needed for a full three year study of law, and their professional interests do not require admission to the bar. Employers in fields ranging from human resources departments to oil and gas field representatives recognize the value of legal study, but do not required services of a licensed attorney.</p> <p>By offering the program for either full or part-time students, it will be possible to reach individuals making career changes as well as those wanting to advance their existing professional positions. The proposed M.S.L. degree would meet this demand while also allowing the law school to make relative adjustments to the size of its existing J.D. program.</p> <p>The M.L.S. program will offer new opportunities for prospective students and will enhance the educational opportunities of existing students. Admission of a limited number of M.S.L. students will offset comparable reductions in the size of the J.D. program. This strategy will allow the school to maintain or increase the standards for admission of J.D. students while also allowing the</p>

	<p>school to maintain a wide range of viable courses and adding diverse perspectives to the students enrolled in those courses. J.D. students would gain insight into the interests and concerns of people in parallel professions with whom they will be likely to interact as lawyers. The total size of the M.S.L. program would be limited so that combined enrollment of J.D. and masters' level students will not exceed historical levels of J.D. enrollment, and the low student/faculty ratio at Washburn will be maintained.</p>
5. Comparative /Locational Advantage	<p>Washburn Law currently provides a professional curriculum in all of the subject areas addressed in this proposal. A growing number of law schools, including Nebraska, Illinois, Arizona State, Ohio State, Georgetown, and Yale, have recently recognized this degree, but it is not currently offered by law schools in this immediate vicinity. Topeka is an ideal location for such a program because of the high level of state government related professional activity in this community.</p>
6. Curriculum	<p>All students in the program will participate in an introduction to law course, and will be guided to upper level courses consistent with their individual career pathway. The curriculum pathway selected for each student will build upon the particular strengths of Washburn Law, with the Centers and certificate programs of the school providing a framework for selection of courses. The Law School currently maintains five centers: Business and Transactional Law Center; Children and Family Law Center; Center for Excellence in Advocacy; Center for Law and Government; Oil and Gas Law Center. In addition to the center program areas, certificates indicating in depth study are also offered for the following: Advocacy; Business and Transactional Law; Estate Planning; Family Law; International and Comparative Law; Law and Government; Natural Resources Law; and Tax Law.</p> <p>Students must satisfactorily complete a minimum of 30 credit hours of approved work within the individualized professional pathway determined on the basis of the student's professional background and career goals; and complete all such credit hours within four calendar years beginning with the first semester after enrollment.</p>
7. Faculty Profile	<p>There are more than 30 Law School faculty. All faculty have Juris Doctor degrees (or the equivalent). Approximately 1/3 have a post J.D. Masters in Law degree, and 4 have earned or are working toward Doctorates in Juridical Sciences (or the equivalent). No new faculty need be hired to put on this program.</p>
8. Student Profile	<p>Preference will be given to students who have a strong undergraduate record and substantial prior experience in fields that parallel the legal profession. Students who lack that experience will be expected to demonstrate their potential to meet academic expectations by performance on the LSAT or GRE. Enrollment is expected to total 5 to 10 full time students and 5 to 10 part time students.</p>
9. Academic Support	<p>We will use the existing academic support network at the Law School, which includes small group study experience and assigned faculty guidance for students who perform poorly after their first semester of law study. In addition, a member of the law faculty will be designated as Director of Graduate Legal Programs, and will provide individual guidance to these students to assure appropriate upper level course selections.</p>

<p>10. Facilities and Equipment</p>	<p>We will use existing facilities and equipment. No new facilities and/or equipment will be needed.</p>
<p>11. Program Review, Assessment, Accreditation</p>	<p>The ABA does not accredit or assess MSL programs. However, we will apply for ABA acquiescence to ensure our proposed program does not detract from the program we have for our J.D. students and request approval from the Higher Learning Commission. The Dean and faculty of the Law school annually review and evaluate each of the school's programs.</p>
<p>12. Costs, Financing</p>	<p>Because the total size of the student body would not change from historical levels, there would not be a significant fiscal impact. Costs per credit hour would be the same for J.D. and M.S.L. students. Expenses will include addition of one course, marketing, and scholarship support, but no new faculty would be hired for this program.</p>

**CURRICULUM OUTLINE  
NEW DEGREE PROPOSALS  
Kansas Board of Regents**

**I. Identify the new degree:**

Master of Studies in Law

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**II. Provide courses required for each student in the major:**

	<b>Course Name &amp; Number</b>	<b>Credit Hours</b>
<b>Core Courses</b>	<u>Introduction to Law, Legal Analysis, Legal Research, and Legal Writing</u>	<u>3</u>
	<u>Plus one of the following courses depending upon student career path.</u>	
	<u>Contracts I and II</u>	<u>5</u>
	<u>Criminal Law</u>	<u>3</u>
	<u>Property</u>	<u>3</u>
	<u>Constitutional Law I</u>	<u>3</u>
	<u>Family Law</u>	<u>3</u>
<b>Electives</b>	<u>Students enroll in a variety of courses from one of the following career pathways: Business and Transactional Law; Children and Family Law; Tax or Estate Planning; Government Law; Natural Resources; or Criminal Justice.</u>	<u>24</u>
<b>Research</b>	<u>An introduction to Law, Legal Analysis, Research and Writing is required and students have the option of enrolling in an advanced research course.</u>	<u>        </u>
<b>Practica</b>	<u>Optional externship will be offered for most career paths.</u>	<u>        </u>
	<b>Total</b>	<u>30</u>

IMPLEMENTATION YEAR FY 2014

Fiscal Summary for Proposed Academic Programs

Institution: Washburn University Proposed Program: Master of Studies in Law

Part I. Anticipated Enrollment	Implementation Year		Year 2		Year 3	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
A. Full-time, Part-time Headcount:	2-5	3-5	5-10	5-10	5-10	5-10
B. Total SCH taken by all students in program	84-190		190-380		190-380	
<b>Part II. Program Cost Projection</b>						
A. In <u>implementation</u> year one, list all identifiable General Use costs to the academic unit(s) and how they will be funded. In subsequent years, please include only the additional amount budgeted.						
	Implementation Year		Year 2		Year 3	
	July 2014					
<u>Base Budget</u>						
Salaries	-		-		-	
OOE	-	\$15,000	--	\$1,000	-	
Total	-	\$15,000	--	\$1,000	-	

Indicate source and amount of funds if other than internal reallocation:

tuition

(Revised: September, 2003)

Approved: \_\_\_\_\_

# MINUTES

System Council of Presidents  
Kansas Board of Regents  
1000 S.W. Jackson, Room 530  
Topeka, KS  
May 16, 2013  
10:00 a.m.

President Carl Heilman called the meeting to order at 10:00 a.m.

1. The minutes of the April 17, 2013 meeting were approved.
2. Report from the System Council of Chief Academic Officers -- Alysia Johnston from Coffeyville Community College reported on the following items:
  - An update was provided on the Transfer and Articulation Advisory Council. The Council will present courses at the September Board meeting for approval.
  - Jean Rediker provided an update about Performance Agreements and provided the schedule for the transition in reporting cycles from calendar year to academic year.
  - Dr. Gary Alexander met with SCOCAO and provided an update on the Smarter Balance project.
  - The concurrent enrollment policy and associated issues were discussed. SCOCAO will continue the discussion on concurrent enrollment and report findings to SCOPS no later than November.
3. Jean Redeker met with SCOPS to discuss the transition to the new performance agreement reporting period. The new transition schedule was distributed today. Diane Duffy has discussed financial expectations for this process with COBO and the Process Management Committee. For academic year 2014, reports for the new model are due in August 2014. The Board will then act on those reports in December 2014. Funding options for new money were also discussed.
4. Julene Miller discussed requirements for the new bill on conceal carry that takes effect July 1, 2013. She distributed a copy of the draft resolution to be considered by the Board of Regents at today's meeting.
5. Dr. Gary Alexander met with SCOPS to discuss reciprocity agreements and issues on that topic. SCOPS asked that additional documents on reciprocity agreements be shared with the appropriate institutions.
7. There being no further business, the meeting adjourned at 11:05 a.m.

# AGENDA

Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
September 18, 2013  
11:00 a.m.  
Crumbine Conference Room, Suite 540

1. Approve minutes of June 19, 2013
2. Report from Council of Chief Academic Officers
3. Report from Council of Chief Business Officers
4. Report from Council of Government Relations Officers
5. Other matters

# MINUTES

Council of Presidents  
Kansas Board of Regents Office  
1000 S.W. Jackson  
Topeka, KS  
June 19, 2013  
10:30 a.m.  
Room 530

1. Minutes of the May 15, 2013 meeting were approved.
2. Report from Council of Chief Academic Officers – Dr. Lynette Olson, Provost and Vice President for Academic Affairs, Pittsburg State University
  - COCAO heard and approved on second reading a request for a Master of Science in Informatics from Emporia State University. This will be forwarded to COPS for approval in September.
  - COCAO heard 3 new program requests (first reading)
    - Master of Science in Geography from KU
    - Master of Science in Education from PSU
    - Doctorate in Speech-Language Pathology from KUMC
  - Approved a request from KU to consolidate 2 existing Masters degrees (MA in Design Degrees – Design Management and Interaction Design) into One Program and Retain the Programs as Concentrations.

Following this action, COCAO had a discussion about duplication of programs.
  - Heard the following informational items:
    - KU – a new minor in Humanities
    - WSU – creation of the Applied Psychology Research Institute
    - PSU – a new emphasis in Automotive Mechanical Design for the BS in Automotive Technology Degree
    - PSU – a deletion of the automotive training emphasis for BS in Automotive Technology Degree
  - COCAO held a discussion on the advising policy that was approved by the Board last month. Dr. Gary Alexander is to draft a statement on behalf of COCAO for a reporting process for advising to meet the guidelines of the new policy.
  - At lunch COCAO will meet as the University of Kansas Press Board to discuss budget.
3. Report from Council of Chief Business Officers -- Mr. John Patterson, Pittsburg State University

- The Council of Business Officers met by conference call on June 5, 2013. The bulk of the meeting was spent discussing individual campus preparations for the upcoming KBOR special meeting regarding FY 14 tuition and fees.
  - Additionally, COBO discussed the results and potential ramifications of the current legislative session.
  - COBO expresses its appreciation to COPS and to the Board for the support provided over the last twelve months.
4. Report from Council of Government Relations Officers -- Mr. Shawn Naccarato, Director of Government and Community Relations, Pittsburg State University
- Prior to the report, President Scott thanked all legislative liaisons and Mary Jane Stankiewicz for their efforts during the past legislative session.
  - COGRO met on Tuesday, June 18, to discuss what worked in the past session and how to improve in the interim and the next session. One area to be worked on is messaging and how to get out the message about higher education.
  - COGRO will meet on July 23<sup>rd</sup> with Regents Logan and Wilk and COPS during the special board meeting, and COGRO and SCOGRO will hold a retreat in July at ESU.
  - A discussion followed about approaches to use this summer to educate various constituencies about higher education before the next legislative session.
5. Other matters

President Schultz announced that Regent Logan had visited the K-State campus to meet with campus leadership and also held a campus forum. Both were well received.

There being no further business, the meeting adjourned at 11:20

# AGENDA

## System Council of Chief Academic Officers

Wednesday, September 18, 2013  
 8:15 a.m. – 9:15 a.m.  
 Kathy Rupp Conference Room  
 Kansas Board of Regents  
 Curtis State Office Building

1. Approve Minutes of June 19, 2013
2. Discussion:
  - a. Transfer and Articulation Council (TAC) Update
  - b. Developmental Education Task Force
  - c. Concurrent Enrollment Policy
  - d. Student Learning Assessment Update
  - e. System Perspective on Reverse Transfer
  - f. Smarter Balanced Update
3. Information:
  - a. Washburn University – A Master of Studies in Law (22.0201) – Informational Item
4. Other Business

### SCOCAO Schedule – September 2013 – June 2014

AGENDA MATERIALS DUE	MEETING DATES
August 23, 2013	September 18, 2013
September 20, 2013	October 16, 2013
October 25, 2013	November 20, 2013
November 22, 2013	December 18, 2013
December 20, 2013	January 15, 2014
January 22, 2014	February 12, 2014
February 19, 2014	March 12, 2014
March 21, 2014	April 16, 2014
April 18, 2014	May 14, 2014
May 23, 2014	June 18, 2014

# MINUTES

## System Council of Chief Academic Officers Minutes

Wednesday, June 19, 2013  
8:15 a.m.

Kathy Rupp Conference Room  
Topeka, KS

The System Council of Chief Academic Officers met in the Kathy Rupp Conference Room, Kansas Board of Regents, 1000 SW Jackson, Suite 520, Topeka, Kansas, at 8:15 a.m. on Wednesday, June 19, 2013.

### Members Present:

Alysia Johnston, Coffeyville Community College	Lynette Olson, Pittsburg State University
Karla Fisher, Butler County Community College	Larry Gould, Fort Hays State University
Jon Marshall, Allen County Community College	Nancy Tate, Washburn University
April Mason, Kansas State University	Rick Muma, Wichita State University
Gwen Alexander, Emporia State University	
Marilyn Mahan, Manhattan Area Technical College	

### Board Staff

Gary Alexander, Karla Wiscombe, Jean Redeker, and Jacqueline Johnson

### Others Present:

Sara Rosen, University of Kansas; Allen Rawitch, University of KS Medical Center; Steve Loewen, Flint Hills Technical College; John Dahlstrand, Washburn University; Andy Anderson, Johnson County Community College; Sara Harris, Independence Community College; Peggy Forsberg, Highland County Community College; Duane Dunn, Seward County Community College; Kim Krull, Cloud County Community College, Penny Quinn, Barton County Community College; Michael Ahern, Dodge City Community College

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### Minutes

April Mason moved to approve the May 15, 2013 minutes. Lynette Olson seconded, and the motion carried.

### Transfer and Articulation

Karla Wiscombe stated the Transfer and Articulation Advisory Council is working on its annual meeting, which will be held on September 27, 2013. The Council also has four new members: Daniel Barwick, Independence Community College; Brian Inbody, Neosho Community College; Penny Quinn, Barton County Community College; and John Marshall, Allen County Community College.

### Assessment of Learner Outcomes

Gary Alexander presented an update on the assessment of learner outcomes. Mathematics/Quantitative/Analytical Reasoning, Written and Oral Communication, and Critical Thinking/Problem Solving are the areas identified for assessment by all institutions. It is the Council's understanding that the state universities will present a status report in the areas from which they have collected data and the two year institutions will present information on a voluntary basis. Gary Alexander will present a report to the Board next spring.

**Smarter Balanced Update**

Gary Alexander presented an update on Smarter Balanced and explained Smarter Balanced is working on a sustainability model that would enable it to continue after 2014.

**24-hour and faculty Qualifications/Concurrent Enrollment Policy**

The Council reviewed the KCIA position statement on 24 semester credit hour limit and faculty qualifications for the concurrent enrollment program. The KCIA supports eliminating the 24 semester credit hour limit, but does not support any changes in the current policy on faculty qualifications. The Council asked Gary Alexander to present the proposal to eliminate the 24 semester credit hour limit to the Council of Faculty Senate Presidents for feedback, and also asked for more background information on the faculty qualifications for the concurrent enrollment program.

**Information**

Sara Rosen presented an update on the new programs the University of Kansas will include in its Midwest Student Exchange Program.

SCOCAO discussed remedial courses as it relates to eligibility for Title IV funding. SCOCAO members who work at community and technical colleges will check with colleagues elsewhere to find out how this issue is handled.

Meeting adjourned at 9:00 a.m.

# AGENDA

## Council of Chief Academic Officers

Wednesday, September 18, 2013  
9:15 a.m. – 10:00 a.m.  
or upon adjournment of SCOCAO  
Kathy Rupp Conference Room  
1000 SW Jackson Street, Suite 520  
Kansas Board of Regents  
Topeka, Kansas  
and reconvene at noon

1. Approve Minutes of June 19, 2013
2. New Program Request
  - a. KU - Request Approval of a Master of Science in Geography (CIP 45.0701)  
(SECOND READING)
  - b. PSU - Request Approval of a Master of Science in Education (CIP 13.9999)  
(SECOND READING)
3. Program Requests
  - a. KSU - Request Approval to Change the Name of the Master of Science in Foodservice, Hospitality Management and Dietetics Administration to Master of Science in Hospitality and Dietetics Administration
  - b. ESU - Request Approval to Consolidate the Bachelor Music and the Bachelor Music Education into a single Bachelor of Music degree with Separate Concentrations, One in Music Performance and One in Music Education
  - c. WSU - Request Approval to Create an Honors College
  - d. PSU - Request Approval to Rename the School of Nursing to the Irene Ransom Bradley School of Nursing
  - e. ESU - Request Approval to Change the Master of Accounting and Information Systems to the Master of Accountancy
  - f. ESU - Combining the Assessment and Teaching Enhancement Center with the Office of Institutional Research and Renaming it the Office of Institutional Research and Assessment
4. Informational Items
  - a. KSU - College of Technology and Aviation Discontinuances:  
Salina (1) In the Department of Engineering Technology – Degree Option: Associate of Technology in Engineering Technology, Construction Engineering Technology Option (AETA\_CN)  
(2) In the Department of Arts Sciences and Business – Associate of Applied Science in Applied Technologies (AATECH)
  - b. KSU - College of Human Ecology, Department of Hospitality Management and Dietetics:  
(1) Ph.D. in Human Ecology Name Change of Specialization – From: the Specialization in Food Service and Hospitality Management To: the Specialization in Hospitality and Dietetics Administration  
(2) Ph.D. in Human Ecology Add New Specialization in Kinesiology
  - c. ESU - Moving the Master of Science in Computer Science From: the College of Liberal Arts and Sciences in the Department of Mathematics, Computer Science and Economics To: the School of Business in the Department of Accounting and Information Systems

- d. ESU - Adding a New Concentration in Marketing Communication within the Business Administration Major
- e. ESU - Dual Degree Program with Wichita State University – ESU three years of study toward a BS degree with a mathematics or physics major followed by two years at WSU pursuing course work toward one of several engineering program curricula
- f. ESU - New Concentrations in Sales Management, Human Resources Management, E-Commerce, International Business, Financial Services, and Entrepreneurship within the Bachelor of Science in Business
- g. ESU - New Minor in Entrepreneurship for all undergraduate academic majors and degree programs
- h. KU - New Concentration in Environmental Design for the MA in Design
- i. KU - New Concentration in Foreign Area Studies for the Center for Global and International Studies within the College of Liberal Arts and Sciences

5. Discuss

- a. Advising Policy
- b. Timing and Content of Presentations of Campus Policies on Post-Tenure Review
- c. Reporting to Vice President for Academic Affairs on Student Success Plans
- d. State Reciprocity and Associated Costs

6. Other Business

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University Press of Kansas Board of Trustees Meeting  
immediately following the noon Council of Chief Academic Officers meeting

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AGENDA MATERIALS DUE	MEETING DATES	LUNCH ROTATION
August 23, 2013	September 18, 2013	Washburn U
September 20, 2013	October 16, 2013	FHSU
October 25, 2013	November 20, 2013	KSU
November 22, 2013	December 18, 2013	PSU
December 20, 2013	January 15, 2014	ESU
January 22, 2014	February 12, 2014	WSU
February 19, 2014	March 12, 2014	KU
March 21, 2014	April 16, 2014	KUMC
April 18, 2014	May 14, 2014	Washburn U
May 23, 2014	June 18, 2014	FHSU
*Please Note: New Programs Proposals should be submitted 4 weeks prior to the next COCAO meeting for review and processing purposes.		

# MINUTES

## Council of Chief Academic Officers

Wednesday, June 19, 2013  
8:45 a.m. – 9:30 a.m.  
Or upon adjournment  
of SCOCAO  
Kathy Rupp Conference Room  
Kansas Board of Regents  
Topeka, Kansas

## MINUTES

The Council of Chief Academic Officers met in the Kathy Rupp Conference Room, at 9:00 a.m. on Wednesday, June 19, 2013 in the Kansas Board of Regents Office, Suite 520, 1000 SW Jackson, Topeka, Kansas.

### Members Present:

Larry Gould, Provost, FHSU

Jeffrey S. Vitter, Provost and EVC, KU

Allen Rawitch, VCAA, KU Med Ctr

Lynette Olson, Provost, PSU

Gwen Alexander, Interim Provost, ESU

Rick Muma, Assoc. VP, WSU

April Mason, Provost, KSU

Nancy Tate, Assoc. VP, Washburn U

### Staff Present:

Gary Alexander, Jean Redeker, Jacqueline Johnson, and Karla Wiscombe

### Others Present:

Sara Rosen, University of Kansas; John Dahlstrand, Washburn University; Steve Loewen, Flint Hill Technical College

### Minutes

April Mason moved to approve the May 15, 2013 minutes. Following the second of Gwen Alexander, the motion carried.

### New Program Request

#### ESU – Request Approval of a Master of Science in Informatics (CIP 11.0104) (Second Reading)

Rick Muma moved to approve, and Sara Rosen seconded. The motion carried.

#### KU – Request Approval of a Master of Science in Geography (CIP 45.0701) (First Reading)

Sara Rosen introduced the University of Kansas' proposed Master of Science in Geography (CIP 45.0701). There was discussion on notifying the other institutions before a program is brought forward for a first reading.

#### PSU – Request Approval of a Master of Science in Education (CIP 13.9999) (First Reading)

Lynette Olson presented Pittsburg State University's proposed Master of Science in Education (13.9999).

#### KUMC – Request Approval of a Doctorate in Speech-Language Pathology (CIP 51.0203) (First Reading)

Allen Rawitch presented the University of Kansas Medical Center's proposed Doctorate in Speech-Language Pathology (CIP 51.0203). There was discussion on notifying the other institutions before a program is brought forward for a first reading. Rick Muma indicated WSU has concerns about the program and will email those concerns to KUMC and copy Board staff.

### **Program Requests**

#### **KU – Request Approval to Consolidate Two Existing MA in Design Degrees – Design Management and Interaction Design into One Program and retain the Programs as Concentrations.**

Allen Rawitch moved to approve, and Gwen Alexander seconded. The motion carried.

### **Informational Items**

There was no discussion on the following informational items:

1. KU – A New Minor in Humanities
2. WSU – Creation of the Applied Psychology Research Institute (APRI)
3. PSU – A New Emphasis in Automotive Mechanical Design for the BS in Automotive Technology Degree (CIP 15.0803)
4. PSU – A Deletion of the Automotive Training Emphasis for BS in Automotive Technology Degree (CIP 15.0803)
5. ESU – Discontinue the BSE in General Science (Grades 5-8) Degree in favor of a concentration within the existing BSE in Physical Science degree program

### **Discussion**

#### **Advising Policy**

The Board's Academic Affairs Standing Committee directed the Council of Chief Academic Officers to review the reporting requirement in the Academic Advising policy. COCAO discussed the annual reporting requirement and supports eliminating it. COCAO recommended submitting a written report on advising to BAASC every three years. COCAO asked Gary Alexander to forward their recommendation to the Student Advisory Committee for input.

#### **State Reciprocity and Associated Costs**

The universities plan to layout how much it costs them to register with each state they want to offer online courses to the Board's Academic Affairs Standing Committee.

### **Other Business**

#### **Reverse Transfer**

Jeff Vitter discussed the issues of reverse transfer. He stated it may be possible to track students who transfer within the State if they sign a waiver. He would like to place this topic on the System Council of Chief Academic Officers' agenda for further discussion.

#### **Universities Fighting World Hunger**

April Mason asked the other institutions to consider issuing a supplemental payment to Kansas State University to help finance the summit.

### **Program Review**

Lynette Olson sought clarification on changes to program review. Procedural changes are being made to program review. Program review is using CIP to group programs for program review instead of disciplines.

### **Adjournment**

April Mason moved to adjourn. Rick Muma seconded, and the motion carried.

# CURRENT FISCAL YEAR MEETING DATES

## Fiscal Year 2014

<u>Meeting Dates</u>	<u>Agenda Material Due to Board Office</u>
August 13-15, 2013 Retreat	
September 18-19, 2013	August 28, 2013 at noon
October 16-17, 2013	September 25, 2013 at noon
November 20-21, 2013	October 30, 2013 at noon
December 18-19, 2013	November 27, 2013 at noon
January 15-16, 2014	December 26, 2013 at noon
February 12-13, 2014	January 22, 2014 at noon
March 12-13, 2014	February 19, 2014 at noon
April 16-17, 2014	March 26, 2014 at noon
May 14-15, 2014	April 23, 2014 at noon
June 18-19, 2014	May 28, 2014 at noon

# TENTATIVE MEETING DATES

## Fiscal Year 2015

### Meeting Dates

- August 19-21, 2014 – Retreat
- September 17-18, 2014
- October 15-16, 2014
- November 19-20, 2014
- December 17-18, 2014
- January 14-15, 2015
- February 18-19, 2015
- March 18-19, 2015
- April 15-16, 2015
- May 20-21, 2015
- June 17-18, 2015

# COMMITTEES (2013-2014)

**Fred Logan, Chair**  
**Kenny Wilk, Vice Chair**

## Standing Committees

Academic Affairs

Robba Moran, Chair  
 Mildred Edwards  
 Tim Emert  
 Helen Van Etten

Fiscal Affairs and Audit

Ed McKechnie, Chair  
 Shane Bangerter  
 Ann Brandau-Murguia  
 Kenny Wilk

Governance

Fred Logan, Chair  
 Tim Emert  
 Kenny Wilk

Regents Retirement Plan

Mildred Edwards, Chair  
 Fred Logan

## Board Representatives and Liaisons

Education Commission of the States	Robba Moran
Postsecondary Technical Education Authority	Tom Burke Connie Hubble
Kansas Bioscience Authority	Kenny Wilk Jerry Boettcher
Kansas Campus Compact	Kenny Wilk
Midwest Higher Education Compact (MHEC)	Mildred Edwards
Washburn University Board of Regents	Robba Moran
Transfer and Articulation Advisory Council	Shane Bangerter Fred Logan
P-20 Workgroup	Robba Moran Helen Van Etten Christine Downey-Schmidt